



AGENDA

SPECIAL MEETING OF THE BOARD OF DIRECTORS

Wednesday, July 19, 2023

10:00 AM

Classroom B

600 N. Highland Springs Avenue, Banning, CA 92220

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the Administration Office at (951) 769-2160. **Notification 48 hours prior to the meeting** will enable the Healthcare District to make reasonable arrangements to ensure accessibility to this meeting. [28 CFR 35.02-35.104 ADA Title II].

TAB

I. Call to Order

D. Tankersley, Chair

II. Public Comment

A five-minute limitation shall apply to each member of the public who wishes to address the Healthcare District Board of Directors on any matter under the subject jurisdiction of the Board. A thirty-minute time limit is placed on this section. No member of the public shall be permitted to “share” his/her five minutes with any other member of the public. (Usually, any items received under this heading are referred to staff for future study, research, completion and/or future Board Action.) (PLEASE STATE YOUR NAME AND ADDRESS FOR THE RECORD.)

On behalf of the Healthcare District Board of Directors, we want you to know that the Board acknowledges the comments or concerns that you direct to this Board. While the Board may wish to occasionally respond immediately to questions or comments if appropriate, they often will instruct the Hospital CEO, or other Hospital Executive personnel, to do further research and report back to the Board prior to responding to any issues raised. If you have specific questions, you will receive a response either at the meeting or shortly thereafter. The Board wants to ensure that it is fully informed before responding, and so if your questions are not addressed during the meeting, this does not indicate a lack of interest on the Board’s part; a response will be forthcoming.

NOTE: ALL MEMBERS OF THE SAN GORGONIO MEMORIAL HOSPITAL BOARD OF DIRECTORS ARE INVITED PARTICIPANTS AND MAY ADDRESS THE SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT BOARD OF DIRECTORS AT ANY TIME DURING THIS MEETING.

NEW BUSINESS

III. ***Proposed Action – Approve the FYE 2024 Operating, Capital, and Cash Flow Budgets**
▪ **ROLL CALL**

D. Heckathorne A

IV. Adjournment

D. Tankersley

San Gorgonio Memorial Healthcare District
Board of Directors - Special Meeting
July 19, 2023

***Action Required**

In accordance with The Brown Act, *Section 54957.5*, all public records relating to an agenda item on this agenda are available for public inspection at the time the document is distributed to all, or a majority of all, members of the Board. Such records shall be available at the Healthcare District Administration office located at 600 N. Highland Springs Avenue, Banning, CA 92220 during regular business hours, Monday through Friday, 8:00 am - 4:30 pm.

Certification of Posting

I certify that on July 17, 2023, I posted a copy of the foregoing agenda near the special meeting place of the Board of Directors of San Gorgonio Memorial Healthcare District, and on the San Gorgonio Memorial Hospital website, said time being at least 24 hours in advance of the special meeting of the Board of Directors (*Government Code Section 54954.2*).

Executed at Banning, California on July 17, 2023



Ariel Whitley, Executive Assistant

TAB A

San Gorgonio Memorial Hospital and San Gorgonio Memorial Health Care District

To: Finance Committee, Board of Directors, and District Board

Agenda Item for June 27, 2023 Finance Committee and July 11, 2023 Board Meetings

Subject:

Recommendation for Approval of San Gorgonio Memorial Hospital and Health Care District
June 30, 2024 Operating and Capital Budgets

Key Issues:

Each year it is required that the Hospital and District prepare budgets for the upcoming fiscal year.

The 2024 Operating and Capital Budget Package is included as an Attachment to this write-up.

Executive Leadership will present this package to the respective Committees and Boards at the meetings listed above.

Recommended Action:

To approve the San Gorgonio Memorial Hospital and Health Care District FYE June 30, 2024 Operating and Capital Budgets as presented.

SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT and HOSPITAL

FYE June 30, 2024 Budget Package

Operating Budget

Assumptions

Workload Indicators

Statement of Revenues and Expenses

Combined Balance Sheet:

San Gorgonio Memorial Hospital & District

Cash Flow Statement

Capital Budget

SGMHD Operating Budget

Prepared: June 21, 2023

SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT AND HOSPITAL

FYE June 30, 2024 Budget Assumptions

Key Issues:

Growth Opportunities and Recovery from Volume Downturn in 2023

Programs:

Complete development and set-up for new Stroke Program services with expected opening by January, 2024

Initiate development of expanded O/B Program to commence July 2024

Internal Medicine Residency Program to be expanded

Continuation of Physician Specialty Coverages in Emergency Room

Workloads:

A general overall 5% patient workload increase is projected

Operations:

Revenues:

Slight increase in Medicare Reimbursement; No change in Medi-Cal Reimbursement

Nominal increases in PPO and other managed care contracts

Supplemental Funding, DSH, P4P, and Other Income and Grants will decrease by \$1,564,116

Graduate Medical Education Funding program to be expanded

There are no Aggregated Overall Increase in Patient Charge Rates for FYE 2024 (following 4.46% and 72.2% increases in 2022 and 2021 respectively).

Expenses:

Focus to continue with 2023 Operating and Staffing levels – Slight increases in various areas required for patient safety, quality, compliance monitoring or otherwise mandated by regulation; Flex down during lower volume periods

Wages include impact of 2.5% overall \$1,007,000 increase in April, 2023, plus net \$480,000 allocated for changes in certain shift, weekend, and lead staff differentials, per diem pay rates, and CPSL costs

Ensure Operational Efficiencies:

Improve overall productivity by 2.3%

Reduction in Contract Labor, Overtime, and Double time costs

Increase in Residency Costs (to be offset from Medicare)

Purchased Services costs to increase primarily for Altera, Guidehouse, and Legal fees for litigation matters

Supplies cost increases consistent with 2023 changes and various inflationary rates annualized at 4.1%

Utilities slight decrease due to savings created by new energy reduction program

Other Expenses to decrease primarily to absence of District election costs (\$225,000) and Prime grant (\$140,000)

Leases/Rentals are impacted by the changes in GASB requirements for equipment and software leases booking requirements. (Non-Operating Depreciation Expense is also impacted by these GASB requirements.)

Capital and Financing:

Key Items: Patient Monitoring, Anesthesia Machines, I/T Servers, Surgery Sterilizers, and Stroke program projects and equipment

Other routine equipment acquisitions

Pursue compliance with Line of Credit covenants

Continue Pursuit of Funding and Grants opportunities

Debt Service for Bridge Loan Financing and 2021 Revenue Bonds provided from Unrestricted Taxes and Revenues

Debt Service for General Obligation Bonds from Measure A property Taxes

Repay first QIP Loan and 2022 Other Non-Operating Expenses

Renew \$12M Line of Credit

Report Format:

The 2024 Operating Budget was prepared in the new Premier Budget Financial Reporting (BFR) software system. Future financial reporting will also be prepared in this system and will reduce report preparation time. Please note that the BFR system tabulates Totals from the "bottom up" method, in contrast to the "top down" method which we have historically used.

	C	D	E	J	K	L	M
1	SAN GORGONIO MEMORIAL HEALTH CARE DISTRICT AND HOSPITAL	ACTUAL 2021	ACTUAL 2022	FORECAST 2023	BUDGET 2024	VARIANCE 2024 TO 2023	VARIANCE PERCENTAGE
2	WORKLOAD INDICATORS						
3							
4	PATIENT DAYS	11,033	9,689	8,131	8,538	407	5.01%
5							
6	AVERAGE DAILY CENSUS	30.23	26.55	22.28	23.33	1.05	4.72%
7							
8	INPATIENT ADMISSIONS/DISCHARGES	2,667	2,478	2,268	2,381	113	4.98%
9							
10	AVERAGE LENGTH OF STAY	4.14	3.91	3.59	3.59	0.00	0.02%
11							
12	EMERGENCY VISITS	33,299	39,374	42,173	44,282	2,109	5.00%
13							
14	EMERGENCY VISITS PER DAY	91	108	116	121	5	4.71%
15							
16	SURGICAL CASES	837	855	1,419	1,490	71	5.00%
17							
18	G.I. CASES	307	503	254	267	13	5.12%
19							
20	NEWBORN DELIVERIES	158	175	135	142	7	5.19%
21							
22	PAID FTE'S	476	469	464	476	12	2.55%
23							
24	ADJUSTED PATIENT DAYS	25,143	21,904	22,128	22,691	563	2.54%
25							
26	PAID FTE'S PER ADJUSTED PATIENT DAY	6.91	7.82	7.65	7.65	0.00	0.01%
27							
28	Note: Patient Day increases include an estimated 120 days related to the Stroke Program which is planned to open in January, 2024					Prepared:	06/20/23

	C	D	E	F	G	H	I	K	L	Q	R	S	T	
1	SAN GORGONIO MEMORIAL HEALTH CARE DISTRICT AND HOSPITAL							ACTUAL 2021	ACTUAL 2022	FORECAST 2023	BUDGET 2024	VARIANCE 2024 TO 2023	Var%	
2	STATEMENT OF REVENUES AND EXPENSES													
3								(20,786,050)	(9,658,218)	696,075	1,151,173	455,098	65.38%	
4														
5	NET SERVICE REVENUE							66,083,022	80,560,097	88,088,341	90,754,657	2,666,316	3.03%	
6	NET PATIENT REVENUE							45,162,759	61,029,594	59,658,744	63,889,176	4,230,432	7.09%	
7	GROSS REVENUE FROM PATIENT SERVICES							255,180,641	450,425,580	473,302,199	501,869,129	28,566,930	6.04%	
8	TOTAL INPATIENT REVENUE							111,976,457	199,240,684	173,912,500	188,837,210	14,924,710	8.58%	
9	TOTAL OUTPATIENT REVENUE							143,204,184	251,184,896	299,389,699	313,031,919	13,642,220	4.56%	
10	DEDUCTIONS FROM REVENUE							(210,017,882)	(389,395,986)	(413,643,455)	(437,979,953)	(24,336,498)	5.88%	
13	CONTRACTUAL ALLOWANCES							(199,628,805)	(375,205,782)	(402,687,745)	(426,868,911)	(24,181,166)	6.00%	
14	BAD DEBT EXPENSE							(9,892,737)	(12,546,840)	(9,919,409)	(10,060,048)	(140,639)	1.42%	
15	CHARITY WRITE_OFFS							(496,340)	(1,643,364)	(1,036,301)	(1,050,994)	(14,693)	1.42%	
16	OTHER OPERATING REVENUE							20,920,263	19,530,503	28,429,597	26,865,481	(1,564,116)	-5.50%	
17	OTHER REVENUE - RATE RANGE							10,436,480	6,622,953	11,273,599	11,273,599	0	0.00%	
18	OTHER REVENUE - OTHER SUPPLEMENTALS							3,418,942	5,723,549	5,309,174	5,284,257	(24,917)	-0.47%	
19	OTHER REVENUE - DSH							1,090,188	515,700	1,468,419	960,965	(507,454)	-34.56%	
20	OTHER REVENUE - P4P							0	0	1,398,555	475,500	(923,055)	-66.00%	
21	OTHER REVENUE - OTHER							1,553,151	1,855,472	4,128,694	3,953,232	(175,462)	-4.25%	
22	OPERATING TAX REVENUES							4,421,502	4,812,829	4,851,156	4,917,928	66,772	1.38%	
23	TOTAL OPERATING EXPENSE							82,815,064	84,127,263	86,961,392	89,767,508	2,806,116	3.23%	
25	TOTAL LABOR EXPENSE							49,163,195	52,218,603	55,679,918	57,032,657	1,352,739	2.43%	
26	EMPLOYEE WAGES & BENEFITS							47,784,569	51,018,883	54,521,058	55,955,399	1,434,341	2.63%	
27	WAGES							37,501,904	41,051,690	43,277,915	43,988,069	710,154	1.64%	
38	EMPLOYEE BENEFITS							10,282,665	9,967,193	11,243,143	11,967,330	724,187	6.44%	
47	CONTRACT LABOR							1,378,626	1,199,720	1,158,860	1,077,258	(81,602)	-7.04%	
50	PHYSICIAN FEES							4,209,399	3,966,400	3,871,008	3,746,233	(124,775)	-3.22%	
53	PURCHASED SERVICES							9,268,035	10,710,257	9,680,115	10,733,763	1,053,648	10.88%	
69	SUPPLY EXPENSE							10,846,597	11,945,347	10,262,587	11,018,170	755,583	7.36%	
92	UTILITIES							1,107,443	1,334,299	1,377,639	1,296,509	(81,130)	-5.89%	
97	REPAIRS AND MAINTENANCE							1,676,546	930,286	1,079,627	989,056	(90,571)	-8.39%	
99	INSURANCE							1,328,202	1,352,942	1,446,424	1,755,470	309,046	21.37%	
100	OTHER EXPENSES							2,194,176	1,213,701	1,656,714	1,199,908	(456,806)	-27.57%	
121	IGT EXPENSES - RATE RANGE							2,068,389	0	1,097,985	1,097,985	0	0.00%	
122	LEASE AND RENTALS							953,082	455,428	809,375	897,757	88,382	10.92%	
126	TOTAL NON-OPERATING REVENUE & EXPENSE							7,266,367	7,693,520	9,946,066	11,844,574	1,898,508	19.09%	
131	OTHER NON-OPERATING REVENUE							85,447	300,815	2,417,830	4,316,338	1,898,508	78.52%	
135	NON-OPERATING TAX REVENUE							7,180,920	7,392,705	7,528,236	7,528,236	0	0.00%	
136	EXTRAORDINARY REVENUE (EXPENSE)							(7,800)	(3,417,500)	0	0	0	0.00%	
141	TOTAL INTEREST & DEPRECIATION							11,312,575	10,367,072	10,376,940	11,680,550	1,303,610	12.56%	
142	DEPRECIATION EXPENSE							5,936,648	5,667,801	5,092,791	6,415,113	1,322,322	25.96%	
143	INTEREST & AMORTIZATION							5,375,927	4,699,271	5,284,149	5,265,437	(18,712)	-0.35%	
144	INTEREST EXPENSE							348,576	408,970	846,621	944,735	98,114	11.59%	
145	AMORTIZATION EXPENSE							5,027,351	4,290,301	4,437,528	4,320,702	(116,826)	-2.63%	

	C	D	E	F	G	H	U	V
2	SAN GORGONIO MEMORIAL HEALTH CARE DISTRICT & HOSPITAL				FYE 2021	FYE 2022	PROJECTED FYE 2023	BUDGET FYE 2024
3	NET BALANCE SHEET				(24,065,659)	(33,723,878)	696,075	1,151,173
4								
5	TOTAL ASSETS				105,194,600	113,846,353	117,122,860	114,409,133
6	CURRENT ASSETS				15,343,190	23,514,397	24,577,759	19,816,688
7	CASH & EQUIVALENTS				2,420,953	11,073,862	12,441,424	6,200,802
8	NET PATIENT ACCOUNTS RECEIVABLE				7,939,203	8,746,991	10,007,649	9,989,635
9	HOSPITAL ACCOUNTS RECEIVABLE				58,800,003	77,594,809	83,593,351	83,442,883
10	LESS: ALLOWANCE FOR BAD DEBTS				(50,860,800)	(68,847,818)	(73,585,702)	(73,453,248)
11	OTHER CURRENT ASSETS				4,983,034	3,693,544	2,128,686	3,626,251
12	TAXES RECEIVABLE				2,015,108	1,517,880	2,126,934	1,820,287
13	MISC RECEIVABLE				0	0	432,332	648,000
14	DUE FROM 3RD PARTIES				1,169,887	0	(3,363,068)	(1,863,068)
15	INVENTORIES				1,776,554	1,829,462	2,332,548	2,391,095
16	PREPAID EXPENSES				21,485	346,202	599,940	629,937
17	ASSETS WITH LIMITED USE BOND DEBT SERVICE & RESERVES				9,566,747	12,449,588	17,266,949	19,852,693
18	NET PROPERTY, PLANT, AND EQUIPMENT				78,808,343	76,582,823	74,124,678	73,648,438
19	PROPERTY, PLANT, AND EQUIPMENT				162,386,701	165,828,982	164,317,091	168,888,346
20	LAND & LAND IMPROVEMENTS				2,774,116	2,774,116	4,828,182	4,828,182
21	BUILDINGS & BUILDING IMPROVEMENTS				122,335,676	122,335,676	129,281,491	129,281,491
22	FIXED EQUIPMENT				36,103,703	38,143,422	26,851,163	33,722,418
23	CONSTRUCTION IN PROGRESS				1,173,206	2,575,768	3,356,255	1,056,255
24	LESS: ACCUMULATED DEPRECIATION				(83,578,358)	(89,246,159)	(90,192,413)	(95,239,908)
25	OTHER ASSETS				645,507	605,217	486,459	455,379
26	OTHER ASSETS				645,507	605,217	486,459	455,379
27	INVESTMENT IN AFFILIATE				551,194	409,634	90,278	90,278
28	BONDS				279,619	284,694	576,737	545,657
29								
30	TOTAL LIABILITIES & FUND BALANCE				105,194,600	113,846,353	117,122,860	114,409,133
31	TOTAL LIABILITIES				129,260,259	147,570,231	150,150,663	146,285,763
32	CURRENT LIABILITIES				22,911,584	39,379,684	24,317,610	31,405,130
33	ACCOUNTS PAYABLE A/P				10,897,079	10,416,438	5,727,056	6,617,519
34								
35	PAYROLL PAYABLES				4,865,852	6,546,139	4,676,033	5,142,547
36	SALARIES & WAGES PAYABLE - ACCRUED PAYR				1,775,320	2,057,716	581,249	826,409
37	PAYROLL TAXES & DEDUCTIONS PAYABLE				807,904	2,029,678	1,483,558	1,587,407
38	ACCRUED PTO & SICK DAYS PAYABLE				2,282,628	2,458,745	2,611,226	2,728,731
39	LINE OF CREDIT				0	12,000,000	3,000,000	12,000,000
40	OTHER CURRENT LIABILITIES				7,148,653	10,417,107	10,914,521	7,645,064
41	ACCRUED INTEREST PAYABLE				1,943,680	1,929,921	1,835,516	1,582,547
42	CURRENT PORTION LTD (DISTRICT)				2,640,000	2,917,257	4,717,475	5,697,724
43	LEASE LIABILITIES				444,396	608,561	542,777	191,065
44	NON OPERATING LIABILITIES				2,120,577	3,417,500	3,417,500	0
45	OTHER CURRENT LIABILITIES				0	1,543,868	401,253	173,728
46								
47	LONG TERM LIABILITIES				106,348,675	108,190,547	125,833,053	114,880,633
48	LONG-TERM DEBT				105,840,892	104,662,452	120,211,203	111,965,415
49	LONG-TERM LEASE				507,783	1,273,925	769,226	267,747
50	OTHER LT LIABILITIES - QIP				0	2,254,170	4,852,624	2,647,471
51								
52	NET ASSETS - BEGINNING OF PERIOD				(3,261,178)	(24,065,659)	(33,723,878)	(33,027,803)

	B	E	F	G	H
1	SAN GORGONIO MEMORIAL HEALTH CARE DISTRICT AND HOSPITAL				
2					
3	CASH FLOW STATEMENT - Abbreviated (Excluding G.O Bonds Taxes & Related Debt Service)				
4					
5		FY 2021	FY 2022	PROJECTED FY 2023	BUDGET FY 2024
6	Cash: Beginning Balances	\$ 9,735,801	\$ 2,395,672	\$ 11,073,862	\$ 12,441,424
7	Receipts				
8	Pt Collections	61,413,594	58,895,822	62,615,995	63,889,176
9	Taxes (Non- Debt Service)	1,860,424	4,812,829	4,851,156	4,917,928
10	Supplementals & Other Income	4,621,512	14,693,053	23,578,441	21,947,554
11	Supplemental Loans (QIP)	0	2,254,169	2,647,471	0
12	Revenue Bond for Siemens Project	2,350,000	0	0	0
13	Revenue Bonds to Restricted	(2,035,000)	0	0	0
14	Bridge Loan Financing	0	0	8,424,538	0
15	Equipment Grant	0	0	381,000	452,000
16	Increases (Decr.) in LOC Principal Owed	(6,000,000)	12,000,000	(9,000,000)	9,000,000
17	Foundation Capital Funding	0	1,601,860	2,036,830	3,864,336
18	Other Receipts/Payments/ Adjust.	12,463,615	1,700,342	(3,208,109)	(4,871,401)
19	Total Receipts	74,674,145	95,958,075	92,327,322	99,199,593
20					
21	Disbursements				
22	Payroll/ Benefits	47,043,419	49,103,172	54,521,058	55,011,919
23	Other Operating Costs	35,213,556	34,034,688	32,228,334	35,411,380
24	Reduction (Incr) in A/P	(1,382,995)	480,641	(533,255)	(921,544)
25	Capital Spending	377,004	1,997,152	2,417,830	6,375,956
26	Interest: LOC, Bonds ('21 & '22)	674,371	465,216	846,621	896,621
27	Third Party Repayments	0	0	0	1,500,000
28	Capital Lease Payments	0	0	655,238	976,896
29	Loan / Non-Operating Payments	63,638	1,199,016	823,934	6,188,987
30	Total Disbursements	81,988,993	87,279,885	90,959,760	105,440,215
31	Total Change in Cash	(7,314,848)	8,678,190	1,367,562	(6,240,622)
32	Ending Balances	\$ 2,420,953	\$ 11,073,862	\$ 12,441,424	\$ 6,200,802
33					
34	Goal - Cash on Hand	\$ 4,000,000	\$ 11,750,000	\$ 12,300,000	\$ 12,800,000
35	LOC Balance	\$ -	\$ 12,000,000	\$ 3,000,000	\$ 12,000,000

San Gorgonio Memorial Hospital

3-Year Capital Budget
FYE's 2024 - 2026

				FY 2023	Priority	FY 2024	FY 2025	FY 2026
					1 = Highest, 4 = Lowest			
DESCRIPTION	DEPARTMEN	Owner	Notes					
Pharmicetical Dispensing systems	Pharmacy	Lopez		\$ 850,000		\$ -		\$ -
ICU Monitors & Telemetry System	Nursing Units	Brady		\$ 673,000	1-P	\$ 1,178,316		\$ -
Metal Detectors - OB and ER Entrances	Nursing Units	Hunter		\$ 36,170	1	\$ 40,000		
Automatic Transfer Switch	Plant	Sanchez		\$ 150,000	2		\$ 200,000	\$ -
Floor Replacement due Poor Moisture	Plant	Sanchez	Main Hallways		4		\$ 225,000	\$ -
Parking Lot Striping	Plant	Sanchez			4			\$ 75,000
Circulating Pump	Plant	Sanchez		\$ 15,000	4	\$ -		\$ 15,000
Air Curtain Fly Fan x 4	Plant	Sanchez	\$6,300 each	\$ 28,000	4	\$ -		\$ 28,000
Storage containers (3)	Plant	Sanchez	Life Safety Issue		4		\$ 52,000	\$ -
Infant Security System	Plant	Sanchez	OB Upgrade	\$ 40,000		\$ -		\$ -
OR1 Med Gas panel Communication	Plant	Sanchez	Regulatory - panel is not communicating with PBX or Eng = a regulatory issue	\$ 8,000	1	\$ 8,000		
Medcial Gas Control panel replacement	Plant	Sanchez	Replacement malfunctioning unit	\$ 20,000	1	\$ 20,000		\$ 20,000
Sterile Processing Humidification System	Plant	Sanchez	Regulatory	\$ 246,850	1	\$ 250,000		\$ -
Package A/C Units (6each)	Plant	Sanchez	5 units for replacment of aged units		1	\$ 25,000	\$ 50,000	\$ 50,000
Riding Floor Care unit	EVS	Medraano	Efficiency		2	\$ 12,000		
Doppler Ultrasound System	O/R	Goodner			4		\$ 43,575	\$ -
New Scrub Sinks (& faucet repair)	O/R	Goodner		\$ 29,053	4		\$ 29,053	\$ -
Power Set	O/R	Goodner		\$ -	1-P	\$ 28,000		\$ -
Steam Instrument Sterilizer	O/R	Goodner	Aging Equipment	\$ 121,895	1-P	\$ 325,000		\$ -
Operating Lights	O/R	Goodner	Make OR 3 functional	\$ 141,630	1	\$ 200,000		\$ -
Anesthesia Machines	OR	Goodner	Old Equipment 2 Eavh with monitors			\$ 1,900,000		
Surgical Robotic system `	OR	Goodner	DaVinci					
Robotic Table	O/R	Goodner		\$ 97,896	3		\$ 100,000	\$ -
Fracture Table	O/R	Goodner		\$ 112,516	1	\$ 120,000		\$ -
						\$ -		
Mindray Monitors in RC/Doc Area	ED	Phillippi	Included in Pt Monitors		4	\$ -		\$ -
Space IV Pumps (x 5)	ED	Phillippi		\$ 63,750	2	\$ 63,750		\$ -
Visitor Camera System	Security	Hunter		\$ -	4	\$ -		\$ 38,000
Panic Alarm	Security	Hunter	Expansion of Units		3		\$20,000	
Flouroscoy/Rad Room (Room 2)	Imaging	Chamberlin		\$ 1,005,000	2		\$ 1,005,000	\$ -
Rad Room 1	Imaging	Chamberlin			2			\$ 800,000
PAC'S Cube Replacement	Imaging	Chamberlin		\$ 14,319	1	\$ 14,319		\$ -
AI Doc	Imaging	Chamberlin			1	\$ 150,000		
Portable X-Ray Machine	Imaging	Chamberlin		\$ 170,000	2		\$ 130,000	
Hybrid CT/NM Camera (Spect)	Imaging	Chamberlin		\$ 2,000,000	1	\$ 2,000,000		\$ -
Mammograph w/ Tomo & Stereo	Imaging	Chamberlin		\$ 536,000	4	\$ -		\$ 500,000

San Gorgonio Memorial Hospital

3-Year Capital Budget
FYE's 2024 - 2026

				FY 2023	Priority	FY 2024	FY 2025	FY 2026
					1 = Highest, 4 = Lowest			
DESCRIPTION	DEPARTMEN	Owner	Notes					
Disaster Food Replacement			Needed in FY 2026		4			\$ 20,000
Dietary Food Management (Software)	Dietary	Hawthorne		\$ 49,365	4	\$ -		\$ 48,000
IS Upgrades and Server Replacements	I/T	Maja	3PAR -High Priority, Med Surg rooms P	\$ 250,000	1-P	\$ 300,000		\$ -
Hospitalwide Badge Computer Access	I/T	Maja		\$ 151,050	3		\$ 151,000	\$ -
CS-2500 Coagulation Analyzer (Back-up Unit)	Lab	Hazley	Stroke Program	\$ 45,000	1	\$ 44,000		\$ -
Chemistry Analyzers	Lab	Hazley	Aged Equipment		1	\$ 360,000		
Blood Bank Program Upgrade	Lab	Hazley	Software sunsetted		1	\$ 190,000		
CD Image Maker	HIM	Cornwall	Cost savings	\$ -	2	\$ 16,620		\$ -
Panda Infant Warmer	OB	Gunther			3		\$35,000	
Labor Bed	OB	Gunther			3		\$18,750	\$ -
Guest pull-out bed/chairs x 11	OB	Gunther	\$3,850 each		3		\$42,350	
Delivery Room Monitor Carts	OB	Gunther	6 each		3		\$45,000	
Patient Transport Van	Behavioral H.	Maciel	Replacement Van		3	\$ 45,000		\$ -
Flooring for Therapy Rooms	Behavioral H.	Maciel	Replace worn/torn carpet with		2	\$ 10,000		\$ -
Contingency	All	Barron		\$ 413,791	1	\$ 219,805		
Total Requests				\$ 7,268,285		\$ 7,519,810	\$ 2,146,728	\$ 1,594,000
Less Donated Equipment			FY 2022 Projected = (\$831,623)	\$ (5,200,000)		\$ (6,415,000)	\$ -	\$ -
Less Projected Donations				\$ (5,540,931)		\$ (150,000)		
Less Property Taxes for Capital				\$ (1,854,000)		\$ (954,810)		
Requests Over (Under) Funds				\$ (5,326,646)		\$ -	\$ 2,146,728	\$ 1,594,000

	C	D	E	F	G	H	I	K	L	Q	R	S	T	
1	SAN GORGONIO MEMORIAL HEALTH CARE DISTRICT (ONLY)							ACTUAL 2021	ACTUAL 2022	FORECAST 2023	BUDGET 2024	VARIANCE 2024 TO 2023	Var%	
2	STATEMENT OF REVENUES AND EXPENSES													
3								(121,707)	844,183	3,699,679	4,636,257	936,578	25.32%	
4														
5	NET SERVICE REVENUE							4,421,502	3,392,404	4,841,531	4,956,145	114,614	2.37%	
6	NET PATIENT REVENUE							0	0	0	0	0	0.00%	
7	GROSS REVENUE FROM PATIENT SERVICES							0	0	0	0	0	0.00%	
8	TOTAL INPATIENT REVENUE							0	0	0	0	0	0.00%	
9	TOTAL OUTPATIENT REVENUE							0	0	0	0	0	0.00%	
10	DEDUCTIONS FROM REVENUE							0	0	0	0	0	0.00%	
13	CONTRACTUAL ALLOWANCES							0	0	0	0	0	0.00%	
14	BAD DEBT EXPENSE							0	0	0	0	0	0.00%	
15	CHARITY WRITE_OFFS							0	0	0	0	0	0.00%	
16	OTHER OPERATING REVENUE							4,421,502	3,392,404	4,841,531	4,956,145	114,614	2.37%	
17	OTHER REVENUE - RATE RANGE							0	0	0	0	0	0.00%	
18	OTHER REVENUE - OTHER SUPPLEMENTALS							0	0	0	0	0	0.00%	
19	OTHER REVENUE - DSH							0	0	0	0	0	0.00%	
20	OTHER REVENUE - P4P							0	0	0	0	0	0.00%	
21	OTHER REVENUE - OTHER							44,156	227,933	23,603	38,217	14,614	61.92%	
22	OPERATING TAX REVENUES							4,377,346	3,164,471	4,817,928	4,917,928	100,000	2.08%	
23	TOTAL OPERATING EXPENSE							818,882	566,199	604,026	483,912	(120,114)	-19.89%	
25	TOTAL LABOR EXPENSE							0	0	0	0	0	0.00%	
26	EMPLOYEE WAGES & BENEFITS							0	0	0	0	0	0.00%	
27	WAGES							0	0	0	0	0	0.00%	
38	EMPLOYEE BENEFITS							0	0	0	0	0	0.00%	
47	CONTRACT LABOR							0	0	0	0	0	0.00%	
50	PHYSICIAN FEES							0	0	0	0	0	0.00%	
53	PURCHASED SERVICES							670,027	163,198	340,632	445,518	104,886	30.79%	
69	SUPPLY EXPENSE							0	0	0	0	0	0.00%	
92	UTILITIES							0	0	0	0	0	0.00%	
97	REPAIRS AND MAINTENANCE							0	0	0	0	0	0.00%	
99	INSURANCE							0	0	0	0	0	0.00%	
100	OTHER EXPENSES							148,855	403,001	263,394	38,394	(225,000)	-85.42%	
121	IGT EXPENSES - RATE RANGE							0	0	0	0	0	0.00%	
122	LEASE AND RENTALS							0	0	0	0	0	0.00%	
126	TOTAL NON-OPERATING REVENUE & EXPENSE							7,282,040	7,476,364	9,839,114	11,844,574	2,005,460	20.38%	
131	OTHER NON-OPERATING REVENUE							101,120	83,654	2,310,878	4,316,338	2,005,460	86.78%	
135	NON-OPERATING TAX REVENUE							7,180,920	7,392,710	7,528,236	7,528,236	0	0.00%	
136	EXTRAORDINARY REVENUE (EXPENSE)							(7,800)	0	0	0	0	0.00%	
141	TOTAL INTEREST & DEPRECIATION							10,998,567	9,458,386	10,376,940	11,680,550	1,303,610	12.56%	
142	DEPRECIATION EXPENSE							5,936,648	5,131,231	5,092,791	6,415,113	1,322,322	25.96%	
143	INTEREST & AMORTIZATION							5,061,919	4,327,155	5,284,149	5,265,437	(18,712)	-0.35%	
144	INTEREST EXPENSE							0	0	846,621	944,735	98,114	11.59%	
145	AMORTIZATION EXPENSE							5,061,919	4,327,155	4,437,528	4,320,702	(116,826)	-2.63%	