



**AGENDA**

**COMMUNITY PLANNING COMMITTEE  
A COMMITTEE OF THE BOARD OF DIRECTORS**

**SPECIAL MEETING  
Tuesday, September 26, 2023  
11:00 AM  
Classroom C  
600 N. Highland Springs, Avenue, Banning, CA 92220**

**In compliance with the Americans with Disabilities Act**, if you need special assistance to participate in this meeting, please contact the Administration Office at (951) 769-2101. **Notification 48 hours prior to the meeting** will enable the Hospital to make reasonable arrangement to ensure accessibility to this meeting. [28 CFR 35.02-35.104 ADA Title II].

John Peleuses will participate remotely at the Holiday Inn Express Dallas NE – Allen TX, 205 Central Expressway N., Allen, TX 75013

TAB

I. Call to Order

S. DiBiasi

II. Public Comment

A five-minute limitation shall apply to each member of the public who wishes to address the Community Planning Committee of the Hospital Board of Directors on any matter under the subject jurisdiction of the Committee. A thirty-minute time limit is placed on this section. No member of the public shall be permitted to “share” his/her five minutes with any other member of the public. (Usually, any items received under this heading are referred to staff for future study, research, completion and/or future Committee Action.) (PLEASE STATE YOUR NAME AND ADDRESS FOR THE RECORD.)

On behalf of the San Gorgonio Memorial Hospital Board of Directors, we want you to know that the Board/Committee acknowledges the comments or concerns that you direct to this Committee. While the Board/Committee may wish to occasionally respond immediately to questions or comments if appropriate, they often will instruct the CEO, or other Administrative Executive personnel, to do further research and report back to the Board prior to responding to any issues raised. If you have specific questions, you will receive a response either at the meeting or shortly thereafter. The Board/Committee wants to ensure that it is fully informed before responding, and so if your questions are not addressed during the meeting, this does not indicate a lack of interest on the Board/Committee’s part; a response will be forthcoming.

**NEW BUSINESS**

Community Planning Committee  
Special Meeting  
September 26, 2023

- |      |   |                     |   |
|------|---|---------------------|---|
| III. | Turnaround Plan Presentation and Discussion | Wipfli, LLP         | A |
| IV.  | Capital Budget List                         | S. Barron/<br>Staff | B |
| V.   | Future Agenda Items                         |                     |   |
| VI.  | Next Meeting – Wednesday, January 17, 2024  |                     |   |
| VII. | Adjourn                                     | S. DiBiasi          |   |

**\* Requires Action**

In accordance with The Brown Act, Section 54957.5, all public records relating to an agenda item on this agenda are available for public inspection at the time the document is distributed to all, or a majority of all, members of the Committee. Such records shall be available at the Hospital office located at 600 N. Highland Springs Avenue, Banning, CA 92220.

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**Certification of Posting**

I certify that on September 22, 2023, I posted a copy of the foregoing agenda near the regular meeting place of the Board of Directors of San Geronio Memorial Hospital Community Planning Committee, and on the San Geronio Memorial Hospital website said time being at least 24 hours in advance of the special meeting of the Community Planning Committee (*Government Code Section 54954.2*).

Executed at Banning, California on September 22, 2023



Ariel Whitley, Executive Assistant

**TAB A**

September 26, 2023

# PERSPECTIVE

A man in a blue suit is looking out from a modern building, with a view of a city and a blue sky with clouds. The word "PERSPECTIVE" is written in large, white, 3D letters across the top of the image.

**CHANGES EVERYTHING.**

**Distressed Hospital Loan Program – Loan Application and Turnaround Plan**

**Presented to: San Geronio Memorial Healthcare District**

**WIPFLI**

# Your Wipfli service team



**Megan Hartman**

Senior Manager, Wipfli  
Facility and Capital Planning

[mhartman@wipfli.com](mailto:mhartman@wipfli.com)



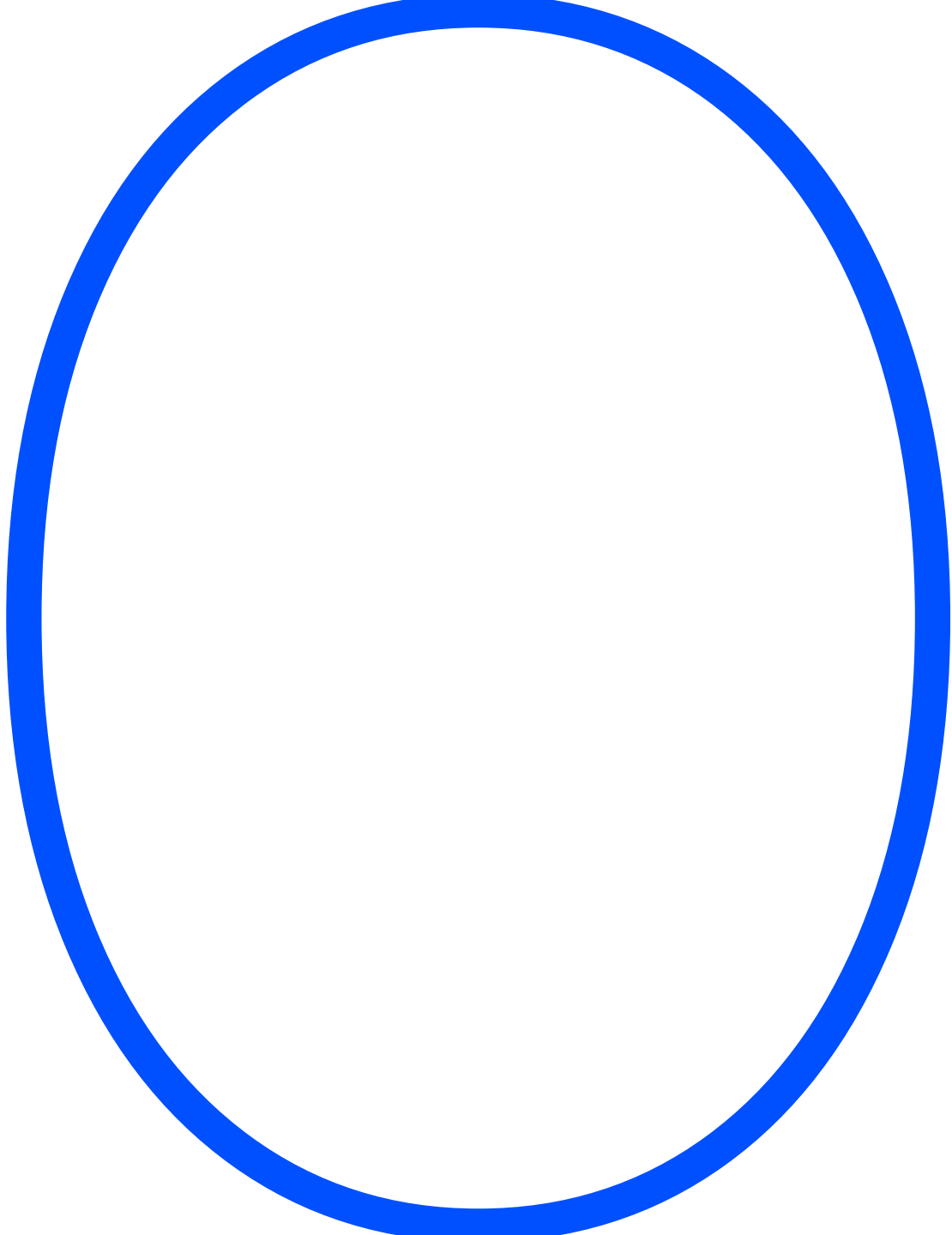
**Tammy Staeden**

Senior Manager, Wipfli  
Facility and Capital Planning

[tstaeden@wipfli.com](mailto:tstaeden@wipfli.com)

## Wipfli Healthcare Practice

Wipfli's team of healthcare consultants helps organizations to see an increasingly complex landscape with clarity and confidence. From improved financial operations and regulatory compliance to digital transformation and talent management, our healthcare specialists provide the unique solutions to more than 3,500 hospitals, health systems and clinics.



**Loan  
Application  
Summary**

# **Scope of Services for San Geronio Memorial Healthcare District Distressed Hospital Loan Program Application**

Completion of the loan application for the Distressed Hospital Loan Program to provide necessary interim working capital needs to San Geronio Memorial Hospital.

- The loan application included 5 sections of requested information, including:
  - Applicant information and requested loan amount
  - Current financial standing of the Hospital
  - Community Need
  - Hospital utilization
  - Legal status questionnaire
- Supplemental attachments were requested including:
  - Financial Statements
  - Management/Organization Information
  - Turnaround Plan

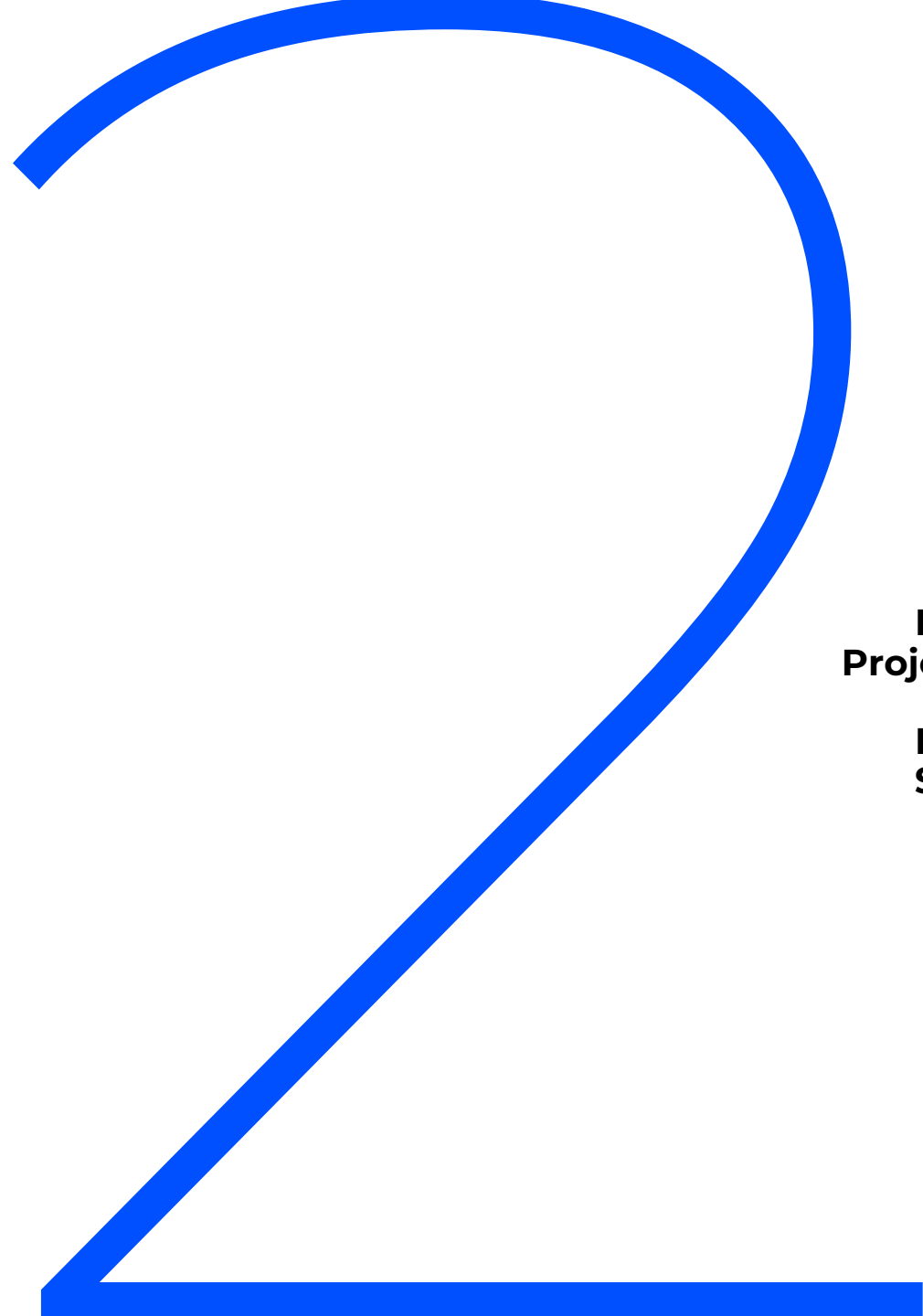
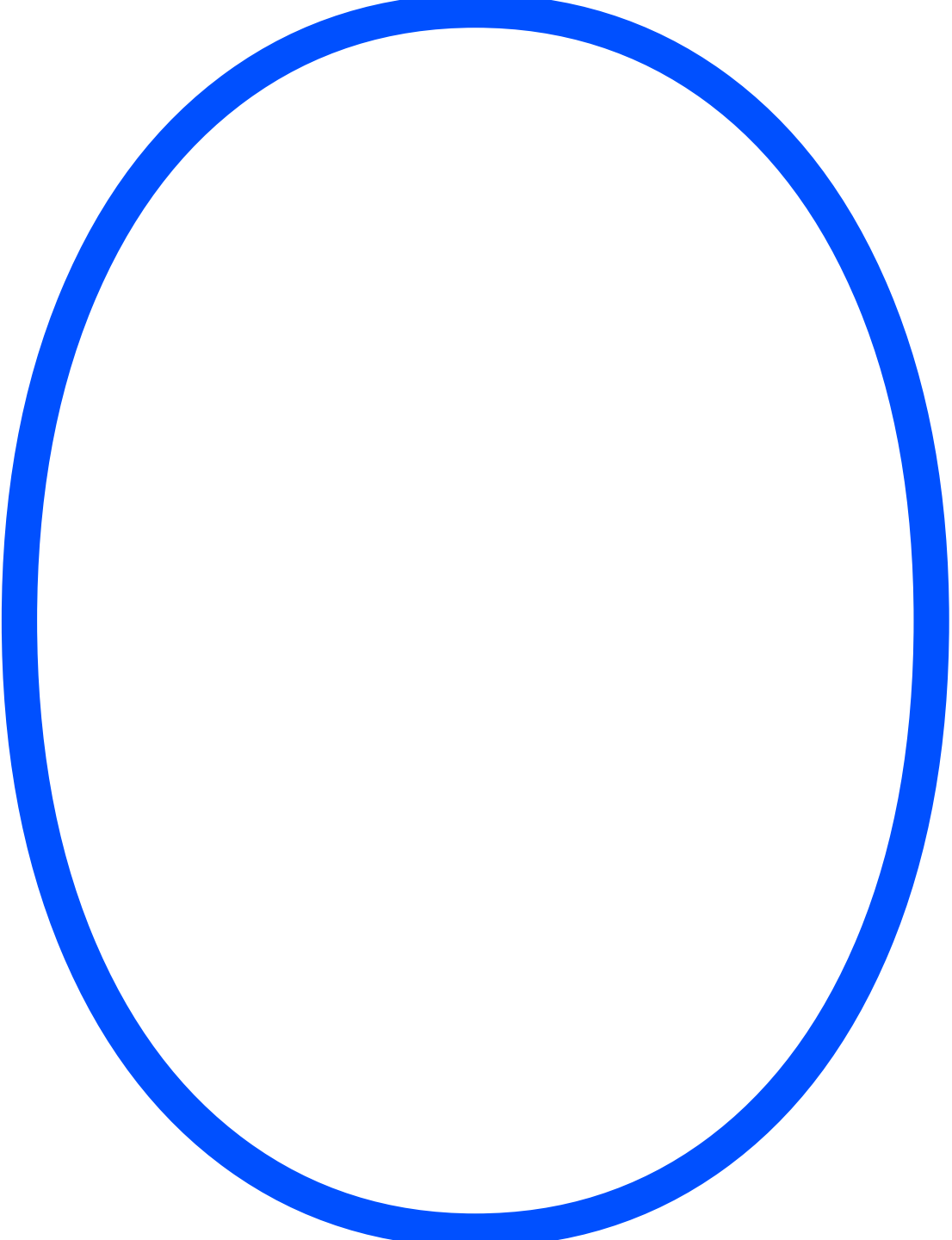
# Scope of Services for San Geronio Memorial Healthcare District Distressed Hospital Loan Program Application (Continued)

- Tight turnaround times:
  - State forms available mid June with initial due date of June 30 for initial review to proceed
  - Initial acceptance received mid July with final due date of July 31
- Loan amount requested was \$15 million; Loan amount approved is \$9.8M
- Loan terms include:
  - 0% interest
  - Payable over 72 months, with an initial 18-month grace period (Possibility of forgiveness)
    - Estimated monthly average payment \$181,000; Annually of \$2.16 million
  - Anticipated funding is October 2023
- HCAi loan approvals:
  - 30 applications requesting \$940 million in loan awards
  - 17 applications were approved for a total \$300 million
- Board resolution required to obtain loan proceeds



# Turnaround Plan Requirements

- Turnaround Plan needed to include financial projections detailing the uses of the proposed loan and strategies by management to regain financial viability to continue operations
- Required components of the Turnaround Plan needed to include:
  - Preparation of projected monthly statements of cash flows for San Geronio Memorial Hospital covering a 24-month period from July 1, 2023 through June 30, 2025, which requires the need for projected statements of revenues and expenses, and statements of net position
    - **Two Scenarios including:**
      - Current financial situation
      - Future financial situation incorporating Turnaround Plan and loan proceeds
  - Narrative describing actions being taken or to be taken by leadership to obtain financial viability
  - Description of how actions will affect the revenues and expenses
- Document resulted in 32 pages to tell the story



**Baseline  
Financial  
Projections –  
Current  
Financial  
Situation**

## Basis for Projections – Current Financial Situation

- Prepared monthly financial statement projections for the District (July 2023 through June 2025) based on the following:
  - Utilized budget 2024 as the baseline for the financial projections with the following adjustments:
    - Reallocated the staffing productivity improvements to the turnaround plan
    - Reallocated implementation of Stroke Program to the turnaround plan
  - Starting cash position was based on unaudited June 30, 2023 financial statements
  - Fiscal 2025 assumptions include (from budget 2024):
    - Projected 3% utilization growth
    - 1% overall reimbursement increase
    - Incorporated 3% expense inflation
    - Benefit ratio consistent with budget 2024
    - Applied variable percentages to each expense category
  - Adjusted monthly cash flows based on expected cash receipts and disbursements based on historical trends and discussions with management

# Monthly Cash Flow – July 2023 through June 2024 – Current Financial Situation

	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24
Cash flows from operating activities:												
Receipts from patients, net of IGT transfers	\$ 4,539	\$ 5,542	\$ 5,686	\$ 6,307	\$ 6,204	\$ 6,128	\$ 5,815	\$ (2,018)	\$ 6,432	\$ 20,600	\$ 10,777	\$ 6,719
Receipts from other operating revenue	259	259	259	429	259	672	259	492	259	492	259	456
Taxation for operations	-	-	-	-	-	496	2,174	72	14	176	1,749	238
Payments to employees	(4,398)	(4,745)	(4,588)	(4,856)	(4,524)	(4,802)	(4,811)	(4,714)	(4,905)	(4,734)	(4,796)	(4,393)
Payments to suppliers, contractors, and other	(3,265)	(2,501)	(2,618)	(3,086)	(2,350)	(2,852)	(2,640)	(2,705)	(1,814)	(3,834)	(4,399)	(2,653)
<b>Net cash used in operating activities</b>	<b>(2,865)</b>	<b>(1,445)</b>	<b>(1,261)</b>	<b>(1,206)</b>	<b>(411)</b>	<b>(358)</b>	<b>797</b>	<b>(8,873)</b>	<b>(14)</b>	<b>12,700</b>	<b>3,590</b>	<b>367</b>
Cash flows from investing activities:												
Legal settlement	-	-	-	-	-	(3,418)	-	-	-	-	-	-
Proceeds from line of credit	-	-	-	2,000	2,000	6,000	2,000	-	-	-	-	-
Payments on line of credit	-	(4,000)	-	-	-	-	-	-	-	-	-	-
Payments on QIP loan	-	-	-	-	-	-	-	-	(1,141)	(1,091)	-	-
<b>Net cash used in investing activities</b>	<b>-</b>	<b>(4,000)</b>	<b>-</b>	<b>2,000</b>	<b>2,000</b>	<b>2,582</b>	<b>2,000</b>	<b>-</b>	<b>(1,141)</b>	<b>(1,091)</b>	<b>-</b>	<b>-</b>
Cash flows from financing activities:												
Principal payments on debt	(34)	(3,159)	(34)	(25)	(25)	(25)	(25)	(25)	(25)	(25)	(25)	(25)
Proceeds from debt	-	-	-	-	-	-	-	-	-	-	-	-
Principal payments on capital leases	(33)	(33)	(48)	(48)	(49)	(49)	(49)	(49)	(50)	(50)	(50)	(50)
Interest paid	(104)	(2,275)	(84)	(112)	(81)	(81)	(200)	(2,209)	(82)	(339)	(81)	(79)
Purchase of capital assets	-	(450)	(773)	(773)	(773)	(773)	(773)	-	-	(687)	(687)	(687)
Taxation for debt service	-	5,327	-	-	-	-	-	2,127	-	-	-	-
Principal payments on subscription leases	(43)	(24)	(24)	(39)	(25)	(25)	(39)	(6)	(4)	(19)	(4)	(5)
Grants and contributions	-	450	773	773	773	773	773	-	-	-	-	-
<b>Net cash provided by (used in) financing activities</b>	<b>(214)</b>	<b>(164)</b>	<b>(190)</b>	<b>(224)</b>	<b>(180)</b>	<b>(180)</b>	<b>(313)</b>	<b>(162)</b>	<b>(161)</b>	<b>(1,120)</b>	<b>(847)</b>	<b>(846)</b>
Net increase (decrease) in cash and cash equivalents	(3,079)	(5,609)	(1,451)	570	1,409	2,044	2,484	(9,035)	(1,316)	10,489	2,743	(479)
Cash and cash equivalents at beginning of year	30,853	27,774	22,165	20,714	21,284	22,693	24,737	27,221	18,186	16,870	27,359	30,102
<b>Cash and cash equivalents at end of year</b>	<b>27,774</b>	<b>22,165</b>	<b>20,714</b>	<b>\$ 21,284</b>	<b>\$ 22,693</b>	<b>\$ 24,737</b>	<b>\$ 27,221</b>	<b>\$ 18,186</b>	<b>\$ 16,870</b>	<b>\$ 27,359</b>	<b>\$ 30,102</b>	<b>\$ 29,623</b>
Ending Balance:												
Unrestricted	\$ 10,506	\$ 4,897	\$ 3,446	\$ 4,216	\$ 5,625	\$ 7,669	\$ 10,153	\$ 1,118	\$ (198)	\$ 10,291	\$ 13,034	\$ 12,555
Cash and cash equiv - Restricted, net amt avail for debt servic	16,990	16,990	16,990	16,790	16,790	16,790	16,790	16,790	16,790	16,790	16,790	16,790
Cash and cash equiv - Board designated	278	278	278	278	278	278	278	278	278	278	278	278
<b>Ending Balance</b>	<b>\$ 27,774</b>	<b>\$ 22,165</b>	<b>\$ 20,714</b>	<b>\$ 21,284</b>	<b>\$ 22,693</b>	<b>\$ 24,737</b>	<b>\$ 27,221</b>	<b>\$ 18,186</b>	<b>\$ 16,870</b>	<b>\$ 27,359</b>	<b>\$ 30,102</b>	<b>\$ 29,623</b>
<b>Total Unrestricted cash</b>	<b>\$ 10,784</b>	<b>\$ 5,175</b>	<b>\$ 3,724</b>	<b>\$ 4,494</b>	<b>\$ 5,903</b>	<b>\$ 7,947</b>	<b>\$ 10,431</b>	<b>\$ 1,396</b>	<b>\$ 80</b>	<b>\$ 10,569</b>	<b>\$ 13,312</b>	<b>\$ 12,833</b>
<b>Days cash on hand - Unrestricted</b>	<b>45.3</b>	<b>21.4</b>	<b>15.1</b>	<b>19.1</b>	<b>24.2</b>	<b>32.6</b>	<b>40.8</b>	<b>5.6</b>	<b>0.3</b>	<b>40.4</b>	<b>57.3</b>	<b>54.0</b>

# Monthly Cash Flow – July 2024 through June 2025 – Current Financial Situation

	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25
Cash flows from operating activities:												
Receipts from patients, net of IGT transfers	\$ 5,054	\$ 5,585	\$ 5,710	\$ 6,231	\$ 6,214	\$ 6,055	\$ 5,853	\$ (1,943)	\$ 6,843	\$ 20,586	\$ 10,794	\$ 5,733
Receipts from other operating revenue	270	270	270	441	270	684	270	504	270	504	270	505
Taxation for operations	-	-	-	-	-	511	2,239	74	14	181	1,801	245
Payments to employees	(4,793)	(4,895)	(4,734)	(5,011)	(4,668)	(4,955)	(4,964)	(4,670)	(5,255)	(4,884)	(4,949)	(4,613)
Payments to suppliers, contractors, and other	(3,027)	(2,641)	(2,751)	(3,149)	(2,497)	(2,961)	(2,805)	(2,659)	(2,319)	(3,854)	(4,310)	(3,041)
<b>Net cash used in operating activities</b>	<b>(2,496)</b>	<b>(1,681)</b>	<b>(1,505)</b>	<b>(1,488)</b>	<b>(681)</b>	<b>(666)</b>	<b>593</b>	<b>(8,694)</b>	<b>(447)</b>	<b>12,533</b>	<b>3,606</b>	<b>(1,171)</b>
Cash flows from investing activities:												
Legal settlement	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from line of credit	-	-	12,000	-	-	-	-	-	-	-	-	-
Payments on line of credit	-	(12,000)	-	-	-	-	-	-	-	-	-	-
Payments on QIP loan	-	-	-	-	-	-	(2,647)	-	-	-	-	-
<b>Net cash used in investing activities</b>	<b>-</b>	<b>(12,000)</b>	<b>12,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(2,647)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Cash flows from financing activities:												
Principal payments on debt	(25)	(3,460)	(25)	(27)	(27)	(27)	(27)	(27)	(27)	(27)	(27)	(27)
Proceeds from debt	-	-	-	-	-	-	-	-	-	-	-	-
Principal payments on capital leases	(51)	(51)	(51)	(51)	(41)	(41)	(41)	(41)	(42)	(42)	(41)	(43)
Interest paid	(408)	(2,274)	(145)	(319)	(134)	(133)	(399)	(2,189)	(133)	(392)	(133)	(132)
Purchase of capital assets	(142)	(142)	(142)	(142)	(142)	(142)	(142)	(142)	(142)	(142)	(142)	(142)
Taxation for debt service	-	5,562	-	-	-	-	-	2,056	-	-	-	-
Principal payments on subscription leases	(19)	(5)	(5)	(20)	(5)	(5)	(20)	(5)	(5)	(20)	(5)	(5)
Grants and contributions	-	-	-	-	-	-	-	117	117	117	-	-
<b>Net cash provided by (used in) financing activities</b>	<b>(645)</b>	<b>(370)</b>	<b>(368)</b>	<b>(559)</b>	<b>(349)</b>	<b>(348)</b>	<b>(629)</b>	<b>(231)</b>	<b>(232)</b>	<b>(506)</b>	<b>(348)</b>	<b>(349)</b>
<b>Net increase (decrease) in cash and cash equivalents</b>	<b>(3,141)</b>	<b>(14,051)</b>	<b>10,127</b>	<b>(2,047)</b>	<b>(1,030)</b>	<b>(1,014)</b>	<b>(2,683)</b>	<b>(8,925)</b>	<b>(679)</b>	<b>12,027</b>	<b>3,258</b>	<b>(1,520)</b>
<b>Cash and cash equivalents at beginning of year</b>	<b>29,623</b>	<b>26,482</b>	<b>12,431</b>	<b>22,558</b>	<b>20,511</b>	<b>19,481</b>	<b>18,467</b>	<b>15,784</b>	<b>6,859</b>	<b>6,180</b>	<b>18,207</b>	<b>21,465</b>
<b>Cash and cash equivalents at end of year</b>	<b>\$ 26,482</b>	<b>\$ 12,431</b>	<b>\$ 22,558</b>	<b>\$ 20,511</b>	<b>\$ 19,481</b>	<b>\$ 18,467</b>	<b>\$ 15,784</b>	<b>\$ 6,859</b>	<b>\$ 6,180</b>	<b>\$ 18,207</b>	<b>\$ 21,465</b>	<b>\$ 19,945</b>
Ending Balance:												
Unrestricted	\$ 9,414	\$ (4,637)	\$ 5,490	\$ 3,443	\$ 2,413	\$ 1,399	\$ (1,284)	\$ (10,209)	\$ (10,888)	\$ 1,139	\$ 4,397	\$ 2,877
Cash and cash equiv - Restricted, net amt avail for debt servic	16,790	16,790	16,790	16,790	16,790	16,790	16,790	16,790	16,790	16,790	16,790	16,790
Cash and cash equiv - Board designated	278	278	278	278	278	278	278	278	278	278	278	278
<b>Ending Balance</b>	<b>\$ 26,482</b>	<b>\$ 12,431</b>	<b>\$ 22,558</b>	<b>\$ 20,511</b>	<b>\$ 19,481</b>	<b>\$ 18,467</b>	<b>\$ 15,784</b>	<b>\$ 6,859</b>	<b>\$ 6,180</b>	<b>\$ 18,207</b>	<b>\$ 21,465</b>	<b>\$ 19,945</b>
<b>Total Unrestricted cash</b>	<b>\$ 9,692</b>	<b>\$ (4,359)</b>	<b>\$ 5,768</b>	<b>\$ 3,721</b>	<b>\$ 2,691</b>	<b>\$ 1,677</b>	<b>\$ (1,006)</b>	<b>\$ (9,931)</b>	<b>\$ (10,610)</b>	<b>\$ 1,417</b>	<b>\$ 4,675</b>	<b>\$ 3,155</b>
<b>Days cash on hand - Unrestricted</b>	<b>39.2</b>	<b>(17.4)</b>	<b>22.5</b>	<b>15.2</b>	<b>10.6</b>	<b>6.6</b>	<b>(3.8)</b>	<b>(36.9)</b>	<b>(37.5)</b>	<b>5.2</b>	<b>19.4</b>	<b>12.8</b>

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**Turnaround  
Plan Details  
and Financial  
Results**

## Turnaround Plan – Key Actions

Turnaround Action	Revenue/Expense Line Items	Profit (Deficit) in Revenue Over Expense Impact		
		2024	2025	2026
Implementation of Stroke Program	Projected operating revenues and expenses associated with the new Stroke program are included in the monthly projected financial statements starting in January of 2024 and will continue throughout the projected period and will be ongoing.	\$ 152,754	\$ 315,072	\$ 324,883
Expansion of Women's Center	Projected operating revenues and expenses for the expansion of Women's Center services are included in the monthly projected financial statements starting in July of 2024 and will continue throughout the projected period and will be ongoing. Due to ramping up the new services, a deficit in revenue over expenses is projected in fiscal 2025. Starting in fiscal 2026, the program is assumed to be ramped up and generate approximately \$317,000 in profits in revenue over expenses. If the DHLP loan isn't approved, the Hospital may need to terminate all services in the Women's Center, which would result in a reduction in supplemental funds in estimated excess of \$1,000,000.	\$ -	\$ (222,497)	\$ 317,781

## Turnaround Plan – Key Actions (Continued)

Turnaround Action	Revenue/Expense Line Items	Profit (Deficit) in Revenue Over Expense Impact		
		2024	2025	2026
Directed Payments Program	The net cash inflows and outflows associated the Directed Payments Program will be reported as Other supplemental funds within net patient service revenue and are Projected in the months that the cash is paid out or received. Since the program begins during fiscal 2025, only 6 months is captured in that year. In fiscal 2026, a full year of the program will be projected and the net revenues reported will be \$2,200,000.	\$ -	\$ 1,100,000	\$ 2,200,000
Employee Retention Credit	Net receipts for these credits will be recorded as non-operating revenue gains in the months that the cash is received during fiscal 2025. These are one-time credits.	\$ -	\$ 9,232,099	\$ -
Staffing Productivity Improvements	Staffing productivity improvements will be an expense reduction to salary and wages expenses. The reductions are projected to be being in July 2024 and continue throughout the projected 24-month period. A 3% inflation savings is included in fiscal 2025 with these savings to continue after the 24-month projection period.	\$ 825,566	\$ 862,716	\$ 901,538
<b>Total improvement to Profit in revenues over expenses</b>		<b>\$ 978,320</b>	<b>\$ 11,287,390</b>	<b>\$ 3,744,202</b>
<b>Total improvement to Profit in revenues over expenses without one-time revenue credit</b>		<b>\$ 978,320</b>	<b>\$ 2,055,291</b>	<b>\$ 3,744,202</b>

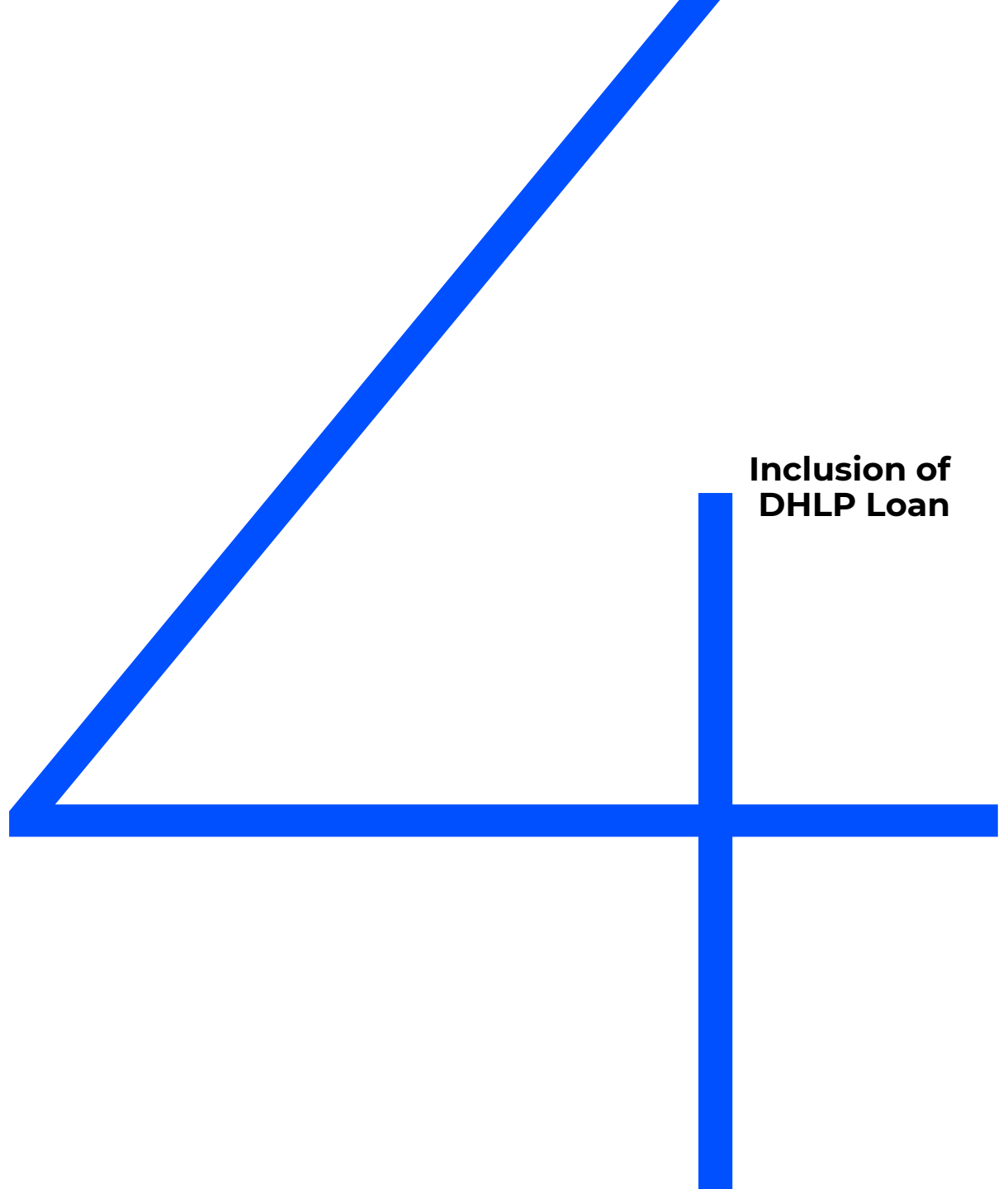
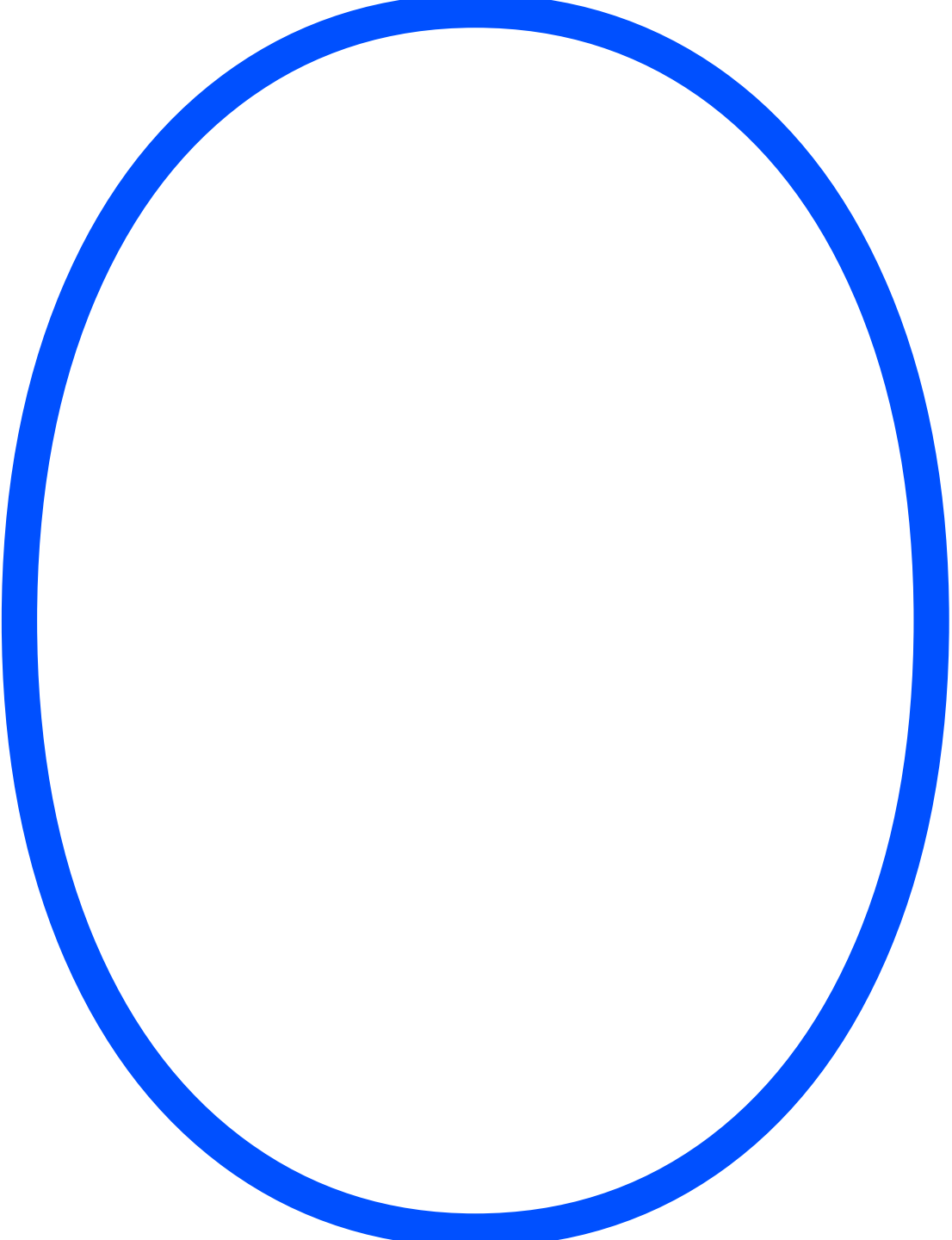


# Monthly Cash Flow – July 2023 through June 2024 – Turnaround Plan

	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24
Cash flows from operating activities:												
Receipts from patients, net of IGT transfers	\$ 4,544	\$ 5,547	\$ 5,692	\$ 6,311	\$ 6,209	\$ 6,132	\$ 5,746	\$ (1,946)	\$ 6,508	\$ 20,671	\$ 10,854	\$ 6,859
Receipts from other operating revenue	259	259	259	429	259	672	259	492	259	492	259	456
Taxation for operations	-	-	-	-	-	496	2,174	72	14	176	1,749	238
Payments to employees	(4,339)	(4,677)	(4,520)	(4,787)	(4,458)	(4,732)	(4,736)	(4,661)	(4,852)	(4,683)	(4,747)	(4,358)
Payments to suppliers, contractors, and other	(3,265)	(2,501)	(2,618)	(3,086)	(2,350)	(2,852)	(2,605)	(2,727)	(1,838)	(3,857)	(4,422)	(2,731)
<b>Net cash used in operating activities</b>	<b>(2,801)</b>	<b>(1,372)</b>	<b>(1,187)</b>	<b>(1,133)</b>	<b>(340)</b>	<b>(284)</b>	<b>838</b>	<b>(8,770)</b>	<b>91</b>	<b>12,799</b>	<b>3,693</b>	<b>464</b>
Cash flows from investing activities:												
Legal settlement	-	-	-	-	-	(3,418)	-	-	-	-	-	-
Proceeds from line of credit	-	-	-	2,000	2,000	6,000	2,000	-	-	-	-	-
Payments on line of credit	-	(4,000)	-	-	-	-	-	-	-	-	-	-
Payments on QIP loan	-	-	-	-	-	-	-	-	(1,141)	(1,091)	-	-
<b>Net cash used in investing activities</b>	<b>-</b>	<b>(4,000)</b>	<b>-</b>	<b>2,000</b>	<b>2,000</b>	<b>2,582</b>	<b>2,000</b>	<b>-</b>	<b>(1,141)</b>	<b>(1,091)</b>	<b>-</b>	<b>-</b>
Cash flows from financing activities:												
Principal payments on debt	(34)	(3,159)	(34)	(25)	(25)	(25)	(25)	(25)	(25)	(25)	(25)	(25)
Proceeds from debt	-	-	-	-	-	-	-	-	-	-	-	-
Principal payments on capital leases	(33)	(33)	(48)	(48)	(49)	(49)	(49)	(49)	(50)	(50)	(50)	(50)
Interest paid	(103)	(2,274)	(85)	(112)	(81)	(80)	(200)	(2,208)	(82)	(340)	(81)	(79)
Purchase of capital assets	-	(450)	(773)	(773)	(773)	(773)	(773)	-	-	(687)	(687)	(687)
Taxation for debt service	-	5,327	-	-	-	-	-	2,127	-	-	-	-
Principal payments on subscription leases	(43)	(24)	(24)	(39)	(25)	(25)	(39)	(6)	(4)	(19)	(4)	(5)
Grants and contributions	-	450	773	773	773	773	773	-	-	-	-	-
<b>Net cash provided by (used in) financing activities</b>	<b>(213)</b>	<b>(163)</b>	<b>(191)</b>	<b>(224)</b>	<b>(180)</b>	<b>(179)</b>	<b>(313)</b>	<b>(161)</b>	<b>(161)</b>	<b>(1,121)</b>	<b>(847)</b>	<b>(846)</b>
<b>Net increase (decrease) in cash and cash equivalents</b>	<b>(3,014)</b>	<b>(5,535)</b>	<b>(1,378)</b>	<b>643</b>	<b>1,480</b>	<b>2,119</b>	<b>2,525</b>	<b>(8,931)</b>	<b>(1,211)</b>	<b>10,587</b>	<b>2,846</b>	<b>(382)</b>
<b>Cash and cash equivalents at beginning of year</b>	<b>30,853</b>	<b>27,839</b>	<b>22,304</b>	<b>20,926</b>	<b>21,569</b>	<b>23,049</b>	<b>25,168</b>	<b>27,693</b>	<b>18,762</b>	<b>17,551</b>	<b>28,138</b>	<b>30,984</b>
<b>Cash and cash equivalents at end of year</b>	<b>27,839</b>	<b>22,304</b>	<b>20,926</b>	<b>\$ 21,569</b>	<b>\$ 23,049</b>	<b>\$ 25,168</b>	<b>\$ 27,693</b>	<b>\$ 18,762</b>	<b>\$ 17,551</b>	<b>\$ 28,138</b>	<b>\$ 30,984</b>	<b>\$ 30,602</b>
Ending Balance:												
Unrestricted	\$ 10,571	\$ 5,036	\$ 3,658	\$ 4,501	\$ 5,981	\$ 8,100	\$ 10,625	\$ 1,694	\$ 483	\$ 11,070	\$ 13,916	\$ 13,534
Cash and cash equiv - Restricted, net amt avail for debt servic	16,990	16,990	16,990	16,790	16,790	16,790	16,790	16,790	16,790	16,790	16,790	16,790
Cash and cash equiv - Board designated	278	278	278	278	278	278	278	278	278	278	278	278
<b>Ending Balance</b>	<b>\$ 27,839</b>	<b>\$ 22,304</b>	<b>\$ 20,926</b>	<b>\$ 21,569</b>	<b>\$ 23,049</b>	<b>\$ 25,168</b>	<b>\$ 27,693</b>	<b>\$ 18,762</b>	<b>\$ 17,551</b>	<b>\$ 28,138</b>	<b>\$ 30,984</b>	<b>\$ 30,602</b>
<b>Total Unrestricted cash</b>	<b>\$ 10,849</b>	<b>\$ 5,314</b>	<b>\$ 3,936</b>	<b>\$ 4,779</b>	<b>\$ 6,259</b>	<b>\$ 8,378</b>	<b>\$ 10,903</b>	<b>\$ 1,972</b>	<b>\$ 761</b>	<b>\$ 11,348</b>	<b>\$ 14,194</b>	<b>\$ 13,812</b>
<b>Days cash on hand - Unrestricted</b>	<b>46.0</b>	<b>22.2</b>	<b>16.1</b>	<b>20.5</b>	<b>25.9</b>	<b>34.7</b>	<b>42.8</b>	<b>7.9</b>	<b>2.8</b>	<b>43.5</b>	<b>61.3</b>	<b>58.3</b>

# Monthly Cash Flow – July 2024 through June 2025 – Turnaround Plan

	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25
Cash flows from operating activities:												
Receipts from patients, net of IGT transfers	\$ 5,034	\$ 5,669	\$ 5,815	\$ 6,360	\$ 6,360	\$ 6,229	\$ 6,047	\$ (1,159)	\$ 7,117	\$ 21,329	\$ 11,101	\$ 5,986
Receipts from other operating revenue	273	277	279	452	284	700	290	526	295	532	301	538
Taxation for operations	-	-	-	-	-	511	2,239	74	14	181	1,801	245
Payments to employees	(4,729)	(4,862)	(4,701)	(4,978)	(4,638)	(4,922)	(4,922)	(4,701)	(5,310)	(4,927)	(5,003)	(4,655)
Payments to suppliers, contractors, and other	(2,895)	(2,772)	(2,876)	(3,297)	(2,633)	(3,119)	(2,962)	(2,789)	(2,513)	(4,016)	(4,496)	(3,214)
<b>Net cash used in operating activities</b>	<b>(2,317)</b>	<b>(1,688)</b>	<b>(1,483)</b>	<b>(1,463)</b>	<b>(627)</b>	<b>(601)</b>	<b>692</b>	<b>(8,049)</b>	<b>(397)</b>	<b>13,099</b>	<b>3,704</b>	<b>(1,100)</b>
Cash flows from investing activities:												
Legal settlement	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from line of credit	-	-	12,000	-	-	-	-	-	-	-	-	-
Payments on line of credit	-	(12,000)	-	-	-	-	-	-	-	-	-	-
Payments on QIP loan	-	-	-	-	-	-	(2,647)	-	-	-	-	-
<b>Net cash used in investing activities</b>	<b>-</b>	<b>(12,000)</b>	<b>12,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(2,647)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Cash flows from financing activities:												
Principal payments on debt	(25)	(3,460)	(25)	(27)	(27)	(27)	(27)	(27)	(27)	(27)	(27)	(27)
Proceeds from debt	-	-	-	-	-	-	-	-	-	-	-	-
Principal payments on capital leases	(51)	(51)	(51)	(51)	(41)	(41)	(41)	(41)	(42)	(42)	(41)	(43)
Interest paid	(408)	(2,274)	(146)	(321)	(134)	(134)	(398)	(2,190)	(134)	(392)	(133)	(133)
Purchase of capital assets	(142)	(142)	(142)	(142)	(142)	(142)	(142)	(142)	(142)	(142)	(142)	(142)
Taxation for debt service	-	5,562	-	-	-	-	-	2,056	-	-	-	-
Principal payments on subscription leases	(19)	(5)	(5)	(20)	(5)	(5)	(20)	(5)	(5)	(20)	(5)	(5)
Grants and contributions	-	-	3,063	-	-	3,029	-	117	3,257	117	-	-
<b>Net cash provided by (used in) financing activities</b>	<b>(645)</b>	<b>(370)</b>	<b>2,694</b>	<b>(561)</b>	<b>(349)</b>	<b>2,680</b>	<b>(628)</b>	<b>(232)</b>	<b>2,907</b>	<b>(506)</b>	<b>(348)</b>	<b>(350)</b>
Net increase (decrease) in cash and cash equivalents	(2,962)	(14,058)	13,211	(2,024)	(976)	2,079	(2,583)	(8,281)	2,510	12,593	3,356	(1,450)
Cash and cash equivalents at beginning of year	30,602	27,640	13,582	26,793	24,769	23,793	25,872	23,289	15,008	17,518	30,111	33,467
<b>Cash and cash equivalents at end of year</b>	<b>\$ 27,640</b>	<b>\$ 13,582</b>	<b>\$ 26,793</b>	<b>\$ 24,769</b>	<b>\$ 23,793</b>	<b>\$ 25,872</b>	<b>\$ 23,289</b>	<b>\$ 15,008</b>	<b>\$ 17,518</b>	<b>\$ 30,111</b>	<b>\$ 33,467</b>	<b>\$ 32,017</b>
Ending Balance:												
Unrestricted	\$ 10,572	\$ (3,486)	\$ 9,725	\$ 7,701	\$ 6,725	\$ 8,804	\$ 6,221	\$ (2,060)	\$ 450	\$ 13,043	\$ 16,399	\$ 14,949
Cash and cash equiv - Restricted, net amt avail for debt service	16,790	16,790	16,790	16,790	16,790	16,790	16,790	16,790	16,790	16,790	16,790	16,790
Cash and cash equiv - Board designated	278	278	278	278	278	278	278	278	278	278	278	278
<b>Ending Balance</b>	<b>\$ 27,640</b>	<b>\$ 13,582</b>	<b>\$ 26,793</b>	<b>\$ 24,769</b>	<b>\$ 23,793</b>	<b>\$ 25,872</b>	<b>\$ 23,289</b>	<b>\$ 15,008</b>	<b>\$ 17,518</b>	<b>\$ 30,111</b>	<b>\$ 33,467</b>	<b>\$ 32,017</b>
<b>Total Unrestricted cash</b>	<b>\$ 10,850</b>	<b>\$ (3,208)</b>	<b>\$ 10,003</b>	<b>\$ 7,979</b>	<b>\$ 7,003</b>	<b>\$ 9,082</b>	<b>\$ 6,499</b>	<b>\$ (1,782)</b>	<b>\$ 728</b>	<b>\$ 13,321</b>	<b>\$ 16,677</b>	<b>\$ 15,227</b>
<b>Days cash on hand - Unrestricted</b>	<b>43.4</b>	<b>(12.6)</b>	<b>38.5</b>	<b>32.2</b>	<b>27.3</b>	<b>35.4</b>	<b>23.9</b>	<b>(6.4)</b>	<b>2.5</b>	<b>47.8</b>	<b>67.1</b>	<b>59.3</b>



## Distressed Hospital Loan Program Necessity

- The loan proceeds are to be used to support the operations of the Hospital in the interim while new or expanded services are ramping up and new supplemental payment program funds are received over the next two fiscal years.
- Key short-term factors in determining necessity and amount of loan:
  - Declining unrestricted cash between July and September 2023
  - \$3.4M legal settlement in December 2023
  - Repayment of QIP loans in 2024 and 2025
  - Line of credit fully extended to \$12M by January 2024
  - IGT transfer payments in February with receipts in April
  - Repayment of line of credit in August 2025 due to loan requirement
  - New program development costs for stroke program and expansion of Women's services
  - Unexpected cash outlays (ie., not budgeted equipment replacement)

# Monthly Cash Flow – July 2023 through June 2024 – Future Financial Situation (Including Turnaround Plan and \$9.8M Loan)

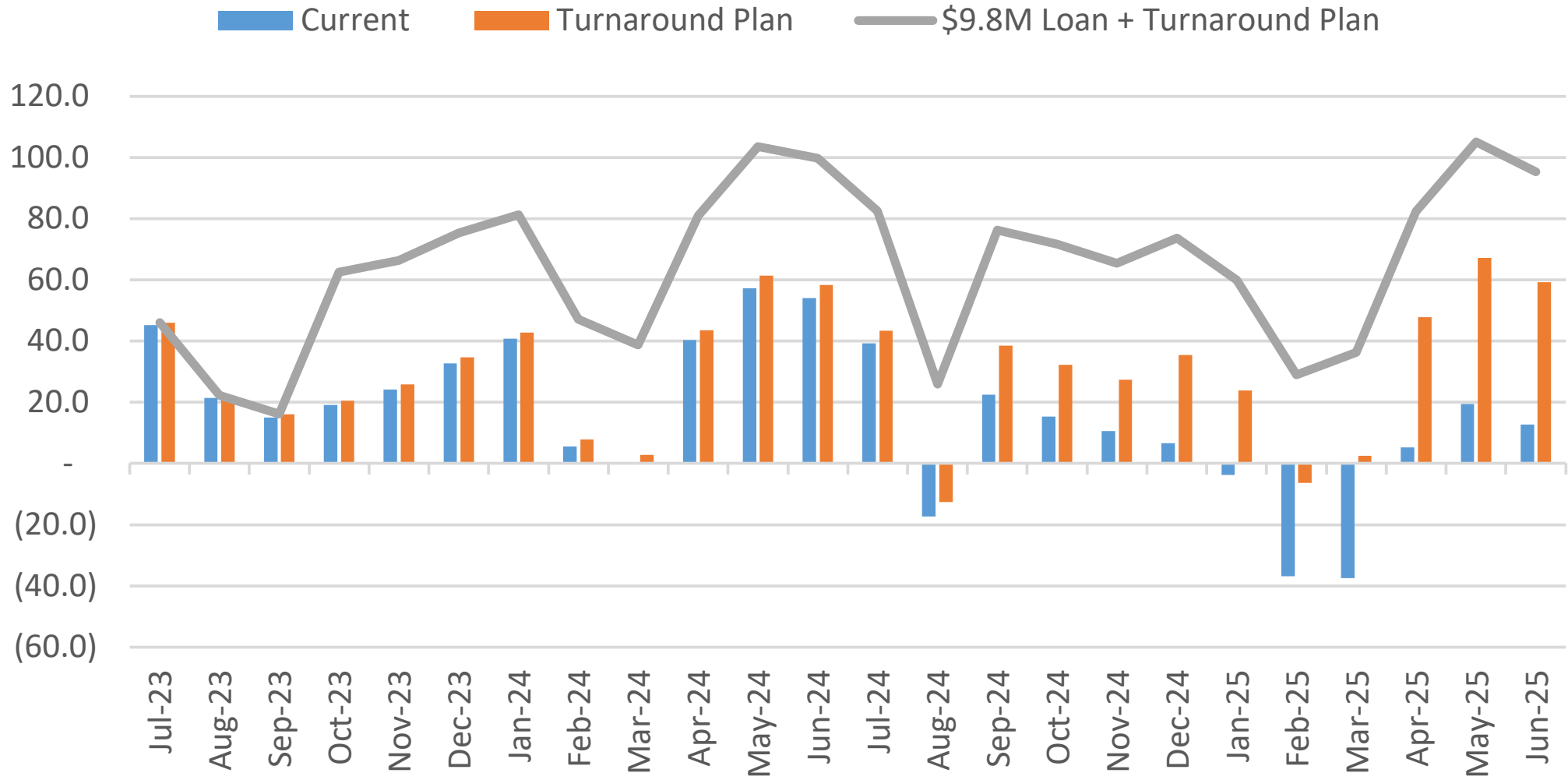
	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24
Cash flows from operating activities:												
Receipts from patients, net of IGT transfers	\$ 4,544	\$ 5,547	\$ 5,692	\$ 6,311	\$ 6,209	\$ 6,132	\$ 5,746	\$ (1,946)	\$ 6,508	\$ 20,671	\$ 10,854	\$ 6,859
Receipts from other operating revenue	259	259	259	429	259	672	259	492	259	492	259	456
Taxation for operations	-	-	-	-	-	496	2,174	72	14	176	1,749	238
Payments to employees	(4,339)	(4,677)	(4,520)	(4,787)	(4,458)	(4,732)	(4,736)	(4,661)	(4,852)	(4,683)	(4,747)	(4,358)
Payments to suppliers, contractors, and other	(3,265)	(2,501)	(2,618)	(3,086)	(2,350)	(2,852)	(2,605)	(2,727)	(1,838)	(3,857)	(4,422)	(2,731)
<b>Net cash used in operating activities</b>	<b>(2,801)</b>	<b>(1,372)</b>	<b>(1,187)</b>	<b>(1,133)</b>	<b>(340)</b>	<b>(284)</b>	<b>838</b>	<b>(8,770)</b>	<b>91</b>	<b>12,799</b>	<b>3,693</b>	<b>464</b>
Cash flows from investing activities:												
Legal settlement	-	-	-	-	-	(3,418)	-	-	-	-	-	-
Proceeds from line of credit	-	-	-	2,000	2,000	6,000	2,000	-	-	-	-	-
Payments on line of credit	-	(4,000)	-	-	-	-	-	-	-	-	-	-
Payments on QIP loan	-	-	-	-	-	-	-	-	(1,141)	(1,091)	-	-
<b>Net cash used in investing activities</b>	<b>-</b>	<b>(4,000)</b>	<b>-</b>	<b>2,000</b>	<b>2,000</b>	<b>2,582</b>	<b>2,000</b>	<b>-</b>	<b>(1,141)</b>	<b>(1,091)</b>	<b>-</b>	<b>-</b>
Cash flows from financing activities:												
Principal payments on debt	(34)	(3,159)	(34)	(25)	(25)	(25)	(25)	(25)	(25)	(25)	(25)	(25)
Proceeds from debt	-	-	-	9,800	-	-	-	-	-	-	-	-
Principal payments on capital leases	(33)	(33)	(48)	(48)	(49)	(49)	(49)	(49)	(50)	(50)	(50)	(50)
Interest paid	(103)	(2,274)	(85)	(112)	(81)	(80)	(200)	(2,208)	(82)	(340)	(81)	(79)
Purchase of capital assets	-	(450)	(773)	(773)	(773)	(773)	(773)	-	-	(687)	(687)	(687)
Taxation for debt service	-	5,327	-	-	-	-	-	2,127	-	-	-	-
Principal payments on subscription leases	(43)	(24)	(24)	(39)	(25)	(25)	(39)	(6)	(4)	(19)	(4)	(5)
Grants and contributions	-	450	773	773	773	773	773	-	-	-	-	-
<b>Net cash provided by (used in) financing activities</b>	<b>(213)</b>	<b>(163)</b>	<b>(191)</b>	<b>9,576</b>	<b>(180)</b>	<b>(179)</b>	<b>(313)</b>	<b>(161)</b>	<b>(161)</b>	<b>(1,121)</b>	<b>(847)</b>	<b>(846)</b>
Net increase (decrease) in cash and cash equivalents	(3,014)	(5,535)	(1,378)	10,443	1,480	2,119	2,525	(8,931)	(1,211)	10,587	2,846	(382)
Cash and cash equivalents at beginning of year	30,853	27,839	22,304	20,926	31,369	32,849	34,968	37,493	28,562	27,351	37,938	40,784
<b>Cash and cash equivalents at end of year</b>	<b>27,839</b>	<b>22,304</b>	<b>20,926</b>	<b>\$ 31,369</b>	<b>\$ 32,849</b>	<b>\$ 34,968</b>	<b>\$ 37,493</b>	<b>\$ 28,562</b>	<b>\$ 27,351</b>	<b>\$ 37,938</b>	<b>\$ 40,784</b>	<b>\$ 40,402</b>
Ending Balance:												
Unrestricted	\$ 10,571	\$ 5,036	\$ 3,658	\$ 14,301	\$ 15,781	\$ 17,900	\$ 20,425	\$ 11,494	\$ 10,283	\$ 20,870	\$ 23,716	\$ 23,334
Cash and cash equiv - Restricted, net amt avail for debt serv	16,990	16,990	16,990	16,790	16,790	16,790	16,790	16,790	16,790	16,790	16,790	16,790
Cash and cash equiv - Board designated	278	278	278	278	278	278	278	278	278	278	278	278
<b>Ending Balance</b>	<b>\$ 27,839</b>	<b>\$ 22,304</b>	<b>\$ 20,926</b>	<b>\$ 31,369</b>	<b>\$ 32,849</b>	<b>\$ 34,968</b>	<b>\$ 37,493</b>	<b>\$ 28,562</b>	<b>\$ 27,351</b>	<b>\$ 37,938</b>	<b>\$ 40,784</b>	<b>\$ 40,402</b>
<b>Total Unrestricted cash</b>	<b>\$ 10,849</b>	<b>\$ 5,314</b>	<b>\$ 3,936</b>	<b>\$ 14,579</b>	<b>\$ 16,059</b>	<b>\$ 18,178</b>	<b>\$ 20,703</b>	<b>\$ 11,772</b>	<b>\$ 10,561</b>	<b>\$ 21,148</b>	<b>\$ 23,994</b>	<b>\$ 23,612</b>
<b>Days cash on hand - Unrestricted</b>	<b>46.0</b>	<b>22.2</b>	<b>16.1</b>	<b>62.5</b>	<b>66.4</b>	<b>75.3</b>	<b>81.3</b>	<b>47.1</b>	<b>38.7</b>	<b>81.0</b>	<b>103.6</b>	<b>99.7</b>

# Monthly Cash Flow – July 2024 through June 2025 – Future Financial Situation (Including Turnaround Plan and \$9.8M Loan)

	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25
Cash flows from operating activities:												
Receipts from patients, net of IGT transfers	\$ 5,034	\$ 5,669	\$ 5,815	\$ 6,360	\$ 6,360	\$ 6,229	\$ 6,047	\$ (1,159)	\$ 7,117	\$ 21,329	\$ 11,101	\$ 5,986
Receipts from other operating revenue	273	277	279	452	284	700	290	526	295	532	301	538
Taxation for operations	-	-	-	-	-	511	2,239	74	14	181	1,801	245
Payments to employees	(4,729)	(4,862)	(4,701)	(4,978)	(4,638)	(4,922)	(4,922)	(4,701)	(5,310)	(4,927)	(5,003)	(4,655)
Payments to suppliers, contractors, and other	(2,895)	(2,772)	(2,876)	(3,297)	(2,633)	(3,119)	(2,962)	(2,789)	(2,513)	(4,016)	(4,496)	(3,214)
<b>Net cash used in operating activities</b>	<b>(2,317)</b>	<b>(1,688)</b>	<b>(1,483)</b>	<b>(1,463)</b>	<b>(627)</b>	<b>(601)</b>	<b>692</b>	<b>(8,049)</b>	<b>(397)</b>	<b>13,099</b>	<b>3,704</b>	<b>(1,100)</b>
Cash flows from investing activities:												
Legal settlement	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from line of credit	-	-	12,000	-	-	-	-	-	-	-	-	-
Payments on line of credit	-	(12,000)	-	-	-	-	-	-	-	-	-	-
Payments on QIP loan	-	-	-	-	-	-	(2,647)	-	-	-	-	-
<b>Net cash used in investing activities</b>	<b>-</b>	<b>(12,000)</b>	<b>12,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(2,647)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Cash flows from financing activities:												
Principal payments on debt	(25)	(3,460)	(25)	(27)	(27)	(27)	(27)	(27)	(27)	(209)	(209)	(209)
Proceeds from debt	-	-	-	-	-	-	-	-	-	-	-	-
Principal payments on capital leases	(51)	(51)	(51)	(51)	(41)	(41)	(41)	(41)	(42)	(42)	(41)	(43)
Interest paid	(408)	(2,274)	(146)	(321)	(134)	(134)	(398)	(2,190)	(134)	(391)	(133)	(132)
Purchase of capital assets	(142)	(142)	(142)	(142)	(142)	(142)	(142)	(142)	(142)	(142)	(142)	(142)
Taxation for debt service	-	5,562	-	-	-	-	-	2,056	-	-	-	-
Principal payments on subscription leases	(19)	(5)	(5)	(20)	(5)	(5)	(20)	(5)	(5)	(20)	(5)	(5)
Grants and contributions	-	-	3,063	-	-	3,029	-	117	3,257	117	-	-
<b>Net cash provided by (used in) financing activities</b>	<b>(645)</b>	<b>(370)</b>	<b>2,694</b>	<b>(561)</b>	<b>(349)</b>	<b>2,680</b>	<b>(628)</b>	<b>(232)</b>	<b>2,907</b>	<b>(687)</b>	<b>(530)</b>	<b>(531)</b>
<b>Net increase (decrease) in cash and cash equivalents</b>	<b>(2,962)</b>	<b>(14,058)</b>	<b>13,211</b>	<b>(2,024)</b>	<b>(976)</b>	<b>2,079</b>	<b>(2,583)</b>	<b>(8,281)</b>	<b>2,510</b>	<b>12,412</b>	<b>3,174</b>	<b>(1,631)</b>
<b>Cash and cash equivalents at beginning of year</b>	<b>40,402</b>	<b>37,440</b>	<b>23,382</b>	<b>36,593</b>	<b>34,569</b>	<b>33,593</b>	<b>35,672</b>	<b>33,089</b>	<b>24,808</b>	<b>27,318</b>	<b>39,730</b>	<b>42,904</b>
<b>Cash and cash equivalents at end of year</b>	<b>\$ 37,440</b>	<b>\$ 23,382</b>	<b>\$ 36,593</b>	<b>\$ 34,569</b>	<b>\$ 33,593</b>	<b>\$ 35,672</b>	<b>\$ 33,089</b>	<b>\$ 24,808</b>	<b>\$ 27,318</b>	<b>\$ 39,730</b>	<b>\$ 42,904</b>	<b>\$ 41,273</b>
Ending Balance:												
Unrestricted	\$ 20,372	\$ 6,314	\$ 19,525	\$ 17,501	\$ 16,525	\$ 18,604	\$ 16,021	\$ 7,740	\$ 10,250	\$ 22,662	\$ 25,836	\$ 24,205
Cash and cash equiv - Restricted, net amt avail for debt serv	16,790	16,790	16,790	16,790	16,790	16,790	16,790	16,790	16,790	16,790	16,790	16,790
Cash and cash equiv - Board designated	278	278	278	278	278	278	278	278	278	278	278	278
<b>Ending Balance</b>	<b>\$ 37,440</b>	<b>\$ 23,382</b>	<b>\$ 36,593</b>	<b>\$ 34,569</b>	<b>\$ 33,593</b>	<b>\$ 35,672</b>	<b>\$ 33,089</b>	<b>\$ 24,808</b>	<b>\$ 27,318</b>	<b>\$ 39,730</b>	<b>\$ 42,904</b>	<b>\$ 41,273</b>
<b>Total Unrestricted cash</b>	<b>\$ 20,650</b>	<b>\$ 6,592</b>	<b>\$ 19,803</b>	<b>\$ 17,779</b>	<b>\$ 16,803</b>	<b>\$ 18,882</b>	<b>\$ 16,299</b>	<b>\$ 8,018</b>	<b>\$ 10,528</b>	<b>\$ 22,940</b>	<b>\$ 26,114</b>	<b>\$ 24,483</b>
<b>Days cash on hand - Unrestricted</b>	<b>82.5</b>	<b>25.9</b>	<b>76.2</b>	<b>71.7</b>	<b>65.4</b>	<b>73.6</b>	<b>60.0</b>	<b>29.0</b>	<b>36.3</b>	<b>82.3</b>	<b>105.0</b>	<b>95.3</b>

# Overall Conclusion – Cash Position Comparison Summary

## Days Cash on Hand





### **Regarding this engagement and the use of this presentation**

- In the services described herein, Wipfli is not acting as a Municipal Financial Advisor and is not registered in that capacity with the MSRB. Our role is as an independent consultant to assist the management team in their planning process in the design, analysis, and facilitation of their capital projects. The information provided by us is not intended to be and should not be construed as “advice” within the meaning of Section 15B of the Securities Exchange Act of 1934.
- The contents of this presentation is for internal use only and is not to be distributed to any outside parties.
- Wipfli did not perform a preparation, compilation, or examination of the forecasts as a part of this engagement and, as such, does not provide any assurance on the financial information presented herein.



**TAB B**

San Gorgonio Memorial Hospital

3-Year Capital Budget  
 FYE's 2024 - 2026

Highlighted Items past expected life

				FY 2023	Priority	FY 2024	FY 2025	FY 2026
					1 = Highest, 4 = Lowest			
DESCRIPTION	DEPARTMEN	Owner	Notes					
Pharmicetical Dispensing systems	Pharmacy	Lopez		\$ 850,000		\$ -		\$ -
ICU Monitors & Telemetry System	Nursing Units	Brady		\$ 673,000	1-P	\$ 1,178,316		\$ -
Metal Detectors - OB and ER Entrances	Nursing Units	Hunter		\$ 36,170	1	\$ 40,000		
Automatic Transfer Switch	Plant	Sanchez		\$ 150,000	2		\$ 200,000	\$ -
Floor Replacement due Poor Moisture	Plant	Sanchez	Main Hallways		4		\$ 225,000	\$ -
Parking Lot Striping	Plant	Sanchez			4			\$ 75,000
Circulating Pump	Plant	Sanchez		\$ 15,000	4	\$ -		\$ 15,000
Air Curtain Fly Fan x 4	Plant	Sanchez	\$6,300 each	\$ 28,000	4	\$ -		\$ 28,000
Storage containers (3)	Plant	Sanchez	Life Safety Issue		4		\$ 52,000	\$ -
Infant Security System	Plant	Sanchez	OB Upgrade	\$ 40,000		\$ -		\$ -
OR1 Med Gas panel Communication	Plant	Sanchez	Regulatory - panel is not communicating with PBX or Eng = a regulatory issue	\$ 8,000	1	\$ 8,000		
Medcial Gas Control panel replacement	Plant	Sanchez	Replacement malfunctioning unit	\$ 20,000	1	\$ 20,000		\$ 20,000
Sterile Processing Humidification System	Plant	Sanchez	Regulatory	\$ 246,850	1	\$ 250,000		\$ -
Package A/C Units (6each)	Plant	Sanchez	5 units for replacment of aged units		1	\$ 25,000	\$ 50,000	\$ 50,000
Riding Floor Care unit	EVS	Medraano	Efficiency		2	\$ 12,000		
Doppler Ultrasound System	O/R	Goodner			4		\$ 43,575	\$ -
New Scrub Sinks ( & faucet repair)	O/R	Goodner		\$ 29,053	4		\$ 29,053	\$ -
Power Set	O/R	Goodner		\$ -	1-P	\$ 28,000		\$ -
Steam Instrument Sterilizer	O/R	Goodner	Aging Equipment	\$ 121,895	1-P	\$ 325,000		\$ -
Operating Lights	O/R	Goodner	Make OR 3 functional	\$ 141,630	1	\$ 200,000		\$ -
Anesthesia Machines	OR	Goodner	Old Equipment 2 Eavh with monitors					
Surgical Robotic system	OR	Goodner	DaVinci			\$ 1,900,000		
Robotic Table	O/R	Goodner		\$ 97,896	3		\$ 100,000	\$ -
Fracture Table	O/R	Goodner		\$ 112,516	1	\$ 120,000		\$ -
						\$ -		
Mindray Monitors in RC/Doc Area	ED	Phillippi	Included in Pt Monitors		4	\$ -		\$ -
Space IV Pumps (x 5)	ED	Phillippi		\$ 63,750	2	\$ 63,750		\$ -
Visitor Camera System	Security	Hunter		\$ -	4	\$ -		\$ 38,000
Panic Alarm	Security	Hunter	Expansion of Units		3		\$20,000	
Flouroscopy/Rad Room (Room 2)	Imaging	Chamberlin		\$ 1,005,000	2		\$ 1,005,000	\$ -
Rad Room 1	Imaging	Chamberlin			2			\$ 800,000
PAC'S Cube Replacement	Imaging	Chamberlin		\$ 14,319	1	\$ 14,319		\$ -
AI Doc	Imaging	Chamberlin			1	\$ 150,000		
Portable X-Ray Machine	Imaging	Chamberlin		\$ 170,000	2		\$ 130,000	
Hybrid CT/NM Camera (Spect)	Imaging	Chamberlin		\$ 2,000,000	1	\$ 2,000,000		\$ -
Mammograph y w/ Tomo & Stereo	Imaging	Chamberlin		\$ 536,000	4	\$ -		\$ 500,000

San Gorgonio Memorial Hospital

3-Year Capital Budget  
 FYE's 2024 - 2026

Highlighted Items past expected life

				FY 2023	Priority	FY 2024	FY 2025	FY 2026
					1 = Highest, 4 = Lowest			
DESCRIPTION	DEPARTMEN	Owner	Notes					
Disaster Food Replacement			Needed in FY 2026		4			\$ 20,000
Dietary Food Management (Software)	Dietary	Hawthorne		\$ 49,365	4	\$ -		\$ 48,000
IS Upgrades and Server Replacements	I/T	Maja	3PAR -High Priority, Med Surg rooms P	\$ 250,000	1-P	\$ 300,000		\$ -
Hospitalwide Badge Computer Access	I/T	Maja		\$ 151,050	3		\$ 151,000	\$ -
CS-2500 Coagulation Analyzer (Back-up Unit)	Lab	Hazley	Stroke Program	\$ 45,000	1	\$ 44,000		\$ -
Chemistry Analyzers	Lab	Hazley	Aged Equipment		1	\$ 360,000		
Blood Bank Program Upgrade	Lab	Hazley	Software sunsetted		1	\$ 190,000		
CD Image Maker	HIM	Cornwall	Cost savings	\$ -	2	\$ 16,620		\$ -
Panda Infant Warmer	OB	Gunther			3		\$35,000	
Labor Bed	OB	Gunther			3		\$18,750	\$ -
Guest pull-out bed/chairs x 11	OB	Gunther	\$3,850 each		3		\$42,350	
Delivery Room Monitor Carts	OB	Gunther	6 each		3		\$45,000	
Patient Transport Van	Behavioral H.	Maciel	Replacement Van		3	\$ 45,000		\$ -
Flooring for Therapy Rooms	Behavioral H.	Maciel	Replace worn/torn carpet with		2	\$ 10,000		\$ -
Contingency	All	Barron		\$ 413,791	1	\$ 219,805		
<b>Total Requests</b>				\$ 7,268,285		\$ 7,519,810	\$ 2,146,728	\$ 1,594,000
<b>Less Donated Equipment</b>			FY 2022 Projected = (\$831,623)	\$ (5,200,000)		\$ (6,415,000)	\$ -	\$ -
<b>Less Projected Donations</b>				\$ (5,540,931)		\$ (150,000)		
<b>Less Property Taxes for Capital</b>				\$ (1,854,000)		\$ (954,810)		
<b>Requests Over (Under) Funds</b>				\$ (5,326,646)		\$ -	\$ 2,146,728	\$ 1,594,000