



AGENDA

REGULAR MEETING OF THE BOARD OF DIRECTORS

Tuesday, January 7, 2025

6:00 PM

Modular C Classroom

600 N. Highland Springs Avenue, Banning, CA 92220

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the Administration Office at (951) 769-2160. **Notification 48 hours prior to the meeting** will enable the Healthcare District to make reasonable arrangements to ensure accessibility to this meeting. [28 CFR 35.02-35.104 ADA Title II].

TAB

I. Call to Order

S. McDougall, Chair

II. Public Comment

A five-minute limitation shall apply to each member of the public who wishes to address the Healthcare District Board of Directors on any matter under the subject jurisdiction of the Board. A thirty-minute time limit is placed on this section. No member of the public shall be permitted to “share” his/her five minutes with any other member of the public. (Usually, any items received under this heading are referred to staff for future study, research, completion and/or future Board Action.) (PLEASE STATE YOUR NAME AND ADDRESS FOR THE RECORD.)

On behalf of the Healthcare District Board of Directors, we want you to know that the Board acknowledges the comments or concerns that you direct to this Board. While the Board may wish to occasionally respond immediately to questions or comments if appropriate, they often will instruct the Hospital CEO, or other Hospital Executive personnel, to do further research and report back to the Board prior to responding to any issues raised. If you have specific questions, you will receive a response either at the meeting or shortly thereafter. The Board wants to ensure that it is fully informed before responding, and so if your questions are not addressed during the meeting, this does not indicate a lack of interest on the Board’s part; a response will be forthcoming.

NOTE: ALL MEMBERS OF THE SAN GORGONIO MEMORIAL HOSPITAL BOARD OF DIRECTORS ARE INVITED PARTICIPANTS AND MAY ADDRESS THE SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT BOARD OF DIRECTORS AT ANY TIME DURING THIS MEETING.

TAB

OLD BUSINESS

III. * Proposed Action - Approve Minutes

All

- December 3, 2024, regular meeting

A

NEW BUSINESS

- | | | | |
|-------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|--------|
| IV. | District Board Chair Monthly Report | S. McDougall | verbal |
| V. | Reminder – All Healthcare District Board Members Annual Execution of Confidentiality and Nondisclosure Agreement | S. McDougall | B |
| VI. | FOR REVIEW – Existing Slate of Officers
(Proposed approval for 2025 Slate of Officers scheduled for February 2025 Meeting – effective March 2025 Meeting) | S. McDougall | C |
| VII. | Chief of Staff Report
*Proposed Action - Approve Recommendations of the Medical Executive Committee <ul style="list-style-type: none">▪ ROLL CALL | S. Khalil, MD
Chief of Staff | D |
| VIII. | New Revenue Sources/Forming an Ad Hoc Committee – Discussion | S. McDougall | verbal |
| IX. | *Proposed Action - Approve the Renewal of the 2025 Annual Dues for the District Hospital Leadership Forum <ul style="list-style-type: none">▪ ROLL CALL | D. Heckathorne | E |
| X. | *Proposed Action - Approve November 2024 Financial Report <ul style="list-style-type: none">▪ ROLL CALL | D. Heckathorne | F |
| XI. | * Proposed Action – Approve the Acceptance of the Donation of a Used Automobile (2004 Toyota Camry) <ul style="list-style-type: none">▪ ROLL CALL | J. Peleuses | G |
| XII. | *Proposed Action - Approve Policies and Procedures <ul style="list-style-type: none">▪ ROLL CALL | Staff | H |

***** ITEMS FOR DISCUSSION/APPROVAL IN CLOSED SESSION**

S. McDougall

- Proposed Action – Approve Medical Staff Credentialing
(*Health & Safety Code §32155; and Evidence Code §1157*)

XIII. ADJOURN TO CLOSED SESSION

*** The Board will convene to the Open Session portion of the meeting approximately 2 minutes after the conclusion of Closed Session.**

RECONVENE TO OPEN SESSION

***** REPORT ON ACTIONS TAKEN DURING CLOSED SESSION**

S. McDougall

- XIV. General Information

San Gorgonio Memorial Healthcare District
Board of Directors Regular Meeting
January 7, 2025

XV. Future Agenda Items

XVI. Adjournment

S. McDougall

***Action Required**

In accordance with The Brown Act, *Section 54957.5*, all public records relating to an agenda item on this agenda are available for public inspection at the time the document is distributed to all, or a majority of all, members of the Board. Such records shall be available at the Healthcare District Administration office located at 600 N. Highland Springs Avenue, Banning, CA 92220 during regular business hours, Monday through Friday, 8:00 am - 4:30 pm.

I certify that on January 3, 2025, I posted a copy of the foregoing agenda near the regular meeting place of the Board of Directors of San Gorgonio Memorial Healthcare District, and on the San Gorgonio Memorial Hospital website, said time being at least 72 hours in advance of the regular meeting of the Board of Directors (*Government Code Section 54954.2*).

Executed at Banning, California on January 3, 2025



Ariel Whitley, Executive Assistant

TAB A

REGULAR MEETING OF THE
SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT
BOARD OF DIRECTORS

December 3, 2024

The regular meeting of the San Gorgonio Memorial Hospital Board of Directors was held on Tuesday, December 3, 2024, in Modular C meeting room, 600 N. Highland Springs Avenue, Banning, California.

Members Present: Shannon McDougall, Ron Rader, Randal Stevens, Lanny Swerdlow

Members Absent: Dennis Tankersley

Required Hospital: Steve Barron (CEO), John Peleuses (VP Ancillary and Support Services), Ariel Whitley (EA/Director of Compliance and Privacy), Angie Brady (CNE), Thomas Jeffry (Legal Counsel)

AGENDA ITEM	DISCUSSION	ACTION / FOLLOW-UP												
Call To Order	Chair Shannon McDougall called the meeting to order at 8:54 pm.													
Public Comment	No public comment.													
OLD BUSINESS														
Proposed Action - Approve Minutes November 5, 2024, regular meeting.	Chair Shannon McDougall asked for any changes or corrections to the minutes of the November 5, 2024, regular meeting. There were none.	The minutes of November 5, 2024, regular meeting will be stand correct as presented.												
NEW BUSINESS														
District Board Chair Report	Chair McDougall presented plaques to our outgoing board members and thanked them for their time and professionalism while serving on the board. Dennis Tankersley was absent.													
Chief of Staff Report Proposed Action – Approve Recommendations of the Medical Executive Committee	<p>Sherif Khalil, MD, Chief of Staff, briefly reviewed the Medical Executive Committee report as included on the board tablets.</p> <p><u>Items for Approval</u></p> <ul style="list-style-type: none"> • 2024 Annual Approval of Policies & Procedures – See list attached to MEC Memorandum dated for November 20, 2024. • Karius Test <p>BOARD MEMBER ROLL CALL:</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 25%;">McDougall</td> <td style="width: 25%;">Yes</td> <td style="width: 25%;">Rader</td> <td style="width: 25%;">Yes</td> </tr> <tr> <td>Stevens</td> <td>Yes</td> <td>Swerdlow</td> <td>Yes</td> </tr> <tr> <td>Tankersley</td> <td>Absent</td> <td colspan="2">Motion carried.</td> </tr> </table>	McDougall	Yes	Rader	Yes	Stevens	Yes	Swerdlow	Yes	Tankersley	Absent	Motion carried.		M.S.C., (Stevens/Swerdlow), the SGMHD Board of Directors approved the recommendations of the Medical Executive Committee Report (memorandum) dated November 20, 2024.
McDougall	Yes	Rader	Yes											
Stevens	Yes	Swerdlow	Yes											
Tankersley	Absent	Motion carried.												

AGENDA ITEM	DISCUSSION	ACTION / FOLLOW-UP												
FOR REVIEW – Healthcare District Bylaws	Chair McDougall noted that the District Bylaws are included for review. Any suggested changes and/or additions should be directed to staff.													
Proposed Action – Approve the October 2024 Financial Report	Dan Heckathorne reviewed the October 2024 Finance Report as included on the board tablets. BOARD MEMBER ROLL CALL: <table border="1" data-bbox="407 579 1214 688"> <tr> <td>McDougall</td> <td>Yes</td> <td>Rader</td> <td>Yes</td> </tr> <tr> <td>Stevens</td> <td>Yes</td> <td>Swerdlow</td> <td>Yes</td> </tr> <tr> <td>Tankersley</td> <td>Absent</td> <td colspan="2">Motion carried.</td> </tr> </table>	McDougall	Yes	Rader	Yes	Stevens	Yes	Swerdlow	Yes	Tankersley	Absent	Motion carried.		M.S.C., (Stevens/Rader), the SGMHD Board of Directors approved the October 2024 Financial Report as presented.
McDougall	Yes	Rader	Yes											
Stevens	Yes	Swerdlow	Yes											
Tankersley	Absent	Motion carried.												
Proposed Action – Approve the FYE 24 Financial Audit	Dan Heckathorne, CFO, introduced David Imus and Sarah Henke of Wipfli, LLP. David and Sarah presented the draft FYE 24 Financial Audit during the Hospital Board meeting. There were no further questions. BOARD MEMBER ROLL CALL: <table border="1" data-bbox="407 957 1214 1066"> <tr> <td>McDougall</td> <td>Yes</td> <td>Rader</td> <td>Yes</td> </tr> <tr> <td>Stevens</td> <td>Yes</td> <td>Swerdlow</td> <td>Yes</td> </tr> <tr> <td>Tankersley</td> <td>Absent</td> <td colspan="2">Motion carried.</td> </tr> </table>	McDougall	Yes	Rader	Yes	Stevens	Yes	Swerdlow	Yes	Tankersley	Absent	Motion carried.		M.S.C., (Rader/Swerdlow), the SGMHD Board of Directors approved the FYE 24 Financial Audit as presented.
McDougall	Yes	Rader	Yes											
Stevens	Yes	Swerdlow	Yes											
Tankersley	Absent	Motion carried.												
COMMITTEE REPORTS:														
Measure H Community Oversight Committee	Report provided as informational.													
Measure A Community Oversight Committee	Report provided as informational. Dan Heckathorne reported that this committee is now dissolved as all Measure A funds have been expended.													
Proposed Action – Approve Policies and Procedures	There were three (3) policies and procedures included on the board tablets presented for approval by the Board. BOARD MEMBER ROLL CALL: <table border="1" data-bbox="407 1604 1214 1713"> <tr> <td>McDougall</td> <td>Yes</td> <td>Rader</td> <td>Yes</td> </tr> <tr> <td>Stevens</td> <td>Yes</td> <td>Swerdlow</td> <td>Yes</td> </tr> <tr> <td>Tankersley</td> <td>Absent</td> <td colspan="2">Motion carried.</td> </tr> </table>	McDougall	Yes	Rader	Yes	Stevens	Yes	Swerdlow	Yes	Tankersley	Absent	Motion carried.		M.S.C., (Stevens/Rader), the SGMHD Board of Directors approved the policies and procedures as submitted.
McDougall	Yes	Rader	Yes											
Stevens	Yes	Swerdlow	Yes											
Tankersley	Absent	Motion carried.												
Adjourn to Closed Session	Chair Shannon McDougall reported the items to be reviewed and discussed and/or acted upon during Closed Session will be: <ul style="list-style-type: none"> ➤ Proposed Action–Approve Medical Staff Credentialing. 													

AGENDA ITEM	DISCUSSION	ACTION / FOLLOW-UP
	The meeting adjourned to Closed Session at 9:05 pm.	
Reconvene to Open Session	<p>The meeting was reconvened to Open Session at 9:07 pm.</p> <p>At the request of Chair Shannon McDougall, Ariel Whitley reported on the actions taken/ information received during closed session as follows:</p> <ul style="list-style-type: none"> ➤ Approved Medical Staff Credentialing except for two providers. Specific instructions were provided to two additional providers for a time-limited reappointment to be disclosed to the Medical staff Office. 	
General Information	<ul style="list-style-type: none"> • None. 	
Future Agenda Items	<ul style="list-style-type: none"> • None 	
Adjournment	The meeting was adjourned at 9:08 pm.	

In accordance with The Brown Act, *Section 54957.5*, all reports and handouts discussed during this Open Session meeting are public records and are available for public inspection. These reports and/or handouts are available for review at the Healthcare District Administration office located at 600 N. Highland Springs Avenue, Banning, CA 92220 during regular business hours, Monday through Friday, 8:00 am - 4:30 pm.

TAB B

CONFIDENTIALITY AND NONDISCLOSURE AGREEMENT

HEALTHCARE DISTRICT BOARD

This Confidentiality and Nondisclosure Agreement (“Agreement”) is entered into on _____ between San Gorgonio Memorial Healthcare District (“District”) and _____ an individual (“Director”). The District and Director are each a “Party” and sometimes collectively referred to herein as the “Parties”.

RECITALS

A. Director has been elected/appointed as a director of District’s board of directors (“Board of Directors”) wherein Director will have access to certain business information, including, but not limited to, financial information exchanged in closed door sessions of the Board of Directors (“Confidential Information”).

B. Director desires to assure District that the Confidential Information will not be disclosed to other individuals or entities, except as expressly authorized by this Agreement.

NOW, THEREFORE, the Parties hereby agree as follows:

OPERATIVE PROVISIONS

1. Acknowledgment. The Parties acknowledge and understand that the Confidential Information contains sensitive and private information, some of which may constitute trade secrets of District.

2. Restriction on Use. The Parties agree that only management level employees and professional advisors of District (collectively “Authorized Persons”), shall have access to the Confidential Information and that each Party shall cause any such Authorized Persons having access to the Confidential Information to sign an agreement substantially in the form of this Agreement, in which said Authorized Person agrees to be bound by terms and provisions substantially identical to those set forth in this Agreement.

3. Restriction on Disclosure. Each Party further agrees on behalf of itself and any Authorized Persons, that it shall hold, maintain and protect the confidential nature of the Confidential Information and shall not disclose the existence or contents of the Confidential Information to any person or entity, except as expressly authorized by this Agreement.

4. Exceptions to Restriction on Disclosure. Nothing contained in this Agreement shall prevent or be interpreted as preventing either Party or the Authorized Persons from disclosing the Confidential Information under the following circumstances:

- (a) Where written consent is provided by the non-disclosing Party; and
- (b) Where disclosure of the Confidential Information is required by subpoena or other process of law; provided the subpoenaed Party or the Authorized Persons, as the case may

be, shall promptly notify the non-subpoenaed Party of the receipt of said process so as to allow the non-subpoenaed Party every opportunity to resist the subpoena, service of process or court order.

5. No Rights in Confidential Information. No rights or licenses in the Confidential Information, expressed or implied, are granted to Committee Member as a result of this Agreement.

6. Survival. Director's obligations with respect to the Confidential Information shall survive any expiration, termination or cancellation of this Agreement and continue to bind Director.

7. Governing Law. This Agreement shall be governed by the laws of the State of California.

8. Remedies. Committee Member acknowledges that money damages alone would not be a sufficient remedy for its breach of this Agreement. In addition to all other remedies, District shall be entitled to specific performance and injunctive or equitable relief to remedy a breach. Director agrees to waive any requirement for the securing or posting of a bond in connection with such remedy. Director agrees to be fully responsible for its breach of any provision of this Agreement.

9. Entire Agreement. This Agreement constitutes the entire agreement and understanding of the Parties with respect to the subject matter herein and supersede all prior agreements and understandings, whether oral or written.

10. Severability. Whenever possible, each provision of this Agreement will be interpreted in such manner as to be effective and valid under applicable law, but if any provision of this Agreement is held to be invalid, illegal or unenforceable in any respect under any applicable law or rule in any jurisdiction, such invalidity, illegality or unenforceability will not affect any other provision or any other jurisdiction but this Agreement will be reformed, construed and enforced in such jurisdiction as if such invalid, illegal or unenforceable provision had never been contained herein.

IN WITNESS WHEREOF, this Agreement has been executed as of the day and year first above written.

DIRECTOR:

By: _____
(signature)

Name: _____
(name printed)

TAB C



2024 SLATE OF OFFICERS

POSITION

NAME

Chair

Shannon McDougall

Vice Chair

Lanny Swerdlow

Secretary

Ron Rader

Treasurer

Dennis Tankersley

TAB D

SAN GORGONIO MEMORIAL HOSPITAL

Medical Staff Services Department

M E M O R A N D U M

DATE: January 2, 2025

TO: Chair
Governing Board

FROM: Sherif Khalil, M.D., Chairman
Medical Executive Committee

SUBJECT: MEDICAL EXECUTIVE COMMITTEE REPORT

At the Medical Executive Committee meeting held on this date, the following items were approved, with recommendations for final approval by the Governing Board:

Approval Item(s):

2025 Annual Approval of Policies & Procedures

The attached list of policies and procedures is submitted for approval. (See attached.)

2025 Annual Approval of Diet and Nutritional Care Manual

The attached document includes recommended amendments to the Diet and Nutritional Care Manual. (See attached.)

**SAN GORGONIO MEMORIAL HOSPITAL
2024 ANNUAL APPROVAL
POLICIES & PROCEDURES**

	Title	Policy Area	Revised?
1.	Abuse – Identification and Reporting of Elder and Dependent Person (Adult)	Administration	Revised
2.	Admissions	Nursing	Revised
3.	Code Purple Procedure for the Emergency Department	Administration	Unchanged
4.	Complete Medical Records	Medical Records	Revised
5.	Dietary Nourishments	Nursing	Revised
6.	Discharge Planning Coordination	Nursing	Revised
7.	Legal Hold or in Custody, Care of Patients	Nursing	Unchanged
8.	Mammography Phantom Quality Imaging and Assessment	Diagnostic Radiology	Revised
9.	Newborn Hyperbilirubinemia Management	Obstetrics	Revised
10.	Obstetrical Instrument Disposal	Obstetrics	Revised
11.	Patient Diet Orders and Nursing Protocol	Nursing	Revised
12.	Pediatric/Adolescent Admissions in the Adult Hospital	Nursing	Revised
13.	Rubella Vaccination	Obstetrics	Revised
14.	Surgical Services - Cesarean Sections	Surgical Services	Revised
15.	Surgical Services - Death of a Patient	Surgical Services	Revised
16.	Surgical Services - Forensics Legal Chain of Custody	Surgical Services	Revised
17.	Surgical Services - Frozen Section - Pathology	Surgical Services	Revised
18.	Surgical Services - Patient Skin Antisepsis	Surgical Services	Revised
19.	Surgical Services - Procedures Requiring a Surgical Assistant	Surgical Services	Revised
20.	Surgical Services-Cardiopulmonary Arrest/Code Blue	Surgical Services	Revised
21.	Transfer of Inpatients to Other Facilities	Nursing	Revised
22.	Umbilical Arterial Catheterization	Obstetrics	Revised
23.	Vaginal Birth After Cesarean (VBAC)	Obstetrics	Revised
24.	Weighing and Measuring Patients	Nursing	Revised

Diet and Nutritional Care Manual amendments

Following added as they are a part of our current electronic medical record order set:

- No Added Salt
- No Concentrated sweets
- Modified BRAT diet/Anti diarrheal diet
- Surgical soft/low residue diet

Following adapted to meet the needs of our facility:

- Low fat/Cholesterol
- Cardiac
- Modified protein, cardiac
- Renal diet

Following are new to the diet manual with the approval nephrology and at the request of infectious disease:

- Modified protein, renal
- Neutropenic

Thank you,

Jean Kielhold, RD, CNSC

TAB E

San Gorgonio Memorial Health Care District and San Gorgonio Memorial Hospital

To: Finance Committee, Board of Directors, and District Board

Agenda Item for December 17, 2024 Finance Committee and January 7, 2025 Board Meetings

Subject:

Renewal of 2025 Annual Dues for the District Hospital Leadership Forum (DHLF)

San Gorgonio Memorial Healthcare District & Hospital have been members of the DHLF for many years. The DHLF is the group which formally oversees the overall guidance and planning for all matters related to Supplemental Funding on behalf of California Healthcare Districts. DHLF also coordinates their efforts with numerous California agencies (including CHA) in areas that impact the Healthcare Districts.

A summary of the Supplemental Funding programs is attached. These programs have procured over \$501M for District/Municipal Hospitals since 2010. As you will recall, San Gorgonio is expected to receive in excess of \$20M of Supplemental Funding in the current FY 2025.

The DHLF has regular Board Meetings and weekly CFO meetings, both of which are very helpful to the CEO and CFO in planning, forecasting, and budgeting for SGMHD's Supplemental Funding.

Recommended Action: To approve the 2025 membership dues of \$86,318.76 as outlined.

Copies of the supporting documents are included in the packet.



**DISTRICT HOSPITAL
LEADERSHIP FORUM**

950 Glenn Drive
Suite 250
Folsom, CA 95630
(916) 673-2020
www.cadhlf.org

December 4, 2024

Mr. Dan Heckathorne
Chief Financial Officer
San Geronio Memorial Hospital
600 North Highland Springs Avenue
Banning, CA 92220

Dear Mr. Heckathorne,

Enclosed is the invoice for San Geronio Memorial Hospital 2025 annual membership to the District Hospital Leadership Forum (DHLF), along with a Value Statement. The 2025 dues were approved at the November 7th DHLF board of directors meeting.

The annual dues are calculated as 0.47% of the net benefit from the supplemental funds received by the hospital in 2024 from the programs and advocacy initiatives championed by the DHLF. Such programs include the supplemental revenues received from Assembly Bill 113, Hospital Quality Assurance Fee, Medi-Cal Rate Range, and Quality Incentive Pool (QIP). The Value Statement provides a historical illustration of the benefit by program that the DHLF has helped to generate for its members.

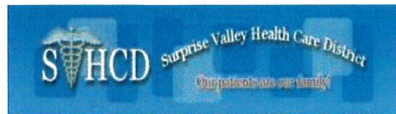
We look forward to continuing this advocacy for your hospital in 2025 and searching for new ways to add value to our members. If you have any questions, please feel free to reach out to us for assistance.

Thank You,

Ryan Witz
Executive Director
District Hospital Leadership Forum



DISTRICT HOSPITAL LEADERSHIP FORUM



“All for One and One for All”

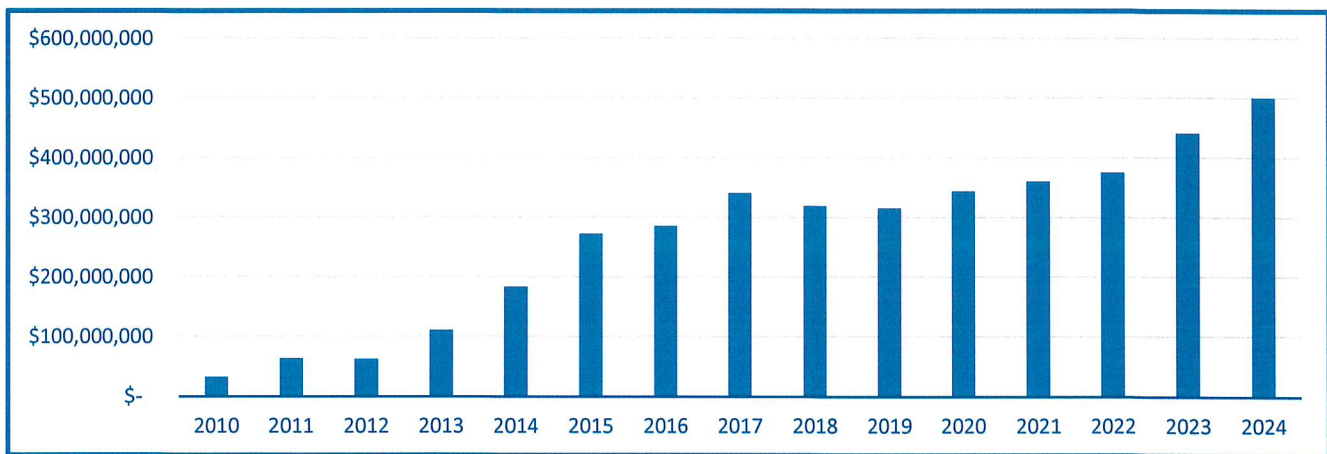




DISTRICT HOSPITAL LEADERSHIP FORUM

2024 DHLF Value Statement: Aggregate Net Supplemental Funding for District/Municipal Hospitals, 2010-2024, Cash Basis

The District Hospital Leadership Forum (DHLF) represents district and municipal hospitals throughout California. The DHLF advocates for district/municipal hospitals to address issues related to Medicare/Medi-Cal programs, and since its inception, has helped promote access to public funding opportunities including the programs identified below.



	AB 113	HQAF	Rate Range	PRIME/QIP	DHDP**	TOTAL
2010		27,000,000	6,000,000			33,000,000
2011	36,000,000	18,000,000	10,000,000			64,000,000
2012	30,000,000	18,000,000	15,000,000			63,000,000
2013	30,000,000	26,000,000	55,000,000			111,000,000
2014	52,000,000	71,000,000	61,000,000			184,000,000
2015	38,000,000	73,000,000	62,000,000	100,000,000		273,000,000
2016	38,000,000	73,000,000	75,000,000	100,000,000		286,000,000
2017	35,000,000	108,000,000	100,000,000	100,000,000		343,000,000
2018	22,000,000	108,000,000	100,000,000	90,000,000		320,000,000
2019	17,000,000	108,000,000	115,000,000	76,500,000		316,500,000
2020	14,350,000	110,000,000	142,946,000	83,275,000		350,571,000
2021	13,170,000	107,600,000	147,420,000	93,250,000		361,440,000
2022	20,301,000	108,400,000	147,420,000	100,000,000		376,121,000
2023	23,840,000	108,480,000	205,810,000	103,930,000	**	442,060,000
2024	44,723,609	123,640,789	236,285,629	96,488,816	**	501,138,843

*Excludes Medi-Cal DSH, AB 915 and DP/NF supplemental payments

**Excludes the District Hospital Directed Payment (DHDP) since the table reflects actual net benefit, based on a cash basis. The DHDP program went into effect for CY 2023 services, but supplemental revenue isn't expected to be distributed to hospitals until CY 2025.



**DISTRICT HOSPITAL
LEADERSHIP FORUM**

950 Glenn Drive
Suite 250
Folsom, CA 95630
(916) 673-2020
www.cadhlhf.org

December 4, 2024

Invoice - L25024

Mr. Dan Heckathorne
Chief Financial Officer
San Geronio Memorial Hospital
600 North Highland Springs Avenue
Banning, CA 92220

Dues for participation in the District Hospital Leadership Forum:

- 2025 Annual Dues for the period January 1, 2025 – December 31, 2025, is: \$86,318.76
- ***At the 11/07/2024 DHLF Board of Directors meeting, the Board approved the 2025 DHLF budget, which contained the dues amount for your hospital listed below.***

Amount Due\$86,318.76

Please make check payable to: **District Hospital Leadership Forum**

Mail To:

California Hospital Association
1215 K Street, Suite 700
Sacramento, CA 95814

If you have any questions regarding this invoice or prefer a payment plan, please contact J.P. Marion at jpmarion@scainc.net or 916-673-2020.

The following information is for tax-exempt entities: For calendar year 2024, 990 and Medicare reporting, 19.02% of your consolidated dues are for direct lobbying expenses.

TAB F

Income Statement Select Periods

DISTRICT - Monthly

DISTRICT - Monthly	Nov 24 Work	Nov 24 Act	Var (Nov 24 Act - Nov 24 Work)	Var%
NET INCOME	412,758	-63,019	-475,777	-115.27 %
EBIDA	428,065	305,783	-122,282	-28.57 %
NET SERVICE REVENUE	467,289	464,307	-2,982	-0.64 %
OTHER OPERATING REVENUE	467,289	464,307	-2,982	-0.64 %
OTHER REVENUE - DSH	190	0	-190	-100.00 %
OTHER REVENUE - OTHER	3,993	1,201	-2,792	-69.92 %
OPERATING TAX REVENUES	463,106	463,106	0	0.00 %
OPERATING TAX REVENUES	463,106	463,106	0	0.00 %
OPERATING TAX REVENUES	463,106	463,106	0	0.00 %
703232 - OPERATING REVENUE TAX REVENUE MH.	275,536	275,536	0	0.00 %
703533 - OTHER REVENUE PROP 13	187,570	187,570	0	0.00 %
703634 - OTHER REVENUE ABX 163	0	0	0	0.00 %
TOTAL OPERATING EXPENSE	39,224	158,524	-119,300	-304.15 %
TOTAL OPERATING EXPENSE	39,224	158,524	-119,300	-304.15 %
PROFESSIONAL FEES	29,467	154,223	-124,756	-423.38 %
PROFESSIONAL FEES	29,467	154,223	-124,756	-423.38 %
PHYSICIAN FEES	0	0	0	0.00 %
PURCHASED SERVICES	29,467	154,223	-124,756	-423.38 %
601922 - CONSULTING FEES	0	0	0	0.00 %
601923 - LEGAL FEES	8,333	61,791	-53,458	-641.52 %
601926 - OTHER CONTRACT SERVICES	0	1,763	-1,763	0.00 %
601962 - GROUND PURCHASED SERVICES	10,830	5,590	5,240	48.38 %
601966 - OTHER PURCHASED SERVICES	0	53	-53	0.00 %
601969 - PURCHASED SERVICES	10,304	85,026	-74,722	-725.17 %
SUPPLIES & OTHER EXPENSES	9,757	4,301	5,456	55.92 %
SUPPLY EXPENSE	0	0	0	0.00 %
OTHER EXPENSES	9,757	4,301	5,456	55.92 %
NON-OPERATING REVENUE & EXPENSE	766,942	465,209	-301,733	-39.34 %
NON-OPERATING REVENUE & EXPENSE	766,942	465,209	-301,733	-39.34 %
NON-OPERATING REVENUE & EXPENSE	766,942	465,209	-301,733	-39.34 %
NON-OPERATING REVENUE & EXPENSE	766,942	465,209	-301,733	-39.34 %

DISTRICT - Monthly	Nov 24 Work	Nov 24 Act	Var (Nov 24 Act - Nov 24 Work)	Var%
☐ NON-OPERATING REVENUE & EXPENSE	766,942	465,209	-301,733	-39.34 %
☒ OTHER NON-OPERATING REVENUE	38,635	65,209	26,574	68.78 %
☒ NON-OPERATING TAX REVENUE	728,307	400,000	-328,307	-45.08 %
☐ TOTAL INTEREST & DEPRECIATION	782,249	834,011	-51,762	-6.62 %
☐ TOTAL INTEREST & DEPRECIATION	782,249	834,011	-51,762	-6.62 %
☐ TOTAL INTEREST & DEPRECIATION	782,249	834,011	-51,762	-6.62 %
☐ TOTAL INTEREST & DEPRECIATION	782,249	834,011	-51,762	-6.62 %
☒ DEPRECIATION	418,455	422,924	-4,469	-1.07 %
☒ INTEREST & AMORTIZATION	363,794	411,087	-47,293	-13.00 %

Income Statement Select Periods DISTRICT - YTD

DISTRICT - YTD	Nov 24 WorkYTD	Nov 24 ActYTD	Var (Nov 24 ActYTD - Nov 24 WorkYTD)	Var%
NET INCOME	3,051,831	94,810	-2,957,021	-96.89 %
EBIDA	2,084,775	1,944,513	-140,262	-6.73 %
NET SERVICE REVENUE	2,336,445	2,319,201	-17,244	-0.74 %
OTHER OPERATING REVENUE	2,336,445	2,319,201	-17,244	-0.74 %
OTHER REVENUE - DSH	950	0	-950	-100.00 %
OTHER REVENUE - OTHER	19,965	3,671	-16,294	-81.61 %
OPERATING TAX REVENUES	2,315,530	2,315,530	0	0.00 %
OPERATING TAX REVENUES	2,315,530	2,315,530	0	0.00 %
OPERATING TAX REVENUES	2,315,530	2,315,530	0	0.00 %
703232 - OPERATING REVENUE TAX REVENUE MH.	1,377,680	1,377,680	0	0.00 %
703533 - OTHER REVENUE PROP 13	937,850	937,850	0	0.00 %
703634 - OTHER REVENUE ABX 163	0	0	0	0.00 %
TOTAL OPERATING EXPENSE	251,670	374,688	-123,018	-48.88 %
TOTAL OPERATING EXPENSE	251,670	374,688	-123,018	-48.88 %
PROFESSIONAL FEES	147,335	332,197	-184,862	-125.47 %
PROFESSIONAL FEES	147,335	332,197	-184,862	-125.47 %
PHYSICIAN FEES	0	0	0	0.00 %
PURCHASED SERVICES	147,335	332,197	-184,862	-125.47 %
601922 - CONSULTING FEES	0	9,525	-9,525	0.00 %
601923 - LEGAL FEES	41,665	105,248	-63,583	-152.61 %
601926 - OTHER CONTRACT SERVICES	0	3,051	-3,051	0.00 %
601962 - GROUND PURCHASED SERVICES	54,150	19,302	34,848	64.35 %
601966 - OTHER PURCHASED SERVICES	0	487	-487	0.00 %
601969 - PURCHASED SERVICES	51,520	194,584	-143,064	-277.69 %
SUPPLIES & OTHER EXPENSES	104,335	42,491	61,844	59.27 %
SUPPLY EXPENSE	0	0	0	0.00 %
OTHER EXPENSES	104,335	42,491	61,844	59.27 %
NON-OPERATING REVENUE & EXPENSE	4,907,710	2,351,350	-2,556,360	-52.09 %
NON-OPERATING REVENUE & EXPENSE	4,907,710	2,351,350	-2,556,360	-52.09 %
NON-OPERATING REVENUE & EXPENSE	4,907,710	2,351,350	-2,556,360	-52.09 %
NON-OPERATING REVENUE & EXPENSE	4,907,710	2,351,350	-2,556,360	-52.09 %

DISTRICT - YTD	Nov 24 WorkYTD	Nov 24 ActYTD	Var (Nov 24 ActYTD - Nov 24 WorkYTD)	Var%
☐ NON-OPERATING REVENUE & EXPENSE	4,907,710	2,351,350	-2,556,360	-52.09 %
☒ OTHER NON-OPERATING REVENUE	1,266,175	351,350	-914,825	-72.25 %
☒ NON-OPERATING TAX REVENUE	3,641,535	2,000,000	-1,641,535	-45.08 %
☐ TOTAL INTEREST & DEPRECIATION	3,940,654	4,201,053	-260,399	-6.61 %
☐ TOTAL INTEREST & DEPRECIATION	3,940,654	4,201,053	-260,399	-6.61 %
☐ TOTAL INTEREST & DEPRECIATION	3,940,654	4,201,053	-260,399	-6.61 %
☐ TOTAL INTEREST & DEPRECIATION	3,940,654	4,201,053	-260,399	-6.61 %
☐ TOTAL INTEREST & DEPRECIATION	3,940,654	4,201,053	-260,399	-6.61 %
☒ DEPRECIATION	2,121,684	2,118,019	3,665	0.17 %
☒ INTEREST & AMORTIZATION	1,818,970	2,083,034	-264,064	-14.52 %

Balance Sheet DISTRICT - Monthly

DISTRICT - Monthly	Jun 24 Act	Sep 24 Act	Oct 24 Act	Nov 24 Act	Var Jun 24 Act	Var%
NET BALANCE SHEET	2	2	1	4	2	100.00 %
☐ TOTAL ASSETS	95,958,537	92,588,076	92,260,358	91,980,069	-3,978,468	-4.15 %
☐ TOTAL ASSETS	95,958,537	92,588,076	92,260,358	91,980,069	-3,978,468	-4.15 %
☐ CURRENT ASSETS	3,758,794	4,723,130	4,164,862	4,117,528	358,734	9.54 %
☑ CASH & EQUIVALENTS	1,370,686	613,396	781,406	213,874	-1,156,812	-84.40 %
☐ OTHER CURRENT ASSETS	2,388,108	4,109,734	3,383,456	3,903,654	1,515,546	63.46 %
☑ TAXES RECEIVABLE	2,078,826	4,109,734	3,383,456	3,650,088	1,571,262	75.58 %
☑ MISC RECEIVABLE	0	0	0	253,566	253,566	0.00 %
☑ PREPAID EXPENSES	309,282	0	0	0	-309,282	-100.00 %
☑ ASSETS WHICH USE IS LIMITED	17,825,841	13,093,517	12,192,875	21,006,151	3,180,310	17.84 %
☐ NET PROPERTY, PLANT, AND EQUIPMENT	73,849,265	74,420,684	73,834,432	73,544,607	-304,658	-0.41 %
☐ PROPERTY, PLANT, AND EQUIPMENT	172,088,213	173,931,803	173,768,476	173,901,575	1,813,362	1.05 %
☑ LAND & LAND IMPROVEMENTS	4,828,182	4,861,325	4,861,325	4,861,325	33,143	0.69 %
☑ BUILDINGS & BUILDING IMPROVEMENTS	132,533,755	132,652,072	132,652,072	132,652,072	118,317	0.09 %
☑ FIXED EQUIPMENT	30,335,813	30,377,009	30,405,839	30,419,639	83,826	0.28 %
☑ CONSTRUCTION IN PROGRESS	4,390,463	6,041,397	5,849,240	5,968,539	1,578,076	35.94 %
☑ LESS: ACCUMULATED DEPRECIATION	-98,238,948	-99,511,119	-99,934,044	-100,356,968	-2,118,020	-2.16 %
☑ OTHER ASSETS	524,637	350,745	2,068,189	-6,688,217	-7,212,854	-1,374.83 %
☐ TOTAL LIABILITIES & FUND BALANCE	95,958,535	92,588,074	92,260,357	91,980,065	3,978,470	4.15 %
☐ TOTAL LIABILITIES	124,160,175	120,648,646	120,304,164	120,086,891	4,073,284	3.28 %
☐ CURRENT LIABILITIES	8,168,019	8,521,258	8,381,722	8,369,396	-201,377	-2.47 %
☑ ACCOUNTS PAYABLE	2,448,149	3,331,502	3,146,770	2,545,234	-97,085	-3.97 %
☐ OTHER CURRENT LIABILITIES	5,719,870	5,189,756	5,234,952	5,824,162	-104,292	-1.82 %
☑ ACCRUED INTEREST PAYABLE	1,969,785	1,076,708	1,095,440	1,503,168	466,617	23.69 %
☑ DEBT - CURRENT	3,750,085	4,113,048	4,139,512	4,320,994	570,909	15.22 %
☑ LONG TERM LIABILITIES	115,992,156	112,127,388	111,922,442	111,717,495	4,274,661	3.69 %
☐ NET ASSETS	-28,201,640	-28,060,572	-28,043,807	-28,106,826	-94,814	-0.34 %
☐ NET ASSETS - UNRESTRICTED	-28,201,640	-28,060,572	-28,043,807	-28,106,826	-94,814	-0.34 %
☑ NET ASSETS - BEGINNING OF PERIOD	-41,887,744	-28,201,636	-28,201,636	-28,201,636	-13,686,108	-32.67 %
☑ CURRENT YEAR NET GAIN/(LOSS)	13,686,104	141,064	157,829	94,810	-13,591,294	-99.31 %

TAB G

San Geronio Memorial Hospital and San Geronio Memorial Health Care District

To, Board of Directors, and District Board

Agenda Item for, January 7, 2025, Board Meetings

Subject:

Approval for Acceptance of Donation of a Used Automobile

Background:

The Behavioral Health Clinic has purchased a 2022 Kia Carnival Van in April of 2024. When the BHC Director negotiated the acquisition of this van he requested the dealer (Fiesta Kia) consider donating a used automobile to the clinic. The car is a 2004 Toyota Camry with 227,519 miles. The car has been checked and has no mechanical issues and has passed the required California biannual smog check. The vehicle will provide operation support for the BHC allowing for patient transportation and staff mobility. It would be a cost-effective means of enhancing accessibility for patients with limited access to transportation.

Funding:

The cost to the district would be nil as this is a donation.

Recommended Action:

1. **That the board approve the acceptance of the donation of a 2004 Toyota Camry.**

TAB H

POLICIES AND PROCEDURES FOR BOARD APPROVAL - Hospital and District Board Meeting January 7, 2025

	Title	Policy Area	Owner	Workflow Approval
1	Admissions Arriving at Change of Shift	Nursing	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Ariel Whitley for Healthcare District Board of Directors
2	After-Hours Acquisition of Equipment and Supplies	Nursing	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Ariel Whitley for Healthcare District Board of Directors
3	Alarms on Clinical Equipment	Nursing	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Ariel Whitley for Healthcare District Board of Directors
4	Alternate Healthcare Documentation During Episodes of Surge Activity	Nursing	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Ariel Whitley for Healthcare District Board of Directors
5	Assignment of Beds	Nursing	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Ariel Whitley for Healthcare District Board of Directors
6	Billing	Patient Financial Services	Cox, Mayda: Director Financial Services	Ariel Whitley for Healthcare District Board of Directors
7	Billing, Secondary	Patient Financial Services	Cox, Mayda: Director Financial Services	Ariel Whitley for Healthcare District Board of Directors
8	Bomb Threat - Code Yellow Policy	Emergency Preparedness	Hunter, Joey: Director Emergency Preparedness, EOC & Security	Ariel Whitley for Healthcare District Board of Directors
9	Care and Management of Suicidal Patients (Patients that are Danger to Self or Others)	Nursing	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Ariel Whitley for Healthcare District Board of Directors
10	Code Silver-Weapons, Hostage Situation or Active Assailant - Security Policy	Security	Hunter, Joey: Director Emergency Preparedness, EOC & Security	Ariel Whitley for Healthcare District Board of Directors
11	Coroner: Reportable Deaths	Nursing	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Ariel Whitley for Healthcare District Board of Directors

POLICIES AND PROCEDURES FOR BOARD APPROVAL - Hospital and District Board Meeting January 7, 2025

	Title	Policy Area	Owner	Workflow Approval
12	Credentialing Licensed Independent Practitioners - Disaster Policy	Emergency Preparedness	Hunter, Joey: Director Emergency Preparedness, EOC & Security	Ariel Whitley for Healthcare District Board of Directors
13	Critical Test Results Reporting for Clinical Departments	Administration	Brady, Angela: Chief Nursing Executive	Ariel Whitley for Healthcare District Board of Directors
14	CT Shutdown Procedure For Generator Check - Canon Scanner	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Ariel Whitley for Healthcare District Board of Directors
15	Decontamination Procedures - Disaster Policy	Emergency Preparedness	Hunter, Joey: Director Emergency Preparedness, EOC & Security	Ariel Whitley for Healthcare District Board of Directors
16	Dialysis Nurse Licensure and Orientation Verification	Nursing	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Ariel Whitley for Healthcare District Board of Directors
17	Dietary Procedure for Patients in Isolation	Infection Prevention	Hudson, Tracie: Director of Infection Prevention	Ariel Whitley for Healthcare District Board of Directors
18	Disposable Blood Pressure Cuffs	Nursing	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Ariel Whitley for Healthcare District Board of Directors
19	Emergency/ Immediate Policy Review & Development	Administration	Whitley, Ariel: Executive Assistant	Ariel Whitley for Healthcare District Board of Directors
20	Environmental Services - Disaster Policy	Emergency Preparedness	Hunter, Joey: Director Emergency Preparedness, EOC & Security	Ariel Whitley for Healthcare District Board of Directors
21	Fetal/Neonatal Demise	Obstetrics	Garcia, Antonia: Director of OB Services	Ariel Whitley for Healthcare District Board of Directors
22	Fifty-One Fifty Patients: Care of	Nursing	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Ariel Whitley for Healthcare District Board of Directors
23	Flowers and Plants	Infection Prevention	Hudson, Tracie: Director of Infection Prevention	Ariel Whitley for Healthcare District Board of Directors

POLICIES AND PROCEDURES FOR BOARD APPROVAL - Hospital and District Board Meeting January 7, 2025

	Title	Policy Area	Owner	Workflow Approval
24	Food Services - Disaster Policy	Emergency Preparedness	Hunter, Joey: Director Emergency Preparedness, EOC & Security	Ariel Whitley for Healthcare District Board of Directors
25	Forgoing Life-Sustaining Treatment	Administration	Brady, Angela: Chief Nursing Executive	Ariel Whitley for Healthcare District Board of Directors
26	Gestational Diabetes	Obstetrics	Garcia, Antonia: Director of OB Services	Ariel Whitley for Healthcare District Board of Directors
27	Golf Cart Operations - Security Policy	Security	Hunter, Joey: Director Emergency Preparedness, EOC & Security	Ariel Whitley for Healthcare District Board of Directors
28	Handling of Placentas	Obstetrics	Garcia, Antonia: Director of OB Services	Ariel Whitley for Healthcare District Board of Directors
29	Hazardous Chemical Spill - Code Orange	Emergency Preparedness	Hunter, Joey: Director Emergency Preparedness, EOC & Security	Ariel Whitley for Healthcare District Board of Directors
30	HIPAA Security Access Audits	HIPAA Privacy	Whitley, Ariel: Executive Assistant	Ariel Whitley for Healthcare District Board of Directors
31	Hospital Lockdown - Security Policy	Security	Hunter, Joey: Director Emergency Preparedness, EOC & Security	Ariel Whitley for Healthcare District Board of Directors
32	House Supervisor, Contacting	Nursing	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Ariel Whitley for Healthcare District Board of Directors
33	Influenza Vaccine Screening and Administration Protocol	Nursing	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Ariel Whitley for Healthcare District Board of Directors
34	Internal Flooding - Disaster Policy	Emergency Preparedness	Hunter, Joey: Director Emergency Preparedness, EOC & Security	Ariel Whitley for Healthcare District Board of Directors
35	Intrauterine Pressure Catheter	Obstetrics	Garcia, Antonia: Director of OB Services	Ariel Whitley for Healthcare District Board of Directors

POLICIES AND PROCEDURES FOR BOARD APPROVAL - Hospital and District Board Meeting January 7, 2025

	Title	Policy Area	Owner	Workflow Approval
36	Intravenous (IV) Admixture for Nursing	Nursing	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Ariel Whitley for Healthcare District Board of Directors
37	Intravenous Therapy	Nursing	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Ariel Whitley for Healthcare District Board of Directors
38	Intravenous Therapy, LVN	Nursing	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Ariel Whitley for Healthcare District Board of Directors
39	Lab - Specimen Transportation Bag	Nursing	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Ariel Whitley for Healthcare District Board of Directors
40	Leaving Hospital Against Medical Advice	Nursing	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Ariel Whitley for Healthcare District Board of Directors
41	Management of Umbilical Cord Prolapse	Obstetrics	Garcia, Antonia: Director of OB Services	Ariel Whitley for Healthcare District Board of Directors
42	Neonatal Resuscitation	Obstetrics	Garcia, Antonia: Director of OB Services	Ariel Whitley for Healthcare District Board of Directors
43	Newborn Blood Gas Capillary, Venous Blood Gas, and Cord pH	Obstetrics	Garcia, Antonia: Director of OB Services	Ariel Whitley for Healthcare District Board of Directors
44	No Prenatal Care	Obstetrics	Garcia, Antonia: Director of OB Services	Ariel Whitley for Healthcare District Board of Directors
45	Non-Stress Test	Obstetrics	Garcia, Antonia: Director of OB Services	Ariel Whitley for Healthcare District Board of Directors
46	Nursing Services Staffing Patterns and Schedules	Nursing	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Ariel Whitley for Healthcare District Board of Directors
47	Obstetrical Records	Obstetrics	Garcia, Antonia: Director of OB Services	Ariel Whitley for Healthcare District Board of Directors

POLICIES AND PROCEDURES FOR BOARD APPROVAL - Hospital and District Board Meeting January 7, 2025

	Title	Policy Area	Owner	Workflow Approval
48	Ownership and Access - Medical Records	Medical Records	Cornwall, Connie: HIM Manager	Ariel Whitley for Healthcare District Board of Directors
49	Parking Policy - Security	Security	Hunter, Joey: Director Emergency Preparedness, EOC & Security	Ariel Whitley for Healthcare District Board of Directors
50	Patient Charges: Log or Cards	Nursing	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Ariel Whitley for Healthcare District Board of Directors
51	Patient Identifiers	Nursing	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Ariel Whitley for Healthcare District Board of Directors
52	Patient, Associate and Visitor Tracking - Disaster Policy	Emergency Preparedness	Hunter, Joey: Director Emergency Preparedness, EOC & Security	Ariel Whitley for Healthcare District Board of Directors
53	Placenta Previa, Care of the Patient with	Obstetrics	Garcia, Antonia: Director of OB Services	Ariel Whitley for Healthcare District Board of Directors
54	Plan for the Provision of Patient Care 2024 - 2025	Administration	Brady, Angela: Chief Nursing Executive	Ariel Whitley for Healthcare District Board of Directors
55	Polyhydramnios of the Intrapartum Patient	Obstetrics	Garcia, Antonia: Director of OB Services	Ariel Whitley for Healthcare District Board of Directors
56	Pre-Eclampsia/Eclampsia	Obstetrics	Garcia, Antonia: Director of OB Services	Ariel Whitley for Healthcare District Board of Directors
57	Premature Labor	Obstetrics	Garcia, Antonia: Director of OB Services	Ariel Whitley for Healthcare District Board of Directors
58	Premature or Low Birth Weight Newborns, Care of	Obstetrics	Garcia, Antonia: Director of OB Services	Ariel Whitley for Healthcare District Board of Directors
59	Pronation of Mechanically Ventilated Patients in the ICU	Critical Care Services	Tagliapietra, Stefanie: Critical Care Director/ Nurse Educator	Ariel Whitley for Healthcare District Board of Directors

POLICIES AND PROCEDURES FOR BOARD APPROVAL - Hospital and District Board Meeting January 7, 2025

	Title	Policy Area	Owner	Workflow Approval
60	Prone Positioning in Non-Intubated Patients with Hypoxemic Respiratory Failure	Nursing	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Ariel Whitley for Healthcare District Board of Directors
61	Propofol: Care of the Patient Receiving Continuous Propofol Infusion	Critical Care Services	Tagliapietra, Stefanie: Critical Care Director/ Nurse Educator	Ariel Whitley for Healthcare District Board of Directors
62	Respiratory Hygiene and Cough Etiquette	Infection Prevention	Hudson, Tracie: Director of Infection Prevention	Ariel Whitley for Healthcare District Board of Directors
63	Side Rails on Hospital Beds	Nursing	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Ariel Whitley for Healthcare District Board of Directors
64	Telemedicine and Stroke	Administration	Brady, Angela: Chief Nursing Executive	Ariel Whitley for Healthcare District Board of Directors
65	Temporary Reassignment (Floating) for Associates	Nursing	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Ariel Whitley for Healthcare District Board of Directors
66	Terbutaline (Brethine), Administration of	Obstetrics	Garcia, Antonia: Director of OB Services	Ariel Whitley for Healthcare District Board of Directors
67	Terminal Wean	Critical Care Services	Tagliapietra, Stefanie: Critical Care Director/ Nurse Educator	Ariel Whitley for Healthcare District Board of Directors
68	Termination of Isolation on Discharge or Transfer of Patient	Infection Prevention	Hudson, Tracie: Director of Infection Prevention	Ariel Whitley for Healthcare District Board of Directors
69	Unaccounted for (Missing) Patients	Nursing	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Ariel Whitley for Healthcare District Board of Directors
70	Utilities Failure - Disaster Policy	Emergency Preparedness	Hunter, Joey: Director Emergency Preparedness, EOC & Security	Ariel Whitley for Healthcare District Board of Directors