

### **AGENDA**

### REGULAR MEETING OF THE BOARD OF DIRECTORS Tuesday, September 3, 2024 – 4:00 PM

Modular C Classroom 600 N. Highland Springs Avenue, Banning, CA 92220

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the Administration Office at (951) 769-2160. Notification 48 hours prior to the meeting will enable the Hospital to make reasonable arrangement to ensure accessibility to this meeting. [28 CFR 35.02-35.104 ADA Title II].

**TAB** 

I. Call to Order S. DiBiasi, Chair

### II. Public Comment

A five-minute limitation shall apply to each member of the public who wishes to address the Hospital Board of Directors on any matter under the subject jurisdiction of the Board. A thirty-minute time limit is placed on this section. No member of the public shall be permitted to "share" his/her five minutes with any other member of the public. (Usually, any items received under this heading are referred to staff for future study, research, completion and/or future Board Action.) (PLEASE STATE YOUR NAME AND ADDRESS FOR THE RECORD.)

On behalf of the Hospital Board of Directors, we want you to know that the Board acknowledges the comments or concerns that you direct to this Board. While the Board may wish to occasionally respond immediately to questions or comments if appropriate, they often will instruct the Hospital CEO, or other Hospital Executive personnel, to do further research and report back to the Board prior to responding to any issues raised. If you have specific questions, you will receive a response either at the meeting or shortly thereafter. The Board wants to ensure that it is fully informed before responding, and so if your questions are not addressed during the meeting, this does not indicate a lack of interest on the Board's part; a response will be forthcoming.

### **OLD BUSINESS**

III. \*Proposed Action - Approve Minutes

S. DiBiasi

• August 6, 2024, Regular Meeting

A

### **NEW BUSINESS**

IV. Hospital Board Chair Monthly Report

S. DiBiasi verbal

V. CEO Monthly Report

S. Barron

verbal

San Gorgonio Memorial Hospital Board of Directors Regular Meeting September 3, 2024

VI. September, October, & November Board/Committee Meeting Calendars S. DiBiasi В VII. C Quarterly Patient Care Services Report A. Brady VIII. Committee Reports: S. DiBiasi/ D • Finance Committee o August 27, 2024, regular meeting minutes D. Heckathorne \* Proposed Action – Approve July 2024 Financial Statement (Unaudited) ROLL CALL IX. \* Proposed Action – Recommend Approval to the Healthcare Е Staff **District Board of Policies and Procedures**  ROLL CALL X. Chief of Staff Report – Recommendations of the Medical Executive R. Sahagian, MD F Committee - Informational Chief of Staff XI. Community Benefit events/Announcements/ S. DiBiasi G and newspaper articles ITEMS FOR DISCUSSION/APPROVAL IN CLOSED SESSION S. DiBiasi

- ➤ Proposed Action Recommend approval to Healthcare District Board Medical Staff Credentialing (Health & Safety Code §32155; and Evidence Code §1157)
- ➤ Receive Quarterly Infection Prevention and Control Report (Health & Safety Code §32155)
- Report Involving Trade Secret:
   Discussion will concern proposed new program and/or service.
   Estimated date of public disclosure: November 2024
   (Health & Safety Code §32106(c))
- ➤ Telephone conference with legal counsel Pending litigation (Government Code § 54956.9(d)(1))

  Medical Staff of San Gorgonio Memorial Hospital vs. San Gorgonio Memorial Hospital (Case No. CVR12404066)

### XII. ADJOURN TO CLOSED SESSION

\* The Board will convene to the Open Session portion of the meeting approximately 2 minutes after the conclusion of Closed Session.

RECONVENE TO OPEN SESSION

\*\*\* REPORT ON ACTIONS TAKEN DURING CLOSED SESSION

S. DiBiasi

San Gorgonio Memorial Hospital Board of Directors Regular Meeting September 3, 2024

XIII. Future Agenda Items

XIV. ADJOURN S. DiBiasi

\*Action Required

In accordance with The Brown Act, Section 54957.5, all public records relating to an agenda item on this agenda are available for public inspection at the time the document is distributed to all, or a majority of all, members of the Board. Such records shall be available at the Hospital Administration office located at 600 N. Highland Springs Avenue, Banning, CA 92220 during regular business hours, Monday through Friday, 8:00 am - 4:30 pm.

I certify that on August 30, 2024, I posted a copy of the foregoing agenda near the regular meeting place of the Board of Directors of San Gorgonio Memorial Hospital, and on the San Gorgonio Memorial Hospital website, said time being at least 72 hours in advance of the regular meeting of the Board of Directors

(Government Code Section 54954.2).

Executed at Banning, California, on August 30, 2024

Whitley

Ariel Whitley, Executive Assistant

# TAB A

MINUTES: Not Yet Approved

by Board

### REGULAR MEETING OF THE SAN GORGONIO MEMORIAL HOSPITAL BOARD OF DIRECTORS

### August 6, 2024

The regular meeting of the San Gorgonio Memorial Hospital Board of Directors was held on Tuesday, August 6, 2024, in Modular C meeting room, 600 N. Highland Springs Avenue, Banning, California.

Members Present: Susan DiBiasi (Chair), Shannon McDougall, Darrell Petersen, Ron Rader, Steve

Rutledge, Randal Stevens, Lanny Swerdlow, Dennis Tankersley

Members Absent: Perry Goldstein

Required Staff: Steve Barron (CEO), Raffi Sahagian, MD (Chief of Staff), Daniel Heckathorne

(CFO), Angie Brady (CNE), John Peleuses (VP Ancillary and Support Services), Ariel Whitley (EA/Director of Comp. and Privacy), Annah Karam (CHRO)

A CHAIR A FEEL F					A COMPANY /
AGENDA ITEM					ACTION /
					FOLLOW-UP
Call To Order	Chair, Susan DiBias	si, called the mee	ting to order at 4:0	1 pm.	
<b>Public Comment</b>	No public comment	•			
OLD BUSINESS					
Proposed Action -	Chair, Susan DiBias	si, asked for any	changes or correct	ions to the minutes	The minutes of the
<b>Approve Minutes</b>	of the July 2, 2024,		C		July 2, 2024, regular
					meeting will stand
July 2, 2024, regular	There we none.				correct as presented.
meeting.					
NEW BUSINESS					
<b>Hospital Board Chair</b>	No formal report.				
<b>Monthly Report</b>					
<b>CEO Monthly Report</b>	Steve Barron repor			•	
	notice. We will be v	vorking on replac	ing the current rac	liology group.	
August, September, &	Calendars for Aug	ust, September,	and October wer	e included on the	
October	board tablets.				
<b>Board/Committee</b>					
meeting calendars					
D 14.4	)	1 1 // 11 1 44		. 10	<b>3.</b> F. G. G
Proposed Action –	Minor changes to in	clude "clinic" ve	rbiage was present	ted for approval.	M.S.C.,
Approve Second	DO ADD MEMBE				(Stevens/Rader) the
Amendment to the	BOARD MEMBE	K KOLL CALL			SGMH Board of
Management Services	D'D'	***	G 11	A.1 .	Directors voted to
Agreement	DiBiasi	Yes	Goldstein	Absent	approve the Second

AGENDA ITEM					ACTION /
					FOLLOW-UP
	McDougall	Yes	Petersen	Yes	Amendment to the
	Rader	Yes	Rutledge	Yes	Management
	Stevens	Yes	Swerdlow	Yes	Services Agreement
	Tankersley	Yes	Motion carried.	_	as presented.
COMMITTEE REPOR	RTS:				
Human Resources Committee	The minutes and r Committee meeting		he July 17, 2024, Fon the board tablets.	Human Resources	
<b>Finance Committee</b>			d the Executive Sum	•	M.S.C.,
D 14.			ncluded on the board		(Rader/Rutledge),
Proposed Action –			0, 2024, meeting m	inutes were also	the SGMH Board of
Approve June 2024 Financial Statement	included on the boar	a tablet.			Directors approved the June 2024
(Unaudited).	BOARD MEMBEI	R ROLL CAL	L:		Financial Statement
	DiBiasi	Yes	Goldstein	Absent	as presented.
	McDougall	Yes	Petersen	Yes	
	Rader	Yes	Rutledge	Yes	
	Stevens	Yes	Swerdlow	Yes	
	Tankersley	Yes	Motion carried.	103	
	Tunkersiej	105	iviolion carries.		
Proposed Action –	There were one 1	nundred sever	nteen (117) policies	and procedures	M.S.C.,
Recommend Approval	presented for recom	mended approv	val to the Healthcare I	District Board.	(Swerdlow/Petersen),
to the Healthcare					the SGMH Board of
District Board of	BOARD MEMBEI	R ROLL CAL	L:		Directors voted to
Policies and					recommend approval
Procedures	DiBiasi	Yes	Goldstein	Absent	
1					to the Healthcare
	McDougall	Yes	Petersen	Yes	District board of the
	McDougall Rader	Yes Yes	Petersen Rutledge	Yes Yes	District board of the policies and
	McDougall Rader Stevens	Yes Yes Yes	Petersen Rutledge Swerdlow	Yes	District board of the policies and procedures as
	McDougall Rader	Yes Yes	Petersen Rutledge	Yes Yes	District board of the policies and
Chief of Staff Report	McDougall Rader Stevens Tankersley	Yes Yes Yes Yes	Petersen Rutledge Swerdlow	Yes Yes Yes	District board of the policies and procedures as
	McDougall Rader Stevens Tankersley  A discussion was h	Yes Yes Yes Yes Yes reld regarding	Petersen Rutledge Swerdlow Motion carried.	Yes Yes Yes Yes of the Medical	District board of the policies and procedures as
	McDougall Rader Stevens Tankersley  A discussion was h	Yes Yes Yes Yes Yes reld regarding	Petersen Rutledge Swerdlow Motion carried.  the recommendation	Yes Yes Yes Yes of the Medical	District board of the policies and procedures as
Chief of Staff Report	McDougall Rader Stevens Tankersley  A discussion was h	Yes Yes Yes Yes Yes reld regarding	Petersen Rutledge Swerdlow Motion carried.  the recommendation	Yes Yes Yes Yes of the Medical	District board of the policies and procedures as
Chief of Staff Report  Recommendations of the Medical Executive  Committee –	McDougall Rader Stevens Tankersley  A discussion was h	Yes Yes Yes Yes Yes reld regarding	Petersen Rutledge Swerdlow Motion carried.  the recommendation	Yes Yes Yes Yes of the Medical	District board of the policies and procedures as
Chief of Staff Report  Recommendations of the Medical Executive	McDougall Rader Stevens Tankersley  A discussion was h	Yes Yes Yes Yes Yes reld regarding	Petersen Rutledge Swerdlow Motion carried.  the recommendation	Yes Yes Yes Yes of the Medical	District board of the policies and procedures as
Chief of Staff Report  Recommendations of the Medical Executive Committee – Informational  Community Benefit	McDougall Rader Stevens Tankersley  A discussion was h Executive Committee	Yes Yes Yes Yes Yes The report vector with the Beau residue of the report vector report report vector report report report vector report repor	Petersen Rutledge Swerdlow Motion carried.  the recommendation was provided as information was provided when we was provided as information was provided when we was provided when which we was provided when which we was provided when we was provided when which we was provided when w	Yes Yes Yes Yes  The Medical mational.	District board of the policies and procedures as
Chief of Staff Report  Recommendations of the Medical Executive Committee – Informational  Community Benefit events/Announcement	McDougall Rader Stevens Tankersley  A discussion was I Executive Committee  Ron Rader announce hosting their month	Yes Yes Yes Yes Yes The report verted that the Beauly "Good Mon	Petersen Rutledge Swerdlow Motion carried.  the recommendation was provided as information and the recommendation and the recommendatio	Yes Yes Yes Yes as of the Medical mational.  Commerce will be akfast" on August	District board of the policies and procedures as
Chief of Staff Report  Recommendations of the Medical Executive Committee – Informational  Community Benefit events/Announcement s/and newspaper	McDougall Rader Stevens Tankersley  A discussion was h Executive Committee  Ron Rader announce hosting their month 9th. The speaker i	Yes Yes Yes Yes Yes The report verted that the Beauly "Good Mon	Petersen Rutledge Swerdlow Motion carried.  the recommendation was provided as information was provided when we was provided as information was provided when we was provided when which we was provided when which we was provided when we was provided when which we was provided when w	Yes Yes Yes Yes as of the Medical mational.  Commerce will be akfast" on August	District board of the policies and procedures as
Chief of Staff Report  Recommendations of the Medical Executive Committee – Informational  Community Benefit events/Announcement	McDougall Rader Stevens Tankersley  A discussion was I Executive Committee  Ron Rader announce hosting their month	Yes Yes Yes Yes Yes The report verted that the Beauly "Good Mon	Petersen Rutledge Swerdlow Motion carried.  the recommendation was provided as information and the recommendation and the recommendatio	Yes Yes Yes Yes as of the Medical mational.  Commerce will be akfast" on August	District board of the policies and procedures as
Chief of Staff Report  Recommendations of the Medical Executive Committee – Informational  Community Benefit events/Announcement s/and newspaper articles	McDougall Rader Stevens Tankersley  A discussion was h Executive Committee  Ron Rader announchosting their month 9th. The speaker i Riverside.	Yes Yes Yes Yes Yes And The report was a seed that the Beauly "Good Months of South Aki,"	Petersen Rutledge Swerdlow Motion carried.  the recommendation was provided as information was provided which was provided with the provided was provided with t	Yes Yes Yes Yes  Yes  The Medical mational.  Commerce will be akfast" on August trict Attorney of	District board of the policies and procedures as
Chief of Staff Report  Recommendations of the Medical Executive Committee – Informational  Community Benefit events/Announcement s/and newspaper	McDougall Rader Stevens Tankersley  A discussion was h Executive Committee  Ron Rader announchosting their month 9th. The speaker i Riverside.	Yes Yes Yes Yes Yes Yes The report vertically "Good More and a second of the second of	Petersen Rutledge Swerdlow Motion carried.  the recommendation was provided as information aumont Chamber of Crining Beaumont Breached Chief Assistant Discrete to be reviewed and	Yes Yes Yes Yes  Yes  The Medical mational.  Commerce will be akfast" on August trict Attorney of	District board of the policies and procedures as

AGENDA ITEM		ACTION / FOLLOW-UP
Reconvene to Open Session	<ul> <li>Recommend approval to the Healthcare District Board – Medical Staff Credentialing</li> <li>Receive Quarterly Performance Improvement Committee Report</li> <li>Receive Quarterly Security/Safety &amp; Emergency Preparedness Report</li> <li>Report Involving Trade Secret: Discussion will concern proposed new program and/or service. Estimated date of public disclosure: November 2024</li> <li>The meeting adjourned to Closed Session at 4:33 pm.</li> <li>The meeting adjourned from closed session at 6:08 pm.</li> <li>Chair DiBiasi reported on the actions taken/information received during the Closed Session as follows:</li> <li>Recommended approval to the Healthcare District Board – Medical Staff Credentialing</li> <li>Received Quarterly Performance Improvement Committee Report</li> <li>Received Quarterly Security/Safety &amp; Emergency Preparedness Report</li> <li>Received Report Involving Trade Secret: Discussion concerning proposed new program and/or service. Estimated date of public disclosure: November 2024</li> </ul>	
Future Agenda Items	• None	
Adjourn	The meeting was adjourned at 6:07 pm.	

In accordance with The Brown Act, *Section 54957.5*, all reports and handouts discussed during this Open Session meeting are public records and are available for public inspection. These reports and/or handouts are available for review at the Hospital Administration office located at 600 N. Highland Springs Avenue, Banning, CA 92220 during regular business hours, Monday through Friday, 8:00 am - 4:30 pm.

Respectfully submitted by Ariel Whitley, Executive Assistant

# TAB B



# September 2024

### **Board of Directors Calendar**

Sun	Mon	Tue	Wed	Thu	Fri	Sat
1	2 Administration Closed for Labor Day	3 4:00 pm Hospital Board Meeting 6:00 pm Healthcare District Board Meeting	4	5	6	7
8	9	10 SGMH at City of Beaumont Parks and Rec's Senior Seminar @ 9 am	11	12	13 Beaumont Chamber Breakfast @7:30 AM	14
15	16	17	18 Banning Chamber Breakfast @7AM  9:00 am HR Committee Meeting	19	20	21
22	23	9:00 am Finance Committee	25	26	27	28
29	30					



## October 2024

### **Board of Directors Calendar**

Sun	Mon	Tue	Wed	Thu	Fri	Sat
		1 4:00 pm Hospital Board Meeting	2	3	4	5
		6:00 pm Healthcare District Board Meeting				
6	7	8	9	10	11	12
13	14	15	16 10:00 am Community	17	18	19
			Planning Meeting			
20	21	22	23	24	25	26
27	28	29	30	31		
		9:00 am Finance Committee				



# November 2024

### **Board of Directors Calendar**

Sun	Mon	Tue	Wed	Thu	Fri	Sat
					1	2
3 Daylight Savings Time ends.	4	5 4:00 pm Hospital Board Meeting 6:00 pm Healthcare District Board Meeting	6	7	8	9
10	11	12	13	14	15	16
17	18	19	5:00 Measure H Mtg 5:15 Measure A Mtg	21	22	23
24	25	26 9:00 am Finance Committee	27	28  Thanksgiving Day!  Administration  Closed	29  Administration Closed	30

# TAB C



### **Quarterly Patient Care Services Report**

The bimonthly patient services report aims to provide a comprehensive overview of the nursing services rendered to patients at SGMH during the months of June, July & August 2024.

### 1. Key Metrics:

Total number of patients served in ED up until August 23, 2024: 9,665

• Ambulance Traffic: 1803 (18.7%)

• Admitted: 765 (7.9%)

### 2. Patient Satisfaction:

• Implemented a "rest package" to include eye masks, ear plugs, lavender patches, etc.

Executives rounding on patients in units on Fridays.

• Ann Lee address patient complaints immediately and provides service recovery.

### 3. Clinical Outcomes:

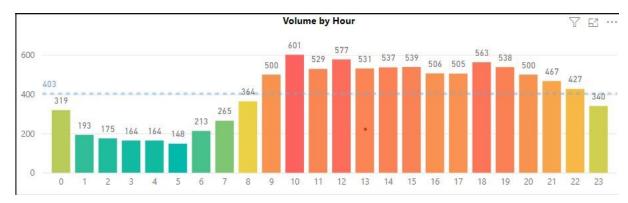
• Mortality rate: 1.7 % -----Benchmark 5% (Most DNR patients)

• Adverse events: 0, RCA-1, Beta Cases- 1

• 2 CDPH investigations, pending (most likely unfounded)

### 4. Operational Efficiency:

Acuity & Volume per hour in ED



- Ambulance APOD time 77.8% compliance
- Resource utilization:
  - Staffing levels: Due to high ED and inpatient volume in June & July we have had to use registry for Med/Surg and ED. We have 2 OB Travelers and 1 ED Traveler.
  - Equipment usage: Pending waiver for inpatient MRI due to construction.

### 5. Financial Performance:

• ED census has continued to be high. Inpatient census dropped to the mid 20's in August.

### 6. Quality and Compliance:

- Quality improvement initiatives:
  - P4P and QIP efforts ongoing
  - Validation for 3 Beta Heart Domains

### 7. Challenges and Opportunities:

- Lower census last part of August, nurses from OR, ICU/DOU, Med/Surg being flexed
- Uptick in employee COVID cases
- IR cases causing unnecessary transfers

### 8. Growth Development/Regulatory:

- A secondary survey will be completed by REMSA (Riverside County EMS agency) for the stroke program.
- Contract for One Legacy Center of Excellence is complete.
- Signed contract with 3 Adex international nurses for Med/Surg.
- Starting a new grad orientation program due to 14 new grads on Med/Surg and ED.
- Office Manager for the clinic is hired.
- New Hospitalist Lead- Dr. Patel

### 9. Conclusion:

Overall, nursing services have maintained a high standard of quality and patient satisfaction during the reporting period. Efforts will continue to address challenges and capitalize on opportunities for improvement.

# TAB D

MINUTES: Not Yet Approved by Committee

### REGULAR MEETING OF THE SAN GORGONIO MEMORIAL HOSPITAL BOARD OF DIRECTORS

### FINANCE COMMITTEE August 27, 2024

The regular meeting of the San Gorgonio Memorial Hospital Board of Directors Finance Committee was held on Tuesday, August 27, 2024, in the Administration Boardroom, 600 N. Highland Springs Avenue, Banning, California.

Members Present: Susan DiBiasi (Chair), Ron Rader, Steve Rutledge

Members Absent: Darrell Petersen

Required Staff: Steve Barron (CEO), Daniel Heckathorne (CFO), John Peleuses (VP, Ancillary & Support

Services), Lani Webb (Administrative Assistant), Angela Brady (CNE), Annah Karam (CHRO)

AGENDA ITEM		DISC	CUSSION		ACTION / FOLLOW- UP
Call To Order	Susan DiBiasi cal	led the meeting	to order at 9:03 ar	n.	
<b>Public Comment</b>	No public present				
OLD BUSINESS					<u> </u>
Proposed Action - Approve Minutes  July 30, 2024, regular meeting	Susan DiBiasi asl the July 30, 2024,	•	~	as to the minutes of e.	The minutes of the July 30, 2024, regular meeting will stand correct as presented.
NEW BUSINESS					<u> </u>
Proposed Action – Recommend Approval to Hospital Board of Directors - Monthly Financial Report (Unaudited) – July 2024	The month of Jul budgeted negative	ional. y resulted in n e EBIDA of \$2	egative \$1.27M E	BIDA compared to plus was a negative of \$2.29M.  Absent Yes	M.S.C. (Rader/Rutledge), the SGMH Finance Committee voted to recommend approval of the Unaudited July 2024 Financial report to the Hospital Board of Directors.
Future Agenda Items	• None				

AGENDA ITEM	DISCUSSION	ACTION / FOLLOW- UP
Next Meeting	The next regular Finance Committee meeting will be held on September 24, 2024 @ 9:00 am.	
Adjournment	The meeting was adjourned at 9:45 am.	

In accordance with The Brown Act, Section 54957.5, all reports, and handouts discussed during this Open Session meeting are public records and are available for public inspection. These reports and/or handouts are available for review at the Hospital Administration office located at 600 N. Highland Springs Avenue, Banning, CA 92220 during regular business hours, Monday through Friday, 8:00 am - 4:30 pm.

Minutes respectfully submitted by Ariel Whitley, Executive Assistant



### SAN GORGONIO MEMORIAL HOSPITAL BANNING, CALIFORNIA

**Unaudited Financial Statements** 

for

**ONE MONTH ENDING JULY 31, 2024** 

FY 2025

### **Certification Statement:**

To the best of my knowledge, I certify for the hospital that the attached financial statements, except for the impact of incomplete and unbooked June 30, 2024 year end audit entries, do not contain any untrue statement of a material fact or omit to state a material fact that would make the financial statements misleading. I further certify that the financial statements present in all material respects the financial condition and results of operation of the hospital and all related organizations reported herein.

Note: Because these reports are prepared for internal users only, they do not purport to conform to the principles contained in U.S. GAAP.

Certified by: Daniel R. Heckathorne

Daniel R. Heckathorne

8/23/2024

CFO

San Gorgonio Memorial Hospital

Financial Report - Executive Summary - 08/23/24 For the Month of July 31, 2024 and YTD One Month Ended July 31, 2024

### Profit/Loss (EBIDA) Summary (MTD) Positive and (YTD) Positive (comparisons to Budget)

**Month** - The month of July resulted in negative \$1.27M Earnings before Interest, Depreciation and Amortization (EBIDA) compared to budgeted Negative EBIDA of \$2.09M. Overall Surplus was negative \$1.85M compared to the budgeted negative Surplus of \$2.29M.

YTD – Same as Above (SAA)

Note: If the unaccrued Supplemental funds, projected DSH and P4P funds, along with provision for lease principal payments were booked, the YTD EBIDA would be a positive \$411K compared to the actual negative booked \$1.27M.

### Monthly Adjustments and Items of Note:

- Patient Days, Emergency Visits and Adjusted Patient Days exceeded budget.
- Net Revenues exceeded budget due to higher patient volumes and historical collections increases.
- Balance Sheet balances items are subject to continuing final reconciliations being prepared for the annual financial audit.

**Monthly Workloads** – The July inpatient average daily census was 24.1 compared to the budgeted 21.0. Adjusted Patient Days were 6.2% over budget (1,998 vs. 1,881), while Patient Days were 14.6% over (747 vs. 652) budget. Emergency Visits were 1.0% over budget (3,530 vs. 3,494), and Surgeries were 5.5% under budget (103 vs. 109), but 5.1% over the 98 cases the previous July..

YTD Workloads - SAA

### Patient Revenues (MTD) Positive Variance (YTD) Negative Variance

**Month** - Net Patient Revenues in July were \$5.93M, or \$1.04M over budget reflecting Adjusted Patient Day's positive variance of 6.2% and improved collections. Other items of note included the fact that gross Inpatient Revenues were \$1.74M over budget, and gross Outpatient Revenues were \$443K over budget. As discussed in the past, Inpatient Revenues pay about 16% of charges, compared to Outpatient Revenues which pay under 9% of charges.

YTD - SAA

### Total Operating Revenues (MTD) Positive Variance & (YTD) Positive Variance

**Month** – Operating Revenue in July was \$980K over budget. This is impacted by the Net Patient Revenues being \$1.04M over budget and the Non-Patient Revenues being \$60K under budget.

YTD - SAA.

### Operating Expenses (MTD) Negative & (YTD) Negative Variance

Month - Operating Expenses in July were \$7.82M which was over budget by \$155K. Key items that impacted Expenses were: 1) Salaries, Wages, Benefits, and Contract Labor were

collectively \$102K below budget. The Wages were \$107K (2.1%) over budget while the Benefits and Contract Labore were under budget by \$189K and 20K collectively. This is respectable considering that the Adjusted Patient Days were 6.2% over budget; 2) Purchased Services were over budget due to a) accounting project fees \$(\$65k) and b) BETA broker fees (\$25K); 3) Repairs were over budget by \$63K, which included Plant Operation ongoing maintenance project costs of \$49K; and 4) Insurance Expense was over budget which included the annual cyber insurance premium payment of \$61K. Other Items: Non-Operating Revenues - Measure A Tax income projected revenues are reduced to \$400K per month based on the newly approved tax rate that was established at the August Board meeting.

### Year-to Date - SAA

### Balance Sheet/Cash Flow

Patient cash collections in July were \$6.23M compared to \$4.80M in June and \$5.34M in May. Gross Accounts Receivable Days in July stood at 59.9 compared to 62.3 in June and 60.6 In May.

Operating Cash was \$12.9M in July compared to \$16.1M in June and \$8.6M in May. Accounts Payable basically remained the same in July \$(6.72M) compared to \$6.73M in June and \$12.9M in May.

Payroll Payables increased only slightly by \$16K compared to June. Accrued PTO and Sick Pay dropped by \$595K from the previous month due to a) the summer staff flex down program, and b) the semi-annual payment of the PTO cash out program. Prepaid Expense increased in July by \$531K, which is expected due to prepayment of various annual fees during the first month of the year. The \$12M Line of Credit balance remained at \$12M, the same as it was as of June 27, 2024.

### **Summary**

### Positive takeaways:

- 1) Key workload volumes, i.e., Patient Days, E/R visits and Adjusted Patient Days exceeded budget.
- 2) Net Patient Revenues were strong for July.
- 3) Accounts Payable balances were able to be maintained in July.

### Negative/Challenging takeaways:

 Although the upcoming Supplemental Fundings would have produced a positive EBIDA for the month, much attention must be paid to cash management between now and the actual receipt of the fundings.

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4	_			-		-		-	and for to
2						_			
3	EXPENSE				-	INCOME	E		GAIN/(LOSS)
4							_		
2	SALARIES / BENEFITS / CONTRACT LABOR				REVENUES				
9									
7	COMBINED LABOR AND BENEFITS UNDER BUDGET		(102,523)	3)	NET PATIENT REVENUES OVER BUDGET		1,039,467		
8									
6	OTHER EXPENSE					i			
10									
11	PLANT OPERATIONS REPAIRS (ONGOING, SEASONAL)		49,120	0.					
12									
13	ACCOUNTING PROJECT		64,992	.2					
14									
15	BETA BROKER FEES (\$25K), HIM ANNUAL SUBSCRIPTION FEES (\$47K)		72,000	9		-			
16		*							
17	ANNUAL CYBER INSURANCE POLICY		61,000	Q					
18									
19									
20	EXTRAORDINARY NEGATIVE EXPENSES		144,589	<u>.</u>	EXTRAORDINARY POSITIVE (NEGATIVE) REVENUES	_	1,039,467		894,878
21									
22	Note: These variances are not intended to account for all variances, but are meant to highlight key or unusual variations	vari	ances, bu	t are r	neant to highlight key or unusual variations.				
23								$\exists$	
,									

# STATISTICS

Inpatient Admissions/Discharges (Monthly Average)

Patient Days (Monthly Average)

Average Daily Census (Inpatient)

Average Length of Stay (Inpatient)

Emergency Visits (Monthly Average)

Surgery Cases - Excluding G.I. (Monthly Average)

Newborn Deliveries (Monthly)

G.I. Cases (Monthly)

# **PRODUCTIVITY**

Worked FTEs (includes Registry FTEs)

Worked FTES per APD

Paid FTEs (includes Registry FTEs)

Paid FTES per APD

ADJUSTED PATIENT DAYS

Represents number of patients admitted/discharged into and out of the hospital.

Each day a patient stays in the hospital is counted as a patient day. This count is normally done at midnight.

Equals the average number of inpatients in the hospital on any given day or month.

Represents that average number of days that inpatients stay in the hospital

Represents the number of patients who sought services at the emergency room.

Equals the number of patients who had a surgical procedure(s) performed

Number of patients who had a gastrointestinal exam performed

Number of babies delivered

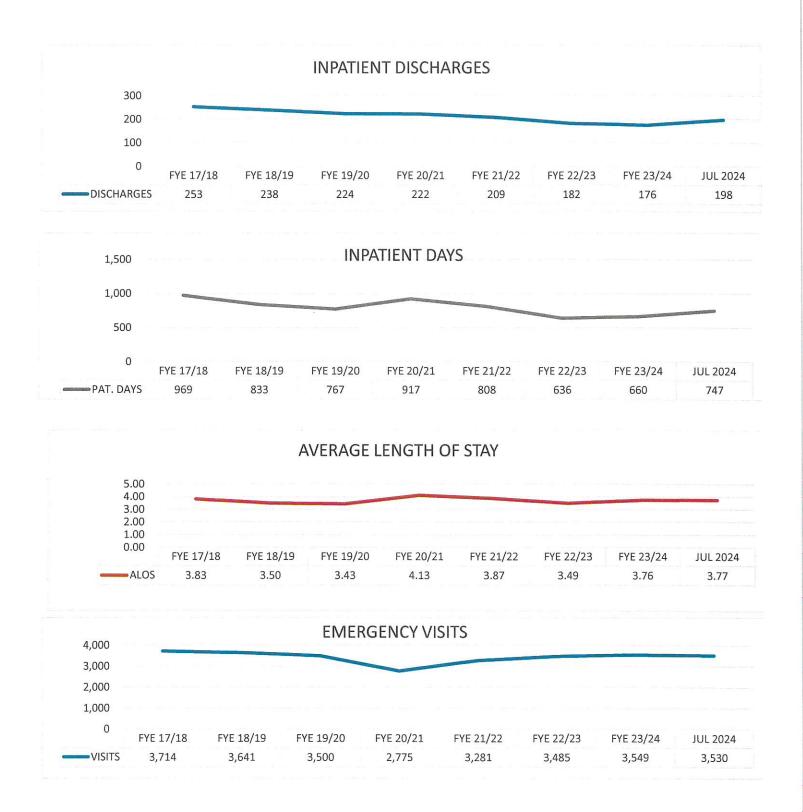
Represents an equivalancy of full-time staff worked. One FTE is equivalent of working 40 hours per week, 80 hours per hours worked by the number of hours in the respective work period (40, 80, etc.) Example: 340 hours worked in an 80 pay period, 173.3 hours per 30 day month, or 2,080 hours in a 52 week year. This calculation divides the number of hour pay period = 4.25 FTE's

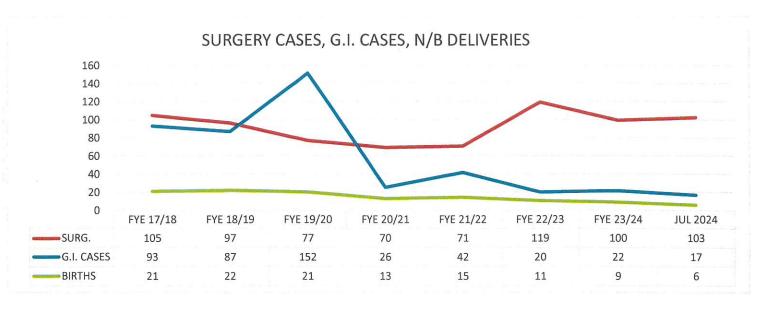
Divides the Total Worked FTE's by the daily average of the Adjusted Patient Days.

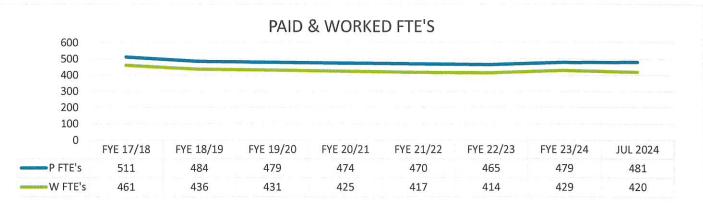
Represents an equivalancy of full-time staff paid. One FTE is equivalent of working 40 hours per week, 80 hours per pay period, 173.3 hours per 30 day month, or 2,080 hours in a 52 week year. This calculation divides the number of hours paid (includes all hours paid consisting of worked hours, PTO hours, sick pay, etc.) by the number of hours in the respective work period (40, 80, etc.) Example: 500 hours paid in an 80 hour pay period = 6.25 FTE's.

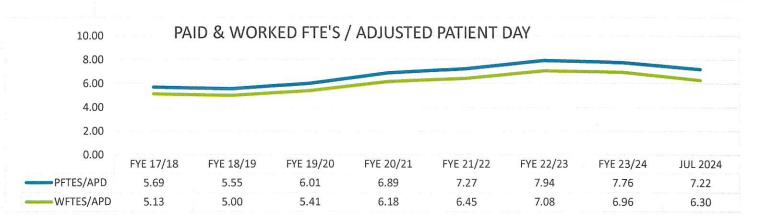
Divides the Total Paid FTE's by the daily average of the Adjusted Patient Days.

This is a blend of total patient days stayed in the hospital for a month, plus an equivalency factor (based on average inpatient revenue per patient day) applied to the outpatient revenues in order to account for outpatient workloads.









# INCOME STATEMENT

Reflects the percentage of Gross Patient Revenues (charges) that are expected to be collected. Calculated by dividing Net Equals the sum of all (patient) charges for services provided that are due to the hospital, less estimated adjustments for This reflects all Revenues available for payment of Operating Expenses. This includes Net Patient Revenue plus all other Represents total charges (before discounts and allowances) made for all patient services provided. discounts and other contractual disallowances for which the patients may be entitled Represents the total staffing expenses of the Hospital Patient Revenue by the Gross Patient Revenue. forms of miscellaneous Revenues. Salaries, Wages, Benefits & Contract Labor (000's) Net Patient Revenue (NPR) (000's) (Monthly Ave.) Total Operating Revenue (000's) (Monthly Ave.) Gross Patient Revenue (000's) (Monthly Ave.) NPR as % of Gross (Monthly Ave.)

SWB + Contract Labor as % of Total Operating Revenue Identifies what portion the Operating Revenues are spent on staffing costs. Total Operating Expense (TOE) (000's)(Monthly Ave.) TOE as % of Total Operating Revenue Earnings Before Interest, Depreciation, and Amortization. This reflects the difference between Net Operating Revenues and Total Operating Expense. This is a quick measurment of the Hospital's ability to meet its financial obligations and have additional funds for equipment replacement and future growth of the organization. EBIDA (000's)(Monthly Average)

Identifies the relationship that Operating Expenses have to the Total Operating Revenues.

Operating Expense reflects all costs needed to fund the Hospital's business operations.

This measurement is a guage of the surplus (or deficit) of funds available for operations and future growth.

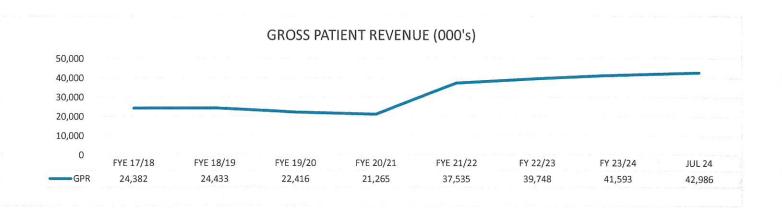
This measurement illustrates that Net Patient Revenues basically only cover Total Labor Expense, and that all of the Other Revenues and Supplemental Incomes are necessary to cover the remaining operational Expenses and EBIDA required to operate the Hospital.

> Operating Revenues (Normalized), Expenses, Staffing Expenses, and EBIDA (Normalized)

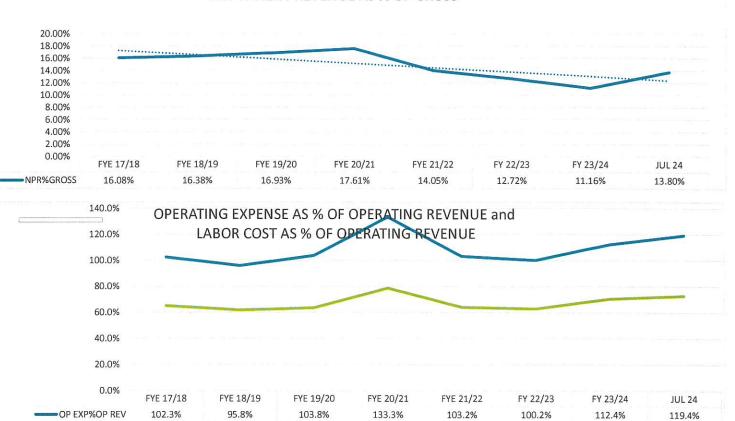
Net Patient Revenue vs. Total Labor Expense

EBIDA as % of NPR

This graph illustrates the "normalization" of Operating Revenues and EBIDA, by reallocating proportionate Supplemental Revenues and related Expenses into the current month and YTD results.



### NET PATIENT REVENUE AS % OF GROSS



78.8%

64.1%

63.0%

70.7%

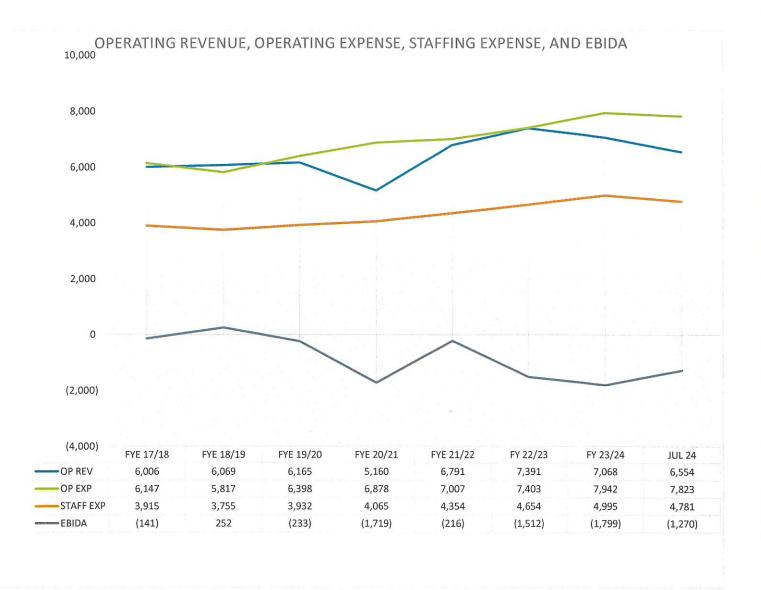
73.0%

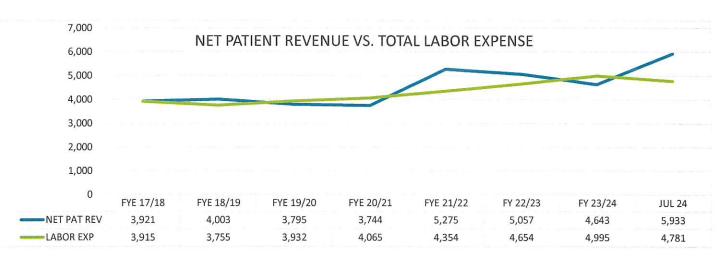
63.8%

-LABOR%OP REV

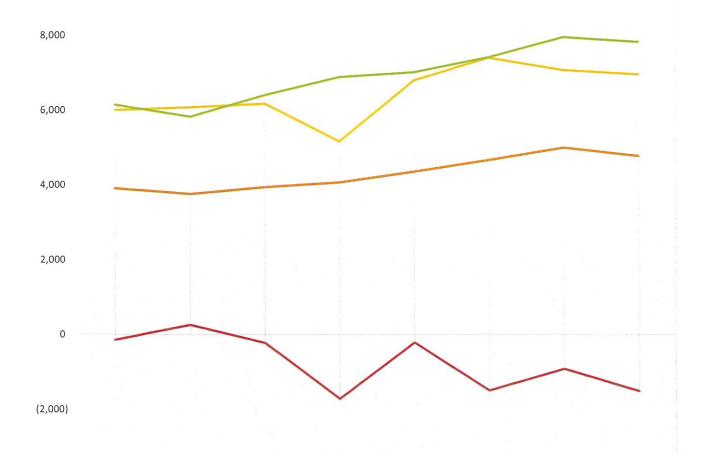
65.2%

61.9%





### OPERATING REVENUE (NORMALIZED), OPERATING EXPENSE, STAFFING EXPENSE, AND EBIDA (NORMALIZED) (000's)



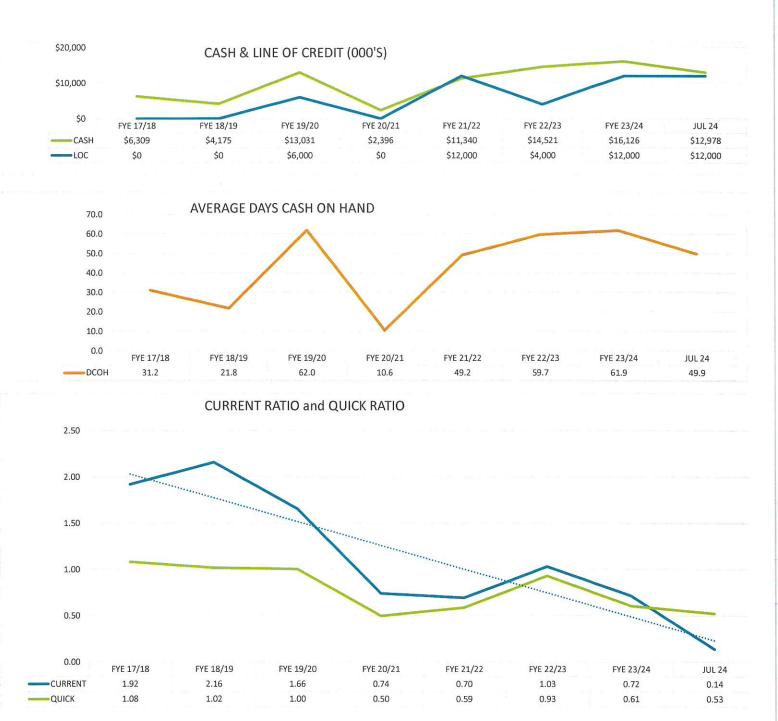
(4,000)								
(4,000)	FYE 17/18	FYE 18/19	FYE 19/20	FYE 20/21	FYE 21/22	FY 22/23	FY 23/24	JUL 24
REV NORMAL	6,006	6,069	6,165	5,160	6,791	7,391	7,068	6,965
OP EXP	6,147	5,817	6,398	6,878	7,007	7,403	7,942	7,823
LABOR EXP	3,915	3,755	3,932	4,065	4,354	4,654	4,995	4,781
EBIDA NORMAL	(141)	252	(233)	(1,719)	(216)	(1,499)	(918)	(1,499)

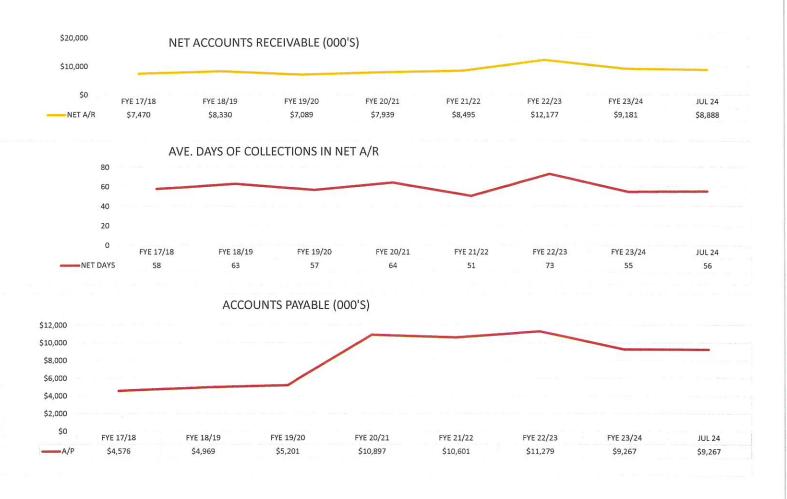
Accordance   Control Revenue   S. 7,667,883   S. 7,401,282   S. 7,607,104   Dipatient Revenue   S. 7,667,883   S. 7,607,104   Dipatient Revenue   S. 7,667,894   S. 7,607,894   S. 7,607,896	\$ 9, 9, 11, 11, 11, 11, 11, 11, 11, 11, 1	FYE 21/22  MONTHLY AVE.  \$ 16,603,390 0 20,932,075 0 37,535,465 (3,1267,149) (1,045,570) (136,947) (32,449,666) 5085,799	FYE 22/23  12  MONTHLY AVE.  \$ 14,171,780  25,575,741  0 39,747,521  (1,047,941)  (1,047,941)  (97,443)  (97,443)  (97,443)  (97,443)  2,056,932  18,066,932  18,066,932  213,402  18,707  23,33,719  7,390,651	MONTT 27, 27, 27, 27, 27, 26, (36, (36, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4,	FYE 24/25  JULY  \$ 15,736,065  27,250,251
Gross Patient Revenue         \$ 7,667,883         \$ 7,401,282           Inpatient Revenue         \$ 7,667,883         \$ 7,401,282           Inpatient Revenue         16,765,385         15,067,104           Long Term Care Revenue         0         0           Long Term Care Revenue         0         0           Long Term Care Revenue         24,433,247         22,488,386           Discounts and Allowances         (19,588,148)         (17,845,730)           Bad Debt Expense         (36,680)         (65,168)           Charly Care         (19,588,148)         (17,845,730)           Charly Care         (19,588,148)         (17,845,730)           Charly Care         (19,588,148)         (17,845,730)           Charly Care         (19,588,148)         (17,845,730)           Charly Care         (18,586,527)         (18,586,527)           Charly Care         (18,588,488)         (18,586,527)           Charly Care         (18,588,488)         (18,586,527)           Nort Patient Revenues         (18,588,148)         (17,445,337)           Clinic Net Revenues         (18,588,148)         (18,586,527)           Tax Subsidies Measure D         (16,588,588)         (18,586,588)           Tax Subsidies County Suplint Funds		\$ 16,603,390 20,932,075 0 20,932,075 0 37,535,465 (31,267,149) (1,045,570) 0 (136,947) (22,449,666) 5,085,799 5,085,799 5,085,799 146,104 146,104 1,627,542 1,627,542		ž 9	\$ 15,72 27,22 42,99 (9,58 (9,07,00) (37,00) 5,93 11
Gross Patient Revenue         \$ 7,667,883         \$ 7,401,282           Inpatient Revenue         16,765,365         15,067,104           Outpatient Revenue         16,765,365         15,067,104           Long Term Care Revenue         0         0           Home Health Revenue         24,433,247         22,468,386           Deductions From Revenue         24,433,247         22,468,386           Discounts and Allowances         (19,588,148)         (17,845,730)           Bad Debt Expense         (18,588,527)         (18,588,527)           Bad Debt Expense         (18,588,527)         (18,588,527)           Bad Debt Expense         (18,588,527)         (18,588,527)           Charify Care         (18,588,527)         (18,588,527)           Anta Deductions From Revenues         (18,588,527)         (18,588,527)           Supplemental Revenues         (20,592,339)         (18,588,527)           Charify Care         (18,588,527)         (18,588,527)           Tax Subsidies Proporti         (18,588,527)         (18,588,527)	3,17. (16,6.6. (18,6.	37,55 (1,0) (3,1,2) (1,0	(1,1)	0	27,22 27,29 (35,8 (37,00 (37,00 11
Inpatient PsychRehab Revenue	(17.9) (17.9) (17.9) (17.1) (1	37,5; (31,2) (1,0) (32,44) (32,44) (1,1) (1,0) (1,1) (1,0) (	(1,1)		(35,8 (35,8 (9) (9) (37,0) (3,0) (3,0) (3,0)
Long Term Care Revenue	21.2 (16.6.6 (8.8 3.7 3.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 1	20,932,075 0 0 0 0 37,535,465 (1,045,570) (1,045,570) (132,449,666) 5,085,799 5,085,799 5,085,799 5,085,799 1,225,066 1,225,610 1,627,542	(33, 39, (34, 17, 17, 17, 17, 17, 17, 17, 17, 17, 17		27,22 42,94 (35,8 (9) (9) (37,0) (37,0) (3
Home Health Revenue	(16.6. (8) (17.12) (17	37,535,465 (31,267,149) (1,045,570) (132,449,666) 5,085,799 5,085,799 5,01407 725,066 1,25,6104 1,627,542	(34, (34, 7, 7, 7, 7, 7, 7, 7, 7, 7, 7, 7, 7, 7,		(35,8) (93,8) (93,0) (37,0) (3
Total Gross Patient Revenue   24,433,247   22,	(16.6. (8) (17.5	37,535,465 (31,267,149) (1,045,570) (132,449,666) (32,449,666) 5,085,799 5,085,799 501,407 725,066 125,6104 145,113,444	(33, (33, (1), (1), (1), (1), (1), (1), (1), (1)		(35,8 (9) (37,00) (37,00) (
Deductions From Revenue   (19,588,148) (17, Bad Debt Expense   (18,588,148) (17, Bad Debt Expense   (18,588,148) (17, Bad Debt Expense   (18,588,148) (18, Bad Debt Expense   (18,588,148) (18, Bad Debt Expense   (20,502,339) (18, Ba	(16,6,6) (17,5) (17,5) (17,1)	(31,267,149) (1,045,570) (136,842) (32,449,666) -86,579 5,085,799 5,085,799 5,085,799 146,100 146,100 1,627,542	(34,		(35,8 (9) (9) (37,0) (37,0) (37,0) (11)
Discounts and Allowances	(16,6. (17,6) (1	(31,267,149) (1,045,570) (136,947) (32,449,666) 5,085,799 5,014,07 725,066 0 229,405 1,627,542 1,627,542	(34, (1, 7, 7, 7, 7, 7, 7, 7, 7, 7, 7, 7, 7, 7,		(35,8) (9) (9) (1) (1) (1) (1) (1) (1) (1) (1) (1) (1
Bad Debt Expense (858,023) (16,000)   Charity Care	(8) (17,5) (17,5) (17,7	(1,045,570) (136,947) (32,449,666) 16,5% 5,085,799 5,085,799 501,407 725,066 0 0 229,405 14,6104 14,627,542	(1, (1, (1, (1, (1, (1, (1, (1, (1, (1,		(9)
Unity Care	(17.5) (17.6) (17.7)	(138.947) (32.449.666) 16.5% 5.085,799 5.01,407 725,066 0 0 229,405 14.6104 146,104 14	(34,		(37,0)
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tient Revenue 3,939,908 3,88	3. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.	5,085,799 5,085,799 501,407 725,066 0 229,405 146,104 25,561 1,527,542	5,0 9 9 5,0		5, 5,
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attent Revenues  1,485,337  1,10 (Net Revenues  20,590  1,10 (Net Revenues  20,590  1,10,524  1,10,524  1,10,524  1,10,524  1,10,525  1,		501,407 725,066 0 229,405 146,104 25,561 1,627,542	94 98 21 18 18 2,33 7,39	-	1,86: 155,92: 275,53: 187,57:
1,485,337   1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,		501,407 725,066 0 229,405 146,104 25,561 1,627,542	21 21 18 18 2,33 7,39	-	1,865 155,927 0 275,536 187,570
College   Coll		725,066 0 229,405 146,104 25,561 1,627,542	98 21 18 2,33 7,39		155,927 ) 275,536 187,570
Control		229,405 146,104 25,561 1,627,542	213,402 189,707 2,308 2,333,719 7,390,651		275,536 187,570
Subsidies Prop 13  Subsidies Prop 13  Subsidies Prop 13  Subsidies Prop 13  Perating Revenue 2,041,381 2,1  Ing Expenses 2,941,289 6,1  Ing Expenses 2,941,289 6,1  Ing Expenses 2,941,289 6,1  Index Labor 702,477 702,477 100,000  Indicans Fees 2,941,289 10,000  Indicans Fees 2,941,289 1		229,405 146,104 25,561 1,627,542	213,402 189,707 2,308 2,333,719 7,390,651		187,53
16,769   1		1,627,542	2,333,719 2,333,719 7,390,651		10,101
Patient Revenues 2,041,381 2, 17,000 and 1,000		1,627,542	2,333,719	13 938	
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ing Expenses ing Expenses arites and Wages arites		174 477	1,390,085		
ing Expenses  arises and Wages  arises and Maintenance  arises arises  arises and Maintenance  arises arises  arises ari	Б			007'000',	6,00,000
1,941,226 3,7   2,941,226 3,	m				
treact Laboration 106,628 treact Laboration 106,638 sicians Fees 246,631 streact Laboration 106,638 treact Laboration 106,638 stream of the season of the season of the season of the season Rentales 85,267 tream of the season Rentales 85,743 tream of the season Rentales 88,743 tream		3,420,974	3,634,721	3,903,016	3,881,210
chased Services         246,631         3           chased Services         513,867         6           ply Expense         68,578         7           sites         75,471         7           rance Expense         58,367         7           urance Expense         85,267         7           ther Operating Expenses         58,720         7           ses and Rentals         76,190         76,190           ses and Rentals         76,150         98,810           al Operating Expenses         5,720,023         6,5		99,977	81,255		95,193
chased Services         513,857           ply Expense         685,518           ties         75,471           services         75,471           sairs and Maintenance         88,325           rrance Expense         85,267           Diher Operating Expenses         70,922           ses and Rentals         76,150           6 (b) CLINIC         99,810           at Operating Expenses         5,720,023         6		330,533	299,739		493,000
Poly Expense   665,518		892,521	863,657		1,043,230
In and Maintenance 58,325 Irance Expense 58,325 Irance Expense 85,267 Uther Operating Expenses 70,922 Expense 88,743 Ses and Rentals 76,150 6 (b) CLINIC 88,310 al Operating Expenses 5,720,023 6	0,	995,446	953,253		903,033
Irance Expense 85,267  Uther Operating Expenses 70,922  Expense 88,743  Ses and Rentals 76,150  6 (b) CLINIC 88,810  al Operating Expenses 5,720,023 6	139.712	77.524	76.806	101.727	138,080
Other Operating Expenses 70,922  Expense 88,743  Expense 76,150  Fol.150  F		112,745	119,548		205,682
Expense 58,743  6 (b) CLINIC 88,810  6 (c) CLINIC 88,810  7 (20,023 6  252,266		101,142	151,928		128,607
Color	172,366	0			2000
al Operating Expenses 5,720,023 6		0 0	93,314	162,16	00,2,00
252,266	6,9	7,010,605	7,403,258	7,950,039	7,823,138
007,262		1830 7001	(42 606)		14 269 500
	(1,394,337)	(597,162)	(12,500)	(160,100)	06,602,1)
497,808		472,317	495,039		539,080
Total Interest. Depr. & Amort. 916,000 928,591	1 942,715	863,923	979,702	987,494	1,000,844
Non-Operating Revenue:	7.121	25.068	132,587	411,870	17,816
		616,059			400,000
xpense) 700,202	5 605,531	641,127	793,566	1,039,223	417,816
Total Net Sumine/II occ) 36 467 (482 217)	7) (1.731.521)	(520.060)	(198.742)	(830,102)	(1.852.537
idation 0		0			0
0 (689,574)					- 1
Increase/(Decrease in Unrestricted Net Assets \$ 36,467 \$ (1,171,791) \$	(1,732,171)	\$ (804,852)	\$ (198,742)	(1,065,274)	\$ (1,652,537)
Total Profit Margin -19.1%	.31.5%	-12.0%	-2.7%		-28.3%
EBIDA % 4.1%	% -25.3%	4.4%	-0.2%	-12.5%	-19.4%
				相談の中に表ないのかは	
Actual EBIDA for Month				(881,831)	(1,269,509)
Adjustments to EBIDA to account for Cash Impact of GASB Lease Reclassification  Adjustment for Normalization of Sunnlemental Income Incl DSH & P4P (Net of Current Month Receipts)	ent Month Receipts			18.756	1.717.972
Effective EBIDA after Normalization of Supplementals & Adjustments for Cash Outlays for	ays for Leases			(148,602)	411,159

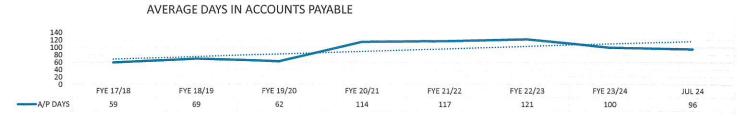
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year. The greater the Current Assets as compared to the Current Liabilities, the stronger position the organization is in Calculated by dividing amount of Cash on Hand by the historical average daily amount of cash requirmements to cover Reflects payment obligations of the Hospital as of a point in time. Excludes Loans, Payroll and other Debt obligations. This measures the average number of days it takes to collect payment of the Net Accounts Receivable. Lower values A measure that illustrates the ability for the hospital to pay its obligations that come due over the course of the next This measures the Cash + Net Accounts Receivable compared to the Current Liabilities. Desired ratio is greater than Equals the sum of all (patient) accounts that are due to the hospital, less estimated adjustments for discounts and Reflects the average number of days that it takes to pay routine bills. Lower numbers are desired. Calculated by to pay its upcoming obligations. Desired position is greater than 1:00 to 1:00, preferably at least 1:25 to 1:00 or dividing the Accounts Payable amount by the historical average daily cost of routine expenses. The amount that is currently borrowed from a lending institution as of a given point in time. other contractual disallowances for which the patients may be entitled. Represents all unrestricted cash in the bank at each month-end. Lower values are desired. operating expenses. are desired 1.00:1.00 greater. Current Ratio (Current Assets/Current Liabilities) Accounts Receivable - Net (000's) Line of Credit Balance (000's) Accounts Payable (000's) Accounts Payable Days Days Cash on Hand A/R Days - Net Cash (000's) Quick Ratio









		FY24	FY 25	FY 25	FY 24	FY 25	FY 25	FY 24
		07/31/23	07/31/24	07/31/24	2023	2024	2024	2024
		ACTUAL	ACTUAL	BUDGET	1 MO. YTD ACTUAL	1 MO. YTD ACTUAL	1 MO.YTD BUDGET	YR END TOTAL
[1] Total Acute	Total Acute Patient Days	929	747	652	559	747	652	7,921
[2] Average Daily Census	aily Census	18.0	24.1	21.0	18.0	24.1	21.0	21.6
[3] Average Ac	Average Acute Length of Stay	3.6	3.8	3.6	3.6	3.8	3.6	3.8
[4] Patient Discharges	charges	157	198	179	157	198	179	2,107
[5] Adjusted Patient Days	atient Days	1,689	1,998	1,881	1,689	1,998	1,881	22,887
[6] Observation Days	n Days	279	288	337	279	288	337	4,109
[7] Total Emerg	Total Emergency Room Visits	3,271	3,530	3,494	3,271	3,530	3,494	42,587
[8] Average ED	Average ED Visits Per Day	106	114	113	106	114	113	116
[9] Total Surge	Total Surgeries (Excluding G.I.'s)	86	103	109	98	103	109	1,197
[10] Deliveries/Births	Sirths	10	9	10	10	9	10	112

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ť	SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL	OSPITAL									
= 2	NCOME STATEMENT		JULY 2024 BUDGET	JULY 2024 ACTUAL	VARIANCE JULY ACTUAL TO BUDGET	VARIANCE PER CENTAGE		JULY 2024 YTD BUDGET	JULY 2024 YTD ACTUAL	VARIANCE JULY YTD ACTUAL TO BUDGET	VARIANCE PER CENTAGE
8	NETINCOME		(2,285,945)	(1,852,537)	433,408	19.0%		(2,285,945)	(1,852,537)	433,408	19.0%
4	EBIDA		(2,094,381)	(1,269,509)	824,872	39.4%		(2,094,381)	(1,269,509)	824,872	39.4%
10											
E	6 TOTAL OPERATING REVENUE		5,573,862	6,553,629	797,876	17.6%	~~··	5,573,862	6,553,629	979,767	17.6%
É	NET PATIENT REVENUE		4,893,266	5,932,733	1,039,467	21.2%		4,893,266	5,932,733	1,039,467	21.2%
13 0	OTHER OPERATING REVENUE		680,596	620,896	(59,700)	-8.8%		680,596	620,896	(59,700)	-8.8%
20											
21 T	TOTAL OPERATING EXPENSE		7,668,243	7,823,138	(154,895)	-2.0%		7,668,243	7,823,138	(154,895)	-2.0%
34											
2	35 NON-OPERATING REVENUE & EXPENSE										
-9	36 TOTAL NON-OPERATING REVENUE & EXPENSE		742,956	417,816	(325,140)	-43.8%		742,956	417,816	(325,140)	-43.8%
7	42 TOTAL INTEREST & DEPRECIATION		934,520	1,000,844	(66,324)	-7.1%		934,520	1,000,844	(66,324)	-7.1%
45							_				
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	A	В	O	D	Е	ш	9
_	SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT	CARE DISTRICT & H	. & HOSPITAL				
2	BALANCE SHEET	JUNE 2023	MAY 2024	JUNE 2024	JULY 2024	VARIANCE JUNE TO JULY	VARIANCE PERCENTAGE
3	TOTAL ASSETS	112,558,570	106,637,222	108,634,537	107,144,102	-1,490,435	-1.40%
4	CURRENT ASSETS	29,638,354	18,856,436	27,284,710	24,998,468	-2,286,242	-9.10%
16	16 ASSETS WITH LIMITED USE	9,102,770	14,183,484	13,801,894	14,030,841	228,947	1.60%
17	17 NET PROPERTY, PLANT, AND EQUIPMENT	73,452,527	73,260,816	74,033,664	74,591,299	557,635	0.70%
24	24 OTHER ASSETS	364,919	336,486	-6,485,732	-6,476,506	9,226	-0.10%
25							
56	26 TOTAL LIABILITIES & FUND BALANCE	112,558,570	106,637,222	108,634,537	107,144,102	1,490,435	1.40%
27	27 TOTAL LIABILITIES	148,421,077	152,903,083	157,168,323	157,530,339	-362,017	-0.20%
28	CURRENT LIABILITES	28,682,871	28,929,734	33,211,167	33,586,673	-375,506	-1.10%
38	LONG TERM LIABILITIES	119,738,206	123,973,349	123,957,156	123,943,666	13,490	%00.0
39							
40	NET ASSETS	-35,862,507	-46,265,861	-48,533,786	-50,386,237	-1,852,451	-3.70%
45	45 8/23/2024						

SAME DEFICIOLAL DISTINCTA         AUTY 2004	┪	A	٥	2	<u></u>	D	=			
Page	-	SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL	TAL							
REFERENCE         CASAS, ASAS         LARGAZENO         CASAS, ASAS         LARGAZENO         CASAS, ASAS         CASAS, ASAS <th< th=""><th></th><th>NCOME STATEMENT</th><th>JULY 2024 BUDGET</th><th>JULY 2024 ACTUAL</th><th>VARIANCE JULY ACTUAL TO BUDGET</th><th>VARIANCE PER CENTAGE</th><th>JULY 2024 YTD BUDGET</th><th>JULY 2024 YTD ACTUAL</th><th>VARIANCE JULY YTD ACTUAL TO BUDGET</th><th>VARIANCE PER CENTAGE</th></th<>		NCOME STATEMENT	JULY 2024 BUDGET	JULY 2024 ACTUAL	VARIANCE JULY ACTUAL TO BUDGET	VARIANCE PER CENTAGE	JULY 2024 YTD BUDGET	JULY 2024 YTD ACTUAL	VARIANCE JULY YTD ACTUAL TO BUDGET	VARIANCE PER CENTAGE
Cardel-size		NETINCOME	(2,285,945)	(1,852,537)	433,408	19.0%	(2,285,945)			19.0%
Page 2015   Page		EBIDA	(2,094,381)	(1,269,509)	824,872	39.4%	(2,094,381)			39.4%
Maintenance   Appendix   Append	_	TOTAL OPERATING REVENUE	5,573,862	6,553,629	979,767	17.6%	5,573,862	6,553,629	979,767	17.6%
CHOLE INTERFERENCE         4,000,000         4,2,000,000         2,000,000         4,2,000,000         2,000,000         4,2,000         2,000,000         4,2,000         1,000,000         2,000,000         4,2,000         1,000,000         2,000,000         4,2,000         1,000,000         4,000,000         1,000,000         4,000,000	_	NET PATIENT REVENUE	4,893,266	5,932,733	1,039,467	21.2%	4,893,266	5,932,733	1,039,467	21.2%
CRANTICE TOTAL         12.446 <th< td=""><td>+</td><td>SROSS REVENUE FROM PATIENT SERVICES</td><td>40,805,053</td><td>42,986,316</td><td>2,181,263</td><td>5.3%</td><td>40,805,053</td><td>42,986,316</td><td>2,181,263</td><td>5.3%</td></th<>	+	SROSS REVENUE FROM PATIENT SERVICES	40,805,053	42,986,316	2,181,263	5.3%	40,805,053	42,986,316	2,181,263	5.3%
PATIENT REPORTE   25,807.70   27,505.23   24,256   1,144.756   23,24   23,24   23,24   24,256   1,144.756   24,256   1,144.756   24,256   1,144.756   24,256   1,144.756   24,256   1,144.756   24,256   1,144.756   24,256   26,246   26,246   24,256   24,2	1	TOTAL INPATIENT REVENUE	13,997,353	15,736,065	1,738,712	12.4%	13,997,353	15,736,065	1,738,712	12.4%
Cartillo Percenue   Casa-11,787   Casa-12,887   Casa-12,		TOTAL OUTPATIENT REVENUE	26,807,700	27,250,251	442,551	1.7%	26,807,700	27,250,251	442,551	1.7%
EACHILE CREATION         EACHING REVENUE         680,586         (60,700)         -6.8%         60,086         60,086         60,096 <td>_</td> <td>DEDUCTIONS FROM REVENUE</td> <td>(35,911,787)</td> <td>(37,053,583)</td> <td>(1,141,796)</td> <td>3.2%</td> <td>(35,911,787)</td> <td>(37,053,583)</td> <td>(1,141,796)</td> <td>3.2%</td>	_	DEDUCTIONS FROM REVENUE	(35,911,787)	(37,053,583)	(1,141,796)	3.2%	(35,911,787)	(37,053,583)	(1,141,796)	3.2%
Charles   Char				000	000	č	000	000	1001	Č
CHANTE, AMPERIANGE         0		OTHER OPERATING REVENUE	680,596	620,896	(29,700)	-8.8%	980,596	620,896	(59,700)	9.8
CRUME_COMEMNA   CRUME_COMEMN		OTHER REVENUE - RATE RANGE	0	0	0	0.0%	0	0	0	0.0
CRUNEL-DEH         BARDES         (BARDES)         - (BARDES) <td></td> <td>OTHER REVENUE - OTHER SUPPLEMENTALS</td> <td>0</td> <td>0</td> <td>0</td> <td>%0.0</td> <td>0</td> <td>0</td> <td>0</td> <td>0.0</td>		OTHER REVENUE - OTHER SUPPLEMENTALS	0	0	0	%0.0	0	0	0	0.0
CENUE - PAP         1.863         1.863         0.0%         1.863         1.863         0.0%         1.863         1.863         0.0%         1.863         0.0%         1.863         0.0%         0.0%         1.863         0.0%<	9	OTHER REVENUE - DSH	8,065	0	(8,065)	-100.0%	8,065	0	(8,065)	-100.0
REMUE OTHER         207-582         15,627         6,42,66         6,63,166         6,20,98         2,04,98         207-582         156,524         6,54,66         6,54,66         6,54,66         6,54,66         6,54,66         6,00         0,00         7,662,148         7,623,138         (14,689)         2,00         7,662,148         7,623,138         (14,689)         2,00         7,662,148         7,623,138         (14,689)         2,00         7,662,148         7,623,148         1,624,890	ı	OTHER REVENUE - P4P	1,863	1,863	0	0.0%	1,863	1,863	0	0.0%
PARTICIPATION   PARTICIPATIO		OTHER REVENUE - OTHER	207,562	155,927	(51,635)	-24.9%	207,562	155,927	(51,635)	-24.9%
PARTICIPATION   PARTICIPATIO		DPERATNG TAX REVENUES	463,106	463,106	0	0.0%	463,106	463,106	0	0.0%
NAMINIO ENCINE         TAGE 243         7,823,188         7,823,188         7,823,188         7,823,188         7,823,188         7,828         7,828,188 <t< td=""><td>_</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	_									
OF ENERGE         4,780,883 <t< td=""><td><math>\neg</math></td><td>IOTAL OPERATING EXPENSE</td><td>7,668,243</td><td>7,823,138</td><td>(154,895)</td><td>-2.0%</td><td>7,668,243</td><td>7,823,138</td><td>(154,895)</td><td>-2.0%</td></t<>	$\neg$	IOTAL OPERATING EXPENSE	7,668,243	7,823,138	(154,895)	-2.0%	7,668,243	7,823,138	(154,895)	-2.0%
ENERTIS         SINTIGADE         3.773,499         3.881,210         (107,261)         2.6%         3.773,499         3.881,210         (107,261)           TI LABDIT         115,647         964,480         180,480         180,480         180,480         180,480         180,480         180,480         180,480         180,480         180,480         180,480         180,480         180,480         180,480         180,480         180,480         20,354         180,480         180,480         20,354         180,480         180,480         20,354         180,480         180,480         20,354         180,480         180,480         20,354         180,480		FOTAL LABOR EXPENSE	4,883,406	4,780,883	102,523	2.1%	4,883,406	4,780,883	102,523	2.1%
FE BRYETIS         S96,310         804,430         159,430         159,430         189,430         189,430         189,430         189,430         189,430         189,430         189,430         189,430         189,430         189,430         189,430         189,430         189,430         189,430         189,430         33,518         20,354         1,043,230         (115,165)         1.24%         266,055         1,043,230         (115,165)         1.24%         266,055         1,043,230         (115,165)         1.24%         266,055         1,043,230         (115,165)         1.24%         266,055         1,043,230         (115,165)         1.24%         266,055         1,043,230         (115,165)         1.24%         266,055         1,043,230         (115,165)         1.24%         266,055         1,043,230         (115,165)         1.24%         266,055         1,043,230         (115,165)         1.24%         266,045         1,043,230         (115,165)         1.24%         266,045         1,043,230         (115,165)         1.24%         266,045         1,043,230         (115,165)         1.24%         266,045         1,043,230         (115,165)         1.24%         266,045         1,043,230         (115,165)         1.24%         266,045         1.24,130         (115,165)	m	WAGES	3,773,949	3,881,210	(107,261)	-2.8%	3,773,949	3,881,210	(107,261)	-2.8%
Part	_	EMPLOYEE BENEFITS	993,910	804,480	189,430	19.1%	993,910	804,480	189,430	19.1
Particle   Particle	_	CONTRACT LABOR	115,547	95,193	20,354	17.6%	115,547	95,193	20,354	17.6%
ED SERVICES         ED SERVICES         10.43,230         (115,156)         -12.4%         98.80,505         10.43,230         (115,156)           PENISE         117,671         94,413         (145,156)         -5.0%         98.80,326         913,033         (145,107)           PENISE         117,671         94,413         (2,707)         -5.0%         117,671         94,217         -5.0%         98.0,326         913,033         (142,077)           PENISE         14,670         138,080         (3,410)         -42.9%         74,670         138,080         (61,716)         -22.6%         205,682         (61,716)         -22.6%         205,682         (61,716)         -22.6%         74,670         138,080         (61,716)         -22.6%         74,670         138,080         (61,716)         -22.6%         74,570         138,080         (61,716)         -22.6%         74,570         138,080         (61,716)         -22.6%         74,570         128,697         (61,716)         -22.6%         74,570         128,697         (61,716)         -22.6%         74,570         128,697         (61,716)         -22.6%         74,570         128,697         (61,716)         -22.6%         742,966         417,816         417,817         417,817         417,817		PHYSICIAN FEES	526,919	493,000	33,919	6.4%	526,919		33,919	6.4%
FPENSE         680,326         903,033         (42,707)         -5.0%         860,226         903,033         (42,707)           ND MAINTENANCE         117,671         38,433         23,286         19,9%         11,567         36,210         32,289         136,000         32,289		PURCHASED SERVICES	928,065	1,043,230	(115,165)	-12.4%	928,065	1,	(115,165)	-12.4%
117,671   94,413   23,256   19.8%   117,671   94,413   23,256   19.8%   117,671   94,413   23,256   19.8%   117,671   94,413   23,256   143,966   143,966   143,966   143,966   143,966   143,966   143,966   143,966   143,966   143,966   143,966   143,967   143,966   143,967   143,966   143,967   143,966   143,967   143,649   143,130   143,649   143,130   143,649   143,130   143,649   143,130   143,649   143,130   144,649   143,130   144,649   143,130   144,649   143,130   144,649		SUPPLY EXPENSE	860,326	903,033	(42,707)	-5.0%	860,326		(42,707)	-5.0%
ND MAINTENANCE   146,966   136,080   (63,410)   -84,9%   74,670   138,080   (63,410)   -84,9%   74,670   138,080   (63,410)   -84,9%   74,670   138,080   (61,716)   -82,09%   143,586   205,682   (61,716)   -82,09%   143,130   -82,09%   143,130   -82,09%   143,130   -82,09%   143,130   -82,09%   143,130   -82,09%   146,679   146,679   128,607   (13,597)   -82,09%   143,130   -82,09%   143,130   -82,09%   143,696   205,682   (61,716)   -82,09%   143,696   205,682   (61,716)   -82,09%   143,130   -82,09%   146,694   148,634   -82,09%   143,130   -82,100   -82,10   -82,09%   143,130   -82,10		JIILTHES	117,671	94,413	23,258	19.8%	117,671			19.8
EE         143,966         205,682         (61,716)         -42.9%         143,966         205,682         (61,716)           PENSES         PENSES         143,966         205,682         (61,716)         -42.9%         143,966         205,682         (61,716)           PENSES         PENSES         97,010         128,607         36,210         36,2		REPAIRS AND MAINTENANCE	74,670	138,080	(63,410)	-84.9%	74,670	ļ		-84.9%
PENSES         97,010         128,607         (31,597)         -32.6%         97,010         128,607         (31,597)           DRENTALS         36,210         36,210         0.0%         97,010         128,607         (31,597)           AATING REVENUE & EXPENSE         742,956         417,816         (325,140)         43,896         742,956         417,816         (325,140)         43,896         417,816         3,167         1,696         417,816         3,167         1,696         417,816         3,167         1,696         417,816         3,167         3,167         1,696         417,816         3,167         3,167         1,7816         3,167         3,167         3,167         3,167         3,167         3,167         3,167         3,167         3,167         3,167         3,167         400,000         400,000         3,263,307         400,000         3,263,307         400,000         3,263,307         400,000         3,263,307         400,000         3,263,307         400,000         3,243,307         400,000         3,243,307         400,000         3,243,307         400,000         3,243,307         400,000         3,243,307         400,000         3,243,307         400,000         3,243,307         400,000         3,243,307         400,000	Ē	NSURANCE	143,966	205,682	(61,716)	-42.9%	143,966	205,682	(61,716)	-42.9%
ATING REVENUE & EXPENSE         36,210         36,210         36,210         36,210         36,210         0           ATING REVENUE & EXPENSE         742,956         417,816         (325,140)         43,846         742,956         417,816         (325,140)         43,847         43,846         417,816         3,157         24,849         772,956         417,816         (325,140)         44,849         417,816         (325,140)         44,849         417,816         (325,140)         44,849 </td <td></td> <td>OTHER EXPENSES</td> <td>97,010</td> <td>128,607</td> <td>(31,597)</td> <td>-32.6%</td> <td>97,010</td> <td>128,607</td> <td>(31,597)</td> <td>-32.6%</td>		OTHER EXPENSES	97,010	128,607	(31,597)	-32.6%	97,010	128,607	(31,597)	-32.6%
NATING REVENUE & EXPENSE         742,956         417,816         (325,140)         -43.8%         742,956         417,816         (325,140)           N-OPERATING REVENUE & EXPENSE         742,956         417,816         (325,140)         -43.8%         742,956         417,816         (325,140)           N-OPERATING REVENUE & EXPENSE         14,649         17,816         3,167         21.6%         14,649         17,816         3,167           NON-OPERATING DONATIONS         0		EASE AND RENTALS	36,210	36,210	0	0.0%	36,210	36,210	0	%0.0
AATING REVENUE & EXPENSE         TA2,956         417,816         (325,140)         -43.8%         742,956         417,816         (325,140)           N-OPERATING REVENUE & EXPENSE         14,649         17,816         3,167         21.6%         14,649         17,816         3,167           NN-OPERATING REVENUE INCLUDING DONATIONS         0         0         0         0.0%         17,816         3,167         17,816         3,167           NON-OPERATING DONATIONS         0         0         0         0.0%         0 <td></td> <td></td> <td>Nuddinat</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>			Nuddinat							
AUN-OPERATING REVENUE & CALTERS   AUN-OPERATING REVENUE & CALTERS   AUN-OPERATING REVENUE & CALTERS   AUN-OPERATING REVENUE   AUN-OPERATING BONATIONS   AUN-OPO-SERVED   AUN-OPO-		VON-OPERATING REVENUE & EXPENSE	742 068	317 016	(32K 140)	70 B C P	742 956	417 816	(325,140)	-43.8
NON-OPERATING TOWNSTRANCE CONTRINGED AND CONTRINGED TOWNSTRANCE CONTRIVENT TOWNSTRANCE CONT		DIAL NON-OFFICE REVENUE & LATENSE.	14.649	17.816	3 167	21.6%	14.649	17.816	3,167	21.6%
AATING TAX REVENUE         728,307         400,000         (328,307)         -45.1%         728,307         400,000         (328,307)         -65.1%         728,307         400,000         (328,307)         -71.1%         400,000         400,000         (328,307)         -71.1%         -71.1%         0.0%         <	_	OTHER NON-OPERATING DONATIONS	0	0	0	%0.0	0	0	0	%0.0
EREST & DEPRECIATION         GS21,390         C6,324)         -7.1%         934,520         1,000,844         (66,324)         -7.1%         934,520         1,000,844         (66,324)         -7.1%         934,520         1,000,844         (66,324)         -7.1%         934,520         1,000,844         (66,324)         -7.1%         934,520         1,000,844         (66,324)         -7.1%         934,520         1,000,844         (66,324)         -7.1%         -3.4%         521,390         539,080         (17,690)         -7.1%         -7.1%         461,764         461,769         -7.1%         -7.1%         461,764         461,764         -7.1%         -7		NON-OPERATING TAX REVENUE	728,307	400,000	(328,307)	-45.1%	728,307	400,000	(328,307)	-45.1%
FREST& DEPRECIATION         934,520         1,000,844         (66,324)         -7.1%         934,520         1,000,844         (66,324)           TION         521,390         521,390         639,080         (17,690)         -3.4%         521,390         539,080         (17,690)           \$AMORTIZATION         413,130         461,764         (48,634)         -11.8%         413,130         461,764         (48,634)		EXTRAORDINARY REVENUE (EXPENSE)	0	0	0	%0.0	0	0	0	%0.0
EREST & DEPRECIATION         934,520         1,000,844         (66,324)           TION         521,390         539,080         (17,690)         -3.4%         521,390         539,080         (17,690)           3,AMORTIZATION         413,130         461,764         (48,634)         -11.8%         413,130         461,764         (48,634)										
TION 521,390 539,080 (17,690) -3.4% 521,390 539,080 (17,690)		TOTAL INTEREST & DEPRECIATION	934,520	1,000,844	(66,324)	-7.1%	934,520	1,000,844	(66,324)	-7.1%
KAMORTIZATION 461,764 (48,634) -11.8% 413,130 461,764 (48,634)		DEPRECIATION	521,390	539,080	(17,690)	-3.4%	521,390	539,080	(17,690)	-3.4%
		NTEREST & AMORTIZATION	413,130	461,764	(48,634)	-11.8%	413,130	461,764	(48,634)	-11.8
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-	SAN GORGONIO MEMORIAL HEALTHC	HEALTHCARE DISTRICT & HOSPITAL	OSPITAL				
7	BALANCE SHEET	JUNE 2023	MAY 2024	JUNE 2024	JUIY 2024	VARIANCE JUNE TO JULY	VARIANCE PERCENTAGE
m	TOTAL ASSETS	112,558,570	106,637,222	108,634,537	107,144,102	-1,490,435	-1.40%
4	CURRENT ASSETS	29,638,354	18,856,436	27,284,710	24,998,468	-2,286,242	-9.10%
5	CASH & EQUIVALENTS	14,521,085	8,580,823	16,126,209	12,978,248	-3,147,961	-24.30%
9		12,177,379	8,640,693	9,181,423	8,887,832	-293,591	-3.30%
7	HOSPITAL ACCOUNTS RECEIVABLE	86,192,181	85,424,396	89,675,653	87,701,226	-1,974,427	-2.30%
∞	LESS: ALLOWANCE FOR BAD DEBTS	-74,014,802	-76,783,703	-80,494,230	-78,813,394	1,680,836	-2.10%
6	OTHER CURRENT ASSETS	2,939,890	1,634,920	1,977,078	3,132,388	1,155,310	36.90%
10	TAXES RECEIVABLE	2,263,620	1,567,393	1,960,349	2,577,969	617,620	24.00%
=	MISC RECEIVABLE	64,052	-903,765	-763,253	-718,813	44,440	-6.20%
12	DUE FROM 3RD PARTIES	-1,097,349	-1,767,736	-1,755,233	-1,714,114	41,119	-2.40%
13	INVENTORIES	1,311,782	1,882,385	2,075,662	1,996,269	-79,393	-4.00%
14	PREPAID EXPENSES	397,785	856,643	459,553	991,077	531,524	53.60%
15							
16	ASSETS WITH LIMITED USE	9,102,770	14,183,484	13,801,894	14,030,841	228,947	1.60%
17	NET PROPERTY, PLANT, AND EQUIPMENT	73,452,527	73,260,816	74,033,664	74,591,299	557,635	0.70%
18	PROPERTY, PLANT, AND EQUIPMENT	166,692,035	171,920,255	173,185,824	174,169,295	983,471	0.60%
19	LAND & LAND IMPROVEMENTS	4,828,182	4,828,182	4,828,182	4,828,182	0	0.00%
20	BUILDINGS & BUILDING IMPROVEMENTS	129,281,491	129,281,491	129,308,382	129,308,382	0	0.00%
21	FIXED EQUIPMENT	29,262,127	31,395,416	31,737,623	31,769,406	31,783	0.10%
22	CONSTRUCTION IN PROGRESS	3,320,235	6,415,166	7,311,637	8,263,325	951,688	11.50%
23	LESS: ACCUMULATED DEPRECIATION	-93,239,508	-98,659,439	-99,152,160	-99,577,996	-425,836	0.40%
24	OTHER ASSETS	364,919	336,486	-6,485,732	-6,476,506	9,226	-0.10%
25							
26	TOTAL LIABILITIES & FUND BALANCE	112,558,570	106,637,222	108,634,537	107,144,102	1,490,435	1.40%
27	TOTAL LIABILITIES	148,421,077	152,903,083	157,168,323	157,530,339	-362,017	-0.20%
28	CURRENT LIABILITES	28,682,871	28,929,734	33,211,167	33,586,673	-375,506	-1.10%
29	ACCOUNTS PAYABLE	11,278,786	12,895,936	6,732,570	6,716,652	15,918	0.20%
30	PAYROLL PAYABLES	6,484,769	7,480,872	8,035,939	8,066,426	-30,487	-0.40%
31	SALARIES & WAGES PAYABLE	579,682	-199,803	82,470	935,125	-852,655	-91.20%
32	PAYROLL TAXES & DEDUCTIONS PAYABLE	3,235,802	4,166,332	4,464,732	4,237,567	227,165	5.40%
33	ACCRUED PTO & SICK DAYS PAYABLE	2,669,285	3,514,343	3,488,737	2,893,734	295,003	20.60%
34	_	4,043,719	63,548	12,065,351	12,065,351	0	%00.0
35	ACCRUED INTEREST PAYABLE	1,609,780	7,160,974	1,611,980	1,972,917	-360,937	-18.30%
36	OTHER CURRENT LIABILITIES	5,265,817	1,328,404	4,765,327	4,765,327	0	0.00%
37							
38	LONG TERM LIABILITIES	119,738,206	123,973,349	123,957,156	123,943,666	13,490	0.00%
39							
9	40 NET ASSETS	-35,862,507	-46,265,861	-48,533,786	-50,386,237	-1,852,451	-3.70%
4	NET ASSETS - UNRESTRICTED	-35,862,507	-46,265,861	-48,533,786	-50,386,237	-1,852,451	-3.70%
42	NET ASSETS - BEGINNING OF PERIOD	-33,723,881	-35,868,911	-35,868,911	-48,533,700	-12,664,789	-26.10%
43	CURRENT YEAR NET GAIN/(LOSS)	-2,138,626	-10,396,950	-12,664,875	-1,852,537	10,812,338	583.70%
4							
1,	45 8/23/2024						

	В	С	D	Е	F		G		Н
1	SAN GOI	RGONIO	MEMO	RIAL H	EALTHCARE DISTRICT & H	OSPITAL			
2							(UNAUDITED)		(UNAUDITED)
3							<b>Current Month</b>		Y-T-D
4							7/31/2024		7/31/2024
5	BEGINNIN	G CASH	BALANC	ES					
6		Cash: Be	ginning E	Balances-	Hospital	\$	16,126,209	\$	16,126,209
7		Cash: Be	ginning E	Balances-	District		(included above)		(included above)
8		Cash: Be	ginning E	Balances	Totals	\$	16,126,209	\$	16,126,209
9									
10	Receipts								
11			Patient 0	Collection	S	\$	6,229,961	\$	6,229,961
12			Tax Sub	sidies/Me	asure D/Prop 13		463,106	\$	463,106
13			Misc Tax	Subsidie	es			\$	
14			Donation	s/Grants	/Loans			\$	· · · · · · · · · · · · · · · · · · ·
15			Supplem	ental Fu	nding (Rate Range, Etc.)	14.40	1,863	\$	1,863
16			Draws/(F	aydown)	of LOC Balances			\$	
17			Other Re	evenues/	Receipts/Transfers		155,927	\$	155,927
18	TOTAL RE	CEIPTS				\$	6,850,857	\$	6,850,857
19									
20	Disbursen	nents							
21			Wages,	Benefits,	& Contract Labor	\$	4,780,883	\$	4,780,883
22			Other O	perating (	Costs		3,042,255	\$	3,042,255
23			Capital S	Spending			983,471	\$	983,471
24			Debt Se	vice Pay	ments (Excl.G/O Bonds)	1,500	80,825	\$	80,825
25					in Accounts Payable, IGT's, Etc.		1,111,384	\$	1,111,384
26	TOTAL DIS	SBURSEN	MENTS			\$	9,998,818	\$	9,998,818
27									
28	TOTAL CH	IANGE in	CASH			\$	(3,147,961)	\$	(3,147,961)
29									
30	ENDING C	ASH BAL	ANCES						
31		Ending B	alances-	Hospital		\$	12,978,248	\$	10,713,000
32		Ending B	alances-	District		10.05	0		2,265,248
33		Ending B	alances-	Totals		\$	12,978,248	\$	12,978,248
34									
35							23(2)22		
36									100000000000000000000000000000000000000
37	LOC Curre	nt Balance	es			\$	12,000,000	\$	12,000,000
				d			97,970	\$	97,970
39	8/23/2024								2.,370
40		MAN THE REAL PROPERTY.	(Jayana	V IN SECTION	THE RESIDENCE OF THE PARTY OF T	TO TO VICE OF	STATISTICS.	THE SEC	KENTER AND

# TAB E

	Title	Policy Area	Owner	Workflow Approval
1				Ariel Whitley for Hospital
1	Abbreviations; Approved and Do Not Use	Administration 2	Administration	Board of Directors
2				Ariel Whitley for Hospital
	Associate Education	Education 2	Education	Board of Directors
3	Associate Education - Competence Assessment			Ariel Whitley for Hospital
3	Process	Education 2	Education	Board of Directors
1				Ariel Whitley for Hospital
4	Business Associate Agreement (BAA)	HIPAA Privacy 2	HIPAA Privacy	Board of Directors
5				Ariel Whitley for Hospital
5	Confined Space Entry	Facilities 2	Facilities	Board of Directors
6				Ariel Whitley for Hospital
0	Continuing Education Courses	Education 2	Education	Board of Directors
7	Education Department Performance			Ariel Whitley for Hospital
,	Improvement	Education 2	Education	Board of Directors
8	Obtaining Authorization For Use or Disclosure of			Ariel Whitley for Hospital
٥	Protected Health Information	HIPAA Privacy 2	HIPAA Privacy	Board of Directors
9				Ariel Whitley for Hospital
9	Ophthalmic Prophylaxis of the Newborn	Obstetrics 3	Obstetrics	Board of Directors
10				Ariel Whitley for Hospital
10	Orientation Objectives	Education 2	Education	Board of Directors
11				Ariel Whitley for Hospital
11	Quiet Time	Administration 2	Administration	Board of Directors
12	Radiation Safety Program Caution Signs, Labels			Ariel Whitley for Hospital
12	and Warning Devices	Radiation Safety Program 3	Radiation Safety Program	Board of Directors
	Release of Information, Without Patient			
13	Authorization, to the News Media (General			Ariel Whitley for Hospital
	Patient)	Medical Records 2	Medical Records	Board of Directors
14	Schedules and Staffing: Calling Off, Shift Trade			Ariel Whitley for Hospital
	(Swap), On-Call, Canceling	Nursing 1	Nursing	Board of Directors

# TAB F

### <u>Medical Staff Services Department</u> <u>MEMORANDUM</u>

**DATE:** August 28, 2024

TO: Chair

Governing Board

**FROM:** Raffi Sahagian, M.D., Chairman

Medical Executive Committee

SUBJECT: MEDICAL EXECUTIVE COMMITTEE REPORT

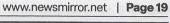
At the Medical Executive Committee held this date, the following items were approved, with recommendations for approval by the Governing Board:

### Approval Item(s):

### CT Contrast Policy - 2024 Annual Approval

All CT examinations will with contrast will be completed per this policy and protocol, pending appropriate workflow (See attached).

# TAB G









Since 1951, San Gorgonio Memorial Hospital has been dedicated to providing safe, high-quality, personalized healthcare services.

Our High-Quality Healthcare Services Include:

- Emergency Services Rapid Care 24/7
- Surgical Services General/Vascular/Ortho
- Robotic Surgery Minimally Invasive
- Cardiology

- · Behavioral Health
- Cardiac Rehabilitation
- Clinical Laboratory
- Intensive Care