



AGENDA

REGULAR MEETING OF THE BOARD OF DIRECTORS

Tuesday, July 6, 2021

6:00 PM

IN AN EFFORT TO PREVENT THE SPREAD OF COVID-19 (CORONAVIRUS), AND IN ACCORDANCE WITH THE GOVERNOR'S EXECUTIVE ORDER N-29-20, THERE WILL BE NO PUBLIC LOCATION FOR ATTENDING THIS BOARD MEETING IN PERSON. MEMBERS OF THE PUBLIC MAY JOIN THE MEETING BY FOLLOWING THE INSTRUCTIONS BELOW:

Meeting Information

Meeting link: <https://sangorgoniomemorialhospital-ajd.my.webex.com/sangorgoniomemorialhospital-ajd.my/j.php?MTID=mbe39543abdd02f61ee54952adc6d40d7>

Meeting number: 182 030 1397

Password: 1234

More ways to join

Join by video system

Dial [1820301397@webex.com](tel:1820301397)

You can also dial 173.243.2.68 and enter your meeting number.

Join by phone

+1-510-338-9438 USA Toll

Access code: 182 030 1397

Password: 1234

Emergency phone number if WebEx tech difficulties

951-846-2846

code: 3376#

THE TELEPHONES OF ALL MEMBERS OF THE PUBLIC LISTENING IN ON THIS MEETING MUST BE "MUTED".

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the Administration Office at (951) 769-2160. **Notification 48 hours prior to the meeting** will enable the Healthcare District to make reasonable arrangements to ensure accessibility to this meeting. [28 CFR 35.02-35.104 ADA Title II].

TAB

I. Call to Order

D. Tankersley, Chair

II. Public Comment

Members of the public who wish to comment on any item on the agenda may speak during public comment or submit comments by emailing publiccomment@sgmh.org on or before 1:00 PM on Tuesday, July 6, 2021, which will become part of the board meeting record.

A five-minute limitation shall apply to each member of the public who wishes to address the Healthcare District Board of Directors on any matter under the subject jurisdiction of the Board. A thirty-minute time limit is placed on this section. No member of the public shall be permitted to “share” his/her five minutes with any other member of the public. (Usually, any items received under this heading are referred to staff for future study, research, completion and/or future Board Action.) (PLEASE STATE YOUR NAME AND ADDRESS FOR THE RECORD.)

On behalf of the Healthcare District Board of Directors, we want you to know that the Board acknowledges the comments or concerns that you direct to this Board. While the Board may wish to occasionally respond immediately to questions or comments if appropriate, they often will instruct the Hospital CEO, or other Hospital Executive personnel, to do further research and report back to the Board prior to responding to any issues raised. If you have specific questions, you will receive a response either at the meeting or shortly thereafter. The Board wants to ensure that it is fully informed before responding, and so if your questions are not addressed during the meeting, this does not indicate a lack of interest on the Board’s part; a response will be forthcoming.

NOTE: ALL MEMBERS OF THE SAN GORGONIO MEMORIAL HOSPITAL BOARD OF DIRECTORS ARE INVITED PARTICIPANTS AND MAY ADDRESS THE SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT BOARD OF DIRECTORS AT ANY TIME DURING THIS MEETING.

TAB

OLD BUSINESS

- | | | | |
|------|--|-----|---|
| III. | * Proposed Action - Approve Minutes
<ul style="list-style-type: none"> • June 1, 2021 regular meeting | All | A |
|------|--|-----|---|

NEW BUSINESS

- | | | | |
|------|---|----------------|------------|
| IV. | Healthcare District Board Chair monthly report | D. Tankersley | verbal |
| V. | * Proposed Action - Approve May 2021 Financial report
<ul style="list-style-type: none"> ▪ ROLL CALL • Informational: Measure A Funds Report – May 2021 | M. Kammer | B

C |
| VI. | * Proposed Action – Approve 2021/2022 Measure D Tax Rate Increase (new rate \$60.52 per Assessor’s Parcel Number (APN))
<ul style="list-style-type: none"> ▪ ROLL CALL | D. Tankersley | D |
| VII. | * Proposed Action – Approve FY 2022 Operating Budget and FY 2022 Capital Budget
(approval recommended by Hospital Board 7/6/2021)
<ul style="list-style-type: none"> ▪ ROLL CALL | D. Heckathorne | E |

San Gorgonio Memorial Healthcare District
Board of Directors Regular Meeting
July 6, 2021

VIII. Review of analysis of proposals from CliffordMoss/FM3 Research and Tramutola/True North Research G. Hicks F

- *** Proposed Action – Delegate authority to Dennis Tankersley to authorize and execute the agreement of the selected Campaign Consultant and Polling Firm**
 - **ROLL CALL**

IX. *** Proposed Action – Approve Agreement Among Taxing Entities** S. Barron G
(Compensation Agreement related to transfer of property from the former Beaumont Redevelopment Agency to the City of Beaumont for a public purpose)

- **ROLL CALL**

X. Board Education Options E. Ngo H

XI. General Information

***** ITEMS FOR DISCUSSION/APPROVAL IN CLOSED SESSION** D. Tankersley

- Proposed Action – Approve Medical Staff Credentialing
(Health & Safety Code §32155; and Evidence Code §1157)

XII. **ADJOURN TO CLOSED SESSION**

RECONVENE TO OPEN SESSION

***** REPORT ON ACTIONS TAKEN DURING CLOSED SESSION** D. Tankersley

XIII. Future Agenda Items

XIV. Adjournment D. Tankersley

***Action Required**

In accordance with The Brown Act, *Section 54957.5*, all public records relating to an agenda item on this agenda are available for public inspection at the time the document is distributed to all, or a majority of all, members of the Board. Such records shall be available at the Healthcare District Administration office located at 600 N. Highland Springs Avenue, Banning, CA 92220 during regular business hours, Monday through Friday, 8:00 am - 4:30 pm.

I certify that on July 2, 2021 I posted a copy of the foregoing agenda near the regular meeting place of the Board of Directors of San Gorgonio Memorial Healthcare District, and on the San Gorgonio Memorial Hospital website, said time being at least 72 hours in advance of the regular meeting of the Board of Directors
(*Government Code Section 54954.2*).

Executed at Banning, California on July 2, 2021



Ariel Whitley, Executive Assistant

TAB A

REGULAR MEETING OF THE
SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT
BOARD OF DIRECTORS

June 1, 2021

The regular meeting of the Board of Directors of the San Gorgonio Memorial Healthcare District was held on Tuesday, June 1, 2021. In an effort to prevent the spread of COVID-19 (coronavirus), and in accordance with the Governor’s Executive Order N-29-20, there was no public location for attending this board meeting in person. Board members and members of the public participated via WebEx.

Members Present: Phillip Capobianco III, Howard Katz, Ehren Ngo (Vice Chair)

Excused Absence: Joel Labha, Dennis Tankersley (Chair)

Required Hospital: Steve Barron (CEO), Pat Brown (CNO/COO), Daniel Heckathorne (CFO), Annah Karam (CHRO), Karan Singh, MD (CQO), Margaret Kammer (Controller), Ariel Whitley (Executive Assistant)

AGENDA ITEM	DISCUSSION	ACTION / FOLLOW-UP
Call To Order	Vice Chair, Ehren Ngo, called the meeting to order at 6:30 pm.	
Public Comment	Members of the public who wished to comment on any item on the agenda were encouraged to submit comments by emailing publiccomment@sgmh.org prior to this meeting. No public comment emails were received.	
OLD BUSINESS		
Proposed Action - Approve Minutes May 4, 2021 regular meeting	Chair Tankersley asked for any changes or corrections to the minutes of the May 4, 2021 regular meeting.	The minutes of the May 4, 2021 regular meeting minutes will stand correct as presented.
NEW BUSINESS		
Healthcare District Board Chair Monthly report	No report was given.	

AGENDA ITEM	DISCUSSION	ACTION / FOLLOW-UP												
<p>Proposed Action – Approve the April 2021 Financial Report</p>	<p>Margaret Kammer reviewed the April 2021 Finance Report as included on the board tablets.</p> <p>BOARD MEMBER ROLL CALL:</p> <table border="1" data-bbox="423 457 1227 573"> <tr> <td>Capobianco</td> <td>Yes</td> <td>Katz</td> <td>Yes</td> </tr> <tr> <td>Labha</td> <td>Absent</td> <td>Ngo</td> <td>Yes</td> </tr> <tr> <td>Tankersley</td> <td>Absent</td> <td colspan="2">Motion carried.</td> </tr> </table>	Capobianco	Yes	Katz	Yes	Labha	Absent	Ngo	Yes	Tankersley	Absent	Motion carried.		<p>M.S.C., (Capobianco/Katz), the SGMHD Board of Directors approved the April 2021 Financial report as presented.</p>
Capobianco	Yes	Katz	Yes											
Labha	Absent	Ngo	Yes											
Tankersley	Absent	Motion carried.												
<ul style="list-style-type: none"> Informational - Measure A expenditures – April 2021 	<p>Chair Tankersley noted that a copy of the Measure A funds and expenditures – April 2021 were included on the board tablets.</p>													
COMMITTEE REPORTS														
<p>Measure D Community Oversight Committee</p>	<p>Committee Member, Ron Rader, noted that a copy of the minutes of the May 19, 2021 Measure D Community Oversight Committee meeting were included on the board tablets.</p>													
<p>Measure A Community Oversight Committee</p>	<p>Committee Member, Ron Rader, noted that a copy of the minutes of the May 19, 2021 Measure A Community Oversight Committee meeting were included on the board tablets.</p>													
<p>General Information</p>	<p>None</p>													
<p>Adjourn to Closed Session</p>	<p>Vice Chair, Ngo, reported the items to be reviewed and discussed and/or acted upon during Closed Session will be:</p> <ul style="list-style-type: none"> ➤ Proposed Action – Approve Medical Staff Credentialing <p>The meeting adjourned to Closed Session at 6:41 pm.</p>													
<p>Reconvene to Open Session</p>	<p>The meeting reconvened to Open Session at 6:45 pm.</p> <p>At the request of Vice Chair, Ngo, Ariel Whitley reported on the actions taken/ information received during closed session as follows:</p> <ul style="list-style-type: none"> ➤ Approved Medical Staff Credentialing 													
<p>Future Agenda Items</p>	<ul style="list-style-type: none"> • Board Education Options 													

AGENDA ITEM	DISCUSSION	ACTION / FOLLOW-UP
Adjournment	The meeting was adjourned at 6:46 pm.	

In accordance with The Brown Act, *Section 54957.5*, all reports and handouts discussed during this Open Session meeting are public records and are available for public inspection. These reports and/or handouts are available for review at the Healthcare District Administration office located at 600 N. Highland Springs Avenue, Banning, CA 92220 during regular business hours, Monday through Friday, 8:00 am - 4:30 pm.

Minutes respectfully submitted by Ariel Whitley, Executive Assistant

TAB B



SAN GORGONIO
MEMORIAL HEALTHCARE
DISTRICT

May 2021 Unaudited Financial Report

FY 2021

Presented by:

M. Kammer

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**SAN GORGONIO MEMORIAL DISTRICT
BANNING, CALIFORNIA**

5/31/21

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FY 2021

	ACT CUR 05/31/21	BUD CUR 05/31/21	PRIOR YR 05/31/20	ACT YTD 05/31/21	BUD YTD 05/31/21	Prior YTD 05/31/20
Gross Patient Revenue						
Inpatient Routine Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Inpatient Ancillary Revenue	0	0	0	0	0	0
Outpatient Revenue	0	0	0	0	0	0
Long Term Care Revenue	0	0	0	0	0	0
Home Health Revenue	0	0	0	0	0	0
Total Gross Patient Revenue	0	0	0	0	0	0
Discounts and Allowances						
Discounts and Allowances	0	0	0	0	0	0
Bad Debt Expense (Governmental Provic	0	0	0	0	0	0
Prior Year Settlements	0	0	0	0	0	0
Charity Care	0	0	0	0	0	0
Total Deductions From Revenue	0	0	0	0	0	0
Net Patient Revenue	0	0	0	0	0	0
Other Operating Revenue						
Other Operating Revenue	\$0	\$0	\$0	0	0	0
Clinic Revenues	\$0	\$17,500	\$6,090	64,145	192,500	161,999
Tax Subsidies Measure D	\$188,750	\$208,333	\$188,750	2,076,250	2,291,667	1,325,000
Tax Subsidies Advelorum	\$113,740	\$120,833	\$112,500	1,251,140	1,329,167	735,000
Other Non-Operating Revenue - Grants	\$0	\$16,667	\$0	0	183,333	587,236
	302,490	363,333	307,340	3,391,535	3,996,667	2,809,235
EXPENSES						
Salaries and Wages	\$0	\$0	\$0	0	0	0
Fringe Benefits	\$0	\$0	\$0	0	0	0
Contract Labor	\$0	\$0	\$0	0	0	0
Physicians Fees	\$0	\$0	\$0	215,827	250,000	0
Purchased Services	\$11,359	\$35,433	\$25,001	246,312	389,767	199,637
Supply Expense	\$0	\$0	\$0	0	0	562
Utilities	\$2,291	\$1,917	\$0	22,004	21,083	34,970
Repairs and Maintenance	\$7,121	\$0	\$0	71,960	55,000	54,732
Insurance Expense	\$0	\$0	\$0	19	0	0
All Other Operating Expenses	\$0	\$9,599	\$0	(539)	105,592	92,760
IGT Expense	\$0	\$0	\$0	0	0	0
Leases and Rentals	\$0	\$0	\$0	0	0	0
Clinic Expenses	\$0	\$60,400	\$67,426	0	359,397	472,430
	20,771	107,349	92,427	555,583	1,180,839	855,092
EBIDA	281,719	255,984	214,914	2,835,952	2,815,828	1,954,144
Depreciation						
Depreciation	\$494,658	\$483,333	\$502,454	5,441,240	5,500,000	3,534,666
Interest Expense (Non-Governmental Pro	\$383,833	\$465,290	\$389,953	4,204,693	4,302,232	2,794,319
	878,491	948,623	892,407	9,645,933	9,802,232	6,328,984
Contributions						
Contributions	\$6,598	\$16,667	\$0	140,200	183,333	50,524
Tax Subsidies for GO Bonds - M-A	\$597,442	\$666,667	\$598,629	7,169,300	7,333,333	4,099,288
Total Non Operating Revenue/(Expens	604,040	683,333	598,629	7,309,500	7,516,667	4,149,812
NET INCOME	\$7,268	(\$9,306)	(\$78,864)	\$499,519	\$530,262	(\$225,029)

Balance Sheet - Assets

SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT
BANNING, CALIFORNIA

5/31/21

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	Current Month 05/31/2021	Prior Month 04/30/2021	ASSETS Positive/ (Negative) Variance	Percentage Variance	Prior Year 06/30/2020
					\$8,528,779
Current Assets -DISTRICT ONLY					
Cash and Cash Equivalents	\$3,676,900	\$3,676,900	\$0	0.00%	\$3,109,902
Gross Patient Accounts Receivable	\$514,806	\$514,806	\$0	0.00%	\$0
Less: Bad Debt and Allowance Reserve	(\$428,743)	(\$428,743)	\$0	0.00%	\$0
Net Patient Accounts Receivable	\$86,063	\$86,063	\$0	0.00%	\$0
Interest Receivable	\$2,684,204	\$2,655,415	\$28,789	1.08%	\$566,680
Other Receivables	\$0	\$0	\$0	0.00%	\$0
Inventories	\$0	\$0	\$0	0.00%	\$0
Prepaid Expenses	\$116,700	\$116,700	\$0	0.00%	\$263,423
Due From Third Party Payers	\$0	\$0	\$0	0.00%	\$0
Due From Affiliates/Related Organization	\$0	\$0	\$0	0.00%	\$0
Other Current Assets	\$0	\$0	\$0	0.00%	\$0
Total Current Assets	6,563,867	6,535,078	28,789	0.44%	3,940,006
Assets Whose Use is Limited					
Cash			\$0	0.00%	
Investments	\$9,892,553	\$9,892,553	\$0	0.00%	\$8,854,421
Bond Reserve/Debt Retirement Fund	\$0	\$0	\$0	0.00%	\$0
Trustee Held Funds	\$0	\$0	\$0	0.00%	\$0
Funded Depreciation	\$0	\$0	\$0	0.00%	\$0
Board Designated Funds	\$0	\$0	\$0	0.00%	\$0
Other Limited Use Assets	\$0	\$0	\$0	0.00%	\$0
	0	0	0	0.00%	
Total Limited Use Assets	9,892,553	8,317,553	1,575,000	18.94%	8,854,421
Property, Plant, and Equipment					
Land and Land Improvements	\$4,828,182	\$4,828,182	\$0	0.00%	\$4,820,671
Building and Building Improvements	\$129,257,409	\$129,257,409	\$0	0.00%	\$129,283,884
Equipment	\$26,552,668	\$26,552,668	\$0	0.00%	\$25,586,875
Construction In Progress	\$229,244	\$229,244	\$0	0.00%	\$8,390,249
Capitalized Interest	\$0	\$0	\$0	0.00%	\$0
Gross Property, Plant, and Equipmen	\$160,937,503	\$160,937,503	\$0	0.00%	\$168,081,679
Less: Accumulated Depreciation	(\$82,095,384)	(\$81,603,313)	(\$492,071)	0.60%	(\$71,114,751)
Net Property, Plant, and Equipment	78,842,119	78,839,532	2,587	0.00%	96,966,928
Other Assets					
Unamortized Loan Costs	\$731,109	\$733,698	(\$2,589)	-0.35%	\$12,419,080
Assets Held for Future Use	\$0	\$0	\$0	0.00%	\$0
Investments in Subsidiary/Affiliated Org.	\$13,538,008	\$13,538,008	\$0	0.00%	\$0
Other	\$0	\$0	\$0	0.00%	\$0
Total Other Assets	14,269,117	13,641,706	627,411	4.60%	12,419,080
TOTAL UNRESTRICTED ASSETS	109,567,656	107,333,869	2,233,787	2.08%	122,180,435
Restricted Assets	0	0	0	0.00%	\$0
TOTAL ASSETS	109,567,656	107,333,869	2,233,787	2.08%	\$122,180,435

Balance Sheet - Liabilities and Net Assets
SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT
BANNING, CALIFORNIA

5/31/21

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	Cur Month 05/31/2021	Prior Month 04/30/2021	Positive/ (Negative) Variance	Percentage Variance	Prior Year 06/30/2020
Current Liabilities					
Accounts Payable	\$280,194	\$121,144	\$159,050	131.29%	\$89,989
Notes and Loans Payable	\$0	\$0	\$0	0.00%	\$0
Accounts Payable- Construction	\$0	\$0	\$0	0.00%	\$0
Accrued Payroll Taxes	\$0	\$0	\$0	0.00%	\$0
Accrued Benefits	\$0	\$0	\$0	0.00%	\$0
Accrued Pension Expense (Current Portion)	\$0	\$0	\$0	0.00%	\$0
Other Accrued Expenses	\$0	\$0	\$0	0.00%	\$0
Accrued GO Bond Interest Payable	\$1,694,328	\$508,653	\$1,185,675	233.10%	\$2,049,304
Property Tax Payable	\$0	\$0	\$0	0.00%	\$0
Due to Third Party Payers	\$0	\$0	\$0	0.00%	\$0
Advances From Third Party Payers	\$0	\$0	\$0	0.00%	\$0
Current Portion of LTD (Bonds/Mortgages)	\$2,335,000	\$2,335,000	\$0	0.00%	\$2,095,000
Current Portion of LTD (Leases)	\$0	\$0	\$0	0.00%	\$0
Other Current Liabilities	\$0	\$0	\$0	0.00%	\$0
Total Current Liabilities	4,309,522	2,964,797	(1,344,725)	-45.36%	4,234,293
Long Term Debt					
Bonds/Mortgages Payable	\$106,018,724	\$105,743,799	\$274,925	0.26%	\$110,761,547
Revenue Bond Payable	\$0	\$0	\$0	0.00%	\$0
Current Portion	\$0	\$0	\$0	0.00%	\$0
Total Long Term Debt	106,018,724	105,743,799	274,925	0.26%	110,761,547
Other Long Term Liabilities					
Deferred Revenue	\$0	\$0	\$0	0.00%	\$0
Accrued Pension Expense (Net of Currer	\$0	\$0	\$0	0.00%	\$0
Other	\$0	\$0	\$0	0.00%	\$0
Total Other Long Term Liabilities	0	0	0	0.00%	0
TOTAL LIABILITIES	110,328,246	108,708,596	(1,619,650)	-1.49%	114,995,840
Net Assets:					
Unrestricted Fund Balance	(\$1,260,109)	(\$1,260,109)	\$0	0.00%	\$6,320,219
Temporarily Restricted Fund Balance	\$0	\$0	\$0	0.00%	\$0
Restricted Fund Balance	\$0	\$0	\$0	0.00%	\$0
Net Revenue/(Expenses)	499,519	6,883	492,636	7157.29%	864,375
TOTAL NET ASSETS	(760,590)	(1,253,226)	(492,636)	39.31%	7,184,594
TOTAL LIABILITIES AND NET ASSETS	\$109,567,656	\$107,455,370	(\$2,112,286)	-1.97%	\$122,180,435
	\$0.00	\$121,501.00			\$0.00

TAB C

San Geronio Memorial Healthcare District

Measure A analysis of Project Funds Paid by General Category

5/31/2021

	Measure A	Current Month-Measure A	District Funds
	<u>Project-to-Date</u>	<u>05/31/2021 UPDATE</u>	<u>05/31/2021 UPDATE</u>
Computer Equipment	\$ 5,311,028	\$ -	
Radiology Equipment	\$ 1,526,641	\$ -	
Legal/Regulatory/Bonds	\$ 3,143,910	\$ -	
Architectural (HDR)-ALL PHASE 1 PROJ	\$ 11,756,851	\$ -	
Construction Management-ALL PHASE 1 I	\$ 12,875,601	\$ -	
Contractors 1-A (HELIPAD/COOLING TOW	\$ 7,814,103	\$ -	
Other	\$ 3,021,460	\$ -	
Contractors 1-B (CENTRAL PLANT)	\$ 20,800,201	\$ -	
Contractors 1-C (ED/ICU)	\$ 28,157,355	\$ -	
Contractors 1-E Dietary Remodel	\$ 5,225,946	\$ -	
Contractors 1-Medley Project	\$ 4,796,620	\$ -	
Previous Expenditures for Measure A-Phase 1	\$ 104,429,717	\$ -	
Contractors, Architect, Mgmt - 2-A Patient Facility prior to 9/01/14	\$ 7,015,575		
Expenditures prior to 9/01/14 all phases	\$ 111,445,293		
Project expenditures using District Funds			
TCU Conversion 0001	\$0.00	\$0.00	\$ 108,612
Medical Records Conversion 0004	\$0.00	\$0.00	\$ 13,618
Pharmacy Conversion 0005	\$0.00	\$0.00	\$ 50,447
CIP Patient Care Facility-0008	\$0.00	\$0.00	\$ 2,100
Project Expenditures using Measure A funds			
TCU Conversion 0001	\$ 539,852.53	\$0.00	
Medical Records Conversion 0004	\$0.00	\$0.00	
Pharmacy Conversion 0005	\$0.00	\$0.00	
CIP Patient Care Facility-0008	\$1,338,416.28	\$8,880.00	\$0.00
OR Electrical Conversion	\$0.00	\$0.00	\$39,751.00
Other Construction Costs	\$150,247.92	\$0.00	
Other Non-Construction Costs	\$193,576.42	\$0.00	\$5,955.22
Total Expenditures	\$ 113,667,386	\$ 8,880	\$ 220,483

Measure A Project General Obligation Funds
Statement of Funds Flows

PROCEEDS SUMMARY:	
Initial Project Fund transfer from sale of General Obligation Bonds 2006 A to FSA	25,200,349
Initial Project Fund Transfer from sale of General Obligation Bonds 2006 B (08/08/	24,876,964.91
Initial Project Fund from sale of General Obligation Bonds 2006 C (08/14/2009)	57,800,000
Planholder Checks project to date and refunds for overpayments	24,072
HDR Returned payments	139,979
Initial Proceeds	108,041,365
Investment Income	
FSA Inc. (Series 2006 A)	1,762,060
BB&T GIC (Series 2008 B)	1,461,176
Bank of Hemet Series A	1,001
City National Money Market	81
GE Capital (Series 2009 C)	2,638,823
Security Bank Money Market	38,991
Interest Income SUBTOTAL	5,902,133
Total Proceeds Available for Measure A:	\$ 113,943,498

Projected Interest by end of Project>	5,912,351
Total Projected Proceeds Available for Measure A:	\$ 113,953,716

FUND FLOWS:		
Total Measure A Funds Initial Proceeds (from above)		108,041,364.81
Add:	<u>Rate</u>	<u>Interest Income</u>
FSA Inc. (Series 2006 A), FY 07	5.27%	1,030,536.43
FSA Inc. (Series 2006 A), FY 08	5.27%	635,706.73
FSA Inc. (Series 2006 A), FY 09	5.27%	95,817.32
BB&T GIC (Series 2008 B) FY 09	4.94%	680,384
BB&T GIC (Series 2008 B) FY 10	4.94%	648,151
BB&T GIC (Series 2008 B) FY 11	4.94%	132,640
GE Capital (Series 2009 C) FY 10	1.75%	688,722
GE Capital (Series 2009 C) FY 11	1.75%	956,529
GE Capital (Series 2009 C) FY 12	1.75%	591,104.24
GE Capital (Series 2009 C) FY 13	1.75%	293,402.39
GE Capital (Series 2009 C) FY 14	1.75%	109,065.59
Bank of Hemet Series A		1,001
City National Money Market		81
Security Bank Construction funds		1,126
Security Bank Construction Money Market		37,865
Total Interest Income earned		\$ 5,902,133
	Project Expenditures (from above)	\$ 113,667,386
Total Consolidated Funds available:		\$ 276,111.94
	spent to date	100%

MEASURE A BALANCES:		
	Balances as of 05/31/2021	
Bank of Hemet Series A	4310	-
Security Bank of California Construction Fi	1812	5,990
Security Bank of California Money Market	2509	270,122
Total Balances		\$ 276,112
	VARIANCE	\$ (0.00)

TAB D



Databases, Tables & Calculators by Subject

Change Output Options:

From: 2017 ▾ To: 2021 ▾ [GO](#)

include graphs include annual averages

[More Formatting Options](#) →

Data extracted on: June 10, 2021 (5:25:55 PM)

CPI for All Urban Consumers (CPI-U)

12-Month Percent Change

Series Id: CUURS49CSA0, CUUSS49CSA0

Not Seasonally Adjusted

Series Title: All items in Riverside-San Bernardino-Ontario, CA, all urban consumers, not seasonally adjusted

Area: Riverside-San Bernardino-Ontario, CA

Item: All items

Base Period: DECEMBER 2017=100

Download: [xls](#) [xlsx](#)

Year	May
2019	2.9
2020	0.9
2021	5.9



2020/2021 Measure D Tax Rate per APN	\$57.14
CPI Increase of 5.915%	<u>\$ 3.38</u>
2021/2022 Measure D Tax Rate per APN	\$60.52

TAB E

SAN GORGONIO MEMORIAL HOSPITAL

FYE June 30, 2022 Budget Package

Operating Budget

Capital Budget

Combined Balance Sheet:

San Gorgonio Memorial Hospital

San Gorgonio Memorial Healthcare District

Cash Flow Statement

SGMHD Operating Budget

Prepared: June 24, 2021; Updated June 28, 2021

SAN GORGONIO MEMORIAL HOSPITAL

FYE June 30, 2022 Budget Assumptions

Key Issues:

Post-COVID Pandemic and Surge:

Workload Recoveries:

Emergency Room Volume Increases

Surgery Volume Increases

Impacted by Orthopedic and Urology On-Call Coverage, along with State's "reopening" and regression of pandemic restrictions

Operations:

Return to Normal Operating and Staffing levels

Labor Adjustments

Ensure Operational Efficiencies – Labor, Supplies, and Services

Continue Enhancement and Expansion of Allscripts System Applications

Implement Internal Medicine Residency Program

Increase in Prices - based on market standards

Inclusion of costs associated with litigation matters

Capital and Financing:

Upgrade: Patient monitoring, CT Scanner, and Pharmaceutical Dispensing equipment

Manage other routine equipment acquisition

Re-negotiate certain Managed Care contracts

Secure funding deficit resulting from State's transition to calendar year program and related delay in Supplemental Funding Rate Range payments

Maintain compliance with Line of Credit covenants

Continue Pursuit of Funding and Grants opportunities

/

SAN GORGONIO MEMORIAL HOSPITAL				PROJECTED		BUDGET		
BUDGET 2022 ASSUMPTIONS		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Comment	
SERVICE AND WORKLOAD								
1	Continued Growth in Emergency Room Visits from 2021, but not projected as high as FY 2020. Additional admissions resulting from increased Emergency visits and full year of on-call coverage for Orthopedics and Urology							
Operating Performance								
2	EBIDA	(\$1,692,529)	\$3,026,988	(\$2,795,105)	(\$10,932,825)	\$2,021,950	(Before State IGT Transition to Calendar Year)	
Line of Credit Balances								
3	Line of Credit Ending Balances	\$0	\$0	\$6,000,000	\$0	\$4,000,000		
Growth and Inflation Rates								
5	IP (ACUTE) Growth Rates vs. Prior Year	-15.02%	-11.38%	-7.87%	22.52%	9.90%	(By I/P Days)	
6	OP Growth Rates vs. Prior Year	-4.53%	6.58%	-8.63%	-24.18%	16.07%	(Based on Charges, w/o Rate Increase)	
7	ER Growth Rates vs. Prior Year	0.94%	-1.97%	-10.06%	-16.74%	15.84%	(By ED Visits)	
8	Aggregated Overall Price (Rate) Increase	0.00%	0.00%	0.00%	0.00%	72.37%	(=90% of Median of Regional Hospitals)	
Expense Inflation								
9	Inflation Rate on Medical Supplies, Food and Drugs	2.00%	2.00%	2.00%	2.00%	2.00%		
10	Inflation Rate on All Other Xpenses	1.00%	1.00%	1.00%	1.00%	1.00%		
Reimbursement								
11	Over-all Third Party Payment increases (Medicare only) and expected qualification for M-Cal DSH							

SAN GORGONIO MEMORIAL HOSPITAL				PROJECTED		BUDGET	
BUDGET 2022 ASSUMPTIONS (Continued)		FY 18	FY 19	FY 20	06/30/2021	06/30/2022	Comment
Employee Compensation							
12	Average Wage Per Hour Change	4.94%	2.11%	5.95%	1.92%	3.01%	(Large Market Adjustments in 2020)
13	Assumed inflation on Health Plan Premiums					5.10%	
IGTs and Other Supplemental Revenue Sources							
14	Over-all IGT Cash Collections Each Year	\$24,292,186	\$16,436,976	\$19,268,641	\$15,694,974	\$17,854,834	(Cash)
15	IGTS & Other Supplemental Income Accruals	\$15,764,712	\$16,795,019	\$13,277,438	\$8,639,896	\$9,279,227	(Income)
15b	IGTS Cash Delays Due to State Change to Cal. Yr.					(\$9,575,607)	(Cash Adjustment)
Capital Projects Planned and Financed in FY 22							
16	Capital Projects District	\$800,000	\$1,142,625	\$716,844	\$675,618	\$1,800,000	
17	Capital Projects Contingent	\$0				\$1,500,000	
FTE Changes							
18	Paid FTEs (includes Registry FTEs)	511.3	484.3	478.9	480.3	479.2	-0.2%
19	Worked FTEs (includes Registry FTEs)	461.0	435.9	431.1	432.4	431.3	-0.2%
20	Paid FTES per adjusted occupied bed	5.66	5.51	6.01	6.95	6.09	-12.4%
21	Worked FTES per adjusted occupied bed	5.13	5.00	5.41	6.26	5.48	-12.4%

SAN GORGONIO MEMORIAL HOSPITAL

Patient Workload Volumes						PROJECTED	BUDGET	
			FY 18	FY 19	FY 20	06/30/2021	06/30/2022	
KEY STATISTICS								
1	Newborn Deliveries		255	268	246	195	203	4.2%
2	Nursery Days		482	536	492	390	406	4.2%
3	Acute Admits		3,039	2,857	2,682	3,286	3,667	11.6%
4	Acute Patient Days		11,632	9,991	9,205	11,278	12,395	9.9%
5	ER Visits		44,567	43,687	39,293	32,716	37,900	15.8%
6	Equiv Observation Days		1,874	2,028	1,723	1,723	1,723	0.0%
7	I/P Surgery		423	422	466	422	532	26.1%
8	O/P Surgery		840	740	397	466	549	17.8%
9	GI CASES		1,054	1,002	1,726	323	350	8.5%
10	Average Daily Census		31.9	27.4	25.2	30.9	34.0	9.9%
11	Average Lengths of Stay		3.8	3.5	3.4	3.4	3.4	-1.5%
12	% of ED Admits Admitted		6.02%	5.83%	6.20%	9.45%	7.00%	-25.9%
OP FACTOR			2.82	3.19	3.16	2.24	2.05	
13	Adjusted Patient Days (APD)		32,779	31,836	29,071	25,215	25,458	
ACUTE DAYS (no OBS)								
			FY 18	FY 19	FY 20	PROJECTED	BUDGET	
						06/30/2021	06/30/2022	
14	Med/Surg	Acute Days	7,385	6,129	5,910	7,271	7,942	9.2%
15	ICU	Acute Days	1,350	1,178	988	1,490	1,643	10.3%
16	DOU	Acute Days	2,257	2,009	1,743	2,127	2,404	13.0%
17	OB	Acute Days	640	675	564	390	406	4.2%
18	Total Acute Days	Acute Days	11,632	9,991	9,205	11,278	12,395	9.9%

SAN GORGONIO MEMORIAL HOSPITAL

Statement of Revenue and Expense

						PROJECTED	BUDGET	
			FY 18	FY 19	FY 20	06/30/2021	06/30/2022	
Gross Patient Revenue								
1	Inpatient Revenue		103,827,900	92,014,593	85,172,736	112,772,212	242,476,642	Includes Rate Increases
2	Outpatient Revenue		188,760,825	201,184,376	183,815,111	139,361,666	255,546,211	" " "
3	Total Gross Patient Revenue		292,588,725	293,198,969	268,987,846	252,133,879	498,022,852	" " "
Deductions From Revenue								
4	Discounts and Allowances		(234,904,977)	(234,189,417)	(214,566,735)	(188,985,764)	(429,015,008)	Includes Rate Increases
5	Bad Debt Expense		(9,672,028)	(10,296,276)	(7,839,364)	(9,600,000)	(10,200,000)	
6	Charity Care		(964,919)	(674,019)	(1,038,200)	(600,000)	(700,000)	
7	Total Deductions From Revenue		(245,541,923)	(245,159,712)	(223,444,298)	(199,185,764)	(439,915,008)	Includes Rate Increases
8	% Deductions		-83.92%	-83.62%	-83.07%	-79.00%	-88.33%	Includes Rate Increases
Net Patient Revenue			47,046,802	48,039,257	45,543,548	52,948,115	58,107,845	
9	IGT / Revenues		18,371,703	17,499,929	14,591,240	9,428,791	17,464,834	
10	Other Operating Rev. Incl.DSH		2,789,136	2,999,417	9,703,253	5,838,280	3,602,292	
11	Clinic Net Revenues		241,274	311,215	229,451	64,145	0	
12	Tax Subsidies Measure D		2,098,227	2,359,293	2,393,627	2,516,922	2,875,000	
13	Tax Subsidies Prop 13		1,264,516	1,384,656	1,368,731	1,699,355	2,000,000	
14	Tax Subsidies -Other		255,026	232,994	146,208	40,106	0	
15	Non- Patient Revenue		25,019,881	24,787,502	28,432,509	19,587,599	25,942,126	
Total Operating Revenue			72,066,683	72,826,759	73,976,058	72,535,713	84,049,970	
16	EXPENSES							
17	Salaries and Wages		36,005,815	35,263,484	37,348,282	39,303,567	39,122,951	
18	Fringe Benefits		9,410,452	8,429,724	9,019,876	8,990,549	8,899,684	
19	Contract Labor		1,565,833	1,364,703	809,864	1,031,377	848,191	
20	Physicians Fees		2,538,375	3,223,736	4,107,231	5,257,802	4,066,878	
21	Purchased Services		6,463,985	5,239,751	8,301,542	10,268,658	10,420,653	
22	Supply Expense		8,373,572	8,185,216	8,967,134	11,016,938	9,730,472	
23	Utilities		873,547	894,073	953,055	1,110,663	1,080,000	
24	Repairs and Maintenance		632,419	683,915	693,558	1,441,510	669,543	
25	Insurance Expense		1,038,443	1,108,293	1,239,322	1,385,931	1,385,931	
26	All Other Operating Expenses		1,951,393	1,855,374	1,974,002	1,523,424	2,316,086	
27	IGT Expense		2,606,991	704,910	1,313,802	788,895	1,925,056	
28	Leases and Rentals		1,327,267	1,470,264	907,965	1,086,452	1,562,576	
29	1206 (b) CLINIC Expense		971,121	1,376,327	1,135,530	262,773	0	
30	Total Operating Expenses		73,759,211	69,799,771	76,771,163	83,468,538	82,028,021	
EBIDA			(1,692,480)	3,026,988	(2,795,105)	(10,932,825)	2,021,950	
31	IGT losses due to State Transition to CY		0	0	0	0	(9,585,607)	
32	Adjusted EBIDA		(1,692,480)	3,026,988	(2,795,105)	(10,932,825)	(7,563,657)	
Interest Expense and Depreciation								
33	Depreciation		6,149,586	5,973,693	6,077,964	5,935,898	6,058,380	
34	Interest Exp and Amortization		5,405,611	5,204,159	5,115,166	5,067,018	5,156,857	
35	Total Interest & depreciation		11,555,197	11,177,852	11,193,131	11,002,916	11,215,237	
Non-Operating Revenue:								
37	Contributions		172,250	93,020	331,957	76,780	900,000	
38	Tax Subsidies GO Bonds - M-A		7,829,842	8,309,602	8,003,588	7,766,742	8,000,000	
39	Extraordinary losses				(8,274,886)			
40	Total Non Operating Rev/(Exp)		8,002,092	8,402,622	60,659	7,843,522	8,900,000	
Total Net Surplus/(Loss)			(5,245,586)	251,758	(13,927,577)	(14,092,219)	(9,878,895)	
Total Profit Margin			-7.28%	0.35%	-18.83%	-19.43%	-11.75%	
EBIDA % (Adjusted)			-2.35%	4.16%	-3.78%	-15.07%	-9.00%	

San Gorgonio Memorial Hospital & Healthcare District			PROJECTED		BUDGET		
COMBINED BALANCE SHEET			FY 18	FY 19	FY 20	06/30/2021	06/30/2022
ASSETS							
Current Assets							
1	Cash		6,308,962	4,175,262	13,031,477	798,000	\$4,475,411
2	Accounts Receivable (Net)		7,470,335	8,329,763	7,088,594	9,136,822	8,936,822
3	Inventories		1,603,696	1,668,856	1,789,033	2,092,846	2,100,000
4	Other Receivables		873,666	1,318,317	-214,853	1,411,097	1,026,534
5	IGT Receivables		5,968,226	10,058,792	11,213,513	1,230,000	0
6	All other current Assets		2,180,858	907,591	288,583	432,695	400,000
7	Total Current Assets		24,405,743	26,458,581	33,196,348	15,101,460	16,938,767
Assets with Limited Use							
Limited Use Asset							
8	Total Limited Use Assets		7,510,888	8,909,755	9,418,866	11,272,753	11,500,000
Other Assets							
9	Unamortized Loan Costs		1,562,257	1,474,000	759,389	728,520	697,651
Property Plant & Equipment							
10	Less Accumulated Depreciation		(65,107,521)	(71,081,214)	(77,151,389)	(83,085,971)	(89,144,351)
11	Net PPE		102,497,060	97,000,465	83,434,927	78,001,532	73,743,152
12	Interest.Net Assets of Sys Fdn		636,346	646,319	496,107	496,107	500,000
13	Utilities Construction Fund					1,856,790	0
14	Total Assets		136,612,294	134,489,120	127,305,637	107,457,162	103,379,571
LIABILITIES AND FUND BALANCE							
Current Liabilities							
14	Accounts payable -Operating		4,575,763	4,968,505	5,201,344	11,578,316	6,164,555
15	Accrued Payroll Benefits		3,372,918	3,124,781	4,202,444	4,385,000	4,500,000
16	Current Portion L-Term Debt		2,672,709	2,095,000	2,255,479	2,335,000	2,300,000
17	Borrowing Related to State Transistion to CY		0	0			9,585,607
18	Bank Line of Credit		0	0	6,000,000	0	4,000,000
19	Accrued GO Bond Intr. Payable		2,084,354	2,055,146	2,020,229	1,818,893	1,700,000
20	Accounts Payable -Capital		12,240	15,758	359,591	336,650	360,000
21	Total Current Liabilities		12,717,984	12,259,189	20,039,087	20,453,859	28,610,162
Long Term Debt							
Other Long Term Liability							
			112,841,320	110,739,335	110,527,846	104,356,819	102,001,819
22	Total liabilities		125,559,303	122,998,524	130,566,934	124,810,677	130,611,981
23	FUND BALANCE		11,052,991	11,490,596	(3,261,296)	(17,353,515)	(27,232,410)
24	TOT LIAB. & FUND BAL		136,612,294	134,489,120	127,305,637	107,457,162	103,379,571

CASH FLOW STATEMENT - Abbreviated				PROJECTED	BUDGET	
		FY 18	FY 19	FY 20	06/30/2021	06/30/2022
1	Cash: Beginning Balances	2,976,006	6,308,962	4,175,262	13,031,477	798,000
2	Receipts					
3	Pt Collections	48,686,937	45,575,239	46,316,142	44,979,688	56,639,488
4	Taxes (Non- Debt Service)	3,697,284	3,552,587	3,984,492	4,256,383	4,750,000
5	IGT & Other Supplemental	24,292,186	16,436,976	19,268,641	15,694,974	8,279,227
6	Medicare Covid Advance			2,577,600		
7	Revenue Bond for Siemens Project				2,400,000	
8	Equipment Grant					350,000
9	Increases (Decr.) in LOC Principal Owed			6,000,000	(6,000,000)	4,000,000
10	Foundation Capital Campaign (CT Funds)	172,250	93,020	331,957	76,780	550,000
11	Cash Related to State Transistion to CY					9,585,607
12	Covid Stimulus /other Receipts	2,174,278	2,453,497	8,762,880	2,800,000	0
13	TOTAL RECEIPTS	79,022,935	68,111,319	87,241,712	64,207,825	84,154,322
	Disbursements					
14	Payroll/ Benefits	33,815,173	43,544,449	45,693,103	46,514,116	48,022,635
15	Other Operating Costs	37,934,876	24,117,112	28,550,818	34,074,422	34,005,386
16	Capital Spending	800,000	1,142,625	716,844	675,618	1,800,000
17	Line of Credit Interest/Other Principal Pmts	1,182,446	517,060	356,547	397,322	400,000
18	Other (increase) in AP /Other Balance Sheet	1,957,484	923,772	3,068,186	(6,210,746)	(4,151,110)
19	DSH Payback				990,570	
20	Siemens Construction Payments					400,000
21	TOTAL DISBURSEMENTS	75,689,979	70,245,019	78,385,497	76,441,302	80,476,911
22	TOTAL CHANGE in CASH	3,332,956	(2,133,700)	8,856,215	(12,233,477)	3,677,411
23	Ending Balances	6,308,962	4,175,262	13,031,477	798,000	4,475,411
24	GOAL - Cash on Hand					\$4,000,000
25	LOC BALANCES	0	0	6,000,000	0	4,000,000

San Gorgonio Memorial Hospital

06/24/21

2 Year Projected Capital Budget
with 2021 Purchases for
Reference

FY 2022 Funding Sources

			Requested Amount	Foundation	Other Grants	Hospital	FY 2022	FY 2023
Pharmicutical dispensing systems	Whole		\$1,500,000				\$1,500,000	
Automatic Transfer Switch	PLANT		\$125,000			\$125,000	\$125,000	\$125,000
Floor Replacemnt due Poor	PLANT	Main Hallways	\$200,000					\$200,000
Parking Lot Striping	PLANT		\$7,500					\$7,500
Circulating Pump	PLANT		\$15,000					\$15,000
Air Curtain Fly Fan x 4	PLANT	6300 each	\$25,000					\$25,000
Doppler Ultrasound System	OR	High Priority	\$43,575			\$43,575	\$43,575	
New Scrub Sinks (& faucet repair)	OR	lowside=	\$25,000			\$25,000	\$25,000	
Badge Readers (8 door entryways)	OR		\$51,390			\$51,390	\$51,390	
Sterile Processing Humidification	OR	regulatory	\$246,850			\$246,850	\$246,850	
Styrker System Power Set	OR	Dr. Reis	\$28,000			\$28,000	\$28,000	
Steam Instrument Sterilizer	OR	aging equip.	\$114,776					\$114,776
Laprosopic Tower & Camera	OR	aging equip.	\$119,417			\$119,417		
Operating Lights	OR	Make OR 3	\$48,640			\$48,640	\$48,640	
Hysterscope	OR	Volume	\$14,173			\$14,173	\$14,173	
Liqasure	OR	Dr.	\$25,978			\$25,978	\$25,978	
Replace sink in PACU work room	PACU	lowside=	\$7,500			\$7,500	\$7,500	
Space IV Pumps (x 5)	ED	5	\$12,750			\$12,750	\$12,750	
Security Camera revolving upgrade	SECURIT	x 32	\$51,000			\$51,000	\$51,000	
Visitor camera system	SECURIT		\$32,000			\$32,000	\$32,000	
Mobile Nuc Med Trailer Unit	XRAY	transistion cost	\$110,000				\$0	\$110,000
CT Scanner replacement	XRAY	equip=	\$800,000	\$420,000	\$380,000		\$800,000	
Reconditioned SPECT Nuclear Med	XRAY	whole body	\$613,325			\$613,325	\$613,325	
CT Scanner Back-up for Stroke	XRAY	equip=	\$800,000				\$800,000	
IS upgrades and Server	IT		\$250,000			\$211,988	\$211,988	
Inventory Mgt System	Lab	cost savings	\$108,488			\$108,488	\$108,488	\$0
CD Image Maker	HIM	cost savings	\$16,620			\$16,620	\$16,620	
Panda blanket warmer	OB			\$0		\$35,000	\$35,000	
TOTALS			\$5,488,895	\$420,000	\$380,000	\$1,816,694	\$4,797,277	\$597,276

Not Funded in 2022

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SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT BUDGET

2022 BUDGET		Actual FY 20	Projected FY 21	Budget FY 22	% VAR FY 22 vs. FY 21
CLINIC					
1	Patient Revenues	884,112	341,377	0	0.00%
2	Deductions From Revenue	654,661	277,232	0	0.00%
3	NET PATIENT REVENUES	229,451	64,145	-	0.00%
4	Operating Expense	850,323	217,680	0	0.00%
5	NET GAIN (LOSS) from CLINIC	(620,872)	(153,535)	0	0.00%
NON CLINIC					
REVENUES					
6	Other Operating Revenue	37,445	48,762	48,762	0.00%
7	Restricted Contributions	331,846	76,780	900,000	1072.18%
8	Investment Income	1,265	152,193	152,193	0.00%
9	Tax Subsidies Measure D	2,393,627	2,265,000	2,875,000	26.93%
10	Tax Subsidies for GO Bnd - M-A	8,003,588	7,766,742	8,000,000	3.00%
11	Tax Subsidies Prop 13	1,368,731	1,894,850	2,000,000	5.55%
12	County Supplemental Funds	108,763	0	0	0.00%
13	TOTAL DISTRICT REVENUES	12,245,264	12,204,338	13,975,967	14.52%
EXPENSES					
14	MOB Misc Expense	23,753	29,766	29,766	0.00%
15	Legal & Other Purchased Srvs	523,398	237,559	330,750	39.23%
16	All Other Operating Expenses	2,186,477	1,950,213	2,896,000	48.50%
17	TOTAL OPERATING EXPENSES	2,733,628	2,217,538	3,256,516	46.85%
DISTRICT GAINS b4 Deprec. & Intr.		9,511,637	9,986,801	10,719,450	
18	Depreciation	6,077,964	5,935,898	6,058,380	2.06%
19	Interest & Amortization Exp	4,623,338	4,736,908	4,826,747	1.90%
20	NET GAIN (LOSS) (non clinic)	(1,189,666)	(686,005)	(165,677)	-75.85%
NET INCOME COMBINED DISTRICT		(1,810,537)	(839,540)	(165,677)	-80.27%
DISTRICT OPER. CASH SUBTOTAL		3,354,499	2,371,072	3,256,516	

8

TAB F

**SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT
ANALYSIS OF CAMPAIGN CONSULTANT PROPOSALS**

	Clifford Moss & FM3 Research	Tramutola & True North Research
Strategic Lead Consultant Communications Specialist/Advisor	Bonnie Moss (100%)	Larry Tramutola (70%) Christian Garcia (15%) June Monach (15%)
Community Survey Lead Consultant	Richard Bernard (100%)	Timothy McLarney (100%)
Tax Measure Experience (2015-2021):		
Healthcare Districts	3	2
Rural Communities in California	43	2
Riverside & San Bernardino Counties	6	0
Approval Rate	92%	83%
2020 Tax Measure Issues:		
Parcel Tax Measures	2	0
Sales Tax Measures	43	1
Parcel and Sales Tax Measures	45	1
Other Tax Measures	14	2
Tax Measure Campaign Approach:		
Phase 1	Very Good	Good
Phase 2	Very Good	Good
Community Survey Firm	FM3 Research	True North Research
Recommended survey time	15-18 Minutes	15 Minutes
Recommended survey interviews	400	400
Type of interview (phone or e-mail)	Both	Both
Estimated Pricing:		
Professional Strategy - Phase I	\$12,000	\$45,000
Expenses (travel)	\$3,000	\$3,000
Community Survey (Phone & Email)	\$27,500	\$26,500
Informational Mailer	\$0	\$0
Total Phase I (District)	\$42,500	\$74,500
Advocacy Campaign - Phase II	\$40,000	\$45,000
Expenses for Communication Effort	\$80,000	\$80,000
Total Phase II (Campaign Committee)	\$120,000	\$125,000
Total Estimated Fees and Expenses *	\$162,500	\$199,500
Monthly Retainer for Consulting	\$6,500/mo.	\$9,500/mo.
Overall Quality of Proposal	Excellent	Very Good
Proposal Met Requirements of RFP	Yes	Yes
Experience and Quality of Staff	Excellent	Excellent
Date Proposed for Election	1-Nov-21	1-Nov-21
Comments:	Bonnie Moss worked on the 2012 PT Renewal	Tramutola did the 2006 GO Bond Measure and 2012 PT Renewal
Recommendation:		

Note: California State law requires advocacy campaigns to be funded & driven by independent community campaign committee (Phase II).
District is generally able to fund costs and expenses incurred during Phase I for professional strategy and information gathering.
District is not able to fund costs and expenses incurred during Phase II for advocacy work.

DNP: Did not include in proposal

* Total estimated fees and expenses do not include legal fees and County Registrar of Voters fees and expenses.

TAB G



May 13, 2021

San Geronio Pass Memorial Hospital
Steve Barron
600 N. Highland Springs Avenue
Banning, CA 92220

Subject: Compensation Agreement related to transfer of property from the former Beaumont Redevelopment Agency to the City of Beaumont for a public purpose

Dear Mr. Barron:

The City of Beaumont Successor Agency, in order to fully dissolve the former redevelopment agency (RDA) is required to dispose of all land assets owned by the former RDA. The former RDA still owns one remaining property. The property consists of 52 Acres (APN 417-030-034) located on the Southern portion of the City. An aerial of the property has been attached for your review. (Exhibit A).

This property was acquired by the City in 1995 due to its proximity to the Beaumont Wastewater Treatment Plant (WWTP), with the intention of using the property for a future expansion to the sewer plant facility. Significant investment by the City has taken place on the property in terms of grading and soil removal to prepare the property for construction. The City of Beaumont recently completed a \$100 million upgrade to the WWTP in 2020. The upgrade of the facility will allow the City to produce Title 22 "recycled" water for the area. The 52 acre property from the former RDA will be used to design and construct a recycled water storage facility in compliance with the Maximum Benefit objectives set forth by the Santa Ana Regional Water Quality Control Board.

Abx1 26 established the requirements of the RDA dissolution process, which among other things, required the City to prepare and submit a Long-Range Property Management Plan (LRPMP) to the State Department of Finance for review and approval. This document was approved by the State on December 29, 2015. The 52 Acre property was included in the document and was listed to be transferred back to the City for a public use. The approved LRPMP listed the value of the property at \$1.00. The City desires to accept the transfer of the property from the Successor Agency of the former RDA and proceed on design and construction of the recycled water storage facility.

In order to transfer the property owned by the former RDA, a compensation agreement between the Beaumont Successor Agency and each taxing entity with the former RDA project area must be completed. The establishment of compensation agreements was created so that in the event

RDA properties were sold to a 3rd party developer, the revenues received by the Successor Agency would be split amongst the taxing entities. In this transfer, Beaumont is not selling the property to a 3rd party. The Successor Agency intends to transfer the property to the City for a public purpose for \$0 in compensation. As a result, your Agency would not receive compensation for this public purpose transfer.

Attached to this letter is a Compensation Agreement whereby your agency agrees to the transfer of the property from the SARDA to the City for one dollar with no compensation being due to your agency. We believe that this is a reasonable arrangement given that the use of the property is solely for a public purpose related to health and sanitation and the availability of water in the Beaumont area.

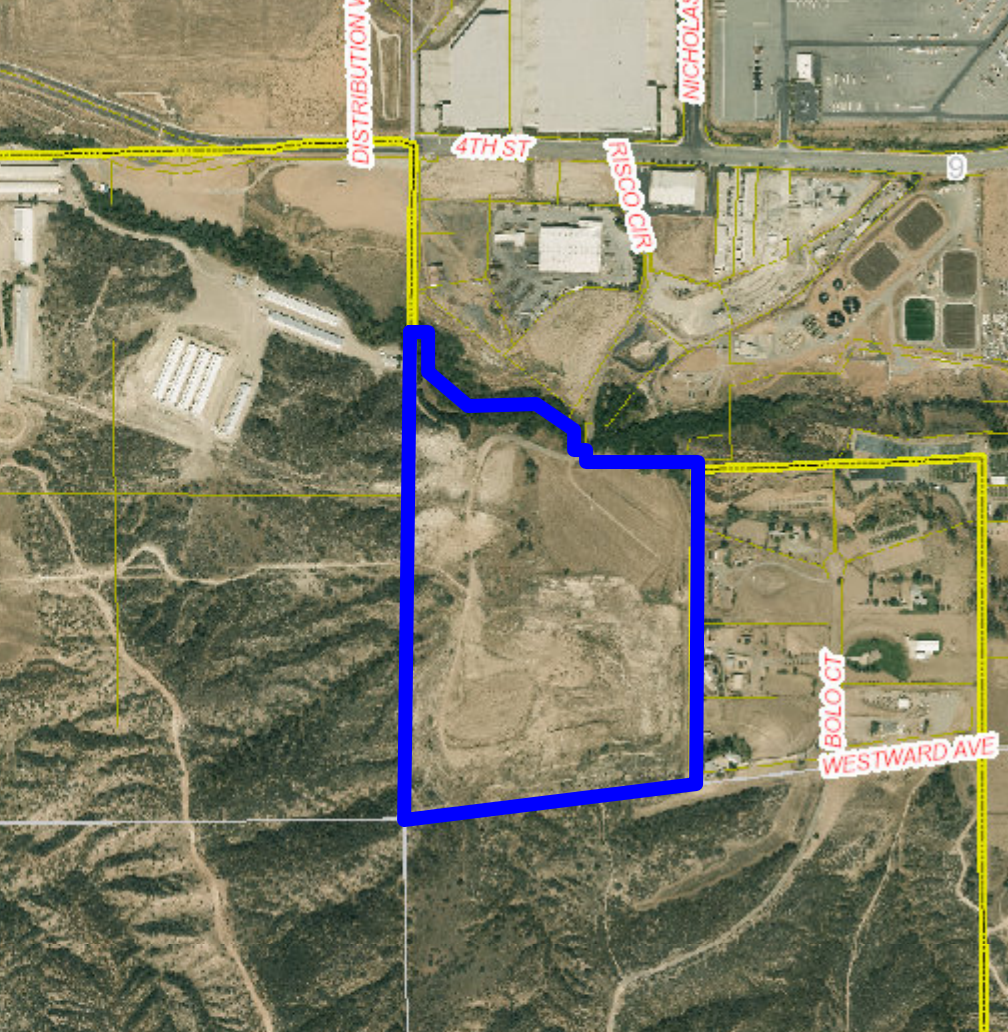
We request that you arrange for the attached Compensation Agreement to be authorized and executed in accordance with the procedures applicable to your agency. Accordingly please send the executed version to me by May 31, 2021. Thank you for your anticipated cooperation.

Please contact me if you have any questions or concerns,

Sincerely,



Kyle Warsinski
Economic Development Manager
City of Beaumont, CA
951-769-8527
kylew@beaumontca.gov



DISTRIBUTION WAY

4TH ST

NICHOLA

RISCO CIR

9

BOLOLO CT

WESTWARD AVE

AGREEMENT AMONG TAXING ENTITIES

This Agreement Among Taxing Entities ("**Agreement**"), dated for reference purposes as of May 12, 2021, is entered into by and between the City of Beaumont, a general law city ("**City**"), and Beaumont Unified School District, County of Riverside, Riverside County Flood Control and Water Conservation District Zone 5, Riverside County Office of Education, Mt. San Jacinto Junior College, Beaumont Cherry Valley Recreation and Park District, Beaumont Library District, San Geronio Pass Water Agency, San Geronio Pass Memorial Hospital, Summit Cemetery District and Riverside County Regional Park and Open-Space District ("**Taxing Entities**") (collectively, the "**Parties**").

RECITALS

A. Pursuant to Assembly Bill xl 26, effective February 1, 2012, the Redevelopment Agency of the City of Beaumont ("Redevelopment Agency") was dissolved, and pursuant to California Health and Safety Code Section 34173, the City assumed the capacity of the Successor Agency to the dissolved Redevelopment Agency ("Successor Agency").

B. The City has requested of the Successor Agency that certain real property located within the City and more specifically identified on Exhibit "A", attached hereto and made a part hereof by this reference (**APN 417-020-034**) (the "**Property**") be retained by the City for future redevelopment activities as a site for expansion of the City's Wastewater Treatment Plant pursuant to California Health & Safety Code Section 34180(f).

C. The Successor Agency submitted to the Countywide Oversight Board for the County of Riverside ("Oversight Board") and the State Department of Finance ("DOF") a proposed Long Range Property Management Plan ("LRPMP") pursuant to Health & Safety Code Section 34191.5(b) for DOF review and approval. DOF formally approved said LRPMP on December 29, 2015.

D. The LRPMP includes the Property cited above and intends that the Successor Agency shall transfer said Property to the City for no consideration. The LRPMP also provides that the City will seek a Compensation Agreement with the affected taxing agencies under Health & Safety Code Section 34180(f)(1) after the LRPMP is authorized by the DOF.

E. The purpose of this Agreement is to obtain consent to the transfer to the City of the Property for no consideration and consequently to provide for the payment of zero sales proceeds upon the conveyance and transfer of the Property by the Successor Agency to the City for future redevelopment pursuant to Health and Safety Code Sections 34180(f) and 34188.

NOW THEREFORE, for good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the Parties agree as follows.

AGREEMENT

1. Incorporation of Recitals. This Agreement is executed with reference to the facts set forth in the foregoing Recitals, which are incorporated into this Agreement by this reference.

2. Entities Entering Into this Agreement. The City and Taxing Entities specifically identified below hereby enter into and execute this Agreement:

Beaumont Unified School District, County of Riverside, Riverside County Flood Control and Water Conservation District Zone 5, Riverside County Office of Education, Mt. San Jacinto Junior College,

Beaumont Cherry Valley Recreation and Park District, Beaumont Library District, San Geronio Pass Water Agency, San Geronio Memorial Healthcare District, Summit Cemetery District and Riverside County Regional Park and Open-Space District.

3. Property to be Conveyed for Future Redevelopment. Consistent with the requirements of Health and Safety Code Section 34180(f), the Property will be conveyed and transferred by the Successor Agency to the City for future redevelopment activities implemented by the City consistent with the LRPMP, the Redevelopment Plan adopted for the Project Area, and the Implementation Plans adopted in connection with the Redevelopment Plan (all of the foregoing, collectively the "Plans"). Consideration and funding for the subject conveyance and transfer of the Property shall be accomplished with City funds under its own auspices, and no sum shall be payable to the Taxing Entities in proportion to their respective shares of the base property tax of the value of the Property which shall constitute and represent the zero sales price payable by the City for the Property (the "Sales Price"). It is further understood and agreed that the City and Taxing Entities shall be credited with their respective shares of the Sales Price proceeds by the Riverside County Auditor-Controller ("Auditor-Controller") which are agreed to be none/zero.

4. Compensation Arrangement and Payment to City. The City agrees that, consistent with Health & Safety Code Section 34180(f), and upon conveyance of fee title to the Property to the City by the Successor Agency and its retention of the Property as a result of such conveyance, the City will transfer zero sales proceeds to the Auditor-Controller (the "Sales Proceeds") for distribution to the independent Taxing Entities in accordance with their respective pro rata share of the property tax base for the Property as set forth in Health and Safety Code Sections 34180 and 34188.

5. Appraisal Report and Value of Property. Health and Safety Code Section 34180(f)(2) authorizes the Oversight Board, acting pursuant to Health & Safety Code Section 34179, to conduct an appraisal by an independent appraiser to establish the fair market value of the Property as of the 2011 property tax lien date. However, given the fact that the Property will be used as a Waste Water Treatment Plant by the City for the purpose of providing sewer services to the residents of the City of Beaumont and providing safe drinking water, the Taxing Entities agree that the Property will be transferred without cost to the City and no appraisal shall be required.

6. Calculation and Payment of Sales Price. The Parties acknowledge and agree that the Sales Price for the Property shall be zero; pursuant to which the City shall remit to the Auditor-Controller zero Sales Proceeds (the "Compensation Payment") concurrently with conveying and transferring fee title of the Property to the City by the Successor Agency pursuant to a transfer agreement entered into by the Parties and approved by the Oversight Board and DOF.

6.1. The Parties hereby agree and represent that the payment(s) made pursuant to this Agreement satisfies the requirements of Health and Safety Code Sections 34180(f) and 34188 regarding the legally mandated payments to Taxing Entities in proportion to their shares of the property base for the value of the Property retained by the City.

7. Conditions Precedent to Effectuation and Implementation of Agreement. Notwithstanding anything contained in this Agreement to the contrary, effectuation and implementation of the Agreement, including but not limited to the City's obligation to remit and pay the Compensation Payment to the Parties, shall be subject to the prior approval of a transfer agreement by and between the Successor Agency and the City, and execution of this Compensation Agreement by each of the other applicable Taxing Entities operating and/or located within the Project Area. In the event that a court of competent jurisdiction issues an order, new legislation is enacted or the legislature modifies

the requirements of Health & Safety Code Section 34180(f), then this Agreement shall remain binding and enforceable.

8. Miscellaneous Provisions.

8.1. Notices. Except as otherwise specified in this Agreement, all notices to be sent pursuant to this Agreement shall be made in writing, and sent to the Parties at their respective addresses specified on the signature pages to this Agreement or to such other address as each of the Parties may designate by written notice delivered to the other in accordance with this Section. All such notices shall be sent by: (i) personal delivery, in which case notice is effective upon delivery; (ii) certified or registered mail, return receipt requested, in which case notice shall be deemed delivered on receipt if delivery is confirmed by a return receipt; or (iii) nationally recognized overnight courier, with charges prepaid or charged to the sender's account, in which case notice is effective on delivery if delivery is confirmed by the delivery service.

8.2. Headings; Interpretation. The section headings and captions used herein are solely for convenience and shall not be used to interpret this Agreement. The Parties agree that this Agreement shall not be construed as if prepared by one of the Parties, but rather according to its fair meaning as a whole, as if both Parties had prepared it.

8.3. Action or Approval. Whenever action and/or approval by the City is required under this Agreement, the City Council may act on and/or approve such matter unless specifically provided otherwise through a delegated authority to a City official.

8.4. Entire Agreement. This Agreement and all exhibits hereto, contain the entire agreement between the Parties with respect to the subject matter hereof and supersedes all prior written or oral agreements, understandings, representations or statements between the Parties with respect to the subject matter hereof

8.5. Counterparts. This Agreement may be executed in counterparts, each of which shall be an original and all of which taken together shall constitute one instrument. The signature page of any counterpart may be detached therefrom without impairing the legal effect of the signature(s) thereon provided such signature page is attached to any other counterpart identical thereto having additional signature pages executed by other Parties. Any executed counterpart of this Agreement may be delivered to other Parties by facsimile and shall be deemed as binding as if an originally-signed counterpart was delivered.

8.6. Severability. If any term, provision, or condition of this Agreement is held by a court of competent jurisdiction to be invalid or unenforceable, then the remainder of this Agreement shall continue in full force and effect unless an essential purpose of the Agreement is defeated by such invalidity or unenforceability.

8.7. No Third Party Beneficiaries. Except as expressly set forth herein, nothing contained in this Agreement is intended to or shall be deemed to confer upon any person, other than the Parties and their respective successors and assigns, any rights or remedies hereunder.

8.8. Parties Not Co-Venturers; Independent Contractor; No Agency Relationship. Nothing in this Agreement is intended to or shall establish the Parties as partners, co-venturers, or principal and agent with one another. The relationship of the Parties shall not be construed as a joint venture, equity venture, partnership or any other relationship.

8.9. Governing Law; Venue. This Agreement shall be governed by and construed in accordance with the laws of the State of California without regard to principles of conflicts of laws. Any action to enforce or interpret this Agreement shall be filed and heard in the Superior Court of Riverside County, California or in the Federal District Court for the Central District of California.

8.10. Conditional Effectiveness. This Agreement shall become effective when the City and the Taxing Entities have executed this Agreement below. In the event that not all of the Taxing Entities execute this Agreement, this Agreement shall be effective with respect to those Taxing Entities that do sign this Agreement upon the execution of this Agreement by the City. Promptly following the effectiveness of this Agreement, the City shall transmit notice to all the applicable Party or Parties that the Agreement is effective and specifying the date the Agreement became effective (the "Effective Date").

IN WITNESS WHEREOF, the foregoing agreement was adopted by the City Council of the City of Beaumont and was adopted by the additional parties hereto, all which have executed and attested by their proper officers thereunto duly authorized and their official seals to be hereto affixed on the day and year set opposite the name of each of the parties.

CITY OF BEAUMONT, CALIFORNIA

By: _____

APPROVED AS TO FORM:

By: _____

City Attorney

ATTEST:

By: _____

City Clerk

SIGNATURE PAGE TO AGREEMENT AMONG TAXING ENTITIES

San Geronio Memorial Healthcare District

By: _____

APPROVED AS TO FORM:

By: _____

ATTEST:

By: _____

TAB H

Board Education 2021-2022

San Geronio Memorial Hospital

Comparison: Content

Best on Board

- Offers two relevant courses
 - The Essentials of Healthcare Governance
 - Hospital District and Frontier Hospital – Organizational Structure

HomeTown Health

- Offers 13 Courses in various topics
 - Some core knowledge to board members
 - Numerous courses focused on management and operations

Comparison: Structure

Best on Board

- Streaming lectures
- 12 question post-test per module
- Approximately 1 hour per module
 - 6 modules (Essentials)
 - 1 module (Organization)

HomeTown Health

- Pre-test
- Streaming lecture
 - Online handouts
- Post-test
- Course Evaluation
- Rated for 1 hour contact time per course (will take considerably longer)

Comparison: Cost

Best on Board

- \$400/person

HomeTown Health

- \$5000/corporate board
- (\$556/person)

HomeTown Health: Content

Title	Duration CEU	Price
 HBG2B-19 The Big Three in Regulations	0.1	\$249
 HBG2C-20 Risk Management and Legal Considerations	0.1	\$249
 HBG3B-19: Fiduciary Duties & Hospital Corporate Structure	0.1	\$249
 HBG3C-20 Understanding Key Financial Reports	0.1	\$249
HBG4A-19 Hospital Compliance 101	0.1	\$249
HBG4B-19 Compliance for All: Employee Training Program Best Practices	0.1	\$249
 HBG5A-19 Ethics Considerations for Hospital Board and Administration	0.1	\$249
HBG6B-19 Patient Care Across the Continuum	0.1	\$249
HBG6B-20 Preventing Rehospitalizations	0.1	\$249
 HBG7A-19 Strategic Planning for Hospital Boards and Leadership	0.1	\$249
HBG7B-19 Creating Meaningful and Compliant Community Health Needs Assessments	0.1	\$249
HBG8A-19 Grant Design and Development for Hospitals	0.1	\$249
HBG8B-19 Grant Management for Hospitals	0.1	\$249

HomeTown Health: Lecture Format

The screenshot displays a web browser window with the URL `lms.htu.net/site/coursePlayer.do?dispatch=show&courseSessionId=bf970d78-8bf1-11ea-9f48-0cc47adeb5f8`. The interface includes a navigation menu with options like Dashboard, Course Catalog, Calendar, FAQ, and Glossary. The user is logged in as 'Ehren'. The current course is 'HBG2B-19 The Big Three in Regulations [Online]'. The lecture content is titled 'HBL2B-19 Part I' and includes a table on 'Malpractice and other Professional Risks'.

Malpractice and other Professional Risks

Medical Professional Liability: exposures from negligence related to professional services or advice (also called Errors and Omissions/ E&O or Medical Malpractice).

Risk	Insurance Mechanism
Hospital Professional Liability	Hospital Professional Liability (HPL) Insurance — insurance purchased by hospitals covering their liability for professional acts, errors, or omissions. (Usually combined with commercial general liability (CGL) policies to avoid "gray area" situations in which coverage could apply under either policy.) (HPL forms cover hospital employees but not independent contractor staff physicians who have been granted admitting privileges.)
Physicians Professional Liability	Physicians Professional Liability - coverage for the acts, errors, and omissions of physicians and surgeons,
Allied Healthcare Professional Liability	Allied Healthcare Professional Liability - coverage for the acts, errors, and omissions of allied healthcare (e.g., nurses, midwives, etc.)
Cyber/Privacy Liability	Policies are available to cover exposure such as security and privacy liability — issues arising from the breach — like a patient's medical history being exposed to the public; data recovery — which includes the cost to restore lost or damaged data; regulatory proceedings — fines and penalties — most prominent in healthcare because all personal information is protected by HIPAA; privacy crisis expense — the cost of cyber security services to help contain the losses of victims; business interruption — covering the cost of lost income because the client has lost access to data and therefore prevents the business from functioning. What can also be included is access to a breach response team — your client will have a team of experts to guide them through the steps they need to take after a breach.

The interface also shows a sidebar with a course outline, a video player at the bottom with a progress bar at 04:40 / 15:18, and navigation controls for the video.

HomeTown Health: Test Format

HBL2B-19 [Online] The Big Three in Regulations Pre-Test

Remaining: 56:36
Minutes

[View Instructions](#)

[◀ Previous](#) [Next ▶](#) [⏸ Pause](#) [■ Finish](#)

7 Are organizations required to produce medical records to a patient in electronic form if requested?

A Yes

B No

[Clear Answer](#)

Time Taken: 0:12

1	2	3	4	5	6
7	8	9	10	11	12
13	14	15	16	17	18
19	20				

INPROGRESS Questions: 20 Attempted: 6 Pending: 14 Started: 22 Jun 2021 03:47 PM


HomeTown Health: Test Format

HBL2B-19 [Online] The Big Three in Regulations Pre-Test

Remaining: 55:58
Minutes

[View Instructions](#)

[◀ Previous](#) [Next ▶](#) [⏸ Pause](#) [■ Finish](#)

 Your answer is wrong.

No more attempts remaining.

[Continue...](#)

Question Solution

Solution: Yes. While a covered entity is not required to purchase a scanner to create electronic copies, if a covered entity can readily produce an electronic copy of the PHI for the individual by scanning the records, it must do so. In particular, if an individual requests an electronic copy of PHI in a specific format, and a covered entity maintains that PHI only on paper, the covered entity must provide the individual with the electronic copy, in the format requested, if the copy is readily producible electronically and readily producible in the electronic format requested. If the copy is readily producible electronically but not in the specific format requested, the covered entity may offer the individual the copy in an alternative readable electronic format.

INPROGRESS Questions: 20 Attempted: 7 Pending: 13 Started: 22 Jun 2021 03:47 PM

Best on Board: Content

COURSE SERIES:

ESSENTIALS OF HEALTHCARE GOVERNANCE

A resource for current and prospective trustees and leaders to provide a basic foundation and strengthen their ability to serve on a healthcare organization governing board.

[COURSE DEMO →](#)

I. The Board's Fiduciary Role

- Section 1: The Board's Fiduciary Responsibility
- Section 2: The Board's Core Legal Duties
- Section 3: Additional Governance Requirements

II. Mission, Strategy, and Stakeholders

- Section 1: Governing on Behalf of Stakeholders
- Section 2: Stewardship of Vision, Mission and Values
- Section 3: The Board's Role in Strategic Planning

III. The Board's Role in Finance

- Section 1: Basics of Hospital Finance
- Section 2: Responsibilities of the Board's Audit and Finance Committees
- Section 3: Financial Statements and Key Metrics

IV. The Board's Role in Quality and Patient Safety

- Section 1: Building a Culture of Quality and Safety
- Section 2: Monitoring Quality Performance
- Section 3: The Board's Role in Medical Staff Credentialing and Emerging Issues

V. The Board-CEO Relationship

- Section 1: Understanding the Board-CEO Relationship
- Section 2: Overseeing CEO Performance and Compensation
- Section 3: CEO Succession Planning

VI. Governance and Leadership Effectiveness

- Section 1: Building the Board
- Section 2: Educating and Developing the Board and Leadership
- Section 3: Evaluating Board Performance

[CONTACT US ABOUT ENROLLMENT →](#)

COURSE SERIES:

ORGANIZATIONAL STRUCTURE - ADDITIONAL CONSIDERATIONS

I. Additional Considerations - Organizational Structure

- Section 1: The Basics of Hospital Districts
- Section 2: Comparing Hospital Districts to Non-profit Hospitals
- Section 3: Frontier Hospitals

[CONTACT US ABOUT ENROLLMENT →](#)

Best on Board: Lecture Format

Essentials of Healthcare Governance

I. The Board's Fiduciary Role

THE BOARD'S FIDUCIARY RESPONSIBILITY

RESTART SECTION CONTINUE → 7/12

The Roles of Governance and Management



The Board

- Sets the mission and vision
- Establishes strategic direction and policy
- Appoints and oversees the CEO's performance
- Oversees the organization's performance
- Safeguards hospital assets



Management

- Executes the board's policies and direction
- Implements the hospital's daily operations



← GO BACK

CONTINUE →

Best on Board: Test Format

Essentials of Healthcare Governance
I. The Board's Fiduciary Role

TEST YOUR KNOWLEDGE: THE BOARD'S FIDUCIARY RESPONSIBILITY 1/4

A fiduciary is a person

- A. Who can be referred to as a “trustee”
- B. Who has a legal duty to act primarily for the benefit of another or others in matters connected with their role
- C. Whose trusteeship does not depend on public confidence and support

SUBMIT ANSWER →

Quiz does not advise question is “select all that apply”

Best on Board: Test Format

Essentials of Healthcare Governance

I. The Board's Fiduciary Role

TEST YOUR KNOWLEDGE: THE BOARD'S FIDUCIARY RESPONSIBILITY

1/4

A fiduciary is a person

- A. Who can be referred to as a “trustee”
- B. Who has a legal duty to act primarily for the benefit of another or others in matters connected with their role
- C. Whose trusteeship does not depend on public confidence and support

Incorrect. A and B were the correct answers.

Click **continue** to go to the next question.

CONTINUE →

Comparison

Best on Board

- Pros
 - Higher quality streaming lectures
 - Focuses on “core” board competencies
 - Lower cost
- Cons
 - Courses limited to board competencies

HomeTown Health

- Pros
 - Expansive course library
 - Provides instructional handouts
 - Inclusive pricing structure (e.g., leadership)
- Cons
 - Lower quality streaming lectures
 - Higher cost
 - Georgia State slant

Recommendation

- *Best on Board* provides core education on the roles and responsibilities of healthcare board, closely aligns with existing SGMH Board duties, and provides better user interface.
- Require completion of the *Essentials of Healthcare Governance* course for corporate and district board members.
- Require completion of *Organizational Structure – Additional Considerations* for district board members.
- Suspend board stipend payments for 4 months beginning August 2021 to cover the enrollment cost.