

#### AGENDA

### REGULAR MEETING OF THE BOARD OF DIRECTORS Tuesday, October 1, 2024 – 4:00 PM

## Modular C Classroom 600 N. Highland Springs Avenue, Banning, CA 92220

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the Administration Office at (951) 769-2160. Notification 48 hours prior to the meeting will enable the Hospital to make reasonable arrangement to ensure accessibility to this meeting. [28 CFR 35.02-35.104 ADA Title II].

TAB

I. Call to Order

S. DiBiasi, Chair

#### II. Public Comment

A five-minute limitation shall apply to each member of the public who wishes to address the Hospital Board of Directors on any matter under the subject jurisdiction of the Board. A thirty-minute time limit is placed on this section. No member of the public shall be permitted to "share" his/her five minutes with any other member of the public. (Usually, any items received under this heading are referred to staff for future study, research, completion and/or future Board Action.) (PLEASE STATE YOUR NAME AND ADDRESS FOR THE RECORD.)

On behalf of the Hospital Board of Directors, we want you to know that the Board acknowledges the comments or concerns that you direct to this Board. While the Board may wish to occasionally respond immediately to questions or comments if appropriate, they often will instruct the Hospital CEO, or other Hospital Executive personnel, to do further research and report back to the Board prior to responding to any issues raised. If you have specific questions, you will receive a response either at the meeting or shortly thereafter. The Board wants to ensure that it is fully informed before responding, and so if your questions are not addressed during the meeting, this does not indicate a lack of interest on the Board's part; a response will be forthcoming.

#### **OLD BUSINESS**

III.	<ul> <li>*Proposed Action - Approve Minutes</li> <li>September 3, 2024, Regular Meeting</li> </ul>	S. DiBiasi	А
NEW	BUSINESS		
IV.	Hospital Board Chair Monthly Report	S. DiBiasi	verbal
V.	CEO Monthly Report	S. Barron	В

VI.	October, November, & December Board/Committee Meeting Calendars	S. DiBiasi	С
VII.	Quarterly Construction Update	J. Peleuses	D
VIII.	Committee Reports:		
	<ul> <li>Finance Committee         <ul> <li>September 24, 2024, regular meeting minutes</li> <li>* Proposed Action – Approve August 2024 Financial Statemeter</li> <li>ROLL CALL</li> </ul> </li> </ul>	S. DiBiasi/ D. Heckathorne ent (Unaudited)	Ε
	<ul> <li>Human Resources Committee         <ul> <li>September 18, 2024, regular meeting minutes</li> <li>Reports</li> </ul> </li> </ul>	S. Rutledge/ A. Karam	F
IX.	* Proposed Action – Approve the 2024/2025 Associates Health Plan Benefits • ROLL CALL	A. Karam	G
X.	<ul> <li>* Proposed Action – Approve the Associate Holiday Gift Cards</li> <li>• ROLL CALL</li> </ul>	A. Karam	Н
XI.	* Proposed Action – Recommend Approval to the Healthcare District Board of Policies and Procedures • ROLL CALL	Staff	Ι
XII.	Chief of Staff Report	R. Sahagian, MI Chief of Staff	) verbal
XIII.	Community Benefit events/Announcements/ and newspaper articles	S. DiBiasi	J
***	ITEMS FOR DISCUSSION/APPROVAL IN CLOSED SESSION	S. DiBiasi	
>	Proposed Action - Recommend approval to Healthcare District Board - Medica (Health & Safety Code §32155; and Evidence Code §1157)	l Staff Credentialin	ng

 Receive Quarterly EOC/Life Safety/Utility Management Report (Health & Safety Code §32155)

## XIV. ADJOURN TO CLOSED SESSION

\* The Board will convene to the Open Session portion of the meeting approximately 2 minutes after the conclusion of Closed Session.

## **RECONVENE TO OPEN SESSION**

### \*\*\* REPORT ON ACTIONS TAKEN DURING CLOSED SESSION

S. DiBiasi

XV. Future Agenda Items

### XVI. ADJOURN

S. DiBiasi

\*Action Required

In accordance with The Brown Act, *Section 54957.5*, all public records relating to an agenda item on this agenda are available for public inspection at the time the document is distributed to all, or a majority of all, members of the Board. Such records shall be available at the Hospital Administration office located at 600 N. Highland Springs Avenue, Banning, CA 92220 during regular business hours, Monday through Friday, 8:00 am - 4:30 pm.

I certify that on September 27, 2024, I posted a copy of the foregoing agenda near the regular meeting place of the Board of Directors of San Gorgonio Memorial Hospital, and on the San Gorgonio Memorial Hospital website, said time being at least 72 hours in advance of the regular meeting of the Board of Directors (Government Code Section 54954.2).

Executed at Banning, California, on September 27, 2024

ariel Whitley

Ariel Whitley, Executive Assistant

TAB A

## REGULAR MEETING OF THE SAN GORGONIO MEMORIAL HOSPITAL BOARD OF DIRECTORS

## September 3, 2024

The regular meeting of the San Gorgonio Memorial Hospital Board of Directors was held on Tuesday, September 3, 2024, in Modular C meeting room, 600 N. Highland Springs Avenue, Banning, California.

Members Present:	Susan DiBiasi (Chair), Perry Goldstein, Shannon McDougall, Darrell Petersen, Ron Rader, Steve Rutledge, Randal Stevens, Lanny Swerdlow
Members Absent:	Dennis Tankersley
Required Staff:	Steve Barron (CEO), Raffi Sahagian, MD (Chief of Staff), Daniel Heckathorne (CFO), Angie Brady (CNE), John Peleuses (VP Ancillary and Support Services), Ariel Whitley (EA/Director of Comp. and Privacy), Annah Karam (CHRO)

AGENDA ITEM		ACTION / FOLLOW-UP
Call To Order	Chair, Susan DiBiasi, called the meeting to order at 4:01 pm.	
Public Comment	No public comment.	
OLD BUSINESS		
Proposed Action - Approve Minutes	Chair, Susan DiBiasi, asked for any changes or corrections to the minutes of the August 6, 2024, regular meeting.	The minutes of the August 6, 2024, regular meeting will
August 6, 2024, regular meeting.	There we none.	stand correct as presented.
NEW BUSINESS		
Hospital Board Chair Monthly Report	No formal report.	
CEO Monthly Report	Steve Barron, CEO, reported that the Riverside County EMS Agency (REMSA), will soon be updating their system to include SGMH as a stroke receiving facility. Steve also reported that there has been an uptick in Covid.	
September, October, & November Board/Committee meeting calendars	Calendars for September, October, and November were included on the board tablets.	
Quarterly Patient Care Services Report	Angela Brady, CNE, gave the Quarterly Patient Care Services report as included on the board tablets.	

AGENDA ITEM					ACTION /
					FOLLOW-UP
COMMITTEE REPOR	X1S:				
Finance Committee Proposed Action – Approve July 2024 Financial Statement (Unaudited).	Dan Heckathorne, 2024 Financial repo the Finance Comm included on the boar <b>BOARD MEMBE</b>	M.S.C., (Rader/Petersen), the SGMH Board of Directors approved the July 2024 Financial Statement as presented.			
	DiBiasi	Yes	Goldstein	Yes	as presenteu.
	McDougall	Yes	Petersen	Yes	
	Rader	Yes	Rutledge	Yes	
	Stevens	Yes	Swerdlow	Yes	
	Tankersley	Absent	Motion carried.		
Proposed Action – Recommend Approval to the Healthcare District Board of Policies and	There were fourter recommended approblem.	oval to the Heal	thcare District Boar		M.S.C., (Stevens/Rader), the SGMH Board of Directors voted to recommend approval
Procedures	DiBiasi	Yes	Goldstein	Yes	to the Healthcare
	McDougall	Yes	Petersen	Yes	District board of the
	Rader	Yes	Rutledge	Yes	policies and
	Stevens	Yes	Swerdlow	Yes	procedures as
	Tankersley	Absent	Motion carried.		submitted.
Chief of Staff Report Recommendations of the Medical Executive Committee – Informational	A discussion was h Executive Committe				
Community Benefit events/Announcement s/and newspaper articles	Miscellaneous infor				
Adjourn to Closed Session	Chair, DiBiasi repo acted upon during C > Recommend a Staff Creden > Receive Quar > Report Involv new program November 2 > Participate in				

AGENDA ITEM		ACTION / FOLLOW-UP
	Pending Litigation	
	The meeting adjourned to Closed Session at 4:50 pm.	
Reconvene to Open Session	The meeting adjourned from closed session at 5:13 pm.	
	Chair DiBiasi reported on the actions taken/information received during the Closed Session as follows:	
	<ul> <li>Recommended approval to the Healthcare District Board – Medical Staff Credentialing</li> <li>Received Quarterly Infection Prevention and Control Report</li> <li>Received Report Involving Trade Secret: Discussion will concern proposed new program and/or service. Estimated date of public disclosure: November 2024</li> <li>Participated in Telephone Conference with Legal Counsel</li> </ul>	
	regarding Pending Litigation	
Future Agenda Items	• None	
Adjourn	The meeting was adjourned at 5:15 pm.	

In accordance with The Brown Act, *Section 54957.5*, all reports and handouts discussed during this Open Session meeting are public records and are available for public inspection. These reports and/or handouts are available for review at the Hospital Administration office located at 600 N. Highland Springs Avenue, Banning, CA 92220 during regular business hours. Monday through Friday, 8:00 am - 4:30 pm.

Respectfully submitted by Ariel Whitley, Executive Assistant

TAB B



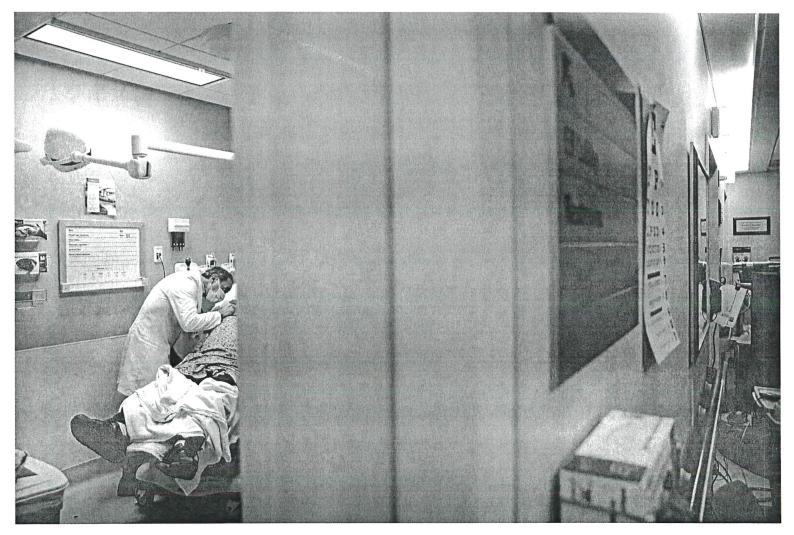
Politics Elections Education Housing Economy Environment Inequality California Voices NEW Ever

HEALTH



## California voters will decide who wins on health care tax: Gavin Newsom or doctors

BY KRISTEN HWANG JULY 1, 2024



The health care industry is supporting a ballot initiative in the 2024 California election that would require money raised from a special tax on insurers to be used for Medi-Cal, the state's insurance program for low-income households. It would adjust the so-called MCO tax in Gov. Gavin Newsom's budget. Photo by Shannon Stapleton, Reuters

## Listen to this article

## IN SUMMARY

The health care industry put a measure on the November ballot that would raise more money for Medi-Cal and block lawmakers from spending it on general government services. Billions of dollars are on the line.

## Lea esta historia en Español

A two-year cash influx or a long-term investment? Come November it will be up to California voters whether to lock billions of special tax dollars into <u>Medi-Cal</u> — the state's health insurance program for low-income residents — or leave the decision up to lawmakers who might be tempted to use the money elsewhere.

The budget deal Gov. Gavin Newsom signed on Saturday commits roughly \$2 billion through 2026 to increase payments to some doctors and health providers who see Medi-Cal patients, encouraging them to accept more low-income patients. The deal relies on a special tax that health insurance companies pay.

But there's a catch in the <u>upcoming election</u>, and it could undo some payment increases that are in the budget. Low-income families with young children are among the people who could lose out.

A <u>ballot initiative</u> supported by nearly the entire health care industry seeks to hold Newsom to a promise made last year to permanently secure that tax money for <u>health care</u> rather than letting future lawmakers use it to offset cuts to prisons, parks, roads and other services.

They say <u>Newsom backtracked on their agreement</u> when he put forward budget plans earlier this year to address the state's multibillion-dollar deficit. The tax is expected to generate more than \$35 billion over the next four years. The budget Newsom signed puts most of that money in the state's general spending account.

But if voters pass the ballot initiative in November, they would effectively undo that part of the deal. Under the initiative, Medi-Cal would get more money, and a different but bigger group of doctors and providers would get higher rate increases than what is currently in the budget. The initiative's main supporters, which include the California Medical Association and Planned Parenthood Affiliates of California, say voters should decide if they want to prevent future lawmakers from using money meant for Medi-Cal on other services.

"The best way to protect our Medi-Cal program and those vulnerable patients is to invest in it," said Jodi Hicks, co-chair of the initiative coalition and president of Planned Parenthood Affiliates of California. "Every day that a patient can see a doctor is a good day, and we need to invest and ensure that's happening for as long as we can."

The money in question comes from a special tax known as the Managed Care Organization, or <u>MCO tax</u>: Health insurers agree to be taxed to get a dollar-for-dollar match from the federal government.

The <u>tax is projected to generate</u> more than \$5 billion next year. California has relied on this tax for decades to offset state general fund spending on Medi-Cal, which some experts say is risky given signals from the federal government that it may stop providing matching funds to the state. Doctors have argued that the money — while it lasts — should be used to increase provider payments.

## **Expanded access to Medi-Cal**

For the past decade, California lawmakers have steadily restored Medi-Cal services cut during the Great Recession, added new ones, and expanded eligibility to include all low-income <u>Californians regardless of citizenship</u>. Today, more than 15 million Californians — more than a third of its residents — are enrolled in Medi-Cal, but many doctors say eligibility and benefit expansions have come without commensurate rate increases. As a result, too few providers accept Medi-Cal patients.

Assemblymember <u>Akilah Weber</u>, an obstetrician from La Mesa, said California's failure to increase rates makes it impossible to tackle long-standing health disparities among marginalized communities.

"It's nice to give people insurance, but if they have no providers to go to, we haven't done much," Weber said.



Money-making L.A. hospitals quit delivering babies. Inside the fight to keep one labor ward open.

JUNE 6, 2024

Weber, a Democrat, has not endorsed the ballot initiative. But during recent Assembly budget hearings, she criticized Newsom representatives for walking back earlier promises to increase rates. The budget deal partially reinstates rate increases — which Weber said was a "step in the right direction."

"We need a real show from the state and a commitment that we're ready to support hospitals and doctors and providers," Weber said.

## Who wins and who loses in MCO tax

Money from the health care industry tax is an enticing target for groups trying to preserve or expand programs while the state faces a projected <u>two-year deficit of \$56 billion</u>. Newsom has proposed increasing the tax twice this year to soften Medi-Cal's cost to the state's general fund.

"This agreement sets the state on a path for long-term fiscal stability – addressing the current shortfall and strengthening budget resilience down the road," Newsom said after the budget deal was announced.

Some of the groups who stand to get rate increases through the new budget include community health workers, private duty nurses, adult and pediatric day centers and children with <u>Medi-Cal at risk of automatic</u> <u>disenrollment</u>. If the ballot initiative passes, these groups won't get any money from the tax, which will instead be used to bump pay in other areas.

"We found a creative way to help since we had no money this year," said Sen. <u>Caroline Menjivar</u>, chair of the Senate health budget subcommittee.

Menjivar, a Democrat from Van Nuys, has been outspoken about not letting spending be dictated by wealthy special interest groups, such as the doctors and hospital lobbies, which support the initiative. Many of the smaller groups included in the budget have tried to get state help for years, but don't have "fancy lobbyists," Menjivar said.

# Which California health providers get rate increases under the MCO tax?

The 2024-25 state budget and an upcoming ballot initiative seek to use money generated under the Managed Care Organization tax to increase Medi-Cal payments to providers. Different providers would get increases depending on whether the initiative passes. The tax on health insurance plans is estimated to generate between \$6 billion to \$9 billion annually. Higher payments went into effect in January 2024 for primary care, maternity care and some mental health services as a result of last year's budget action.

Services	Under the 2024-25 budget deal	If the ballot initiative passes
Abortion care and family planning	Х	Х
Air ambulance transport	X	
Behavioral health throughput		Х
Community-based adult services	X	
Community health workers	Х	
Community hospital outpatient		X
Congregate living health facilities	Х	
Continuous coverage ages 0-5	X	
Designated public hospitals		Х
Emergency department services	X	Х
Federally qualified and rural health center services	Х	Х
Graduate medical education		X
Ground emergency medical transportation	Х	X
Medi-Cal workforce pool - labor management committee	X	X
Non-emergency medical transportation	Х	
Pediatric day health centers	X	
Physician and non-physician health professional services	Х	Х
Private duty nursing	X	

Note: The ballot initiative provides funding for community health workers, but it would not take effect in the 2024-25 budget should the initiativ pass.



One service that would lose out if the initiative passes is intended to protect young children from losing health insurance. It gives children under age 5 continuous Medi-Cal eligibility, meaning they wouldn't have to reenroll every year.

About 80% of children dropped from coverage annually lose insurance because of missing paperwork, wrong addresses or other procedural red tape, **not because they no longer qualify for Medi-Cal**, said Mayra Alvarez, president of The Children's Partnership, which advocated for the money in the state budget.

"We are very concerned that there is any proposal that would have the effect of rolling back health care coverage for children," Alvarez said of the ballot initiative. "We want to avoid even one more child losing coverage."

Proponents of the ballot initiative contend it's not a winners vs. losers situation. Past governors and Legislatures have routinely raided the tax to fill state budget gaps. Their logic: The money comes directly from the health care industry and should go back into the health system.

The initiative, Hicks says, prioritizes critical elements of the state's health care delivery system by funding clinics, emergency departments and primary care providers. It also deposits some tax money into the general fund to give legislators flexibility, Hicks said.

## A calculated risk for Medi-Cal

Newsom was able to partially increase rates and subsidize Medi-Cal spending in the general fund, in part, because he wants to increase the tax levied on health plans. The more health plans are taxed, the more matching dollars the federal government funnels to California.

But some experts say that's a risky strategy.

Increasing the tax and then diverting the money to the general fund the way California is proposing to do is "really dangerous," said Diana Dooley, who served as California's secretary of Health and Human Services under former Gov. Jerry Brown.

The tax must be approved by the Centers for Medicare and Medicaid Services, which has already <u>warned</u> <u>California that the state is exploiting the system</u> and unlikely to get such a large tax benefit in future years. Federal regulators are eyeing changes to reduce how much money goes to California and the other 17 states that rely on the tax reimbursement policy. Dooley said the federal government has tried to get rid of this funding stream in the past, even under the Obama Administration.

"They're not very sympathetic to California. They want to say 'California you're so big, you can take care of yourself." Dooley said. "We have to dance pretty carefully in our relationship with the federal government."

Representatives for Newsom did not respond to questions about the likelihood that the federal government will approve the tax increase.

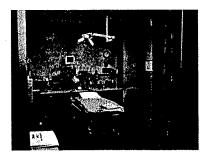
Typically lawmakers don't want to cede budgeting control to voters, fiscal and policy experts say.

Previous voter initiatives that tie spending to specific buckets cause problems when lawmakers try to balance the budget during deficit years. **Proposition 98**, which passed in the 1988 election and allocates roughly 40% of the state budget to education, routinely comes under fire during budget season for hamstringing lawmakers.

"If every program runs a ballot initiative, you virtually guarantee immense budget deficits for as far as the eye can see," said Dan Schnur, a former Republican strategist who teaches political communication at the University of Southern California and UC Berkeley. "Every voter spending mandate creates an additional challenge for the Legislature."

Supported by the California Health Care Foundation (CHCF), which works to ensure that people have access to the care they need, when they need it, at a price they can afford. Visit <u>www.chcf.org</u> to learn more.

## MORE ON HEALTH CARE



Doctors vs. hospitals: A bid to regulate hedge funds is dividing California medical groups

APRIL 30, 2024

TAB C



## October 2024

## Board of Directors Calendar

Sun	Mon	Tue	Wed	Thu	Fri	Sat
		1 4:00 pm Hospital Board Meeting 6:00 pm Healthcare District Board Meeting	2	3	4	5
6	7	8	9 Highland Springs Women's Club (SGMH Speakers) @10am	10	11 Beaumont Chamber Breakfast @7:30 AM	12
13	14	15	16 <b>10:00 am Community</b> <b>Planning Meeting</b> Soboba Health Fair (SGMH will be present)	17	18	19
20	21	22	23	24	25	26
27	28	29 9:00 am Finance Committee	30	31 * Halloween Costume and Pumpkin Carving Contest @SGMH		



# November 2024

## Board of Directors Calendar

Sun	Mon	Tue	Wed	Thu	Fri	Sat
					1	2
3 Daylight Savings Time ends.	4	5 4:00 pm Hospital Board Meeting 6:00 pm Healthcare District Board Meeting	6	7	8 Beaumont Chamber Breakfast @7:30 AM	9
10	11	12	13	14	15	16
17	18	19	20 5:00 Measure H Mtg 5:15 Measure A Mtg Banning Chamber Breakfast @7AM	21	22	23
24	25	26 9:00 am Finance Committee	27	28 Thanksgiving Day! Administration Closed	29 Administration Closed	30

Items with \* = Associate functions that Board members are invited to attend



## December 2024

## Board of Directors Calendar

Sun	Mon	Tue	Wed	Thu	Fri	Sat
1	2	3 4:00 pm Hospital Board Meeting	4	5	6	7
		6:00 pm Healthcare District Board Meeting				
8	9	10	11	12	13 Beaumont Chamber Breakfast @7:30 AM	14
15	16	17 9:00 am Finance Committee 10:00 am Executive Committee	18 Banning Chamber Breakfast @7AM	19	20	21
22	23	24 Administration Closed Christmas Eve	25 Administration Closed Christmas Day	26	27	28
29	30	31 Administration Closed New Year's Eve				

TAB D

# Quarterly Construction Update

Report As of 20 Sept. 2024

## September 2024

Project	Start Date	Anticipated Completion Date	Status	Progress
Siemens Lighting Project	6/1/2022	TBD	Open	Waiting for HCAI CO to Sign-off 4 of 7 components completed.
Siemens Energy Management System (EMS)	7/13/2022	TBD	Open	Waiting for Punchlist completion and HCAI Sign-off.
New Diagnostic Imaging CT	1/5/2024	11/29/2024	Open	CT unit to be delivered 30 September 2024.
Replacememt of R/F Room	5/8/2024	11/29/2024	Open	R/F Equipment scheduled for delivery mid October 2024
Seismic Retrofit – Material Testing and Conditional Testing Program (MTCAP)	5/29/2024	5/29/2025	Open	In progress. Currently testing in Med/Surg.
Spect CT	1/18/2024	6/30/2025	Open	Plans in HCAI Review.

TAB E

## REGULAR MEETING OF THE SAN GORGONIO MEMORIAL HOSPITAL BOARD OF DIRECTORS

## FINANCE COMMITTEE September 24, 2024

The regular meeting of the San Gorgonio Memorial Hospital Board of Directors Finance Committee was held on Tuesday, September 24, 2024, in the Administration Boardroom, 600 N. Highland Springs Avenue, Banning, California.

Members Present: Susan DiBiasi (Chair), Ron Rader, Steve Rutledge

Members Absent: Darrell Petersen

<u>Required Staff</u>: Steve Barron (CEO), Daniel Heckathorne (CFO), John Peleuses (VP, Ancillary & Support Services), Ariel Whitley (Executive Assistant), Angela Brady (CNE), Annah Karam (CHRO)

AGENDA ITEM		ACTION / FOLLOW- UP		
Call To Order	Susan DiBiasi call	l.		
Public Comment	No public present.			
OLD BUSINESS	I			
Proposed Action - Approve Minutes August 27, 2024, regular meeting	Susan DiBiasi ask the August 27, 202	s to the minutes of one.	The minutes of the August 27, 2024, regular meeting will stand correct as presented.	
NEW BUSINESS				
Proposed Action – Recommend Approval to Hospital Board of Directors - Monthly Financial Report (Unaudited) – August 2024	Daniel Heckathor finance report as in The month of Au to budgeted nega negative \$2.88M \$1.70M. <b>ROLL CALL:</b> DiBiasi Rader Motion carried.	M.S.C. (Rader/Rutledge), the SGMH Finance Committee voted to recommend approval of the Unaudited August 2024 Financial report to the Hospital Board of Directors.		
Future Agenda Items	• 340B Pric			

AGENDA ITEM	DISCUSSION	ACTION / FOLLOW- UP
Next Meeting	The next regular Finance Committee meeting will be held on October 29, 2024 @ 9:00 am.	
Adjournment	The meeting was adjourned at 9:52 am.	

In accordance with The Brown Act, *Section 54957.5*, all reports, and handouts discussed during this Open Session meeting are public records and are available for public inspection. These reports and/or handouts are available for review at the Hospital Administration office located at 600 N. Highland Springs Avenue, Banning, CA 92220 during regular business hours, Monday through Friday, 8:00 am - 4:30 pm.

Minutes respectfully submitted by Ariel Whitley, Executive Assistant



## SAN GORGONIO MEMORIAL HOSPITAL BANNING, CALIFORNIA

**Unaudited Financial Statements** 

for

TWO MONTHS ENDING AUGUST 31, 2024

FY 2025

Certification Statement:

To the best of my knowledge, I certify for the hospital that the attached financial statements, except for the impact of incomplete and unbooked June 30, 2024 year end audit entries, do not contain any untrue statement of a material fact or omit to state a material fact that would make the financial statements misleading. I further certify that the financial statements present in all material respects the financial condition and results of operation of the hospital and all related organizations reported herein.

Note: Because these reports are prepared for internal users only, they do not purport to conform to the principles contained in U.S. GAAP.

Certified by: Daniel R. Heckathorne Daniel R. Heckathorne

9/21/2024

CFO

## Profit/Loss (EBIDA) Summary (MTD) Negative and (YTD) Positive (comparisons to Budget)

**Month** - The month of August resulted in negative \$2.22M Earnings before Interest, Depreciation and Amortization (EBIDA) compared to budgeted negative EBIDA of \$1.54M. Overall Surplus was negative \$2.88M compared to the budgeted negative Surplus of \$1.70M.

**YTD** – The two months ending August resulted in negative \$3.49M Earnings before Interest, Depreciation and Amortization (EBIDA) compared to budgeted Negative EBIDA of \$3.63M. Overall Surplus was negative \$4.73M compared to the budgeted negative Surplus of \$3.99M.

Note: If the unaccrued Supplemental funds, projected DSH and P4P funds, along with provision for lease principal payments were booked, the YTD EBIDA would be a negative \$587K compared to the actual negative booked \$4.73M.

## Monthly Adjustments and Items of Note:

- Patient Days, Emergency Visits and Adjusted Patient Days exceeded budget.
- Net Revenues were below budget due to changes in Payor mix and I/P vs. O/P mix.
- Note: Balance Sheet balances items are subject to continuing final reconciliations being prepared for the annual financial audit.
- Other items of note are presented in the Extraordinary Items summary immediately following this Executive Summary.

**Monthly Workloads** – The August inpatient average daily census was 24.3 compared to the budgeted 22.1. Adjusted Patient Days were 22.8% over budget (2,400 vs. 1,955), while Patient Days were 9.9% over (754 vs. 686) budget. Emergency Visits were 0.5% over budget (3,636 vs. 3,617), and Surgeries were 14.8% under budget (98 vs. 115), and were 35% below% over the 151 cases the previous August.

**YTD Workloads** - The inpatient average daily census through August was 24.2 compared to the budgeted 21.6. Adjusted Patient Days were 13.7% over budget (4,360 vs. 3,836), while Patient Days were 11.8% over (1,501 vs. 1,342) budget. Emergency Visits were 0.7% over budget (7,166 vs. 7,111), and Surgeries were 10.3% under budget (201 vs. 224).

## Patient Revenues (MTD) Negative Variance (YTD) Positive Variance

**Month** - Net Patient Revenues in August were \$4.84M, or \$299K below budget even though the Adjusted Patient Day's had a positive variance of 20.9%. Other items of note included the fact that gross Inpatient Revenues were \$1.9M below budget in contrast to July's being \$1.74M over budget. Gross Outpatient Revenues were \$779K over budget. As discussed in the past, Inpatient Revenues pay about 16% of charges, compared to Outpatient Revenues which pay under 9% of charges.

**YTD** – Net Patient Revenues through August were \$10.78M, or \$741K over budget reflecting Adjusted Patient Day's positive variance of 13.7% and strong collections. Other items of note included the fact that gross Inpatient Revenues were only \$193K over budget, and gross Outpatient Revenues were \$1.22M over budget. As discussed above, Inpatient Revenues pay about 16% of charges, compared to Outpatient Revenues which pay under 9% of charges.

## Total Operating Revenues (MTD) Negative Variance & (YTD) Positive Variance

**Month** – Operating Revenue in August was \$304K under budget. This is impacted by the Net Patient Revenues being \$299K under budget and the Non-Patient Revenues being \$5K under budget.

**YTD** - Operating Revenue through August was \$676K over budget. This is impacted by the Net Patient Revenues being \$741K over budget and the Non-Patient Revenues being \$64K under budget

## Operating Expenses (MTD) Negative & (YTD) Negative Variance

**Month** - Operating Expenses in August were \$8.20M which was over budget by \$385K. Key items that impacted Expenses were: 1) Salaries, Wages, Benefits, and Contract Labor were collectively \$20K over budget. The Wages were \$205K (5.3%) over budget while the Benefits and Contract Labor were under budget by \$158K and 27K respectively. This is respectable considering that the Adjusted Patient Days were 23% over budget; 2) Purchased Services were over budget due to a) accounting project fees \$(\$125K) and b) Allscripts/Navigant fees correction of \$106K for July & August; 3) Repairs were over budget by \$40K, which included Plant Operation ongoing maintenance project costs of \$66K. Other Items: Non-Operating Revenues 1) Measure A Tax income projected revenues are reduced to \$400K per month based on the newly approved tax rate that was established at the August Board meeting; 2) Interest expenses included accrual of \$64K for the recent litigation settlement, and an additional \$51K to correct the July estimate for the LOC interest costs.

**Year-to Date** – Operating Expenses through August were \$16.0M which was over budget by \$539K. Key items that impacted Expenses were: 1) Salaries, Wages, Benefits, and Contract Labor were collectively \$83K below budget. The Wages were \$312K (4.1%) over budget while the Benefits and Contract Labore were under budget by \$347K and \$47K respectively. This is respectable considering that the Adjusted Patient Days were 13.7% over budget; 2) Purchased Services were over budget due to a) accounting project fees (\$185K) and b) Legal fees variance of \$196K; 3) Repairs were over budget by \$104K, which included Plant Operation ongoing maintenance project costs of \$115K; 4) Insurance Expense was over budget which included the annual cyber insurance premium payment of \$61K, and 5) Other Expenses are over budget for phone services and dues and subscriptions, which usually come early in the year. Other Items: (See "Monthly" comments above.)

## **Balance Sheet/Cash Flow**

Note: As previously mentioned the Balance Sheet items are still subject to further audit entries and will be modified as the audit adjustments are completed.

Patient cash collections in August were \$5.35M compared to \$6.23M in July and \$4.80M in June. Gross Accounts Receivable Days in August were 59.5, which was slight drop from 59.9 in July and 62.3 in June.

Operating Cash was \$14.9M in August compared to \$16.2M in July compared and \$19.4M in June. Accounts Payable in August were \$10.3M compared to \$9.9M in July and \$9.6M in June.

The semi-annual General Obligation bond principal and Interest payments (slightly under \$5M) were paid on August 1 and the changes reflected on the Balance Sheet. The \$12M Line of Credit balance remained at \$12M, the same as it was as of June 27, 2024.

## <u>Summary</u>

## Positive takeaways:

- 1) Key workload volumes, i.e., Patient Days, E/R visits and Adjusted Patient Days exceeded budget.
- 2) The YTD Net Revenues are slightly over budget after the first two months of the fiscal year.

## Negative/Challenging takeaways:

- 1) Although the upcoming Supplemental Fundings would have brought the negative EBIDA for the month, much attention must be paid to cash management between now and the actual receipt of the fundings.
- 2) August can generally be a difficult month for hospital operations, and except for the unusual expense items, most other matters were fairly close to expectations.

SGMH AUGUST 2024 EXTRAORDI SALARIES / BENEFITS/ CONTRACT LABOR COMBINED LABOR AND BENEFITS OVER OTHER EXPENSE OTHER EXPENSE PLANT OPERATIONS REPAIRS (ONGOINC	SGMH AUGUST 2024 EXTRAORDINARY ITEMS IMPACTING OVE EXPENSE SALARIES / BENEFITS/ CONTRACT LABOR COMBINED LABOR AND BENEFITS OVER (UNDER) BUDGET OTHER EXPENSE		RALL FINANCIAL OUTCOMES		
ARIES / BENEFITS/ C OMBINED LABOR ANI IER EXPENSE	EXPENSE CONTRACT LABOR D BENEFITS OVER (UNDER) BUDGET				707/177/6
ARIES / BENEFITS/ C OMBINED LABOR ANI IER EXPENSE	EXPENSE CONTRACT LABOR ID BENEFITS OVER (UNDER) BUDGET				
ARIES / BENEFITS/ C OMBINED LABOR ANI IER EXPENSE	CONTRACT LABOR		[N	INCOME	GAIN/(LOSS)
ARIES / BENEFITS/ C OMBINED LABOR ANI IER EXPENSE	CONTRACT LABOR				
OMBINED LABOR ANI IER EXPENSE LANT OPERATIONS R	D BENEFITS OVER (UNDER) BUDGET		REVENUES		
OMBINED LABOR ANI	ID BENEFITS OVER (UNDER) BUDGET				
IER EXPENSE		46,510	NET PATIENT REVENUES OVER BUDGET	(298,880)	
IER EXPENSE					
LANT OPERATIONS R					
LANT OPERATIONS R			OTHER REVENUES		
	PLANT OPERATIONS REPAIRS (ONGOING, SEASONAL)	40,248			
			SUPPLEMENTAL REVENUES - HQAF DIRECT GRANT	456,322	
ACCOUNTING PROJECT		124,869			
LLSCRIPTS/NAVIGANT	ALLSCRIPTS/NAVIGANT (CORRECT JULY POSTING)	106,344			
			OTHER REVENUE EMERGENCY SERVICES GRANT - RADIO SYSTEMS	93,008	
INE OF CREDIT INTERE	LINE OF CREDIT INTEREST (EXTRA FOR JULY UNDER ACCRUAL)	51,000		-	
			NON-OPERATING REVENUE - FOUNDATION DONATION - CLINIC	50,000	
<b>VTEREST ACCRUAL - LI</b>	INTEREST ACCRUAL - LITIGATION MATTERS (JULY & AUGUST)	64,000			
22 EXTRAORDINARY NEGATIVE EXPENSES	IIVE EXPENSES	432,971	EXTRAORDINARY POSITIVE (NEGATIVE) REVENUES	300,450	(132,521)
		· · · · · ·			
24 Note: These varian	These variances are not intended to account for all varia	iriances, but are	inces, but are meant to highlight key or unusual variations.		
				-	

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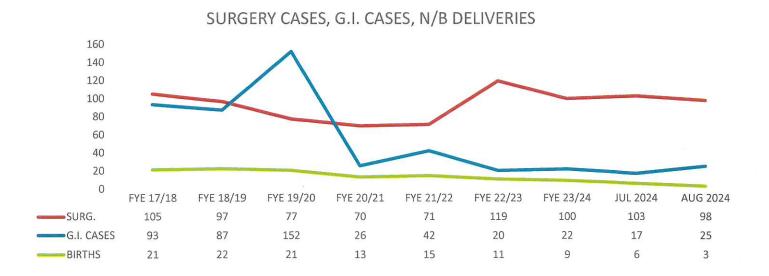
STATISTICS	
Inpatient Admissions/Discharges (Monthly Average)	Represents number of patients admitted/discharged into and out of the hospital.
Patient Days (Monthly Average)	Each day a patient stays in the hospital is counted as a patient day. This count is normally done at midnight.
Average Daily Census (Inpatient)	Equals the average number of inpatients in the hospital on any given day or month.
Average Length of Stay (Inpatient)	Represents that average number of days that inpatients stay in the hospital.
Emergency Visits (Monthly Average)	Represents the number of patients who sought services at the emergency room.
Surgery Cases - Excluding G.I. (Monthly Average)	Equals the number of patients who had a surgical procedure(s) performed.
G.I. Cases (Monthly)	Number of patients who had a gastrointestinal exam performed.
Newborn Deliveries (Monthly)	Number of babies delivered.
PRODUCTIVITY	
Worked FTEs ( includes Registry FTEs)	Represents an equivalancy of full-time staff worked. One FTE is equivalent of working 40 hours per week, 80 hours per pay period, 173.3 hours per 30 day month, or 2,080 hours in a 52 week year. This calculation divides the number of hours worked by the number of hours worked by the number of hour pay period = 4.25 FTE's
Worked FTES per APD	Divides the Total Worked FTE's by the daily average of the Adjusted Patient Days.
Paid FTEs ( includes Registry FTEs)	Represents an equivalancy of full-time staff paid. One FTE is equivalent of working 40 hours per week, 80 hours per pay period, 173.3 hours per 30 day month, or 2,080 hours in a 52 week year. This calculation divides the number of hours paid (includes all hours paid consisting of worked hours, PTO hours, sick pay, etc.) by the number of hours in the respective work period (40, 80, etc.) Example: 500 hours paid in an 80 hour pay period = 6.25 FTE's.
Paid FTES per APD	Divides the Total Paid FTE's by the daily average of the Adjusted Patient Days.
ADJUSTED PATIENT DAYS	This is a blend of total patient days stayed in the hospital for a month, plus an equivalency factor (based on average inpatient revenue per patient day) applied to the outpatient revenues in order to account for outpatient workloads.

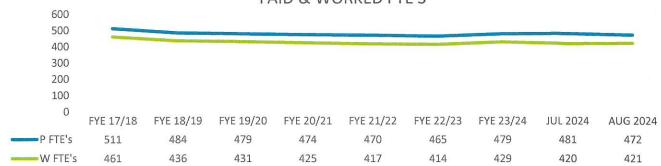
## SAN GORGONIO MEMORIAL HOSPITAL

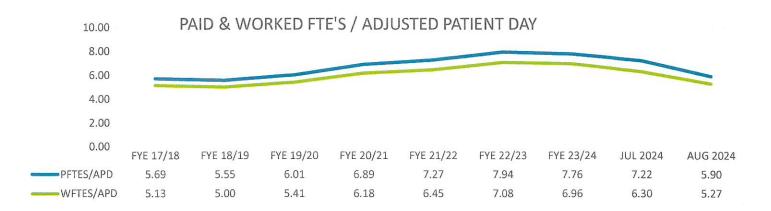


INPATIENT DISCHARGES

## SAN GORGONIO MEMORIAL HOSPITAL







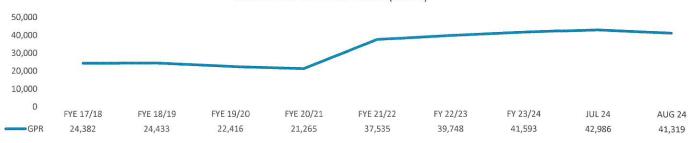
## PAID & WORKED FTE'S

Gross Patient Revenue (000's) (Monthly Ave.)	Represents total charges (before discounts and allowances) made for all patient services provided.
Net Patient Revenue (NPR) (000's) (Monthly Ave.)	Equals the sum of all (patient) charges for services provided that are due to the hospital, less estimated adjustments for discounts and other contractual disallowances for which the patients may be entitled.
NPR as % of Gross	Reflects the percentage of Gross Patient Revenues (charges) that are expected to be collected. Calculated by dividing Net Patient Revenue by the Gross Patient Revenue.
Total Operating Revenue (000's) (Monthly Ave.)	This reflects all Revenues available for payment of Operating Expenses. This includes Net Patient Revenue plus all other forms of miscellaneous Revenues.
Salaries, Wages, Benefits & Contract Labor (000's) (Monthly Ave.)	Represents the total staffing expenses of the Hospital
SWB + Contract Labor as % of Total Operating Revenue	SWB + Contract Labor as % of Total Operating Revenue Identifies what portion the Operating Revenues are spent on staffing costs.
Total Operating Expense (TOE) (000's)(Monthly Ave.)	Operating Expense reflects all costs needed to fund the Hospital's business operations.
TOE as % of Total Operating Revenue	Identifies the relationship that Operating Expenses have to the Total Operating Revenues.
EBIDA (000's)(Monthly Average)	Earnings Before Interest, Depreciation, and Amortization. This reflects the difference between Net Operating Revenues and Total Operating Expense. This is a quick measurment of the Hospital's ability to meet its financial obligations and have additional funds for equipment replacement and future growth of the organization.
EBIDA as % of NPR	This measurement is a guage of the surplus (or deficit) of funds available for operations and future growth.
Net Patient Revenue vs. Total Labor Expense	This measurement illustrates that Net Patient Revenues basically only cover Total Labor Expense, and that all of the Other Revenues and Supplemental Incomes are necessary to cover the remaining operational Expenses and EBIDA required to operate the Hospital.
Operating Revenues (Normalized), Expenses, Staffing Expenses, and EBIDA (Normalized)	This graph illustrates the "normalization" of Operating Revenues and EBIDA, by reallocating proportionate Supplemental Revenues and related Expenses into the current month and YTD results.

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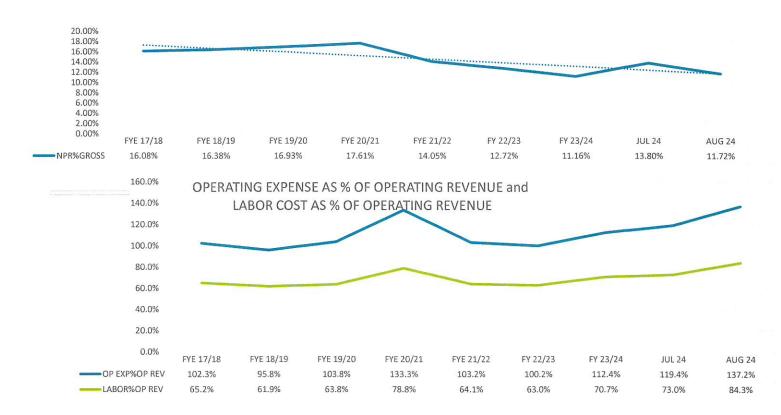
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INCOME STATEMENT

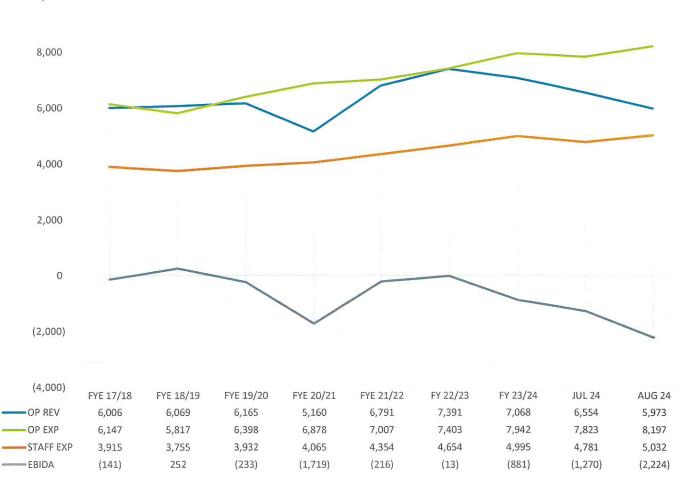


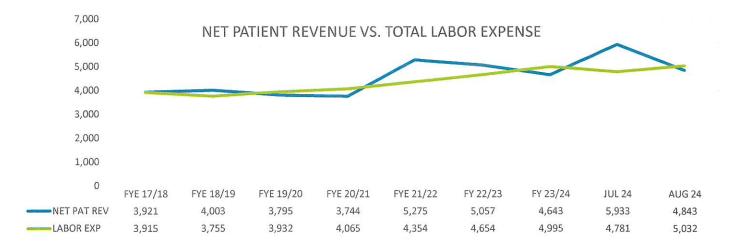
## GROSS PATIENT REVENUE (000's)

## NET PATIENT REVENUE AS % OF GROSS



## SAN GORGONIO MEMORIAL HOSPITAL



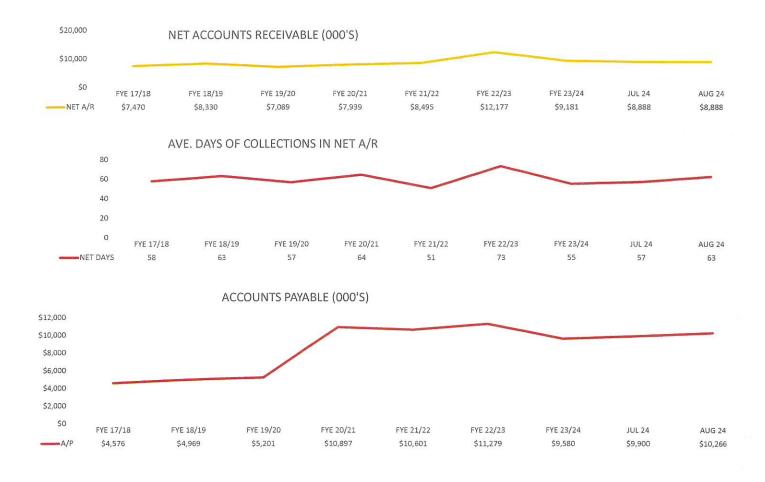


OPERATING REVENUE, OPERATING EXPENSE, STAFFING EXPENSE, AND EBIDA

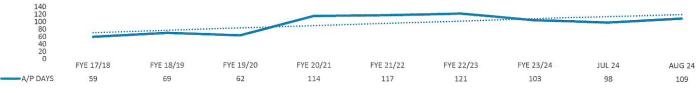
$ \                                   $				SDITAL PANA		N Month 4	0 Month EVE	AP 11100 30 2025	AQ	AR
FFEEden         FFEEden <t< th=""><th>12</th><th></th><th></th><th></th><th>40 00</th><th></th><th></th><th>100 mm</th><th></th><th>12112100</th></t<>	12				40 00			100 mm		12112100
Constrained Mediate Resume (and formed mediate Resum	m		FYE18/19	FYE19/20	FYE 20/21	FYE 21/22	FYE 22/23	FYE 23/24	FYE 24/25	FYE 24/25
Consist Billing Revenue         1         7 (47) (13         1         7 (47) (13         1         7 (47) (13) (13         1         7 (47) (13) (13) (13) (13) (13) (13) (13) (13	4 0	a travel at the maximum travel	MONTHLY AVE.	MONTHLY AVE.	MONTHLY AVE.	MONTHLY AVE.	12 MONTHLY AVE.		JULY	AUGUST
Transmission         1         7 <t< td=""><td>9</td><td>Gross Patient Revenue</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>S. 017</td></t<>	9	Gross Patient Revenue								S. 017
Optimum Resume         Control	~ 0	Inpatient Revenue	\$ 7,667,883		9,331,37	\$ 16,603,390	\$ 14,171,780	\$ 14,394,934		
Inder Head (1)         Inder Head (1) <thinder (1)<="" head="" th="">         Inder He</thinder>	0 0	Outpatient Revenue	16.765.365	15.067.104	11.933.682	20.932.075		27,197,604	27.250.251	28,340,039
Home Heating         Home Heating         All and a part of a par	10	Long Term Care Revenue	0	0	0	0				
Total Constraints         2.44.3.34         2.3.46.3.01         2.4.4.3.40         2.4.4.4.30         2.4.4.3.40         2.4.4.4.30         2.4.4.3.40         2.4.4.3.40         2.4.4.3.40         2.4.4.4.30         2.4.4.4.30	11	Home Health Revenue	0	0	0	0	0	1		
Optimization         (1,4,6,1,1)         (1,4,5,1,4)	12	Total Gross Patient Revenue	24,433,247	22,468,386	21,265,053	37,535,465	39,747,521	41,592,538	42,986,316	41,318,624
Distributions         (96,143)	14	Deductions From Revenue								
Clinific Densities         Clinific Densis         Clinific Densities         Clinific D	15	Discounts and Allowances	(19,588,148)	E			(33,545,205)		(35,846,196)	
Control Control         Control Control         Contro         Control         Control<	17	GI HMO Discounts	0				0		0	
Total Deductions From Revolue         (2002)330         (1.5.5.27)         (1.7.5.6.7)         (1.7.5.6.7)         (1.7.5.6.7)         (1.7.5.6.7.7.6.7)         (1.7.5.6.7.7.6.7)         (1.7.5.6.7.7.6.7)         (1.7.5.6.7.7.6.7)         (1.7.5.6.7.7.6.7)         (1.7.5.6.7.7.6.7)         (1.7.5.6.7.7.6.7)         (1.7.5.6.7.7.6.7)         (1.7.5.6.7.7.6.7)         (1.7.5.6.7.7.6.7)         (1.7.5.6.7.7.6.7)         (1.7.5.6.7.7.6.7)         (1.7.5.7.6.7.7.7.7)         (1.7.5.7.6.7.7.7.7.7.7.7.7.7.7.7.7.7.7.7.7	18	Charity Care	(56,168)	(86,517)	(41,362)	(136,947)	(97,443)	(54,157)		(79,514)
Rt         Falter Revenue         3.3.7.3         3.3.7.3         3.6.5.5         4.4.5.5         4.3.7.5         3.5.7.3         3.5.7.3           Corrent Revenues         0.6.0.0         1.7.0.0         0.6.0.0         2.0.0.0         0.6.0.0         1.7.0.0         2.3.3.5         3.7.7.3           Corrent Revenues         0.6.0.0         1.7.0.0         0.6.0.0         2.0.0.0         0.6.0.0         2.3.0.0         0.6.0.0         2.3.0.0         0.6.0.0         2.3.0.0         0.6.0.0         2.3.0.0         0.6.0.0         2.3.0.0         0.6.0.0         2.3.0.0         0.6.0.0         2.3.0.0         0.6.0.0         2.3.0.0         0.6.0.0         2.3.0.0         0.6.0.0         2.3.0.0         0.6.0.0         2.3.0.0         0.6.0.0         2.3.0.0         0.6.0.0         2.3.0.0         0.6.0.0         2.3.0.0         0.6.0.0         2.3.0.0         0.6.0.0         2.3.0.0         0.6.0.0         2.3.0.0         0.6.0.0         2.3.0.0         0.6.0.0         0.0.0.0         0.0.0.0         0.0.0.0         0.0.0.0         0.0.0.0         0.0.0.0         0.0.0.0         0.0.0.0         0.0.0.0         0.0.0.0         0.0.0.0         0.0.0.0         0.0.0.0         0.0.0.0         0.0.0.0         0.0.0.0         0.0.0.0         0.0.0.0         0.0.0.0	19	<b>Total Deductions From Revenue</b>	(20,502,339)	(18,5	(17,5	(32,449,666)	(34,690,589)	(36,949,705)	(37,0	(36,475,862)
and         and <td>20</td> <td></td> <td>-83.9%</td> <td>6</td> <td>1.0</td> <td>-86.5%</td> <td>-87.3%</td> <td>-88.8%</td> <td>4</td> <td>-88.3%</td>	20		-83.9%	6	1.0	-86.5%	-87.3%	-88.8%	4	-88.3%
One-Patient Kommens         (147,32)         (147,32)         (147,32)         (143,37)         (147,32)         (143,37)         (143,32)         (143,37) </td <td>17</td> <td></td> <td>0000'0000'0</td> <td>eco'zoo'e</td> <td>coc'co 1'c</td> <td>ce l'ron'r</td> <td>7rc'ara'r</td> <td>000'740'4</td> <td>001/20010</td> <td>101,1440,4</td>	17		0000'0000'0	eco'zoo'e	coc'co 1'c	ce l'ron'r	7rc'ara'r	000'740'4	001/20010	101,1440,4
Synthetical Revenues         1,463,371         1,17,32         66,70         76,04         76,347         1,17,333         1,333,35         1,533	23									
Clearch & One of Definitions         205,500         770,44         05,100         72,066         56,101         17,130         16,37           Clearch & One of Definitions         116,553         203,41         203,41         203,41         203,41         203,40	24	Supplemental Revenues	1,485,337	1,157,326	869,707	501,407	941,881	1,838,563	1,863	456,322
Transform         Transform <thtransform< th=""> <thtransform< th=""> <tht< td=""><td>25</td><td>Grants &amp; Other Op Revenues</td><td>205,590</td><td>750,434</td><td>505,190</td><td>725,066</td><td>986,421</td><td>171,380</td><td>155,927</td><td>210,965</td></tht<></thtransform<></thtransform<>	25	Grants & Other Op Revenues	205,590	750,434	505,190	725,066	986,421	171,380	155,927	210,965
Task Soluble Frequence         <	26		22,382	15,/43	0	0	0 01 2 1 0 0	- 100 310	0	0 776 636
Transmission         Signify	17	Tay Subsidies Ineasure D Tay Subsidies Pron 13	115,328	139,403	142 552	004'677 991	189 707	154 500	187.570	187.570
Non-Patient Revenues         2.041.34         2.246.07         1.423.56         5.875.26         5.423.315         5.60.66           Total Operating Revenue         5.872.28         5.104.56         5.606.61         6,713.41         7.300.66         5.603.63         650.66           Solating Revenue         5.872.28         5,102.58         5,006.71         730.66         5,003.71         730.66         5,604.73         730.66         5,604.73         844.13           Solating Revenue         5,872.78         8,103.77         730.66         5,872.83         893.84         893.83         893.84         893.84         893.83         893.84         8	29	Tax Subsidies County Sublmtl Funds	16,159	9.064	16,163	25,561	2,308	13,938	0	0
Total Operating Revenue         5.972.389         6.13.84         7.30.651         7.085.208         6.533.628           Operating Expenses         S.447.27         3.31.210         3.43.771         3.30.617         3.64.710           Statifies and Vages         S.447.28         3.14.3.27         3.12.31.88         3.64.771         3.30.61         3.64.170           Statifies and Malence         S.447.27         3.31.31.88         3.60.733         3.83.47         3.93.071         3.64.30.01           Statifies and Malence         S.447.27         3.31.31.88         3.60.733         3.83.73         3.93.071         1.04.40.01           Supply Statifies         S.447.27         3.31.81         3.63.72         1.11.82         3.83.73         1.00.72         3.84.71         3.83.73           Supply Statifies         S.447.27         3.13.81         3.63.72         1.43.007         3.84.71         1.00.72           Supply Statifies         S.47.28         3.03.77         3.03.77         3.83.72         1.00.727         3.84.71           Supply Statifies         S.57.80         3.03.77         3.04.91         3.84.71         1.00.727         3.84.71           Supply Statifies         Supply Statifies         Supply Statifies         Supply Statifies	30	Non-Patient Revenues	2,041,381	2,246,097	1,743,355	1,627,542	2,333,719	2,425,375	620,896	1,130,393
Index         Constant         Solution         Solution <t< td=""><td>31</td><td></td><td></td><td></td><td></td><td></td><td>10000</td><td></td><td>000 011 0</td><td>111 010 1</td></t<>	31						10000		000 011 0	111 010 1
Operating Expenses         Start 20         3,125,159         3,40,074         3,64,771         3,90,010         3,64,701           Statifies and Meges         70,471         732,100         51,659         3,40,074         3,64,731         3,90,010         84,460           Finge Banding         70,471         732,100         56,473         30,43,73         3,93,77         3,93,07         1,04,430           Finge Banding         70,471         73,23         56,473         30,337         24,358         59,443           Supply Expenses         55,377         73,35         59,277         139,56         19,431         73,430           Supply Expenses         55,377         16,323         73,358         59,446         70,726         14,431           Replicis         7,324         14,352         71,246         71,358         73,369         55,379         55,367         55,367         55,367         55,367         55,367         55,367         55,367         55,367         55,367         55,367         55,367         55,393         50,013         50,013         50,013         50,013         50,013         50,013         50,013         50,013         50,013         50,013         50,013         50,013         50,013         50	32	Iotal Operating Revenue	5,972,289	6,128,956	5,506,919	6,713,341	1,390,651	1,058,208	629'500'9	0,9/3,100
Statistical Sector         294,126         3,14,236         3,03,597         3,03,537         3,03,507 <td>34</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	34									
Finge Benefits         72,273         75,210         65,658         93,055         93,257         93,650         63,573         93,050         93,775         96,666         64,000           Purchased Fensions         25,653         33,188         76,123         30,533         39,577         96,666         44,000           Purchased Fensions         25,653         33,188         76,123         30,633         39,573         29,973         39,307         96,666         44,030           Supply Expense         65,377         11,10,43         11,11,122         33,301         10,4230         94,13           Repairs and Maintentce         85,327         10,377         11,10,43         11,17,74         11,35,33         13,360         9         9,13         1,1,1,1         1,1,1         1,1,1 <td>35</td> <td>Salaries and Wages</td> <td>2,941,226</td> <td>3,104,224</td> <td>3,125,159</td> <td>3,420,974</td> <td>3,634,721</td> <td>3,903,016</td> <td>3,881,210</td> <td>4,088,361</td>	35	Salaries and Wages	2,941,226	3,104,224	3,125,159	3,420,974	3,634,721	3,903,016	3,881,210	4,088,361
Profession         Total         Statistical         Statistical <ths< td=""><td>36</td><td>Fringe Benefits</td><td>702,477</td><td>752,708</td><td>856,889</td><td>830,599</td><td>938,301</td><td>970,571</td><td>804,480</td><td>846,161</td></ths<>	36	Fringe Benefits	702,477	752,708	856,889	830,599	938,301	970,571	804,480	846,161
Purplexies         53,517         73,338         53,517         73,338         53,517         73,038         73,038         73,	37	Contract Labor	746.624	910,86	350 783	330 533	057 000	130,900	493 000	446,16
Supply Spense         Section	200	Princhased Services	513 857	10001000	772 336	892.521	863,657	983.027	1.043.230	1.293.644
Number         75 at 1         0.660         92.277         11132         713.245         11132         710.727         70.060         94.03           Insurance Expense         65.25         50.277         110.61         71.27.45         119.66         94.01           Insurance Expense         65.25         50.277         110.61         71.27.45         119.61         71.27.45         110.61         71.27.45         110.66         71.27.45         110.66         60.66         60.65         60.65         71.27.45         110.61         71.27.65         101.17.75         71.26.61         60.65         60.65         71.27.65         101.17.75         71.26.61         60.65         60.65         72.27.61         71.26.61         71.27.61         71.27.61         71.27.61         71.27.61         71.27.71         71.26.61         71.27.71         72.27.13         6.27.7.36.61         71.27.71         72.27.13         6.27.7.36.61         71.26.61         71.26.61         71.26.61         71.26.61         71.27.71         72.27.13         72.27.13         6.27.7.36.1         72.27.13         6.27.26.61         72.27.13         72.27.13         72.27.13         72.27.13         72.27.13         72.27.13         72.27.13         72.27.13         72.27.13         72.27.13	40		685,518	751.025	903,883	995,446	953,253	819,631	903,033	922,372
Registion of Multienence         68.335         63.532         133,712         77,524         76,806         101,127         138,017         138,010           Insumoe Expenses         65,731         10,442         151,928         134,311         126,601           Insumoe Expenses         55,731         10,443         77,348         77,348         77,348         77,348         77,348         77,348         77,348         73,349         73,341         71,346         71,371         136,603           1014 Operating Expenses         57,700 gs         5,77,306         5,713,065         7,40,326         740,326         743,311         126,600         740,326         743,311         126,600         740,326         740,326         740,326         740,326         740,326         740,326         740,326         740,326         740,360         740,360         740,360         740,360         740,366         740,466         740	41	Utilities	75,471	80,680	92,287	111,192	93,037		94,413	93,552
All Other Operating Expenses         65,267         100,277         112,143         119,143         119,143         119,143         119,143         123,057         205,652           Insurance Expenses         78,150         78,150         78,23         37,925         37,925         37,925         37,925         37,131         123,667           I Cherense         76,150         76,150         78,150         78,233         37,926         37,926         37,926         37,326         73,131         123,667           Total Operating Expenses         5,770,023         6,377,306         6,901,255         7,403,258         7,403,258         7,831         (1,266)         68,64,73         3,56,00           EBIDA         25,720,023         6,377,306         6,901,255         7,413,867         44,323         14,353         3,56,00           Depreciation, and Amortization         437,804         434,271         (237,341         425,317         (1,266)         (681,631)         (1,266)         (7,262,09)           Depreciation, and Amortization         437,804         434,271         237,173         417,341         417,341         417,341           Depreciation, and Amortization         437,321         65,172         414,372         741,322         517,323	42	Repairs and Maintenance	58,325	58,592	139,712	77,524	76,806		138,080	115,791
Mill Trepense         Signal         Tray and Tray a	43	Insurance Expense	85,267	103,277	110,683	112,745	119,548	129,097	205,682	76 293
Leases and Remais         75,150         73,231         73,431         31,952         91,327         36,210         96,210         30,060         70         30         30,105         7,303         7,303,138         7,323,138         7,103,13	4	All Other Operating Experises	58 743	109 484	172.366	241,101	91.499	120.769	0	0
1206 (b) CLINIC         98.810         94.628         6.901.255         7.010.605         7.403.258         7.950.039         7.82.313           Folal Operating Expenses         5,720,023         6,377.306         6,901.255         7.010.605         7.403.258         7.950.039         7.82.313           EBIDA         252,266         5,720,023         6,377.306         6,901.255         7.010.605         7.403.238         7.850.039         7.82.313           Depreciation Expense         477         472.044         473.917         (12.60.6)         966.905         7.43.317         10.10.644         10.00.644           Depreciation Expense         478.088         506.437         47.937         473.317         473.65         553.913         471.627         553.910         17.816         17.816           Depreciation Expense         478.088         506.437         47.923         853.923         973.4162         410.00.644         1000.644           Total Interest, Deprating Revenue:         7.745         27.759         7.121         25.068         132.567         41.137         17.816           Controbulors & Other         7.040         665.511         61.127         253.51         410.002.22         41.765         41.767         41.767         41.767	46	Leases and Rentals	76,150	79,233	79,424	37,952	99,514	51,237	36,210	25,058
Total Operating Expenses         5/70,023         6,377,306         6,507,336         6,507,364         (1,269,509)         (1,269,509)           EBIDA         252,266         (2,48,351)         (1,394,337)         (297,264)         (1,269,509)         (1,269,509)           Interest, Depreciation, and Amortization         437,808         566,437         434,771         477,317         495,039         566,432         447,764         (1,269,509)         (1,269,509)           Depreciation Expense         416,193         416,193         427,793         437,794         495,039         566,442         461,764           Total interest, Depreciation Expense         416,193         417,394         437,794         437,695         565,937         566,942         539,000           Contributions & Other         7,745         27,753         7,121         25,066         132,687         411,670         17,616           Contributions & Other         7,745         27,753         7,121         25,066         132,687         411,670         17,616           Tax Subsidies for GO Bonds - MA         52,437         665,517         611,752         106,553         411,670         17,815           Tax Subsidies for GO Bonds - MA         52,437         666,566         594,410         614,127	47	1206 (b) CLINIC	98,810	94,628	34,096	0	0		0	0
EBDA         252,266         (248,351)         (1,394,337)         (297,264)         (12,606)         (81,431)         (1,265,003)           Interest, Depreciation, and Amortization         497,808         566,497         494,721         472,337         495,039         586,042         539,000           Depreciation Expense         418,193         422,014         447,394         391,665         494,463         417,394         391,665         414,870         417,870         417,870         417,870         417,870         417,870         417,870         417,870         417,870         417,870         417,870         417,870         417,870         417,870         417,810         17,816         417,810         17,816         417,870         417,870         417,810         17,816         417,810         17,816         417,810         17,816         417,810         17,816         417,810         17,816         417,810         17,816         417,810         17,816         417,810         17,816         417,810         17,816         417,810         17,816         417,810         17,816         417,810         17,816         417,810         17,816         17,816         417,810         17,816         417,810         17,816         417,810         17,816         17,816 <t< td=""><td>48</td><td>Total Operating Expenses</td><td>5,720,023</td><td>6,377,306</td><td>6,901,255</td><td>7,010,605</td><td>7,403,258</td><td>7,950,039</td><td>7,823,138</td><td>8,197,133</td></t<>	48	Total Operating Expenses	5,720,023	6,377,306	6,901,255	7,010,605	7,403,258	7,950,039	7,823,138	8,197,133
Interest, Depreciation, and Amortization         497,808         506,497         497,317         495,033         566,042         533,080           Depreciation Expense         418,193         427,908         506,497         497,603         566,042         533,080           Depreciation Expense         418,193         427,903         566,042         533,003         566,042         533,080           Interest Amortization Expense         418,193         427,933         447,933         341,452         341,423         461,472           Total Interest, Depr, & Amort.         7,743         27,753         7,121         25,068         583,410         660,979         627,333         410,000           Non-Operating Revenue:         7,743         27,753         64,172         733,566         1039,223         417,616           Combuloins & Guptar         686,966         598,410         616,059         660,979         627,333         417,616           Total Non Operating Revenue         7,00,202         694,720         693,472         (830,102)         (1832,537)         5           Total Non Operating Revenue         7,013,1521         (1,731,521)         (520,060)         (198,742)         (830,102)         (1832,537)         5           Total Non Operating Revenue <td>50</td> <td></td> <td>252,266</td> <td>(248,351)</td> <td>(1,394,337)</td> <td>(297,264)</td> <td>(12,606)</td> <td>(881,831)</td> <td>(1,269,509)</td> <td>(2,223,978)</td>	50		252,266	(248,351)	(1,394,337)	(297,264)	(12,606)	(881,831)	(1,269,509)	(2,223,978)
Interest & Amortization Expense         497,808         506,497         493,721         472,317         455,039         566,042         533,000           Interest & Amortization Expense         418,193         422,034         447,934         391,606         446,653         401,452         461,764           Interest & Amortization Expense         418,193         422,034         942,715         663,935         47,127         736,666         591,401         1000,844           Non-Operating Revenue:         7,745         27,753         7,121         25,068         132,567         41,1870         17,816           Contributions & Other         682,457         666,565         593,410         666,059         641,127         733,567         411,817         71,816           Total Non Operating Revenue/(Expense)         700,202         594,77         605,531         641,127         733,567         411,817         71,816           Total Non Operating Revenue/(Expense)         700,202         594,77         605,353         641,127         733,5472         61,953         61,953         61,953         61,953         61,953         61,953         61,953         61,953         61,953         61,853         61,853         61,853         61,853,742         61,853         61,853,742	51									
Interest & Amortization Expense         413,193         422,034         447,194         391,606         434,663         401,452         411,816 <th< td=""><td>53</td><td></td><td>497,808</td><td>506,497</td><td>494,721</td><td>472,317</td><td>495,039</td><td></td><td>539,080</td><td>527,290</td></th<>	53		497,808	506,497	494,721	472,317	495,039		539,080	527,290
Non-Operating Revenue:         7,745         27,759         7,121         25,068         132,567         411,870         17,816           Non-Operating Revenue:         7,745         27,759         7,121         25,068         132,567         411,870         17,816           Contributions & Other         Tax Subsidies for GD Bonds - M-A         682,457         66,056         593,410         153,068         132,568         1,139,23         417,816           Tax Subsidies for GD Bonds - M-A         682,457         66,535         64,1,127         733,566         1,039,23         417,816           Total Non Operating Revenue(Expense)         700,202         684,725         665,353         64,1,127         733,566         1,039,23         417,816           Total Non Operating Revenue(Expense)         700,202         684,727         (1,331,521)         (520,000)         (138,742)         (331,122)         (1,352,73)         2           Total None (Loss)         0         (650)         234,792         (1,482,742)         (331,122)         (1,852,74)         (1,852,73)         5           Increase (Decrease in Unrestricted Net Assets         3,8,67         (1,171,791)         (1,171,791)         (1,120%         27%         (1,121,792)         (1,120%         27%         (1,123,73)	54	Interest & Amortization Expense	418,193	422,094	447,994	391,606	484,663		461,764	588,418
Non-Operating Revenue:         7,745         27,759         7,121         25,068         132,567         411,670         17,816           Contributions & Other         Tex Nobledies for OB Onds - M-A         692,457         666,965         593,410         616,059         620,979         627,353         400,000           Tex Nobledies for OB Onds - M-A         692,457         665,551         641,127         733,566         1,039,223         417,816           Tex Nobledies for COB Onds - M-A         692,457         694,725         693,531         641,427         733,566         1,039,223         417,816           Total Non Operating Revenue/(Expense)         700,202         694,725         604,852         5         (1,85,424)         (1,85,424)         1,85,423         5         (1,85,453)         5           Total Non Operating Revenue/(Expense)         0         (650)         (284,792)         (0         (235,714)         5         (1,85,523)         5         (1,85,523)         5         (1,85,523)         5         (1,85,523)         5         (1,85,523)         5         (1,85,523)         5         (1,85,523)         5         (1,85,523)         5         (1,85,523)         5         (1,85,523)         5         (1,85,523)         5         (1,85,523)         <	56	I otal Interest, Depr, & Amort.	000'016	100'070	011,246	676,000	101010		100001	
Tax Subsidies for GO Bonds - M-A         E92,457         666,966         598,410         616,059         660,979         627,353         400,000           Total Non Operating Revenue/(Expense)         700,202         684,725         665,966         598,410         616,059         627,333         417,816           Total Non Operating Revenue/(Expense)         700,202         684,725         645,531         641,127         733,566         1,039,223         417,816           Total Non Operating Revenue/(Expense)         36,467         (482,217)         (1,731,521)         (520,060)         (198,742)         (830,102)         (1,822,537)           Change in Interest in Foundation         0         0         0         0         0         (235,172)         0         0           Extra-Ordinary Income (Loss)         0         (650)         2,157         5         (1,432,171)         5         (1,65,274)         5         (1,65,273)         5         (1,85,2537)         5         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         1,857,633         5         (1,857,533)         5         (1,857,634)         5         (1,857,634)	57	Non-Operating Revenue:	7 745	77 759	7 121	25.068	132.587	411.870	17.816	64.649
Total Non Operating Revenue/(Expense)         700,202         684,725         605,531         641,127         733,566         1,039,223         417,816           Total Net Surplus/(Loss)         35,467         (482,217)         (1,731,521)         (520,060)         (198,742)         (830,102)         (1,832,537)           Change in Interest in Foundation         0         0         0         0         0         -         0         0           Extra-Ordinary Income (Loss)         0         0         (6650)         (284,792)         (1,98,742)         5         (1,685,274)         0         0           Increase(Decrease in Unrestricted Net Assets         5         36,467         \$ (1,171,791)         5 (1,171,791)         5 (1,171,791)         5 (1,120,72)         5 (1,185,724)         5 (1,85,724)	59	Tax Subsidies for GO Bonds - M-A	692,457	666,966	598,410	616,059	620,979	627,353	400,000	400,000
Total Net Surplus/(Loss)         36,467         (482,217)         (1/31,521)         (520,060)         (198,742)         (830,102)         (1,82,537)         0         0         0         -         0         0         0         -         0         0         0         -         0         0         0         0         -         0         0         0         0         -         -         0         0         -         0         0         0         -         0         0         0         -         0	60	Total Non Operating Revenue/(Expense)	700,202	694,725	605,531	641,127	793,566	1,039,223	417,816	464,649
Change in Interest in Foundation         0         0         0         0         -         0         0         -         0         0         -         0         0         -         0         0         -         0         0         -         0         0         -         0         0         -         0         0         -         0         0         -         0         0         -         0         0         -         0         0         -         0         0         -         0           Interaction of Loss)         0         0         0         0         0         0         (1/1/1/1/3/1)         (1/1/1/3/2)         (1/1/1/3/2)         (1/1/1/3/2)         (1/1/1/3/2)         (1/1/1/3/2)         (1/1/1/3/2)         (1/1/1/3/2)         (1/1/1/3/2)         (1/1/1/3/2)         (1/1/1/3/2)         (1/1/1/3/2	61 62	Total Net Surplus/(Loss)	36,467	(482,217)	(1,731,521)	(520,060)	(198,742)	(830,102)	(1,852,537)	(2,875,037)
Extra-Ordinary Income (Loss)         0         (669)         (284,792)         0         (235,172)         0         (235,172)         0         (335,172)         0         (335,172)         0         (335,172)         0         (335,172)         0         (335,172)         0         (335,172)         0         (335,172)         0         (335,172)         0         (335,172)         0         (335,173)         5         (1,832,837)         5         (1,832,837)         5         (1,832,837)         5         (1,832,837)         5         (1,832,837)         5         (1,832,837)         5         (1,832,837)         5         (1,832,837)         5         (1,832,837)         5         (1,832,837)         5         (1,832,837)         5         (1,832,837)         5         (1,332,837)         (1,333,94)         (1,3	63	Change in Interest in Foundation	0	0	0	0	0	•		0
Increase(Loecrease in Uncestricted Net Assets <u>a 0,401 a (1,11,1,17) a (1,162,111) a (1,06,171) a (1,06,147) a (1,00,147) a (1,00,147) a (1,00,147) a (1,00,147) a (1,00,147) a (1,01,147) </u>	64	Extra-Ordinary Income (Loss)			14 790	(284,792)	0	5	e	0 \$ 12 875 0371
Total Profit Margin         0.6%         -19.1%         -31.5%         -12.0%         -2.7%         -15.1%         -28.3%           EBIDA %         4.1%         -5.3%         4.4%         0.2%         -15.5%         -19.4%           EBIDA %         4.1%         -55.3%         4.4%         0.2%         -15.5%         -19.4%           Actual EBIDA for Month         0.2%         -12.5%         -13.5%         -13.5%         -13.5%         -13.4%           Actual EBIDA for Month         26.3%         4.4%         0.2%         -12.5%         -13.5%         -13.5%           Adjustments to EBIDA for Month         (881,831)         (1,269,509)         (37,304)         (37,304)           Adjustments to EBIDA for month         account for Cash Impact of GASB Lease Reclassification         (37,304)         (37,304)         (37,304)           Adjustments to EBIDA after Normalization of Supplemental Income Incl DSH & P4P (Net of Current Month Receipts)         (18,602)         (11,17)         (137,304)           Effective EBIDA after Normalization of Supplementals & Adjustments for Cash Outlays for Leases         (131,001)         (11,17)         (11,17)         (11,101)	65	Increase/(Decrease In Unrestricted Net Assets				(700'tho) ¢	1741'001 ¢	9	[	1200000
EBIDA %     4.1%     -25.3%     4.4%     -0.2%     -12.5%     -19.4%       Actual EBIDA for Month     (881,831)     (1,269,509)       Actual EBIDA for Month     (881,831)     (1,269,509)       Actual EBIDA for Month     (881,831)     (1,269,509)       Adjustments to EBIDA for Month     (85,132)     (37,304)       Adjustment to RENDA for account for Cash Impact of GASB Lease Reclassification     (881,831)     (1,269,509)       Adjustment to Receiption of Supplemental Income Incl DSH & P4P (Net of Current Month Receiption)     (18,602)     41,175       Effective EBIDA after Normalization of Supplementals & Adjustments for Cash Outlays for Leases     (131,003,434)     411,159	67	Total Profit Margin	0.6%	-19.1%						
Actual EBIDA for Month Adjustments to EBIDA for month Adjustment for Normalization of Supplemental Income Incl DSH & P4P (Net of Current Month Receipte) Effective EBIDA after Normalization of Supplementals & Adjustments for Cash Outlays for Leases Effective EBIDA after Normalization of Supplementals & Adjustments for Cash Outlays for Leases (13,602) 411,159 (13,0344) 411,159	68	EBIDA %	4.2%	-4.1%						-37.2%
Actual EBIDA for Month (1285,1331) (1285,509) Adjustments to EBIDA to account for Cash Impact of GASB Lease Reclassification Adjustment for Normalization of Supplemental Income Incl DSH & P4P (Net of Current Month Receipts) (15,132) (15,132) (15,132) (15,132) Adjustment for Normalization of Supplemental Income Incl DSH & P4P (Net of Current Month Receipts) (15,132) (17,132) (17,135) (148,602) (17,135) (11,018,434) (11,135) (11,018,434) (11,135) (11,018,434) (11,135) (11,018,434) (11,135) (11,018,434) (11,135) (11,018,434) (11,135) (11,018,434) (11,135) (11,018,434) (11,135) (11,018,434) (11,135) (11,018,434) (11,135) (11,018,434) (11,135) (11,018,434) (11,135) (11,018,434) (11,135) (11,018,434) (11,135) (11,018,434) (11,135) (11,018,136	70									
Adjustment for Normalization of Supplemental Income Incl DSH & P4P (Net of Current Month Receipts) 18,756 1,717,972 411,159 (148,602) 411,159 (148,602) 411,159 (11,018,484) 411,	72	Actual EBIDA for Month Adjustments to EBIDA to account for Cash Impact of	GASB Lease Rec	classification				(881,831) (55,132)		
Effective EBILIA after Normalization of supplementais & Aglustments for Cash Outays for Leases (1140,002, 711,009) (11,018,484) 411,159	73	Adjustment for Normalization of Supplemental Incom	ne Incl DSH & P4F	(Net of Current	Month Receipts			18,756		
	4			IOI CASII CUIIAY				(11 018 484)		

	BALANCE SHEET (Period End)	
	Cash (000's)	Represents all unrestricted cash in the bank at each month-end.
	Days Cash on Hand	Calculated by dividing amount of Cash on Hand by the historical average daily amount of cash requirmements to cover operating expenses.
	Accounts Receivable - Net (000's)	Equals the sum of all (patient) accounts that are due to the hospital, less estimated adjustments for discounts and other contractual disallowances for which the patients may be entitled.
	A/R Days - Net	This measures the average number of days it takes to collect payment of the Net Accounts Receivable. Lower values are desired.
	Current Ratio (Current Assets/Current Liabilities)	A measure that illustrates the ability for the hospital to pay its obligations that come due over the course of the next year. The greater the Current Assets as compared to the Current Liabilities, the stronger position the organization is in to pay its upcoming obligations. Desired position is greater than 1:00 to 1:00, preferably at least 1:25 to 1:00 or greater.
12	Quick Ratio	This measures the Cash + Net Accounts Receivable compared to the Current Liabilities. Desired ratio is greater than 1.00 : 1.00.
	Accounts Payable (000's)	Reflects payment obligations of the Hospital as of a point in time. Excludes Loans, Payroll and other Debt obligations. Lower values are desired.
	Accounts Payable Days	Reflects the average number of days that it takes to pay routine bills. Lower numbers are desired. Calculated by dividing the Accounts Payable amount by the historical average daily cost of routine expenses.
	Line of Credit Balance (000's)	The amount that is currently borrowed from a lending institution as of a given point in time.





AVERAGE DAYS IN ACCOUNTS PAYABLE



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		FY24	FY 25	FY 25	FY 24	FY 25	FY 25	FY 24
		08/31/23	08/31/24	08/31/24	2023	2024	2024	2024
		ACTUAL	ACTUAL	BUDGET	2 MOS. YTD ACTUAL	2 MOS. YTD ACTUAL	2 MOS. YTD BUDGET	YR END TOTAL
Ξ	Total Acute Patient Days	670	754	686	1,229	1,501	1,342	7,921
[2]	Average Daily Census	21.6	24.3	22.1	19.8	24.2	21.6	21.6
[3]	Average Acute Length of Stay	3.2	4.3	3.6	3.3	4.0	3.7	3.8
[4]	Patient Discharges	210	176	188	367	374	367	2,107
[2]	Adjusted Patient Days	1,974	2,400	1,955	3,663	4,360	3,836	22,887
[9]	Observation Count	316	248	349	595	536	686	4,109
[2]	Total Emergency Room Visits	3,584	3,636	3,617	6,855	7,166	7,111	42,587
[8]	Average ED Visits Per Day	116	117	117	111	116	115	116
6	Total Surgeries (Excluding G.I.'s)	151	98	115	249	201	224	1,197
[10]	Deliveries/Births	11	3	11	21	0	21	112

15 AN GORGONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL $\neg$		A	8	υ	D	ш	Ľ.	ს	т	-	j	K
AIGUST 2024         AUGUST 2024	-	SAN GORGONIO MEMORIAL HEALTHCARE DI	STRIC	CT & HOSPITAL								
If         (1,72,685)         (6.9%         (3,98,297)         (4,727,574)           RATING REVENUE         (1,535,788)         (2,273,978)         (1,172,685)         (3,988,297)         (4,727,574)           RATING REVENUE         (1,535,788)         (2,223,978)         (688,190)         -48.9%         (1,565)         (1,755,495)           RATING REVENUE         (1,535,788)         (2,223,978)         (5,973,155)         (303,542)         -44.8%         (1,1860,556)         12,555,784           RATING REVENUE         5,441,642         4,842,762         (2,935,380)         -5.8%         10,0034,908         10,775,495         10,775,495           RATING REVENUE         1,135,055         1,130,393         (4,662)         -6.8%         1,610,012         1,775,495           RATING REVENUE & EXPENSE         7,812,485         8,197,133         (384,648)         -4.9%         1,815,651         1,751,289           RATING REVENUE & EXPENSE         7,812,486         8,197,133         (384,648)         -4.9%         1,615,072         1,512,092           RATING REVENUE & EXPENSE         7,812,486         3,136,616         1,515,023         1,515,023         1,515,023         1,515,023         1,515,023           RATING REVENUE & EXPENSE         7,814,616         7,846,648 <td>~</td> <td>INCOME STATEMENT</td> <td></td> <td>AUGUST 2024 BUDGET</td> <td>AUGUST 2024 ACTUAL</td> <td>VARIANCE AUGUST ACTUAL TO BUDGET</td> <td>VARIANCE PER CENTAGE</td> <td></td> <td>AUGUST 2024 YTD BUDGET</td> <td>AUGUST 2024 YTD ACTUAL</td> <td>VARIANCE AUGUST YTD ACTUAL TO BUDGET</td> <td>VARIANCE PER CENTAGE</td>	~	INCOME STATEMENT		AUGUST 2024 BUDGET	AUGUST 2024 ACTUAL	VARIANCE AUGUST ACTUAL TO BUDGET	VARIANCE PER CENTAGE		AUGUST 2024 YTD BUDGET	AUGUST 2024 YTD ACTUAL	VARIANCE AUGUST YTD ACTUAL TO BUDGET	VARIANCE PER CENTAGE
TREVENUE(1,535,788)(2,223,978)(688,190)44.8%(3,630,169)(3,493,467)RATING REVENUE6,276,6975,973,155(303,542)-4.8%1,1560,55912,526,784UT REVENUE5,141,6424,842,762(303,542)-5.8%1,0754,90610,775,495EAATING REVENUE1,135,0551,130,333(4,662)-6.8%1,034,90810,775,495RATING REVENUE21,135,0551,130,333(4,662)-6.4%1,815,6511,751,289RATING REVENUE7,812,4858,197,133(384,643)-4.9%1,815,6511,751,289RATING REVENUE & REVENUE7,812,4858,197,133(384,643)-4.9%1,815,6511,751,289RATING REVENUE & EXPENSE7,812,4858,197,133(384,643)-4.9%1,815,6511,751,289RATING REVENUE & EXPENSE7,812,4858,197,133(384,643)-4.9%1,815,6511,751,289RATING REVENUE & EXPENSE75,9128,197,133(384,643)-4.9%1,815,6511,751,289RATING REVENUE & EXPENSE76,923303,306-39.5%1,510,912882,465COPENATING REVENUE & EXPENSE934,5201,115,708(181,138)-19.4%1,869,0402,116,552REST & DEPRECIATION834,5201,115,708(181,138)-19.4%1,869,0402,116,552	m		┫ <u></u> │ ┥ <sub>╴-</sub>	(1,702,352)	(2,875,037)	(1,172,685)	-68.9%		(3,988,297)	(4,727,574)	(739,277)	-18.5%
RATING REVENUE6,276,6975,973,155(303,542)-4.8%11,850,55912,526,784NT REVENUE5,144,6424,842,762(303,542)-4.8%11,850,55910,775,49510,775,495EATING REVENUE1,135,0551,130,393(4,662)-0.4%1,815,6511,751,289RATING REVENUE7,812,4858,197,133(384,648)-4.9%1,815,6511,751,289RATING REVENUE7,812,4858,197,133(384,648)-4.9%1,6,020,2711,751,289RATING REVENUE & EXPENSE7,812,4858,197,133(384,648)-4.9%1,510,912882,465ATING REVENUE & EXPENSE767,956464,650(303,306)-39.5%1,510,912882,465COPRATING REVENUE & EXPENSE757,9561,115,708(181,188)-19.4%1,669,0402,116,652REST & DEPRECIATION934,5201,115,708(181,189)-19.4%1,669,0402,116,652	4	İ –		(1,535,788)	(2,223,978)	(688,190)	-44.8%	1	(3,630,169)	(3,493,487)	136,682	3.8%
RATING REVENUE         6,276,697         5,973,155         (303,542)         -4.8%         11,850,559         12,526,784           UT REVENUE         5,141,642         4,842,762         (298,880)         -5.8%         10,034,908         10,775,495           RATING REVENUE         1,135,055         1,130,393         (4,662)         -0.4%         1,815,651         1,751,289           RATING REVENUE         7,812,485         8,197,133         (384,648)         -4.9%         1,815,651         1,751,289           RATING REVENUE         7,812,485         8,197,133         (384,648)         -4.9%         1,815,651         1,751,289           RATING REVENUE         7,812,485         8,197,133         (384,648)         -4.9%         15,602,271         1,751,289           RATING REVENUE         7,812,485         8,197,133         (384,648)         -4.9%         15,480,728         16,020,271           ACOPENATING REVENUE         7,812,485         8,197,133         (384,648)         -4.9%         15,480,728         16,020,271           ATING REVENUE & EXPENSE         7,69         15,480,728         16,020,212         16,020,212         16,020,21           ACOPENATING REVENUE & EXPENSE         755,486         1484,550         303,306         1,514,90         1	ъ											
NT REVENUE       5,141,642       4,842,762       (298,880)       5.8%       10,034,908       10,775,495         EATING REVENUE       1,135,055       1,135,055       1,130,393       (4,662)       -0.4%       1,815,651       1,751,289         RATING REVENUE       7,812,485       1,130,393       (4,662)       -0.4%       1,815,651       1,751,289         RATING REVENUE       7,812,485       8,197,133       (384,648)       -4.9%       15,480,728       16,020,271         RATING EXPENSE       7,812,485       8,197,133       (384,648)       -4.9%       15,480,728       16,020,271         ATING EXPENSE       7,812,485       8,197,133       (384,648)       -4.9%       1,510,912       16,020,271         ATING REVENUE & EXPENSE       7,575,86       3.03,306       -3.9.5%       1,510,912       882,465         COPERATING REVENUE & EXPENSE       934,520       1,115,708       (181,188)       -19.4%       1,669,040       2,116,552	9	TOTAL OPERATING REVENUE		6,276,697	5,973,155	(303,542)	-4.8%		11,850,559	12,526,784	676,225	5.7%
EATING REVENUE       1,135,055       1,135,055       1,135,055       1,751,289         RATING REVENUE       7,812,485       1,130,393       (4,662)       0.4%       1,815,651       1,751,289         RATING EXPENSE       7,812,485       8,197,133       (384,648)       4.9%       15,480,728       16,020,271         ATING EXPENSE       8       7,812,485       8,197,133       (384,648)       4.9%       15,480,728       16,020,271         ATING EXPENSE       8       7,510,912       882,465       303,306       -39.5%       1,510,912       882,465         A-OPERATING REVENUE & EXPENSE       934,520       1,115,708       (181,188)       -19.4%       1,669,040       2,116,552	٢	NET PATIENT REVENUE		5,141,642	4,842,762	(298,880)	-5.8%		10,034,908	10,775,495	740,587	7.4%
RATING EXPENSE       7,812,485       8,197,133       (384,648)       -4.9%       15,480,728       16,020,271         Anting Expense        7,812,485       8,197,133       (384,648)       -4.9%       15,480,728       16,020,271         Anting Expense         7,812,485       8,197,133       (384,648)       -4.9%       15,480,728       16,020,271         Anting Revenue & Expense         767,956       464,650       (303,306)       -39.5%       1,510,912       882,465         Generating Revenue & Expense         767,956       1,115,708       (181,188)       -19.4%       1,869,040       2,116,552	<u>۳</u>			1,135,055	1,130,393	(4,662)	-0.4%		1,815,651	1,751,289	(64,362)	-3.5%
RATING EXPENSE     7,812,485     8,197,133     (384,648)     -4.9%     15,480,728     16,020,271       ATING REVENUE & EXPENSE     7,812,485     8,197,133     (384,648)     -4.9%     15,480,728     16,020,271       ATING REVENUE & EXPENSE     7     767,956     464,650     (303,306)     -39.5%     1,510,912     882,465       GEEST & DEPRECIATION     934,520     1,115,708     (181,188)     -19.4%     1,869,040     2,116,552	ន											
ATING REVENUE & EXPENSE       767,956       464,650       (303,306)       39.5%       1,510,912       882,465         V-OPERATING REVENUE & EXPENSE       767,956       464,650       (303,306)       -39.5%       1,510,912       882,465         REST & DEPRECIATION       934,520       1,115,708       (181,188)       -19.4%       1,869,040       2,116,552	21	TOTAL OPERATING EXPENSE		7,812,485	8,197,133	(384,648)	-4.9%		15,480,728	16,020,271	(539,543)	-3.5%
ATING REVENUE & EXPENSE     767,956     464,650     (303,306)     39.5%     1,510,912     882,465       4-OPERATING REVENUE & EXPENSE     934,520     1,115,708     (181,188)     -19.4%     1,669,040     2,116,552	34											
4-OPERATING REVENUE & EXPENSE         767,956         464,650         (303,306)         39.5%         1,510,912         B82,465           REST & DEPRECIATION         934,520         1,115,708         (181,188)         -19.4%         1,869,040         2,116,552	35	NON-OPERATING REVENUE & EXPENSE										
EREST & DEPRECIATION         934,520         1,115,708         (181,188)         -19.4%         1,869,040         2,116,552	36	TOTAL NON-OPERATING REVENUE & EXPENSE		767,956	464,650	(303,306)	-39.5%		1,510,912	882,465	(628,447)	-41.6%
45 46 9/2/2/2/24	42	TOTAL INTEREST & DEPRECIATION		934,520	1,115,708	(181,188)	-19.4%		1,869,040	2,116,552	(247,512)	-13.2%
46 9/21/2024	45							,				
	46	9/21/2024					,					

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-	1 SAN GORGONIO MEM. HEALTH CARE DISTRICT & HOSPITAL - YTD	<b>ISTRICT &amp; HOSPI</b>	TAL - YTD				
~	BALANCE SHEET	JUNE 2023	JUNE 2024	JULY 2024	AUGUST 2024	VARIANCE JUNE 2024 TO AUGUST	VARIANCE PERCENTAGE
m	TOTAL ASSETS	112,558,570	112,356,223	110,865,753	103,504,743	(8,851,480)	-8.6%
4	4 CURRENT ASSETS	29,638,354	27,852,347	25,566,107	27,811,355	(40,992)	-0.1%
16	16 ASSETS WITH LIMITED USE	9,102,770	18,463,589	18,692,536	13,361,460	(5, 102, 129)	-38.2%
17	17 NET PROPERTY, PLANT, AND EQUIPMENT	73,452,527	74,399,070	74,956,705	74,670,019	270,949	0.4%
24	24 OTHER ASSETS	364,919	(8,358,783)	(8,349,595)	(12,338,091)	(3,979,308)	32.3%
25							
26	26 TOTAL LIABILITIES & FUND BALANCE	112,558,570	112,356,134	110,865,740	103,504,740	(8,851,394)	-8.6%
27	27 TOTAL LIABILITIES	148,421,077	156,211,105	156,924,930	152,438,967	(3,772,138)	-2.5%
28	CURRENT LIABILITES	28,682,871	32,668,483	33,395,760	32,358,249	(310,234)	-1.0%
38	LONG TERM LIABILITIES	119,738,206	123,542,622	123,529,170	120,080,718	(3,461,904)	-2.9%
39							
40	40 NET ASSETS	(35,862,507)	(43,854,971)	(46,059,190)	(48,934,227)	(5,079,256)	10.4%
45	45 9/21/2024						

1         1         Save Conconton reflections, functions,		A	,							
Cherrent Internet         Autors/ Auto	-	SAN GORGONIO MEMORIAL HEALTHCARE DIST	<b>RICT &amp; HOSPITAL</b>							
6         1.202.001         0.202.001         0.17.0601         0.272.001         0.272.	ſ	INCOME STATEMENT	AUGUST 2024 BUDGET	AUGUST 2024 ACTUAL	VARIANCE AUGUST ACTUAL TO BUDGET	VARIANCE PER CENTAGE	AUGUST 2024 YTD BUDGET	AUGUST 2024 YTD ACTUAL	VARIANCE AUGUSTYTD ACTUALTO BLIDGET	VARIANCE PER CENTAGE
Number form         (1.553.00%)         (2.53.00%)         (2.53.00%)         (2.53.00%)         (2.50.0%)	n v	NET INCOME	(1,702,352)	(2.875.037)	(1.172.685)	-68.9%	(3.988.297)		(739.277)	-18.5%
ANNE NERVILE         C.776 (6)         C.776 (6) <thc.776 (7)<="" th=""> <thc.776 (7)<="" th="">         &lt;</thc.776></thc.776>		EBIDA	(1,535,788)	(2,223,978)	(688,190)	-44.8%	(3,630,169)	-	136,682	3.8%
NILE         State	5									
Meter Reveal         State         Action of the state		TOTAL OPERATING REVENUE	6,276,697	5,973,155	(303,542)	-4.8%	11,850,559	12,526,784	676,225	5.7%
Interform         2.97.000         0.128.961         1.128.961         1.128.961         1.228.961 <th< td=""><td>7</td><td>NET PATIENT REVENUE</td><td>5,141,642</td><td>4,842,762</td><td>(298,880)</td><td>-5.8%</td><td>10,034,908</td><td>10,775,495</td><td>740,587</td><td>7.4%</td></th<>	7	NET PATIENT REVENUE	5,141,642	4,842,762	(298,880)	-5.8%	10,034,908	10,775,495	740,587	7.4%
Unterf methunic         2.9.0.9.0         2.9.2.9.3.660         C.4.3.0.0         C.4.3.0.050         C.4.3.0.050 <thc.4.3.0.050< th=""> <thc.4.3.0.050< th=""></thc.4.3.0.050<></thc.4.3.0.050<>	ω	GROSS REVENUE FROM PATIENT SERVICES	42,470,906	41,318,624	(1,152,282)	-2.7%	83,275,959	84,304,940	1,028,981	1.2%
WINDERFORD         27.530,050         27.530,050         27.24.661         27.24.611         27.24.611	ດ	TOTAL INPATIENT REVENUE	14,910,197	12,978,585	(1,931,612)	-13.0%	28,907,550	28,714,650	(192,900)	-0.7%
Biotimetrenue         (7.23)			27,560,709	28,340,039	779,330	2.8%	54,368,409	55,590,290	1,221,881	2.2%
RUNGENERUE         1135 065         1136 065         1136 065         1136 065         1136 065         1136 065         1136 065         1136 065         1136 055			(37,329,264)	(36,475,862)	853,402	-2.3%	(73,241,051)		(288,394)	0.4%
Contraction         1.156.06         1.156.05										
Online interference         0         0.00         0.00         0.000	13		1,135,055	1,130,393	(4,662)	-0.4%	1,815,651	1,751,289	(64,362)	-3.5%
Function         645.32         645.32         645.32         645.32         645.32         65.32	1		0	0	0	%0.0	0	0	0	0.0%
Heulic Defi         0 <th< td=""><td>15</td><td></td><td>456,322</td><td>456,322</td><td>0</td><td>0.0%</td><td>456,322</td><td>456,322</td><td>0</td><td>%0-0</td></th<>	15		456,322	456,322	0	0.0%	456,322	456,322	0	%0-0
CHUL: FAIP         O         O         O         O         D <thd< td=""><td>16</td><td></td><td>8,065</td><td>0</td><td>(8,065)</td><td>-100.0%</td><td>16,130</td><td>0</td><td>(16,130)</td><td>-100.0%</td></thd<>	16		8,065	0	(8,065)	-100.0%	16,130	0	(16,130)	-100.0%
CUL: UTHER         ZUT-SED         ZUL-SED         ZUL-SED <thzul-sed< th=""> <thzul-sed< th="">         &lt;</thzul-sed<></thzul-sed<>	1		0	0	0	0.0%	1,863		0	%0-0
FUNCHERE         de3.106         de3.107         de3.106         de3.107         de3.106         de3.107         de3.106         de3.107         de3.106         de3.107         <	18		207,562	210,965	3,403	1.6%	415,124	366,892	(48,232)	-11-6%
RITHING DEFENE         7,813,465         8,197,133         (364,646)         4.9%         (5,460,72)         (5,60,27)         (5,312,46)         (5,314,66)         (5,314,66)         (5,314,66)         (5,314,66)         (5,314,66)         (5,314,66)         (5,314,66)         (5,314,66)         (5,314,66)         (5,314,66)         (5,314,66)         (5,314,66)         (5,314,66)         (5,314,66)         (5,314,66)         (5,314,66) <td>6</td> <td></td> <td>463,106</td> <td>463,106</td> <td>0</td> <td>%0"0</td> <td>926,212</td> <td></td> <td>0</td> <td>%0-0</td>	6		463,106	463,106	0	%0"0	926,212		0	%0-0
MINNE REFERSE         JATA (2000)         S.J. (2014)         O.A.M.         S.M.O.A.C. (2014)         D.M.O.A.C. (2014) <thd.m.o.a.c. (2014)<="" th=""> <thd.m.o.a.c. (2014)<="" th=""></thd.m.o.a.c.></thd.m.o.a.c.>			4					10 000 014	(EOD E40)	10
ORTANDES.         DIATING         DIACTOR		TOTAL OPERATING EXPENSE	7,812,485	8,19/,133	(10.724)	10 Y 07	0.006.108	0 813 3/0	82 750	% <b>6.0</b>
EIENETTS         1000,161         406,050         100,161         406,050         100,161         406,050         100,161         406,050         100,161         406,050         100,161         406,050         100,161         406,050         100,161         406,050         100,161         406,050         100,161         406,050         100,161         406,050         100,161         406,050         100,161         406,050         100,161         406,100         100,161         407,100	3[	IUIAL LABUK EXPENSE	20/7710'C	3,052,400	(173,704)	-0.470	00T'000'0	7 060 571	(311 771)	201 P-
Electricity         1         14600         97.944         26.746         21.4%         240.227         155.137         47.100           IFES         5.6460         97.944         23.573         6.4%         1.053.268         966.346         67.492           ED SERVICES         5.56913         433.573         5.6.4%         1.955.68         966.346         67.492         67.492           PINSE         985.122         92.5.372         27.7190         36.2%         1.877.880         2.35.673         46.9504           PINSE         985.122         92.5.372         27.7190         36.2%         1.877.880         2.35.674         (55.944)           PINSE         985.123         7.55.54         115.791         2.05.51         1.053.681         1.055.543         1.055.543           PINITENAUCE         7.55.54         115.792         235.971         1.055.681         1.157.565         1.157.545         1.055.765           PINITENAUCE         7.55.54         115.792         236.971         1.055.681         1.157.565         1.157.545         1.056.783           PINITENAUCE         7.55.560         1.155.61         7.24.720         21.45.691         1.157.565         1.145.765         1.145.765         1.145.765	τ		1 004 161	191 976 161	158 000	15.7%	1 998.071	1.650.641	347.430	17.4%
LURDUN         Z.2.300         433.373         6.4%         1.053.883         966.346         67.492           DERVICES         940,765         1.233.644         (23.367)         2.366,74         (459.04)           DERVICES         940,765         1.233.644         (34.387)         36.2%         1.477.830         2.336,71         (459.04)           DERVICES         940,765         1.13.767         92.372         (27.130)         3.0%         1.755,508         1.875,405         (49.897)           DERVICES         895,116         (45.4)         (34.387)         3.0%         1.755,508         1.875,405         (49.897)           DERVICES         113.77         135,401         (45.4)         (44.61)         (45.4)         2.30,508         1.43.63           DERVICE         114.611         (64.5)         30.6%         1.155,402         (43.93           DERVICE         143.611         (64.5)         30.6%         1.43.611         (44.61)           DERVICE         143.611         76.233         30.6%         1.14.611         (64.5)         2.91.99         1.43.93           DERVICE         145.611         76.233         30.6%         1.14.611         7.23.242         2.04.95         1.14.52 <td>5</td> <td></td> <td>104 600</td> <td>97 944</td> <td>26 746</td> <td>21 4%</td> <td>240.237</td> <td>193.137</td> <td>47.100</td> <td>19.6%</td>	5		104 600	97 944	26 746	21 4%	240.237	193.137	47.100	19.6%
Inters         Constrained         Constrained <t< td=""><td>٩Ē</td><td>-</td><td>000427</td><td></td><td></td><td></td><td>4 AE9 030</td><td>340 300</td><td>C07 700</td><td>E 406</td></t<>	٩Ē	-	000427				4 AE9 030	340 300	C07 700	E 406
ED SERVICES         943/76b         1,243,164         (443,43)         -0.47%         1,255,163         1,255,063         1,250,063         1,250,063         1,250,063         1,250,063         1,250,063         1,250,063         1,250,063         1,230,063         230,063         230,063         230,06	9		ATR'07C	433,340	0.0.00	×+0	000'000'T	04000	(460.044)	
PENSE         039.182         32.347         (1.15.791         (1.2.130)         2.305         137.095         (1.4051)           ND MINITENANCE         113.791         113.791         (40.248)         53.3%         150.213         230.8%         (43.4651)           E         113.791         (40.248)         53.3%         150.213         230.8%         (43.4651)           E         143.611         (64.5)         -0.4%         237.932         350.290         (62.361)           ENSISS         56.411         76.293         (17.882)         -30.6%         115.742         204.900         (62.361)           ENSISS         56.41         7.6.293         (17.882)         -30.6%         11.55         (43.453)         (43.450)         (43.450)         (43.450)         (43.450)         (43.450)         (43.450)         (43.450)         (43.450)         (43.450)         (43.450)         (43.450)         (43.450)         (43.450)         (43.450)         (43.450)         (43.450)         (43.450)         (43.450)         (45.450)         (45.450)         (45.450)         (45.450)         (45.450)         (45.450)         (45.450)         (45.450)         (45.450)         (45.450)         (45.450)         (45.450)         (45.450)         (45.450) </td <td>2</td> <td>-</td> <td>947°/00</td> <td>1,293,644</td> <td>(343,679)</td> <td>067-DC-</td> <td></td> <td>1 025 405</td> <td>(400 807)</td> <td>20 V</td>	2	-	947°/00	1,293,644	(343,679)	067-DC-		1 025 405	(400 807)	20 V
ND MAINTENANCE         113,160         113,160         113,160         113,160         113,160         113,160         113,160         113,160         113,160         113,160         113,160         113,160         113,160         113,160         113,160         113,160         113,160         113,160         113,150         233,360         113,152         233,930         (103,560)         (103,560)         (103,560)         (113,52)         236,470         236,470         (135,421)         234,900         (134,470)         (135,421)         234,900         (134,470)         (133,470)	<u>ක</u> [	-	292,182	922,372	12/,13U	DL 010-	121 AED	187 065	1100,001	18.8%
NUMMINTERANCE         NOAM         NUMMINTERANCE         NOAM         NUMMINTERANCE         NUMINTERANCE         NUMINTERANCE         <	ณโ	_	113,/0/	30,002	1010 011	70-0-1T	150.212	753.871	(103.658)	%0 69-
There         There <th< td=""><td>3</td><td>_</td><td>CHC'C/</td><td>TC/0TT</td><td>10171</td><td>20 402</td><td>787 927</td><td>350.293</td><td>(62.361)</td><td></td></th<>	3	_	CHC'C/	TC/0TT	10171	20 402	787 927	350.293	(62.361)	
THNESS         36,210         25,058         11,152         30,8%         72,420         61,266         11,152           ATING REVENUE & EXPENSE         767,956         464,650         25,000         30,8%         7,5420         61,266         11,152           ATING REVENUE & EXPENSE         767,956         464,650         (303,306)         30,5%         1,510,912         882,465         (623,447)           ADERATING REVENUE & EXPENSE         75,000         53,000         63,1%         54,298         82,465         (623,447)           NO-OPERATING REVENUE         728,307         46,450         (303,306)         25,000         63,465         (623,447)           NO-OPERATING REVENUE         728,307         46,549         25,000         50,000         25,000         25,000         50,000         25,000         25,000         26,614         26,614         26,614         26,614         26,66,614         26,756,61	2	_	T42,300	76.203	(17 882)	-30.6%	155.421		(49.479)	-31.8%
ATING REVENUE & EXPENSE         767,956         464,650         (303,306)         -39.5%         1,510,912         682,465         (628,447)           ADERATING REVENUE & EXPENSE         767,956         464,650         (303,306)         -39.5%         1,510,912         682,465         (628,447)           ADERATING REVENUE & EXPENSE         75,000         50,000         (53.1%)         54,298         82,465         (52,447)           N-OPERATING REVENUE MOLL         25,000         50,000         (53.1%)         25,000         55,000         26,014         20,000	20	_	36.210	25.058	11.152	30.8%	72,420		11,152	15.4%
ATING REVENUE & EXPENSEATING REVENUE & EXPENSETotalComponentComponen	3									
N-OFERATING REVENUE & EXPENSE         767,956         464,650         (303,306)         -39.5%         1,510,912         882,465         (628,447)           N-OFERATING REVENUE NCL. DONATIONS         39,649         64,650         55,000         55,000         55,000         53.1%         54,298         82,465         (628,447)           N-OFERATING REVENUE INCL. DONATIONS         25,000         50,000         63.1%         54,298         82,465         28,167           ON OPERATING REVENUE         728,307         400,000         50,000         25,000         50,000         25,000         25,000           ATING TAX REVENUE         728,307         400,000         (328,307)         -45,1%         1,456,614         800,000         65,600         25,000           ATING TAX REVENUE         728,307         400,000         (328,307)         -45,1%         1,456,614         800,000         65,600         25,000           MARY REVENUE         728,307         0         25,000	: %									
Nn-OPERATING REVENUE NOVATIONS         39,649         64,649         25,000         63.1%         54,298         82,465         23,167         23,167           ON-OPERATING DONATIONS         25,000         50,000         50,000         50,000         50,000         25,000         <	98		767,956	464,650	(303,306)	-39.5%	1,510,912	882,465	(628,447)	-41.6%
ON-OPERATING DONATIONS         25,000         50,000         50,000         55,000         24,000         21,04,00         2,116,552 <td>3</td> <td></td> <td>39,649</td> <td>64,649</td> <td>25,000</td> <td>63.1%</td> <td>54,298</td> <td>82,465</td> <td>28,167</td> <td>51.9%</td>	3		39,649	64,649	25,000	63.1%	54,298	82,465	28,167	51.9%
ATING TAX REVENUE       728,307       400,000       (328,307)       45.1%       1,456,614       800,000       (656,614)       -         ANARY REVENUE (EXPENSE)       0       10       10       10       10 <td>88</td> <td></td> <td>25,000</td> <td>50,000</td> <td>25,000</td> <td>0.0%</td> <td>25,000</td> <td></td> <td>25,000</td> <td>9.0.0</td>	88		25,000	50,000	25,000	0.0%	25,000		25,000	9.0.0
INARY REVENUE (EXPENSE)         0         10         10         10 </td <td>65</td> <td>1-</td> <td>728,307</td> <td>400,000</td> <td>(328,307)</td> <td>-45.1%</td> <td>1,456,614</td> <td>800,000</td> <td>(656,614)</td> <td>-45.1%</td>	65	1-	728,307	400,000	(328,307)	-45.1%	1,456,614	800,000	(656,614)	-45.1%
ENEST & DEPRECIATION       934,520       1,115,708       (181,188)       -13.4%       1,869,040       2,116,552       (247,512)         FION       521,390       527,290       (5,900)       -1.1%       1,042,780       1,066,370       (23,590)         RION       413,130       588,418       (175,288)       -42.4%       826,260       1,050,182       (233,922)			0	0	0	%0-0	0		0	0.0%
Rest & Deprectation         934,520         1,115,708         (181,188)         -13,4%         1,889,040         2,116,552         (.47,514)           IION         521,390         527,290         (5,900)         -1.1%         1,042,780         1,066,370         (.23,590)           XMONTIZATION         413,130         588,418         (175,288)         -42.4%         826,260         1,050,182         (223,922)										6.64
TION 11.042/780 527,290 527,290 (5,900) -1.11% 1.042/780 1.050,182 (23,390) 2.400 1.050,182 (233,922) 2.4000 1.050,182 (223,922) 2.4000 1.050,1800 1.050,1800 1.050,18000 1.050,1800 1.050,1800 1.050,18000 1.050,18000 1.050,1800 1.050,1800 1.050,18000 1.050,1800 1.050,18000 1.050,18000 1.050,			934,520	1,115,708	(181,188)	-19.4%	1,869,040	2,116,552	(212,747)	7.61- 
& AMORTIZATION 413,130 588,418 (175,288) -42.4% 826,260 1,050,182 (223,322)			521,390	527,290	(5,900)	-1.1%	1,042,780	1,066,370	(23,590)	0%F.Z-
45			413,130	588,418	(175,288)	-42.4%	826,260	1,050,182	(223,922)	<u>[./2-</u>
	45									

Sun Conscionulo MEN, HEALTH CARE DISTRICT & HOSPITIA. YTD         Andres         Minimus           RUMWETS HET         JUNE 2023         JUNE 2023         JUNE 2023         Minimus         Zaza Viroutious           RUMWETS HET         JUNE 2023         JUNE 2023         JUNE 2023         JUNE 2023         JUNE 2024	A	8	υ	۵	ш	ц	U
MAUNCE SITET         JUNE 2023         JUNE 2023         JUNE 2024         JUNE 2024         JUNE 3024         JUNE 4004           DINIA ASSETS         10.5464,570         10.5464,570         10.5464,570         10.5464,570         0.6544,400           DINIA ASSETS         11.3456,523         11.3456,523         11.3456,523         10.3544,570         0.6544,400           DINIA ASSETS         23.454,400         11.3456,523         11.3456,523         14.342,926         (6.472,940)           DINIA ASSETS         23.563,524         23.654,523         23.644,500         (6.472,940)         (4.72,126)           DINIA ASSETS         23.654,753         23.644,753         (6.64,723,940)         (4.72,126)         (4.72,126)           DINIA PARTILIC         2.444,667         (6.64,723,940)         (6.64,723,940)         (4.72,126)         (4.72,126)           DINIA PARTILIC         2.444,667         (6.64,723,940)         (7.72,126,12)         (4.72,126)         (4.72,126)           DINIA PARTILIC         2.446,667         (6.64,720)         (6.64,720)         (7.42,720)         (4.72,720)           DINIA PARTILIC         2.446,767         (7.42,720)         (7.42,720)         (7.42,720)         (7.42,720)           DINIA PARTILIC         DINIA PARTILIC         2.426,426 <th></th> <th>STRICT &amp; HOSPIT</th> <th></th> <th></th> <th></th> <th></th> <th></th>		STRICT & HOSPIT					
IONA ASSETS         112,586,570         112,586,570         112,586,578         106,578         005,60,743         224         000,001           COHA ASSETS         25,865,703         13,055,701         12,016,179         2,014,705         2,044,709         666,578         20,447,904         666,578         20,447,904         666,578         2,044,909         666,628         2,447,904         666,628         2,447,904         666,628         2,447,904         666,628         2,447,904         666,628         2,447,904         666,628         2,447,904         666,628         2,447,904         666,628         2,447,904         666,628         2,447,904         1,477,605         666,573         2,454,409         666,628         2,447,904         1,477,605         5,447,904         1,477,605         5,447,904         1,477,605         5,447,904         1,477,605         5,666,863         4,577,705         4,696,573         2,468,478         1,415,666         4,42,202         2,548,404         2,436,403         1,115,666         4,42,202         1,115,666         1,115,666         1,115,666         1,115,666         1,115,666         1,115,666         1,115,666         1,115,666         1,115,666         1,115,666         1,115,666         1,115,666         1,115,666         1,112,666         1,112,666         1,1		JUNE 2023	JUNE 2024	JUIY 2024	AUGUST 2024	VARIANCE JUNE	
OUNTRASTS         JULGBOD			110 010		400 104 140	2024 TO AUGUST	PERCENTAGE
Commentanity         Jackson         Account         Jackson         Jacknon         Jackson         Jackson	Ť	112,558,570	112,350,223	11U,665,/33	103,504,/45	(004,108,00)	040-0-
ACCONTRENCTIONE         14/32/108         13/32/38         15/32/38	1	29,638,354	31,052,347	28,766,107	27,811,355	(3,240,992)	-11./%
MERTINITION SECTIONARE         12,177,739         9,141,4203         9,141,4203         9,344,430           HOSTINITION RECONNTS RECEIVABLE         64,077,503         69,444,230         (76,727,264)         64,077,90           HESS ALLOWANCE FOR BAD FRETS         (74,014,407)         3335,359         (75,727,264)         (75,727,264)           THES RECONNTS RECEIVABLE         84,052         3335,359         (75,727,264)         (75,727,264)           MES RECEIVABLE         2,2958,500         2,511,340         3,585,506         4,567,109           MES RECEIVABLE         2,333,575         2,596,927)         1,247,201         (75,727,264)           MES RECEIVABLE         64,052         1,463,349         (78,813,400         (75,727,264)           MES RECEIVABLE         1,110         1,204,302         (75,725,66)         1,116,606           MES RECEIVABLE         64,052         1,463,349         (75,725,66)         1,116,606           MES RECEIVABLE         64,052         1,204,928         (75,726,69)         1,116,606           MES RECEIVABLE         2,345,120         1,453,312         1,974,3101         1,974,301           MES RECEIVABLE         2,345,120         1,453,312         1,964,3101         1,974,3101           MES RECEIVABLE         2,353,3123	CASH & EQUIVALENTS	14,521,085	19,357,580	16,209,619	14,919,776	(4,437,804)	%/-67-
Observate         86,545,563         87,712,260         64,071,750           ICRSETMA         74,014,003         86,565         94,577,260           ICREALOWATES         2,563,860         353,556         4,577,260           ICREALOWATES         2,563,860         3,553,555         353,556         4,567,760           ITRE ORIENTASTE         2,563,860         3,553,555         3,553,556         4,567,706           ITRE ORIENTASTE         2,563,860         3,553,555         3,555,550         1,115,600           ITRE ORIENTASTE         2,563,550         3,553,551         1,115,600         4,567,100           INVENTORIES         1,111,500         3,553,551         2,248,500         1,115,600           INVENTORIES         1,111,500         3,535,150         1,115,600         4,567,100           INVENTORIES         1,111,500         3,535,150         1,145,350         1,156,000           INVENTORIES         1,111,500         3,535,150         1,145,330         1,115,600           INVENTORIES         1,111,500         3,536,150         1,115,600         3,536,150           INVENTORIES         1,111,500         3,536,150         1,115,600         3,536,150           INVENTORIES         1,111,500         3,536,150 <td>NET PATIENT ACCOUNTS RECEIVABL</td> <td>12,177,379</td> <td>9,181,423</td> <td>8,887,832</td> <td>8,344,499</td> <td>(836,924)</td> <td>-10-0%</td>	NET PATIENT ACCOUNTS RECEIVABL	12,177,379	9,181,423	8,887,832	8,344,499	(836,924)	-10-0%
Transmitter         Taturation         (60.364.200         (75.372.46)         (75.372.46)           OTHER URRENT SETS         2.368.620         2.513.343         3.666.66         4.547.100           TAKS RECEIVABLE         2.368.520         2.513.343         3.666.66         4.547.100           TAKS RECEIVABLE         2.368.520         2.358.520         2.546.520         2.546.520         2.546.500           MISC RECEIVABLE         2.64.022         2.335.540         3.355.500         2.546.520         2.546.500           MISC RECEIVABLE         2.64.025         1.31.722         2.96.521.20         1.31.566         1.31.66           REFAUD EVENES         3.355.500         7.485.100         1.246.526         1.31.566         1.31.566           REFAUD EVENES         3.31.722         2.346.700         7.485.700         7.485.701         1.37.561.400           REFAUD EVENES         3.324.512         1.745.54.701         1.246.7001         1.246.7001           REFAUD EVENES         3.33.51.82         2.346.700         7.485.7401         1.297.4361           REFAUD EVENER         3.32.455.100         1.245.7431         1.246.7001         1.245.7321           REFAUD EVENER         3.32.455.130         1.145.7451         1.355.1460         1.245.75	7 HOSPITAL ACCOUNTS RECEIVABLE	86,192,181	89,675,653	87,701,226	84,071,760	(5,603,893)	-6.7%
OTHER CURRENT SETS         2.938,060         2.151,347         3.666,665         4.56,706         4.56,706           MUSC RECENDABLE         3.63,575         3.336,575         3.366,573         3.536,556         4.50,776           MUSC RECENDABLE         5,505,565         1.311,772         2.456,567         1.314,572         1.96,577         1.96,577         1.596,505           DUE FROM 300 PARTIES         3.93,756         7.346,506         1.346,736         1.314,572         1.355,126         1.356,126         1.396,106           RESENTY PLATI, AND EQUIPMENT         73,455,227         7.436,060         1.346,7365         1		(74,014,802)	(80,494,230)	(78,813,394)	(75,727,261)	4,766,969	-6.3%
TWCS INCENTIOL         2265.620         333.557         365.536         4.60.77b           INCE FROMELE         2.055.667         3.355.72         2.456.577         (2.516.529)           INCE FROMELE         (1.00).549         (1.00).549         (2.515.657)         (2.516.597)         (5.51.650)           INCE FROME         (1.01).549         2.075.668         1.366.256         1.375.126         1.475.451           REPAID EVENES         9.101.150         7.455.1200         7.455.1200         7.455.1200         1.475.3451           REPAID EVENES         9.101.16         1.204.525         1.3.561.460         1.115.666         1.115.666           REFAID EVENES         9.101.16         1.204.525         1.3.361.460         1.475.3451           REFAID EVENES         9.205.366         1.204.526         1.3.561.460         1.455.1260           REFAID EVENES         9.205.321         1.204.526         1.3.361.460         1.475.3451           REFAID EVENE         9.205.321.200         7.455.000         7.455.005         7.457.005           REFE EVENE         1.400.61.1401.61         1.204.525         1.245.3450         1.145.3450           REFE EVENE         1.400.61.141.61         1.205.61.44         1.245.3450         1.145.3450	İ	2,939,890	2,513,344	3,668,656	4,547,080	2,033,736	44.7%
MISC RECEIVABLE         G4,022         (2,631,355)         (2,566,922)         (2,138,296)           DUE FONDRES         397,766         (940,274)         (940,277)         (196,1,00)           PREPAID EVENSES         397,766         (940,274)         (196,1,00)         (196,1,00)           REFAID EVENSES         397,766         (1,96,571)         (1,95,410)         (1,96,571)         (1,95,410)           RESETS WITH UNITED USE         3,97,768         (1,96,571)         (1,96,571)         (1,97,410)         (1,96,571)         (1,97,410)           RESETS WITH UNITED USE         3,97,768         (1,35,45,69)         (1,36,45,69)         (1,36,45,69)         (1,36,45,69)         (1,36,45,69)         (1,36,45,69)         (1,36,4,50)		2,263,620	3,335,975	3,953,596	4,503,778	1,167,803	25.9%
DUE FROM 3RD PARTIES         (1.007.346)         (940.346)         (869.227)         (869.227)         (865.106)           INVENTORIES         1,311.782         2,075.683         1,366.271         1,356.60         1,356.400           RFEND DEYRDES         3,307.68         1,311.782         2,075.683         1,356.400         1,356.400           REFIND DEYRDES         3,407.710         1,446.3450         1,356.400         1,356.400         1,356.400           REFIND DEYRDEN         2,445.31         1,240.302         1,356.400         1,356.400         1,356.400           REFIND DEYRPERS         3,202.123         2,465.310         1,245.363         1,356.400         1,356.400           ARDIDIVER         3,66.305         173.551.20         174.534.51         1,245.363         1,260.003           UND INPROVEMENTS         2,923.235.500         1,245.936         1,203.003.823         1,260.003           UND INPROVEMENTS         2,320.2285         6,977.966         1,000.003.823         1,203.003           UND INPROVEMENTS         3,320.2285         6,977.966         1,000.003.823         1,204.996         1,000.003.823           UND INPROVEMENTS         3,320.2285         6,977.966         1,203.096         1,204.966         1,204.966           U	-	64,052	(2,631,352)	(2,586,912)	(2,188,299)	443,053	-20.2%
MURNITORIES         1,311,782         2,075,663         1,966,271         1,974,105           REPADID EXFENSES         397,765         573,404         1,204,505         1,376,109           RESTS WITH LIMITED USE         9,107,770         18,463,569         13,361,460         1,115,605           RESTS WITH LIMITED USE         9,107,770         18,463,569         12,366,706         7,457,019           REF PROFERTY, FLANT, AND EQUIPMENT         23,325,203         17,3453,470         7,457,019         1,746,73,851           LAND INFROVENEINS         23,320,203         1,23,51,906         1,746,73,851         4,853,182         4,853,182         4,853,182           LAND INFROVENEINS         23,202,203         1,23,561,901         23,550,901         23,550,901         23,550,901           LAND INFROVENEINS         23,202,203         1,12,563,470         21,566,501         1,233,091         23,550,901           LAND INFROVENEINS         23,232,203         1,12,563,470         23,550,901         23,550,901         23,550,901           LESS ACCUNULTOR IN PROGRESS         10,1156,001         112,563,470         24,543,490         24,543,490         24,543,490           CONSTRUENT IN RIPORESKINON         33,245,626         112,563,474         21,565,543         21,543,490         23,544,900		(1,097,349)	(940,346)	(899,227)	(858,108)	82,238	%9·6-
PREPAID EXPENSES         337,765         673,404         1,204,5326         1,115,606           ASSETSWITH UNITED USE         9,102,770         18,463,569         18,660,236         1,3361,406           ASSETSWITH UNITED USE         9,102,770         18,463,569         13,361,406         13,457,3651           MET PROPERTY, PLANT, AND EQUIPMENT         76,850,035         123,551,220         174,657,861         13,467,3851           PROPERTY, PLANT, AND EQUIPMENT         16,662,035         123,551,220         174,673,861         13,673,861           PRODERTY, PLANT, AND EQUIPMENT         16,662,035         123,560,91         174,673,861         13,673,861           PRODERTY, PLANT, AND EQUIPMENT         26,692,035         123,561,961         74,593,925         124,573,861           BULLONG REPROVENENTS         22,466,470         22,466,491         23,550,091         23,550,091           DOTAL LIABULITES         23,550,091         11,565,773         11,565,773         124,306,713           DOTAL LABULITES         144,421,076         122,566,491         23,560,691         124,666,491           DOTAL LABULITES         144,421,06         112,565,471         124,669,491         124,669,491           DOTAL LABULITES         144,421,06         112,566,541         122,566,411         124,669,41		1,311,782	2,075,663	1,996,271	1,974,103	(101,560)	-5.1%
SSETS WITH LIMITE USE         9.102.770         1.8,485,505         13,361,460           NEI FROPERTY, PLANT, MDE EQUIPMENT         73,455,205         74,560,070         74,566,005         74,650,015           FID OFERTY, PLANT, MDE EQUIPMENT         156,666,035         1.73,551,200         74,566,705         74,650,015           FID OFERTY, PLANT, AND EQUIPMENT         166,666,035         1.73,551,200         1.74,534,171         1.74,673,851           LAND IMPROVEMENTS         4,828,122         24,828,122         24,828,122         4,828,132           LAND IMPROVEMENTS         2,65,9203         1.23,551,200         1.74,534,812         28,81,82           LAND IMPROVEMENTS         2,822,325,000         123,366,324         1,20,603,822         25,860,325           CONSTRUCTION IN PROGRESS         3,220,235         6,977,936         1,00,003,822         20,603,827           ONSTRUCTION IN PROGRESS         3,220,235         1,12,366,134         1,12,562,359         1,12,562,396           ONSTRUCTION IN PROGRESS         3,220,235         1,12,366,134         1,10,665,740         1,23,66,940           ONSTRUCTION IN PROGRESS         3,2468,570         112,366,434         1,10,665,740         1,23,66,940           ONSTRUCTION IN PROGRESS         3,220,550         112,366,744         1,23,66,740		397,785	673,404	1,204,928	1,115,606	442,202	39.6%
ASSETS WITH UMITED USE         9,102,770         18,463,560         13,361,460         13,361,460           NIET PROPERTY, PLANT, AND EQUIPMENT         73,482,323         74,590,010         74,670,013         74,670,013           NIET PROPERTY, PLANT, AND EQUIPMENT         73,482,323         173,551,323         173,551,323         174,554,713         74,670,013           AND & LAND IMPROVEMENTS         4,829,132         173,551,123         174,554,713         14,873,822           BULLDINGS & BULLDING IMPROVEMENTS         23,282,1471         129,308,382         129,308,382         129,308,382           ENCED EQUIPMENT         23,281,125         23,285,179         12,930,983         23,560,414         23,560,414           CONDULATED DEPRECIATION         33,564,313         115,531,126         115,536,570         115,536,570         129,366,570           OTHER ASETS         23,566,443         33,566,443         33,560,743         103,504,740           OTAL ILBULITES         114,517         24,66,483         32,560,433         103,504,740           OTAL ILBULITES         114,811,115         24,84,107         23,566,443         32,569,493         103,504,740           OTAL ILBULITES         114,811,115         24,84,107         23,566,443         32,566,443         23,548,491         103,536,741 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
NET PROPERTY, PLANT, AND EQUIPMENT         73,452,227         74,365,705         74,67003         74,67003           PROPERTY, PLANT, AND EQUIPMENT         166,682,035         173,551,230         174,573,682         124,673,682           LUND NGS, BUILDING IMPROVEMENTS         129,281,491         129,306,382         129,366,3493         129,366,3493         129,366,4949         129,366,4949         129,466,494         129,466,494 </td <td></td> <td>9,102,770</td> <td>18,463,589</td> <td>18,692,536</td> <td>13,361,460</td> <td>(5,102,129)</td> <td>-38.2%</td>		9,102,770	18,463,589	18,692,536	13,361,460	(5,102,129)	-38.2%
PROPERTY, PLANI, AND EQUIPMENT         166.682,038         173,551,230         174,534,701         174,573,651           LAND, INFROVENENTS         24,821,812         24,823,182         4,828,142         24,820,832           LAND, INFROVENENTS         29,251,217         22,936,832         22,936,832         22,936,832           ENEUTON IN PROFENST         23,245,708         32,456,946         7,907,196         7,907,196           CONSTRUCTION IN PROFESS         3,320,235         6,977,996         7,927,996         7,907,196           CONSTRUCTION IN PROFESS         3,320,235         6,977,996         7,907,196         7,907,196           CONSTRUCTION IN PROFESS         3,320,510         122,556,134         110,865,740         103,604,740           CONSTRUCTION IN PROFESS         34,917         125,565,733         110,865,740         103,504,740           CONSTRUCTION IN PROFESS         34,917         125,565,817         112,568,733         110,865,740         103,564,917           OTAL LABULTIES & LUND BALANCE         112,556,133         112,556,133         110,865,740         103,564,917         102,565,917           OTAL LABULTIES & LUND BALANCE         112,556,133         112,556,243         103,566,243         102,565,917           OTAL LABULTIES & LUND BALANCE         112,566,133	NET PROPERTY, PLANT, AND EQUIPM	73,452,527	74,399,070	74,956,705	74,670,019	270,949	0.4%
LAND READN PROVEMENTS         4,826,182         4,826,182         4,828,182         4,828,182         4,828,182         4,828,182         4,828,182         4,828,182         4,828,182         4,828,182         4,828,182         129,306,382         129,306,382         129,306,382         129,306,382         129,306,382         129,306,382         129,306,382         129,306,382         129,306,382         130,365,100         32,566,483         32,566,483         32,566,483         32,566,491         12,536,101           CONSTRUCTION IN PROGRESS         33,355,110         (11,557,736)         (11,556,736)         (11,556,736)         (10,003,832)           OTHER ASETS         34,410         35,4130         112,556,134         110,865,740         103,564,740         103,564,740           OTAL LIABILITES & FUND BALANCE         112,556,134         112,556,134         112,556,134         112,556,130         112,536,130 <td></td> <td>166,692,035</td> <td>173,551,230</td> <td>174,534,701</td> <td>174,673,851</td> <td>1,122,621</td> <td>0.6%</td>		166,692,035	173,551,230	174,534,701	174,673,851	1,122,621	0.6%
BUILDINGS & BUILDING MPROVEMENTS         129,306,382         129,306,382         129,306,382         129,306,382         129,306,382         129,306,382         129,306,382         129,306,382         129,306,382         129,306,382         129,306,382         129,306,382         129,306,382         129,306,382         129,306,382         120,303,323         120,303,323         120,303,323         120,303,323         120,303,323         120,338,301         120,328,301         120,338,301         1		4,828,182	4,828,182	4,828,182	4,828,182	0	0.0%
FIXED EQUIPMENT         29,262,177         32,465,706         32,466,91         32,550,091           CONSFRUCTION IN PROGRESS         3,320,235         6,977,956         7,957,956         7,957,956         7,957,956           LESS: ACCUMULATED DEPRECIATION         (93,132,160)         (11,568,783)         (11,568,783)         (12,380,031)           OTHER ASSETS         334,919         (11,568,783)         (11,568,783)         (11,568,783)         (12,380,01)           OTHER ASSETS         344,910         344,910         (11,568,783)         (11,568,783)         (12,380,01)           OTHER ASSETS         112,568,570         112,568,570         112,568,570         125,643,500         (12,380,01)           OTAL LIABILITIES         148,421,077         12,568,133         120,566,317         103,504,740         103,504,740           OTAL LIABILITIES         14,421,077         12,566,133         125,643,967         122,436,67         122,436,67           OTAL LIABILITIES         14,421,077         32,666,483         33,355,700         32,563,417         126,667,437         122,643,677           OTAL LIABILITIES         11,2158,6120         12,566,133         126,692,483         33,556,573         126,662,613         122,643,617         126,653,613         126,663,613         126,663,613	BUILDINGS & BUILDING IMPROVEM	129,281,491	129,308,382	129,308,382	129,308,382	0	%0-0
CONSTRUCTION IN PROGRESS         3,320,235         6,977,956         7,929,646         7,997,196         7,997,196           LESS: ACCUMILATED DEPRECIATION         (93,259,500)         (99,152,160)         (99,577,966)         (10,003,632)           OTHER ASSETS         364,919         (14,558,739)         (11,558,739)         (12,336,047)           OTHER ASSETS         112,558,570         112,558,570         112,558,570         103,504,740           OTAL LIABILITIES         112,558,570         112,558,570         112,558,570         125,558,790         103,504,740           OTAL LIABILITIES         148,421,077         156,211,016         156,524,990         120,566,471         22,556,471           OTAL LIABILITIES         2,44,713         2,566,483         33,355,560         32,358,570         32,358,570           ACCOUNTS PAYABLE         112,28,170         156,211,015         148,471,01         156,547         103,564,740           PAYOLI LANALLES         114,471,31         23,566,6483         33,355,560         32,358,570         32,358,570           ACCOUNTS PAYABLE         3,256,262         94,3133         2,301,990         1,566,531         1,566,531           ACCOULED PTO & SICK DAYS PAYABLE         3,256,662,361         12,665,351         1,663,531         1,566,5351		29,262,127	32,436,708	32,468,491	32,550,091	113,383	0.3%
LESS: ACCUMULATED DEPRECIATION         (93,239,508)         (99,152,1160)         (99,577,996)         (100,003,832)           OTHER ASSETS         364,919         (11,558,783)         (11,563,783)         (12,336,091)           OTAL LABILITIES & FUND BALANCE         112,558,570         112,556,134         110,665,740         103,604,740           OTAL LABILITIES & FUND BALANCE         112,558,570         112,556,134         110,665,760         103,564,740           OTAL LABILITIES & FUND BALANCE         112,558,770         32,569,433         33,355,760         32,358,249           OTAL LABILITIES & FUND BALANCE         112,278,786         9,500,342         102,665,947         102,665,947           OTAL LABILITIES & FUND BALANCE         112,278,786         9,500,342         102,665,947         102,665,947           ACCOUNTS PAYABLE         112,278,786         9,500,342         10,265,947         102,665,947           PAYROLL PAYABLES         579,682         9,900,342         10,265,547         10,265,547           PAYROLL PAYABLE         3,235,802         9,900,342         10,265,547         10,265,547           PAYROLL PAYABLE         3,235,802         9,900,342         10,265,547         10,265,547           PAYROLL PAYABLE         3,245,622         2,405,381         2,365,729         <		3,320,235	6,977,958	7,929,646	7,987,196	1,009,238	12.6%
OTHER ASSETS         364,915         (11,558,733)         (11,549,565)         (12,338,091)           TOTAL LIABILITIES & FUND BALANCE         112,558,573         112,558,573         103,504,740         103,504,740           TOTAL LIABILITIES & FUND BALANCE         112,558,573         156,2365,134         103,504,740         155,2438,967         103,504,740           TOTAL LIABILITIES         21,665,134         31,395,746         9,500,332         10,265,947         102,565,947           ACCOUNTIS PAYABLE         21,278,786         9,500,332         33,395,746         32,338,249         32,334,817           ACCOUNTIS PAYABLE         11,278,786         9,560,383         4,699,889         5,334,817         10,265,947           ACCOUNTIS PAYABLE         11,278,786         9,560,032         33,395,759         10,265,947         10,265,947           ACCOUNTIS PAYABLE         3,235,682         847,813         3,650,493         33,395,759         10,265,947           PAYROLL PAYABLE         3,235,822         847,813         656,143         3,235,917         1,566,941           PAYROLL PAYABLE         3,235,822         847,813         4,699,893         5,334,817         1,566,531           PAYROLL PAYABLE         1,66,054,812         3,235,921         1,2,055,31         1,2,055,31 </td <td></td> <td>(93,239,508)</td> <td>(99,152,160)</td> <td>(99,577,996)</td> <td>(100,003,832)</td> <td>(851,672)</td> <td>0.9%</td>		(93,239,508)	(99,152,160)	(99,577,996)	(100,003,832)	(851,672)	0.9%
TOTAL LIABILITIES & FUND BALANCE         112,558,570         112,356,134         110,865,740         103,504,740           TOTAL LIABILITIES & FUND BALANCE         112,558,570         125,356,134         110,865,740         103,504,740           TOTAL LIABILITIES         148,4710         166,211,105         156,924,930         152,438,967           CURRENT LIABILITIES         28,660,371         32,666,483         33,355,760         32,358,947           ACCOUNTS PAYABLE         11,276         9,580,038         9,900,342         51,348,017           ACCOUNTS PAYABLE         546,367         4,653,667         1,666,841         1,666,841           ACRUED PTOXES & WAGES PAYABLE         5,366,176         3,355,802         847,813         666,196         692,247           ACRUED PTOXES & WAGES PAYABLE         3,255,802         847,813         666,196         6,352,47           ACRUED PTOXES & WAGES PAYABLE         3,255,802         2,806,351         1,2666,351         1,2666,351           ACCRUED INTERES TPAYABLE         3,255,802         2,806,363         2,301,980         2,952,729           ACCRUED INTERES TPAYABLE         1,609,789         2,301,980         2,956,729         12,066,351           ACCRUED INTERES TPAYABLE         1,609,789         1,401,893         2,401,893 <t< td=""><td>:0</td><td>364,919</td><td>(11,558,783)</td><td>(11,549,595)</td><td>(12,338,091)</td><td>(779,308)</td><td>6.3%</td></t<>	:0	364,919	(11,558,783)	(11,549,595)	(12,338,091)	(779,308)	6.3%
TOTAL LIABILITIES & FUND BALANCE         112,558,570         112,356,134         110,865,740         103,604,740           TOTAL LIABILITIES         148,421,075         156,211,105         156,24330         152,438,957           TOTAL LIABILITIES         148,421,075         156,211,105         156,24330         152,438,957           CURRENT LIABILITIES         28,668,483         33,395,760         32,558,249         32,358,249           ACCOUNTS PAYABLE         11,278,786         9,590,035         1,065,351         10,265,947           PAYROLL PAYABLES         579,662         890,057         1,666,841         32,358,823           PAYROLL PAYABLE         5,796         3,235,802         8,653,831         1,666,841           PAYROLL TAXES & DEDVABLE         3,235,802         8,460,983         2,301,990         2,956,341           ACCRUED NTEREST PAYABLE         2,696,383         2,301,990         2,956,351         12,065,351         12,065,351           INE OF CREDIT         4,043,719         12,065,351         12,065,351         12,065,351         12,065,351         12,065,351           ACCRUED INTEREST PAYABLE         5,265,817         4,401,893         2,328,286         5,61,802           OTHER CURRENT LIABILITIES         5,265,817         1,903,322         12,066,53	25						
TOTAL LIABILITIES         148,421,077         156,211,105         156,224,330         152,438,967           CURRENT LIABILITES         28,682,871         32,668,483         33,385,760         32,385,749         32,385,749         32,385,749         32,385,749         32,385,749         32,385,749         32,385,749         32,385,749         32,385,749         32,385,749         32,385,749         32,385,749         32,385,749         32,385,749         32,385,749         32,385,749         32,385,749         32,385,749         32,385,749         32,336,517         10,265,941         10,265,941         10,265,941         10,265,941         10,265,941         10,265,941         10,265,941         10,265,941         10,265,941         10,265,951         1,666,841         2,334,817         10,265,951         1,666,841         10,265,951         1,666,841         10,265,951         1,666,841         10,265,951         1,206,5351         1,666,841         10,665,351         1,666,953         12,065,351         12,065,351         12,065,351         12,065,351         12,065,351         12,065,351         12,065,351         12,065,351         12,065,351         12,065,351         12,065,351         12,065,351         12,065,351         12,065,351         12,065,351         12,065,351         12,065,351         12,065,552,622         12,065,531	-	112,558,570	112,356,134	110,865,740	103,504,740	(8,851,394)	-8.6%
CURRENT LIABILITES28,682,87132,668,48333,355,76032,358,24932,358,76032,358,249ACCOUNTS PAYABLE11,278,7869,580,0389,900,34210,265,94710,265,947PAYROLL PAYABLES6,484,7694,653,8534,699,8895,334,81710,265,947PAYROLL TAXES & DEDUCTIONS PAYABLE5,79,682909,0571,761,7131,686,8415PAYROLL TAXES & DEDUCTIONS PAYABLE3,235,802847,813636,1965,534,8171PAYROLL TAXES & DEDUCTIONS PAYABLE2,669,2852,865,35112,065,35112,065,3511ACCRUED PTO & SICK DAYS PAYABLE1,609,7801,965,35112,065,35112,065,3511ACCRUED INTEREST PAVABLE1,609,7801,967,7482,328,2855,130,3321ACCRUED INTEREST PAVABLE1,609,7801,967,3482,328,2854,401,8934,130,332ACCRUED INTEREST PAVABLE5,265,8174,401,8934,401,8934,130,3321ACCRUED INTEREST PAVABLE1,969,7801,35,42,62212,35,42,6225,265,3211ACCRUED INTEREST PAVABLE5,265,8174,401,8934,401,8934,130,3321ACCRUED INTEREST PAVABLE1,969,7801,35,42,6221,2,065,3511,2,065,3511ACCRUED INTERST PAVABLE5,265,8174,401,8934,401,8934,130,3321ACCRUED INTERST PAVABLE139,732,9421,44,01,8934,401,8934,30,3231ACRUED INTERST PAVABLET(35,862,507)(43,854,971)(46,059,190)		148,421,077	156,211,105	156,924,930	152,438,967	(3,772,138)	-2.5%
ACCOUNTS PAYABLE         11.278,786         9.580,038         9.900.342         10.265,947         10.265,947           PAYROLL PAYABLES         6,484,769         4,653,853         4,699,889         5,334,817         10           PAYROLL PAYABLES         579,682         909,057         1,761,713         1,686,841         5,334,817           PAYROLL TAXES & DEDUCTIONS PAYABLE         3,235,802         847,813         636,196         5,334,817         1,686,841           PAYROLL TAXES & DEDUCTIONS PAYABLE         3,235,802         847,813         636,196         5,354,81         1,686,841           PAYROLL TAXES & DEDUCTIONS PAYABLE         2,669,285         2,896,983         2,301,980         2,355,729           ACCRUED INTEREST PAYABLE         1,609,780         1,967,348         2,301,980         2,355,321           ACCRUED INTEREST PAYABLE         1,609,780         1,967,348         2,328,285         5,165,351           OTHER UNRENT LIABILITIES         5,265,817         4,401,893         4,401,893         4,130,332           ACRUED INTEREST PAYABLE         13,738,290         123,543,671         12,065,351         12,065,332           OTHER UNRENT LIABILITIES         13,738,280         4,401,893         4,401,893         4,130,332           INGOT TERM LIABILITIES		28,682,871	32,668,483	33,395,760	32,358,249	(310,234)	-1.0%
PARPOLL PAYABLES         6,484,769         4,653,653         4,699,889         5,334,817         1           SALARES & WAGES PAYBLE         579,682         909,057         1,761,713         1,666,841         1,666,841           PAYROLL TAXES & DEDUCTIONS PAYBLE         3,235,802         847,813         636,196         692,247         1,666,841         1,666,841         1,666,841         1,666,841         1,666,841         1,666,841         1,666,841         1,2,065,351         1,2,06		11,278,786	9,580,038	9,900,342	10,265,947	685,909	6.7%
SALARIES & WAGES PAYBLE         579,682         909,057         1,61,713         1,686,841         1,686,841           PAYROLL TAXES & DEDUCTIONS PAYBLE         3,235,802         847,813         6.36,196         6.92,247         6.92,247           PAYROLL TAXES & DEDUCTIONS PAYBLE         3,235,802         847,813         6.36,196         6.92,575         6.92,575           ACCRUED FIT AKES & DEDUCTIONS PAYBLE         2,669,285         2,806,983         2,301,980         2,955,759         561,802           ACCRUED INTEREST PAYBLE         1,600,780         1,967,348         2,301,983         2,130,332         561,802           OTHER CURRENT LIABILITIES         5,265,817         4,401,893         4,401,893         4,130,332         561,802           OTHER CURRENT LIABILITIES         119,738,206         123,542,622         123,542,622         123,529,170         120,080,718           ONG TERM LIABILITIES         119,738,206         133,544,971         (4,059,190)         (48,934,227)           NET ASSETS - UNRESTRUCTED         (35,862,507)         (43,854,971)         (46,059,190)         (48,934,227)           NET ASSETS - UNRESTRUCTED         (35,862,507)         (43,854,971)         (46,059,190)         (48,934,227)           NET ASSETS - UNRESTRUCTED         (35,862,507)         (43,854,971)		6,484,769	4,653,853	4,699,889	5,334,817	680,964	12.8%
PAYROLL TAXES & DEDUCTIONS PAYBLE         3.235,802         847,813         636,196         692,247         632,247           ACCRUED PTO & SICK DAYS PAYBLE         2,669,285         2,806,983         2,301,980         2,955,729         2,955,729           LINE OF CREDIT         4,043,719         12,065,351         12,065,351         12,065,351         12,065,351         12,065,351           ACCRUED INTEREST PAYBLE         1,609,780         1,967,348         2,328,285         561,802         561,802           OTHER CURRENT LIBBILITIES         5,265,817         4,401,893         4,401,893         4,130,332         4,130,332           OTHER CURRENT LIBBILITIES         119,738,206         123,542,622         123,542,622         123,529,170         120,080,718           NET ASSETS         (35,862,507)         (43,884,971)         (46,059,190)         (48,934,227)           NET ASSETS - UNRESTRICTED         (35,862,507)         (43,864,971)	-	579,682	909,057	1,761,713	1,686,841	777,784	46.1%
ACCRUED PTO & SICK DAYS PAYABLE         2,669,285         2,896,983         2,301,980         2,955,729           LINE OF CREDIT         4,043,719         12,065,351         12,065,352         13,0,322         12,065,130         12,065,130         12,065,130         12,066,513         12,065,130         12,066,513         12,065,130         12,0,65,130         12,0,65,130         12,0,65,130         12,0,65,130         12,0,65,130         12,0,65,130         12,0,65,130         12,0,65,130         12,0,65,130         12,0,65,130         12,0,65,130         12,0,65,130         12,0,65,120         12,0,65,130         12,0,65,120<	-	3,235,802	847,813	636,196	692,247	(155,566)	-22.5%
LINE OF CREDIT         4,043,719         12,065,351         12,065,351         12,065,351         12,065,351         12,065,351         12,065,351         12,065,351         12,065,351         12,065,351         12,065,351         12,065,351         12,065,351         12,065,351         12,065,351         12,065,351         12,065,351         12,065,351         12,065,351         12,065,351         12,055,310         130,332         561,802         561,802         561,802         561,802         561,802         561,802         561,802         561,802         561,802         561,802         561,802         561,802         561,802         561,802         561,802         64,130,332         4,130,332         230,332         230,332         230,322 <th< td=""><td>ACCRUED PTO &amp; SICK DAYS PAYABI</td><td>2,669,285</td><td>2,896,983</td><td>2,301,980</td><td>2,955,729</td><td>58,746</td><td>2.0%</td></th<>	ACCRUED PTO & SICK DAYS PAYABI	2,669,285	2,896,983	2,301,980	2,955,729	58,746	2.0%
ACCRUED INTEREST PAYABLE       1,609,780       1,967,348       2,328,285       561,802         OTHER CURRENT LIABILITIES       5,265,817       4,401,893       4,101,893       4,130,332         OTHER CURRENT LIABILITIES       5,265,817       4,401,893       4,130,332       4,130,332         IONG TERM LIABILITIES       119,738,206       123,542,622       123,529,170       120,080,718         INET ASSETS       (35,862,507)       (43,854,971)       (46,059,190)       (48,934,227)         INET ASSETS       UNRESTRICTED       (33,723,881)       (35,868,911)       (46,059,190)       (48,934,227)         INET ASSETS       BCINNING OF PERIOD       (2,138,626)       (7,986,060)       (1,42,206,653)       (44,206,653)         INET ASSETS       VERENT YEAR NET GAINVILOSS)       (2,138,626)       (7,986,060)       (1,42,206,653)       (4,206,653)         9/21/2024       (2,138,626)       (7,986,060)       (		4,043,719	12,065,351	12,065,351	12,065,351	0	%0-0
OTHER CURRENT LIABILITIES       5,265,817       4,401,893       4,401,893       4,130,332         LONG TERM LIABILITIES       119,738,206       123,542,622       123,529,170       120,080,718         NET ASSETS       (13,854,971)       (46,059,190)       (48,934,227)         NET ASSETS - UNRESTRICTED       (35,862,507)       (43,854,971)       (46,059,190)       (48,934,227)         NET ASSETS - UNRESTRICTED       (35,862,507)       (43,854,971)       (46,059,190)       (48,934,227)         NET ASSETS - BEGINNING OF PERIOD       (33,723,881)       (35,862,101)       (44,206,653)       (44,206,653)         OURRENT YEAR NET GAIN/(LOSS)       (2,138,626)       (7,386,060)       (1,852,537)       (4,206,653)         9/21/2024       (2,138,624)       (7,386,060)       (1,852,537)       (4,727,574)       (4,727,574)		1,609,780	1,967,348	2,328,285	561,802	(1,405,546)	-250-2%
LONG TERM LIABILITIES         119,738,206         123,542,622         123,529,170         120,080,718           NET ASSETS         119,738,205         123,542,622         123,529,170         120,080,718           NET ASSETS         (35,862,507)         (43,854,971)         (46,059,190)         (48,934,227)           NET ASSETS - UNRESTRICTED         (35,862,507)         (43,854,971)         (46,059,190)         (48,934,227)           NET ASSETS - UNRESTRICTED         (35,862,507)         (43,854,971)         (46,059,190)         (48,934,227)           NET ASSETS - BEGINNING OF PERIOD         (33,723,881)         (35,862,101)         (44,206,653)         (44,206,653)           OURRENT YEAR NET GAIN/(LOSS)         (2,138,626)         (7,386,060)         (1,852,537)         (4,727,574)           9/21/2024         (2,138,626)         (7,386,060)         (1,852,537)         (4,727,574)		5,265,817	4,401,893	4,401,893	4,130,332	(271,561)	-6.6%
LONG TERM LIABILITIES         119,738,206         123,542,622         123,529,170         120,080,718           NET ASSETS         (35,862,507)         (43,854,971)         (46,059,190)         (48,934,227)           NET ASSETS - UNRESTRICTED         (35,862,507)         (43,854,971)         (46,059,190)         (48,934,227)           NET ASSETS - UNRESTRICTED         (35,862,507)         (43,854,971)         (46,059,190)         (48,934,227)           NET ASSETS - BEGINNING OF PERIOD         (33,723,881)         (35,862,507)         (43,854,971)         (46,059,190)         (48,934,227)           OURRENT YEAR NET GAIN/ILOSS)         (33,723,881)         (35,862,600)         (1,852,537)         (44,206,653)         (44,206,653)           9/21/2024         (2,138,626)         (7,986,060)         (1,852,537)         (4,727,574)         (4,727,574)	37						
NET ASSETS         (35,862,507)         (43,854,971)         (46,059,190)         (48,934,227)           NET ASSETS - UNRESTRICTED         (35,862,507)         (43,854,971)         (46,059,190)         (48,934,227)           NET ASSETS - UNRESTRICTED         (35,862,507)         (43,854,971)         (46,059,190)         (48,934,227)           NET ASSETS - BEGINNING OF PERIOD         (33,723,881)         (35,868,911)         (44,206,653)         (44,206,653)           CURRENT YEAR NET GAIN/LOSS)         (2,138,626)         (7,986,060)         (1,982,537)         (4,727,574)           9/21/2024          (2,138,626)         (7,986,060)         (1,982,537)         (4,727,574)		119,738,206	123,542,622	123,529,170	120,080,718	(3,461,904)	-2.9%
NET ASSETS         (35,862,507)         (43,854,971)         (46,059,190)         (48,934,227)           NET ASSETS - UNRESTRICTED         (35,862,507)         (43,854,971)         (46,059,190)         (48,934,227)           NET ASSETS - UNRESTRICTED         (35,862,507)         (43,854,971)         (46,059,190)         (48,934,227)           NET ASSETS - BEGINNING OF PERIOD         (33,723,881)         (35,868,911)         (46,056,653)         (44,206,653)           CURRENT VEAR NET GAIN/(LOSS)         (2,138,626)         (7,986,060)         (1,852,537)         (4,727,574)           9/21/2024          (7,986,060)         (1,852,537)         (4,727,574)         (4,727,574)	68						
NET ASSETS - UNRESTRICTED         (35, 862, 507)         (43, 854, 971)         (46, 059, 190)         (48, 934, 227)           NET ASSETS - BEGINNING OF PERIOD         (33, 723, 881)         (35, 868, 911)         (44, 206, 653)         (44, 206, 653)           CURRENT YEAR NET GAIN/(LOSS)         (2, 138, 626)         (7, 986, 060)         (1, 852, 537)         (4, 727, 574)           9/21/2024         9/21/2024         (3, 3, 3, 3, 3, 3, 3, 3, 3, 3, 3, 3, 3, 3	40 NET ASSETS	(35,862,507)	(43,854,971)	(46,059,190)	(48,934,227)	(5,079,256)	10.4%
NET ASSETS - BEGINNING OF PERIOD (33,723,881) (35,868,911) (44,206,653) (44,206,653) CURRENT YEAR NET GAIN/(LOSS) (2,138,626) (7,986,060) (1,852,537) (4,727,574) 9/21/2024		(35,862,507)	(43,854,971)	(46,059,190)	(48,934,227)	(5,079,256)	10.4%
CURRENT YEAR NET GAIN/(LOSS) (2,138,626) (7,986,060) (1,852,537) (4,727,574) 9/21/2024 (4,727,574)		(33,723,881)	(35,868,911)	(44,206,653)	(44,206,653)	(8,337,742)	18.9%
44         45         9/21/2024         1 <td< td=""><td>43 CURRENT YEAR NET GAIN/(LOSS)</td><td>(2,138,626)</td><td>(7,986,060)</td><td>(1,852,537)</td><td>(4,727,574)</td><td>3,258,486</td><td>-68.9%</td></td<>	43 CURRENT YEAR NET GAIN/(LOSS)	(2,138,626)	(7,986,060)	(1,852,537)	(4,727,574)	3,258,486	-68.9%
45 9/21/2024	44						
	45 9/21/2024						

В	C	D	E	F		G		Н
1 SAN G	ORGON	O MEMC	RIAL H	EALTHCARE DISTRICT & HO	OSPITAL			
2					(L	JNAUDITED)	(	UNAUDITED)
3						<b>Current Month</b>		Y-T-D
4					4	8/31/2024		8/31/2024
5 BEGIN	NING CASH	BALANC	ES					
6		Beginning I			\$	15,102,580	\$	17,986,894
7	Cash: I	Beginning I	Balances	District	A Subscription	1,107,039		1,370,686
8	Cash: I	Beginning I	Balances	Totals	\$	16,209,619	\$	19,357,580
9			1					
10 Receip	ts							
11			Collection		\$	5,350,676	\$	11,580,637
12		Tax Sub	sidies/Me	asure D/Prop 13	196 - 196 - 196 - 196 - 196 - 196	463,106	\$	926,212
13		Misc Tax	k Subsidi	es		1	\$	St. So St. Market
14			ns/Grants			50,000	\$	50,000
15				nding (Rate Range, Etc.)		456,322	\$	458,185
16				of LOC Balances		2010 - 10 10 10 10 10 10 10 10 10 10 10 10 10	\$	an an an Albert - Ch
17		Other Re	evenues/	Receipts/Transfers		210,965	\$	366,892
18 TOTAL	RECEIPTS	5			\$	6,531,069	\$	13,381,926
19								
20 Disbur	sements							
21		Wages,	Benefits,	& Contract Labor	\$	5,032,466	\$	9,813,349
22		Other O	perating (	Costs	the second	3,164,667	\$	6,206,922
23			Spending			139,150	\$	1,122,621
24				ments (Excl.G/O Bonds)		80,825	\$	161,650
25		Other - (	Changes	in Accounts Payable, IGT's, Etc.	and the second	(596,196)	\$	515,188
26 TOTAL	DISBURSI	EMENTS			\$	7,820,912	\$	17,819,730
27								
A CONTRACT OF A CONTRACT.	CHANGE	in CASH			\$	(1,289,843)	\$	(4,437,804
29								
30 ENDIN	G CASH BA	ALANCES						
31		Balances-			\$	14,470,234	\$	14,470,234
32		Balances-				449,542		449,542
33	Ending	Balances-	Totals		\$	14,919,776	\$	14,919,776
34								
35								
36								
37 LOC CI	urrent Balar	nces			\$	12,000,000	\$	12,000,000
38 LOC In	terest Expe	nse Incurre	ed			190,030	\$	190,030
39 <b>9/21/2</b>	024							
40								and the state of the state of the state of the state of the state of the state of the state of the state of the
41								
	Television and the second seco			ON DATA FROM THE UNAUDITED FINAN	and the second second second second second second second second second second second second second second second	S AS OF JUNE 30, 2024	AND WI	LL BE
43 S	UBJECT TO A	DJUSTMENTS	ASSOCIAT	ED WITH THE FINAL AUDITED FINANCIAL S	TATEMENTS.			

TAB F

#### REGULAR MEETING OF THE SAN GORGONIO MEMORIAL HOSPITAL BOARD OF DIRECTORS

#### HUMAN RESOURCES COMMITTEE September 18, 2024

The regular meeting of the San Gorgonio Memorial Hospital Board of Directors Human Resources Committee was held on Wednesday, September 18, 2024, in Classroom C, 600 N. Highland Springs Avenue, Banning, California.

Members Present:	Susan DiBiasi, Perry Goldstein, Ron Rader, Steve Rutledge (C)
Excused Absence:	None
Staff Present:	Steve Barron (CEO), Angela Brady (CNE), Annah Karam (CHRO), Ariel Whitley (Executive Assistant), John Peleuses (VP, Ancillary and Support Services), Dan Heckathorne (CFO)

AGENDA ITEM	DISCUSSION	ACTION /
		FOLLOW-UP
Call To Order	Susan DiBiasi called the meeting to order at 9:01 am.	
Public Comment	No public was present.	
OLD BUSINESS		
<b>Proposed Action</b>	Susan DiBiasi asked for any changes or corrections to the	The minutes of the
- Approve	minutes of the July 17, 2024, regular meeting.	July 17, 2024,
Minutes:		<b>Regular Meeting</b>
	There were none.	were reviewed and
July 17, 2024,		will stand as
<b>Regular Meeting</b>		presented.
NEW BUSINESS		
Reports		
A. Employment	Activity/Turnover Reports	
1. Employee	Annah Karam, Chief Human Resources Officer, reviewed	
Activity by	the report "Employee Activity by Job Class/Turnover	
Job Class/	Report" for the period of 07/01/2024 through 08/31/2024 as	
Turnover	included in the Committee packet.	
Report		
(07/01/2024		

A	GENDA ITEM	DISCUSSION	ACTION / FOLLOW-UP
	through 08/31/2024)		
2.	Separation Reasons Analysis All Associates	Annah reviewed the "Separation Reason Analysis for All Associates" for the period of 07/01/2024 through 08/31/2024 as included in the Committee packet.	
	(07/01/2024 through 08/31/2024)	For this period, there were 21 Voluntary Separations and 5 Involuntary Separations for a total of 26.	
3.	Separation Reason Analysis Full and Part Time	Annah reviewed the "Separation Reason Analysis for Full and Part Time Associates" for the period of 07/01/2024 through 08/31/2024 as included in the Committee packet. For this period, there were 10 Voluntary Separations and 3	
	Associates (07/01/2024 through 08/31/2024)	Involuntary Separations for a total of 13.	
4.	Separation Reason Analysis Per Diem	Annah reviewed the "Separation Reason Analysis for Per Diem Associates" for the period of 07/01/2024 through 08/31/2024 as included in the Committee packet.	
	Associates (07/01/2024 through 08/31/2024)	For this period, there were 11 Voluntary Separations and 2 Involuntary Separations for a total of 13.	
5.	FTE Vacancy Summary (07/01/2024	Annah reviewed the "FTE Vacancy Summary" for the period of 07/01/2024 through 08/31/2024 as included in the Committee packet.	
	through 08/31/2024)	Annah reported that the Facility Wide vacancy rate as of 08/31/2024 was 14.49%.	
6.	RN Vacancy Summary (07/01/2024 through	Annah reviewed the "RN Vacancy Summary" for the period of 07/01/2024 through 08/31/2024 as included in the Committee packet.	
	08/31/2024)	Annah reported that the Overall All RN Vacancy rate as of $08/31/2024$ was 19.43%.	
B.	Workers Cor	npensation Report	
Co Re (08	orkers ompensation oport 8/01/2024 rough	Annah reviewed the Workers Compensation Reports covering the period of 08/01/2024 through 08/31/2024 as included in the Committee packet.	

AGENDA ITEM		DISC	CUSSION		ACTION / FOLLOW-UP
08/31/2024)					
Proposed Action – Recommend Approval to Hospital Board • 2024			ewed the Associa the committee pa	ates Health Plan cket.	M.S.C., (DiBiasi/Rader), the SGMH Human Resources Committee voted
Associates Health Plan Benefits	DiBiasi Rader Motion carried	Yes Yes I.	Goldstein Rutledge	Yes Yes	to recommend approval to the Hospital Board of the 2024 Associates Health Plan Benefits.
Proposed Action – Recommend Approval to Hospital Board of Associate Holiday Gift Cards	with holiday gin as follows:	ft cards. The	very year we pr value of those g me - \$75.00 Pe 50,495.00.	ift cards will be	M.S.C., (Rader/Goldstein), the SGMH Human Resources Committee voted to recommend approval to the Hospital Board of the Associate Holiday Gift
	DiBiasi Rader Motion carried	Yes Yes	Goldstein Rutledge	Yes Yes	Cards.
Education	committee pack		eation article as	included in the	
Future Agenda items	None.				
Next regular meeting	The next regular scheduled for Ja			ittee meeting is	
Adjournment	The meeting wa	s adjourned	at 9:28 am.		

In accordance with The Brown Act, *Section 54957.5*, all reports and handouts discussed during this Open Session meeting are public records and are available for public inspection. These reports and/or handouts are available for review at the Hospital Administration office located at 600 N. Highland Springs Avenue, Banning, CA 92220 during regular business hours, Monday through Friday, 8:00 am - 4:30 pm.

Minutes respectfully submitted by Ariel Whitley, Executive Assistant

#### EMPLOYEE ACTIVITY BY JOB CLASS / TURN OVER REPORT 07/01/2024 THROUGH 08/31/2024

тн	2/01/2024 IROUGH 5/31/2024	9	01/01/2024 THROUGH 08/31/2024	07/01/2024 THROUGH 08/31/2024		01/01/2024 THROUGH					
	-	9	_			08/31/2024	AS OF 08/31/2024	AS OF 08/31/2024	AS OF 08/31/2024		2
	_	5	5	1	11	10	77	3	1.30%	12.99%	Ę
	3	24	16	3	17	19	79	1	3.80%	24.05%	6
CLS	0	5	0	0	4	1	4	0	0.00%	25.00%	7
DIRECTORS/MGRS	0	3	0	0	6	3	32	0	0.00%	9.38%	8
LVN	2	2	2	0	2	3	18	0	0.00%	16.67%	ç
OTHER NURSING	5	27	13	4	31	11	55	1	7.27%	20.00%	10
РТ	0	5	0	0	2	1	8	0	0.00%	12.50%	11
RAD TECH	2	5	3	0	6	3	29	2	0.00%	10.34%	12
RN	9	54	34	11	64	30	140	7	7.86%	21.43%	13
रा	0	3	2	0	3	1	21	2	0.00%	4.76%	14
	6	59	28	7	51	23	107	4	6.54%	21.50%	15
FACILITY TOTAL	27	196	103	26	197	105	570	20	4.56%	18.42%	17
											18
Full Time	18	115	59	9	104	52	398	15	2.26%	13.07%	19
Part Time	2	22	13	4	20	16	59	2	6.78%	27.12%	20
Per Diem	7	59	31	13	73	37	113	3	11.50%	32.74%	21
TOTAL	27	196	103	26	197	105	570	20	4.56%		22 23

Annualized Turnover: K22

Southern California Hospital Association (HASC) Benchmark:								
Turnover for all Associates =	2.90% 25							
Turnover for all RNs =	3.30% 26							

TOTAL ASSOCIATES ON PAYROLL

Southern California Hospital Association (HASC) Bench	mark:
Turnover for all PER DIEM Associates =	8.90%
Turnover for all PER DIEM RNs =	7.10%

=

## SEPARATION ANALYSIS

#### ALL ASSOCIATES 07/01/2024 THROUGH 08/31/2024

	Current Qtr			Length Of	Service			
REASON	%	Less than	90 days -	1-2	3-5	6-10	10+	Total
	by Category	90 days	1 year	years	years	years	years	Separations
Voluntary Separations								
Full-Time	30.8%	2	1	5	0	0	0	8
Part-Time	7.7%	0	1	0	1	0	0	2
Per Diem	42.3%	5	1	3	2	0	0	11
Subtotal, Voluntary Separations	80.8%	7	3	8	3	0	0	21
Involuntary Separations						•		
Full-Time	3.8%	1	0	0	0	0	0	1
Part-Time	7.7%	1	0	1	0	0	0	2
Per Diem	7.7%	1	0	0	0	1	0	2
Subtotal, Involuntary Separation.	19.2%	3	0	1	0	1	0	5

Total Separations	100.0%	10	3	9	3	1	0	26

	1-LT 90 DAYS	2-90 TO 1 YR	3-1YR TO 2.9YRS	4-3 TO 5 YRS	5-6 TO 10 YRS	Grand Total
Involuntary	3		1		1	5
BHC			1			1
ED					1	1
Security	3					3
Voluntary	7	3	8	3		21
Case Management				1		1
Echo			1			1
ED	1	1	1			3
ICU			1			1
MS	1		1	1		3
OB	1	1	1			3

OR			1			1
PACU	1		1			2
Pharmacy	2					2
PICC				1		1
Registration			1			1
Security	1	1				2
Grand Total	10	3	9	3	1	26

## FULL AND PART TIME ASSOCIATES 07/01/2024 THROUGH 08/31/2024

	Current Qtr		L	ength Of Serv	/ice			
REASON	%	Less than	90 days -	1-2	3-5	6-10	10+	Total
	by Category	90 days	1 year	years	years	years	years	Separations
Voluntary Separations								
Did not Return from LOA	0.0%							0
Employee Death	0.0%							0
Family/Personal Reasons	7.7%				1			1
Job Abandonment	7.7%			1				1
Job Dissatisfaction	0.0%							0
Medical Reasons	0.0%							0
New Job Opportunity	61.5%	2	2	4				8
Not Available to Work	0.0%							0
Pay	0.0%							0
Relocation	0.0%							0
Retirement	0.0%							0
Return to School	0.0%							0
Unknown	0.0%							0
Subtotal, Voluntary Separations	76.9%	2	2	5	1	0	0	10
Involuntary Separations								
Attendance/Tardiness	0.0%							0
Conduct	7.7%			1				1
Death	0.0%							0
Expired Credentials	0.0%							0
Didn't meet scheduling needs	0.0%							0
Poor Performance	15.4%	2						2
Position Eliminations	0.0%							0
Temporary Position	0.0%							0
Subtotal, Involuntary Separations	23.1%	2	0	1	0	0	0	3

Total Separations         100.0%         4         2         6         1         0         0         13
---

## Separation Reason Analysis

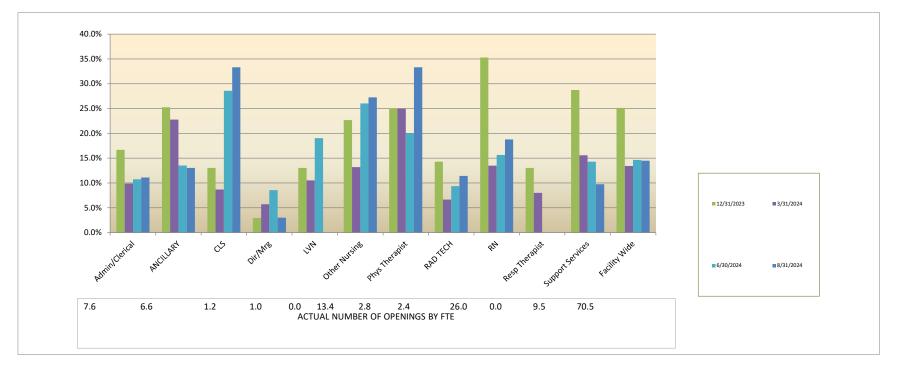
Per Diem Associates Only 07/01/2024 THROUGH 08/31/2024

	Current Qtr		Leng	th Of Serv	vice				
REASON	%	Less than	90 days -	1-2	3-5	6-10	10+	Total	
	by Category	90 days	1 year	years	years	years	years	Separations	
Voluntary Separations					-		-		
Did not Return from LOA	0.0%							0	
Employee Death	0.0%							0	
Family/Personal Reasons	7.7%			1				1	
Job Abandonment	7.7%	1						1	
Job Dissatisfaction	0.0%							0	
Medical Reasons	0.0%							0	
New Job Opportunity	61.5%	3	1	2	2			8	
Not Available to Work	7.7%	1						1	
Pay	0.0%							0	
Relocation	0.0%							0	
Retirement	0.0%							0	
Return to School	0.0%							0	
Unknown	0.0%							0	
Subtotal, Voluntary Separations	84.6%	5	1	3	2	0	0	11	
Involuntary Separations									
Attendance/Tardiness	0.0%							0	
Conduct	7.7%					1		1	
Didn't meet certification deadline	0.0%							0	
Didn't meet scheduling needs	0.0%							0	
Poor Performance	7.7%	1						1	
Position Eliminations	0.0%							0	
Temporary Position	0.0%							0	
Subtotal, Involuntary Separations	15.4%	1	0	0	0	1	0	2	

Total Separations	100.0%	6	1	3	2	1	0	13

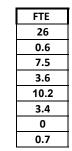
#### FTE Vacancy Summary: 07/01/2024 THROUGH 08/31/2024

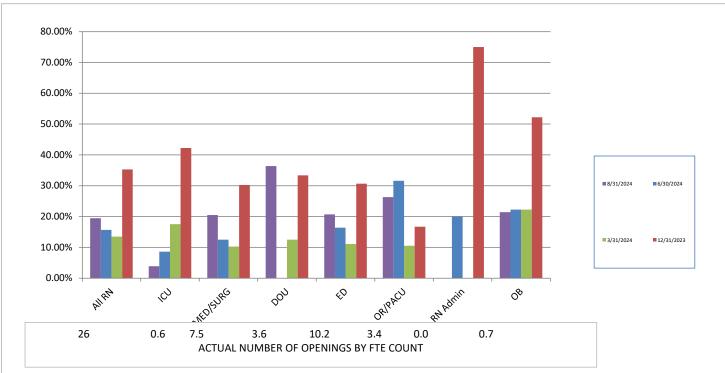
	Admin/Clerical	ANCILLARY	<u>CLS</u>	Dir/Mrg	<u>LVN</u>	<u>Other</u> Nursing	Phys Therapist	<u>RAD</u> TECH	RN	<u>Resp</u> Therapist	<u>Support</u> Services	<u>Facility</u> <u>Wide</u>
12/31/2023	16.67%	25.27%	13.04%	2.94%	13.04%	22.68%	25.00%	14.29%	35.29%	13.04%	28.75%	25.13%
3/31/2024	9.89%	22.78%	8.70%	5.71%	10.53%	13.19%	25.00%	6.67%	13.48%	8.00%	15.60%	13.44%
6/30/2024	10.75%	13.54%	28.57%	8.57%	19.05%	26.03%	20.00%	9.38%	15.64%	0.00%	14.29%	14.67%
8/31/2024	11.11%	13.04%	33.33%	3.03%	0.00%	27.27%	33.33%	11.43%	18.78%	0.00%	9.76%	14.49%



#### RN FTE Vacancy Summary: 07/01/2024 THROUGH 08/31/2024

					VACANCE IV		ings/(total start i	openings/
	8/31/2024	6/30/2024	3/31/2024	12/31/2023		OPEN POSITIONS	TOTAL STAFF	VACANCY RATE
All RN	19.43%	15.64%	13.48%	35.29%	All RN	34	141	19.43%
ICU	3.85%	8.57%	17.50%	42.22%	ICU	1	25	3.85%
MED/SURG	20.45%	12.50%	10.26%	30.23%	Med Surg	9	35	20.45%
DOU	36.36%	0.00%	12.50%	33.33%	DOU	4	7	36.36%
ED	20.69%	16.36%	11.11%	30.65%	ED	12	46	20.69%
OR/PACU	26.32%	31.58%	10.53%	16.67%	OR/PACU	5	14	26.32%
RN Admin	0.00%	20.00%	0.00%	75.00%	RN Adm.	0	3	0.00%
OB	21.43%	22.22%	22.22%	52.17%	OB	3	11	21.43%





#### VACANCY RATE = Number of openings/(total staff + openings)

	DASHBOARD	REPORT	San G	orgonio M	emorial H	ospital
<b>DEIA</b>	Fiscal Year Basis: Ju	ly			Data as of	8/31/2024
HEALTHCARE GROUP				Reporting Pe	eriod 8/1/2024 -	8/31/2024
SUMMARY DATA						
		Values				
			Total	Total		Open
FiscalYear	🖃 ValuationDate	Total Paid	Reserves	Incurred	Count	Count
2015-2016	2024-08-31	845,278	148,060	993,338	40	3
2016-2017	2024-08-31	205,546	-	205,546	27	-
2017-2018	2024-08-31	72,312	-	72,312	18	-
2018-2019	2024-08-31	87,976	48,320	136,297	15	1
2019-2020	2024-08-31	68,021	-	68,021	15	-
2020-2021	2024-08-31	407,865	226,751	634,615	22	3
2021-2022	2024-08-31	111,243	65,340	176,584	18	2
2022-2023	2024-08-31	173,017	124,852	297,869	13	3
2023-2024	2024-08-31	333,676	243,831	577,508	28	9
2024-2025	2024-08-31	7,082	22,902	29,984	5	4
Grand Total		2,312,017	880,057	3,192,073	201	25

DASHBOARD RE	PORT				San	Gorgonio	Memorial	Hospital
Fiscal Year Basis: July							Data as	s of 8/31/2024
						Reporting	Period 8/1/202	24 - 8/31/2024
TOP TEN CLAIMS								
						Total	Total	Total
Claim Number	Claimant	Department	Cause	DOI	Status	Paid	Reserves	Incurred
20805905		Surgical Services	Fall, Slip or Trip Injury	2020-08-04	Open	270,264	101,665	371,928
16000811		Environmental Services	Fall, Slip or Trip Injury	2016-05-31	Open	173,385	47,840	221,225
16000026		Obstetrics	Fall, Slip or Trip Injury	2016-01-05	Open	138,013	62,541	200,553
23001495		Laboratory	Fall, Slip or Trip Injury	2023-07-11	Open	138,040	6,897	144,937
21000657		<b>Environmental Services</b>	Fall, Slip or Trip Injury	2021-03-16	Re-Open	45,256	79,404	124,661
22002677		Medical Surgical	Strain or Injury By	2022-11-20	Open	61,030	38,278	99,308
16001005		Medical Surgical	Burn or Scald - Heat or Cold Exposures -	2016-07-21	Closed	98,814	-	98,814
23001964		Obstetrics	Fall, Slip or Trip Injury	2023-09-03	Open	61,049	35,022	96,071
16000233		Environmental Services	Strain or Injury By	2016-02-20	Closed	93,934	-	93,934
16000357		Medical Surgical	Struck or Injured By	2016-03-16	Closed	82,643	-	82,643

FREQUENCY BY DEPARTMENT					SEVERITY BY DEPARTMENT				
	Claim	% of	Total	% of Total		Claim	% of	Total	% of Total
Department	Count	Claims	Incurred	Incurred	Department	Count	Claims	Incurred	Incurred
Medical Surgical	39	19.40%	752,096	23.56%	Environmental Services	36	17.91%	754,901	23.65%
Environmental Services	36	17.91%	754,901	23.65%	Medical Surgical	39	19.40%	752,096	23.56%
Emergency Department	27	13.43%	137,060	4.29%	Surgical Services	8	3.98%	412,813	12.93%
Dietary	20	9.95%	21,506	0.67%	Obstetrics	6	2.99%	353,923	11.09%
Laboratory	10	4.98%	221,028	6.92%	Laboratory	10	4.98%	221,028	6.92%
Intensive Care Unit (ICU)	8	3.98%	59,995	1.88%	Emergency Department	27	13.43%	137,060	4.29%
Surgical Services	8	3.98%	412,813	12.93%	Nursing Administration	5	2.49%	135,145	4.23%
Medical Staff	6	2.99%	64,218	2.01%	CT/Echotechnology	2	1.00%	64,766	2.03%
Obstetrics	6	2.99%	353,923	11.09%	Medical Staff	6	2.99%	64,218	2.01%
Nursing Administration	5	2.49%	135,145	4.23%	Intensive Care Unit (ICU)	8	3.98%	59,995	1.88%
FREQUENCY BY CAUSE					SEVERITY BY CAUSE				
	Claim	% of	Total	% of Total		Claim	% of	Total	% of Total
Cause	Count	Claims	Incurred	Incurred	Cause	Count	Claims	Incurred	Incurred
Strain or Injury By	66	32.84%	798,933	25.03%	Fall, Slip or Trip Injury	33	16.42%	1,676,252	52.51%
Fall, Slip or Trip Injury	33	16.42%	1,676,252	52.51%	Strain or Injury By	66	32.84%	798,933	25.03%
Struck or Injured By	24	11.94%	194,600	6.10%	Struck or Injured By	24	11.94%	194,600	6.10%
Burn or Scald - Heat or Cold Exposures - Contact	21	10.45%	131,744	4.13%	Miscellaneous Causes	9	4.48%	163,233	5.11%
Cut, Puncture, Scrape Injured by	18	8.96%	76,887	2.41%	Burn or Scald - Heat or Cold Exposure	21	10.45%	131,744	4.13%
Exposure	13	6.47%	62,327	1.95%	Cut, Puncture, Scrape Injured by	18	8.96%	76,887	2.41%
Caught In, Under or Between	12	5.97%	9,997	0.31%	Exposure	13	6.47%	62,327	1.95%
Miscellaneous Causes	9	4.48%	163,233	5.11%	Striking Against or Stepping on	3	1.49%	46,967	1.47%
Striking Against or Stepping on	3	1.49%	46,967	1.47%	Motor Vehicle	2	1.00%	31,133	0.98%
Motor Vehicle	2	1.00%	31,133	0.98%	Caught In, Under or Between	12	5.97%	9,997	0.31%

Open Claim	ns					San Gor	gonio Memori	al Hospital			
Fiscal Year Basis:	: July						Data	as of 8/31/2024			
				•			Reporting Period 8/1/.	2024 - 8/31/2024			
							Values				
Loss Date	🕂 Claim #	🝷 Status 🖵	Claimant Name	ClaimantTypeDesc	InjuryCauseGrou	Litigated (1=	Count	Paid	Outstanding	Incurred	Lost Time
2015-08-20	15001161	Re-Open		Future Medical	Strain or Injury By		0 1	27,087	37,679	64,766	0
2016-01-05	16000026	Open		Future Medical	Fall, Slip or Trip Inju		1 1	138,013	62,541	200,553	749
2016-05-31	16000811	Open		Future Medical	Fall, Slip or Trip Inju		1 1	173,385	47,840	221,225	730
2019-02-11	19000235	Open		Future Medical	Fall, Slip or Trip Inju		0 1	25,836	48,320	74,157	0
2020-08-04	20805905	Open		Indemnity	Fall, Slip or Trip Inju		1 1	270,264	101,665	371,928	728
2021-03-16	21000657	Re-Open		Indemnity	Fall, Slip or Trip Inju		1 1	45,256	79,404	124,661	201
2021-04-30	21001003	Open		Indemnity	Strain or Injury By		0 1	1,439	45,682	47,121	0
2021-08-13	21001795	Open		Future Medical	Strain or Injury By		0 1	33,280	40,127	73,407	70
2022-01-23	22000651	Re-Open		Future Medical	Fall, Slip or Trip Inju		0 1	31,827	25,213	57,040	106
2022-11-20	22002677	Open		Indemnity	Strain or Injury By		0 1	61,030	38,278	99,308	200
2022-12-02	22002737	Open		Indemnity	Strain or Injury By	(	0 1	4,562	47,252	51,814	11
2023-03-07	23000477	Open		Future Medical	Fall, Slip or Trip Inju		0 1	36,780	39,321	76,101	125
2023-07-11	23001495	Open		Indemnity	Fall, Slip or Trip Inju		1 1	138,040	6,897	144,937	112
2023-09-03	23001964	Open		Future Medical	Fall, Slip or Trip Inju		0 1	61,049	35,022	96,071	154
2024-01-01	24001214	Open		Indemnity	Struck or Injured By	(	0 1	12	12,988	13,000	0
2024-01-09	23003107	Open		Future Medical	Strain or Injury By	(	0 1	7,025	33,368	40,393	22
2024-01-11	24000701	Open		Indemnity	Miscellaneous Cause		1 1	5,072	44,428	49,500	0
2024-02-23	24000340	Open		Indemnity	Fall, Slip or Trip Inju		0 1	31,449	27,847	59,297	100
2024-04-01	24000719	Open		Indemnity	Fall, Slip or Trip Inju		1 1	5,172	48,448	53,621	14
2024-04-08	24000851	Open		Indemnity	Striking Against or St		0 1	10,998	34,833	45,830	50
2024-06-24	24001902	Open		Indemnity	Strain or Injury By	(	0 1	-	-	-	0
2024-07-22	24001567	Open		Indemnity	Strain or Injury By	(	0 1	6,832	14,002	20,834	22
2024-07-28	24001604	Open		Indemnity	Burn or Scald - Heat		0 1	-	150	150	0
2024-08-05	24001690	Open		Medical	Cut, Puncture, Scrap	(	0 1	250	3,250	3,500	0
2024-08-22	24001856	Open		Indemnity	Fall, Slip or Trip Inju		0 1	-	5,500	5,500	0
Grand Total							25	1,114,659	880,057	1,994,715	3,394

TAB G

# ► Allíant

# San Gorgonio Memorial Hospital

2025 Executive Overview & Renewal Results

August 28, 2024

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# 2025 Renewal Results

Coverage	Renewal Outcome
Medical - Anthem	<ul> <li>Anthem's best and final renewal: +3.5% or +\$179K for all medical plans         <ul> <li>\$25,000 wellness fund included</li> <li>2<sup>nd</sup> year adjustable-rate cap based on medical loss ratio</li> <li>Negotiated renewal resulted in \$545K in annual savings</li> </ul> </li> <li>Initial proposed overall renewal was +14.5% or +\$718K         <ul> <li>The HMO plan received +14.4% (experience rated) and the PPO plans received +16.0% (non-experience rated)</li> <li>Anthem's initial proposal included high administrative expenses and trends (13.09% medical, 13.54% pharmacy)</li> <li>Anthem provided a negotiated revised renewal of +5.0% or +\$247K                 <ul> <li>Alliant underwriters prepared markup of Anthem's renewal using historical claims data, projected trend (7.25% medical, 10.5% pharmacy), pooling charges and capitation to get to a modified rate action between: +4.0% to +6.0%</li> </ul> </li> </ul> </li></ul>
 Dental – United	<ul> <li>Conducted PRISM marketing and received competitive proposal from Anthem for overall increase of +0.9% or +\$46K</li> <li>Alliant leveraged PRISM proposal to improve Anthem's best and final pricing</li> <li>Dental – under rate guarantee, +0% or +\$0</li> </ul>
Concordia	<ul> <li>2 Year Rate Guarantee until 12/31/2025</li> <li>Conducted marketing and received competitive proposals from Delta Dental (+4.6%) &amp; Ameritas (-3.3%)</li> </ul>
Vision - VSP	<ul> <li>Vision – under rate guarantee, +0% or +\$0</li> <li>3 Year Rate Guarantee until 12/31/2026</li> </ul>
Life & Disability - Anthem	<ul> <li>Basic Life – under rate guarantee, +0% or +\$0         <ul> <li>2 Year Rate Guarantee until 12/31/2025</li> <li>Conducted PRISM marketing and received competitive proposal from Lincoln Financial</li> </ul> </li> <li>Long-Term Disability – under rate guarantee , +0% or +\$0         <ul> <li>2 Year Rate Guarantee until 12/31/2025</li> <li>Conducted PRISM marketing and received competitive proposal from Lincoln Financial</li> </ul> </li> </ul>
EAP – Concern	EAP is in a rate guarantee through 6/2026     4

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## 2025 Renewal Financial Overview

I % A	Total
I % A	
Ι %Δ	
	PEPY
	1
2.2%	\$13,980
-23.7%	\$13,869
-23.8%	\$14,574
	\$365
1	
	\$978
0.0%	\$127
ee	
0.0%	\$120
	\$24
0.0 %	φ <b>2</b> 4
2	
0.9%	
ant ant ant ,27 99	2.2% -23.7% -23.8% antee 0.0% antee 0.0% antee 0.0% antee 0.0% antee 0.0% antee 9.0%

## **2025 Renewal Decision**

\*Anthem: Renewal Wellness Budget- Annual credit in the amount of \$25,000.00 will be applied for the purchase of services provided from Anthem, or an outside vendor through December 31, 2025. All applicable invoices must be submitted prior to December 10, 2025. Funds will be forfeited if not used by December 31, 2025.

Note: The PRISM proposal does not include a wellness credit.

## 2025 Contributions Scenarios – Part I (Pending Decision)

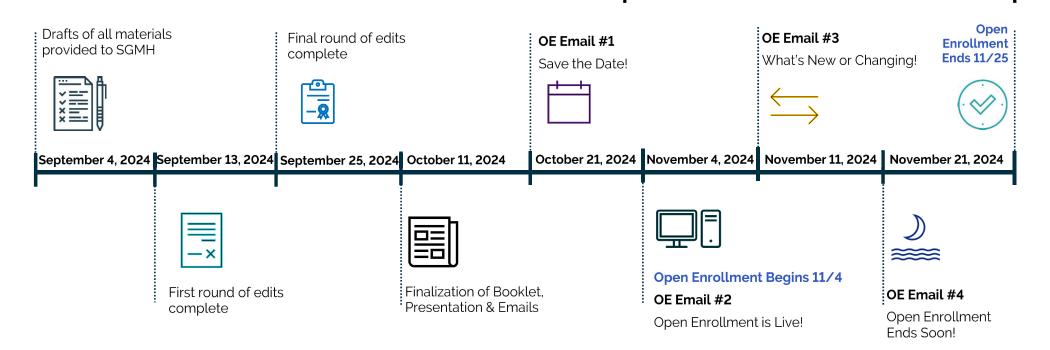
							Opti	on 1				Opti	on 2		
			2024 Curre	nt		2025	Negotiated Re	newal - EE \$ S	Same		202	5 Negotiated Re	enewal - ER \$	Same	
Employee Contributions			Monthly Contrib	outions			Monthly Co	ntributions			Monthly Contributions				
		Total	ER Cost	EE Cost	EE %	Tota	ER Cost	EE Cost	EE %	\$∆	Total	ER Cost	EE Cost	EE %	\$∆
Anthem HMO Full Time	Lives														
EE Only	130	\$574.48	\$511.06	\$63.42	11.0%	\$594.58	\$531.16	\$63.42	10.7%	\$0.00	\$594.58	\$511.06	\$83.52	14.0%	\$20.10
EE + 1	68	\$1,204.03	\$1,071.09	\$132.94	11.0%	\$1,246.17	\$1,113.23	\$132.94	10.7%	\$0.00	\$1,246.17	\$1,071.09	\$175.08	14.0%	\$42.14
EE + Family	111	<u>\$1,719.10</u>	\$1,529.27	\$189.83	11.0%	\$1,779.27	\$1,589.44	\$189.83	10.7%	\$0.00	\$1,779.27	\$1,529.27	\$250.00	14.1%	\$60.17
Annual Premium	309	\$4,168,518	\$3,708,251	\$460,268	11.0%	\$4,314,407	\$3,854,139	\$460,268	10.7%		\$4,314,407	\$3,708,251	\$606,156	14.0%	
Anthem HMO Part Time															
EE Only	12	\$574.48	\$489.18	\$85.30	14.8%	\$594.58	\$509.28	\$85.30	14.3%	\$0.00	\$594.58	\$489.18	\$105.40	17.7%	\$20.10
EE + 1	5	\$1,204.03	\$1,025.24	\$178.79	14.8%	\$1,246.17	\$1,067.38	\$178.79	14.3%	\$0.00	\$1,246.17	\$1,025.24	\$220.93	17.7%	\$42.14
EE + Family	<u>16</u>	\$1,719,10	\$1,463,84	\$255.26	14.8%	\$1,779,27	\$1,524,01	\$255.26	14.3%	\$0.00	\$1,779.27	\$1,463,84	\$315.43	17.7%	\$60.17
Annual Premium	33	\$485,034	\$413,014	\$72,021	14.8%	\$502,010	\$429,989	\$72,021	14.3%		\$502,010	\$413,014	\$88,996	17.7%	
Anthem Classic PPO Full Time															
EE Only	6	\$1.050.82	\$625.20	\$425.62	40.5%	\$1,087.59	\$661.97	\$425.62	39.1%	\$0.00	\$1,087.59	\$625.20	\$462.39	42.5%	\$36.77
EE + 1	1	\$2,204.00	\$1,310.46	\$893.54	40.5%	\$2,281.14	\$1.387.60	\$893.54		\$0.00	\$2,281.14	\$1,310.46	\$970.68	42.6%	\$77.14
EE + Family	<u>o</u>	\$3,147,53	\$1,871.18	\$1,276,35	40.6%	\$3,257.69	\$1,981.34	\$1,276.35		\$0.00	\$3,257.69	\$1,871.18	\$1,386,51	42.6%	\$110.16
Annual Premium	7	\$102,107	\$60,740	\$41,367	40.5%	\$105,680	\$64,313	\$41,367	<u>39.1%</u>	<b>\$0.00</b>	\$105,680	\$60,740	\$44,941	42.5%	\$110.10
		\$102,107	400,710	\$11,001	40.0 %	\$100,000	φο 1,010	\$11,007	00.170		\$100,000	\$00,140	φτηστη	42.070	
Anthem Classic PPO Part Time															
EE Only	1	\$1,050.82	\$601.34	\$449.48	42.8%	\$1,087.59	\$638.11	\$449.48	41.3%	\$0.00	\$1,087.59	\$601.34	\$486.25	44.7%	\$36.77
EE + 1	0	\$2,204.00	\$1,260.45	\$943.55	42.8%	\$2,281.14	\$1,337.59	\$943.55	41.4%	\$0.00	\$2,281.14	\$1,260.45	\$1,020.69	44.7%	\$77.14
EE + Family	1	<u>\$3,147.53</u>	<u>\$1,799.75</u>	<u>\$1,347.78</u>	<u>42.8%</u>	<u>\$3,257.69</u>	<u>\$1,909.91</u>	<u>\$1,347.78</u>	<u>41.4%</u>	\$0.00	<u>\$3,257.69</u>	<u>\$1,799.75</u>	<u>\$1,457.94</u>	<u>44.8%</u>	\$110.16
Annual Premium	2	\$50,380	\$28,813	\$21,567	42.8%	\$52,143	\$30,576	\$21,567	41.4%		\$52,143	\$28,813	\$23,330	44.7%	
Anthem Solutions PPO Full Time															
EE Only	2	\$847.36	\$606.25	\$241.11	28.5%	\$877.02	\$635,91	\$241.11	27.5%	\$0.00	\$877.02	\$606.25	\$270.77	30.9%	\$29.66
EE + 1	2	\$1,776,73	\$1,270,68	\$506.05	28.5%	\$1,838,91	\$1,332,86	\$506.05	27.5%	\$0.00	\$1,838,91	\$1,270.68	\$568.23	30.9%	\$62.18
EE + Family	1	\$2,537.14	\$1,814.33	\$722.81	28.5%	\$2,625.94	\$1,903.13	\$722.81		\$0.00	\$2,625.94	\$1,814.33	\$811.61	30.9%	\$88.80
Annual Premium	5	\$93,424	\$66,818	\$26,606	28.5%	\$96,694	\$70,088	\$26,606	27.5%		\$96,694	\$66,818	\$29,875	30.9%	
Anthem Solutions PPO Part Time															
EE Only	1	\$847.36	\$582.39	\$264.97	31.3%	\$877.02	\$612.05	\$264.97	30.2%	\$0.00	\$877.02	\$582.39	\$294.63	33.6%	\$29.66
EE + 1	1	\$1,776.73	\$1,220.67	\$556.06	31.3%	\$1,838.91	\$1,282.85	\$556.06		\$0.00	\$1,838.91	\$1,220.67	\$618.24	33.6%	\$62.18
EE + Family	1	\$2,537.14	\$1,742.90	\$794.24	31.3%	\$2,625,94	\$1,831.70	\$794.24		\$0.00	\$2,625,94	\$1,742.90	\$883.04	33.6%	\$88.80
Annual Premium	3	\$61,935	\$42,552	\$19,383	0.0%	\$64,102	\$44,719	\$19,383	30.2%		\$64,102	\$42,552	\$21,551	33.6%	
MEDICAL TOTAL	359	\$4,961,398	\$4,320,187	\$641,212	12.9%	\$5,135,036	\$4,493,825	\$641,212	12.5%		\$5,135,036	\$4,320,187	\$814,850	15.9%	•
Change from current - \$						\$173,638	\$173,638	\$0			\$173,638	\$0	\$173,638		
Change from current - %						3.5%	4.0%	0.0%			3.5%	0.0%	27.1%		6

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# 2025 Communications Timeline

Alliant Insurance Services

### Open Enrollment 11/4/24 – 11/25/24



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# Historical Medical Renewal History

Plan Year	SGMH Initial Anthem Renewal	SGMH (Final Negotiated Anthem Renewal)	PRISM	Average SoCal Carrier Pooled Renewal*	PERS Choice/ Platinum PPO**
2021	0.0%	0.0%	5.2%	12.1%	12.3%
2022	12.5%	3.0%	-1.7%	13.2%	5.1%
2023	13.0%	2.0%	9.1%	12.7%	14.5%
2024	20.0%	6.6%	12.3%	14.1%	12.2%
2025	14.4%	3.5%	4.7%	14.1%	9.8%
Average	11.99%	3.0%	5.9%	13.2%	10.8%

\*2025 California SoCal Carrier Pooled renewal average is estimated based on carrier trends data

\*\* PERS Choice/Platinum base on 2025 statewide preliminary renewals

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## 2025 Medical Overview

Line of Coverage		A	nthem		Ant	hem		Anthem		Anthem	
	<u>Lives</u>	Current	Initial Renewal	%Δ	_	tiated ewal	%Δ	Final Negotiated Renewal	%Δ	(PRISM)	%Δ
Medical HMO - Anthem	344	\$4,705,113	\$5,384,038	14.4%	\$4,94	10,368	5.0%	\$4,869,782	3.5%	\$4,809,000	2.2%
Medical Classic PPO - Anthem	7	\$127,268	\$147,630	16.0%	\$13	3,631	5.0%	\$131,721	3.5%	\$97,080	-23.7%
Medical Solution PPO - Anthem	6	\$114,745	\$133,104	16.0%	\$118	8,761	3.5%	\$118,761	3.5%	\$87,444	-23.8%
TOTAL ANNUAL PREMIUM	]	\$4,947,125	\$5,664,7	772	\$5,	192,70	60	\$5,120,2	64	\$4,993,5	524
\$Δ ANNUAL %Δ ANNUAL			\$717,6 14.5%		-	\$245,634 5.0%		\$173,139 3.5%		\$46,399 0.9%	

This document is intended as a quick reference, not a comprehensive description. Limitations and exclusions can be found in the official plan documents. In case of any discrepancies, the official plan documents will govern.

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## 2025 Dental Marketing Results

					Option	1	Option	2	Optior	ı 3
Line of Coverage	Lives	Current	Renewal	%Δ	Ameritas (Direct)	%Δ	Delta Dental (Direct)	%Δ	Anthem (Direct)	%Δ
		In Rate Guarantee			LPD-200		Delta		3000A	
United Concordia - DHMO	182	\$66,472	\$66,472	0.0%	\$65,846	-0.9%	\$66,472	0.0%	\$66,958	0.7%
		In Rate Guarantee			Ameritas DPPO		Delta		Anthem PPO	
United Concordia - DPPO	196	\$191,618	\$191,618	0.0%	\$183,749	-4.1%	\$203,597	6.3%	\$232,045	21.1%
TOTAL ANNUAL PREMIUM		\$258,089	\$258,08	39	\$249,59	5	\$270,06	9	\$299,0	04
ANNUAL DOLLAR CHANGE			\$0		-\$8,494	4	\$11,980	)	\$40,91	4
ANNUAL PERCENTAGE CHANGE			0.0%		-3.3%		4.6%		15.9%	D
					2-Year Rate Gu DPPO On		2-Year Rate Gua	arantee	2-Year Rate Gu	iarantee

## Historical In-network Utilization for UCCI Dental Program:

- 2024 (year-to-date): 90% in network utilization
  - National network utilization average of 84%
- 2023: 84% in network utilization (moved to the Elite Plus Network, effective 1/1/23)
- 2022: 74% in network utilization



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TAB H

## 2024 HOLIDAY GIFT CARDS DISTRIBUTION Week of November 11TH, 2024

	QUANTITY	LAST YEAR	VALUE
FULL TIME	440	\$100.00	\$44,000.00
PART TIME	63	\$75.00	\$4,725.00
Per Diem	118	\$15.00	\$1,770.00
TOTAL	621		\$50 <i>,</i> 495.00

TAB I

	Title	Policy Area	Owner	Workflow Approval
				Ariel Whitley for Healthcare
1	1135 Waiver (EMTALA) - Disaster Policy	Emergency Preparedness	Hunter, Joey: Director Emergence	
				Ariel Whitley for Healthcare
2	A Culture of Safety	Administration	Brady, Angela: Chief Nursing Exec	District Board of Directors
_				Ariel Whitley for Healthcare
3	Associate Breast Pumping in the Workplace	Administration	Brady, Angela: Chief Nursing Exec	District Board of Directors
				Ariel Whitley for Healthcare
4	Associates and Providers - Disaster Policy	Emergency Preparedness	Hunter, Joey: Director Emergence	District Board of Directors
_				Ariel Whitley for Healthcare
5	Brain Dead Patient Accommodation	Administration	Brady, Angela: Chief Nursing Exec	District Board of Directors
c				Ariel Whitley for Healthcare
6	Catering and Special Functions	Dietary	Hawthorne, Lakeisha: Director Fo	District Board of Directors
7				Ariel Whitley for Healthcare
/	Civil Disturbance or Unrest - Security Policy	Security	Hunter, Joey: Director Emergency	District Board of Directors
8				Ariel Whitley for Healthcare
0	Cleaning and Descaling of the Dish Machine	Dietary	Hawthorne, Lakeisha: Director Fo	District Board of Directors
9				Ariel Whitley for Healthcare
9	Code Blue (Code Blue Resuscitation)	Administration	Brady, Angela: Chief Nursing Exec	
10				Ariel Whitley for Healthcare
10	Code Carts – Adult and Pediatric	Administration	Brady, Angela: Chief Nursing Exec	District Board of Directors
11				Ariel Whitley for Healthcare
	Code Gray - Combative Person Policy	Security	Hunter, Joey: Director Emergence	
12				Ariel Whitley for Healthcare
12	Code Pink - Infant or Child Abduction - Security P	Security	Hunter, Joey: Director Emergence	
13				Ariel Whitley for Healthcare
15	Codes (Emergency)	Administration	Brady, Angela: Chief Nursing Exec	District Board of Directors
14	Communication with the			
	Patient/Family/Representative After a Harm		Valdez, Ana: Director of Risk and	
	Event	Risk	Quality Assurance	District Board of Directors
15	Death of a Patient While in Restraints or		Valdez, Ana: Director of Risk and	
	Seclusion	Risk	Quality Assurance	District Board of Directors

	Title	Policy Area	Owner	Workflow Approval
16			Hunter, Joey: Director	
			Emergency Preparedness, EOC	Ariel Whitley for Healthcare
	Decedent Release - Security Policy	Security	& Security	District Board of Directors
			Hunter, Joey: Director	
17			Emergency Preparedness, EOC	Ariel Whitley for Healthcare
	Diagnostic Imaging - Disaster Policy	Emergency Preparedness	& Security	District Board of Directors
18			Hawthorne, Lakeisha: Director	Ariel Whitley for Healthcare
10	Dietary Cash and Monthly Reporting	Dietary	Food and Nutrition	District Board of Directors
19			Hawthorne, Lakeisha: Director	Ariel Whitley for Healthcare
19	Dietary Department Purchasing and Receiving	Dietary	Food and Nutrition	District Board of Directors
			Hunter, Joey: Director	
20	Emergency Communication Devices - Disaster		Emergency Preparedness, EOC	Ariel Whitley for Healthcare
	Policy	Emergency Preparedness	& Security	District Board of Directors
			Hunter, Joey: Director	
21			Emergency Preparedness, EOC	Ariel Whitley for Healthcare
	Emergency Department - Disaster Policy	Emergency Preparedness	& Security	District Board of Directors
			Hunter, Joey: Director	
22			Emergency Preparedness, EOC	Ariel Whitley for Healthcare
	Engineering Department - Disaster Policy	Emergency Preparedness	& Security	District Board of Directors
23			Valdez, Ana: Director of Risk and	
20	Equipment Safety Incidences	Risk	Quality Assurance	District Board of Directors
24			Sanchez, Salvador: Director of	Ariel Whitley for Healthcare
24	Extension Cords and Multi Plug Cords	Facilities	Engineering	District Board of Directors
25			Valdez, Ana: Director of Risk and	Ariel Whitley for Healthcare
25	Incident Reports	Risk	Quality Assurance	District Board of Directors
			Hunter, Joey: Director	
26	Intensive Care Unit/Definitive Observation Unit -		Emergency Preparedness, EOC	Ariel Whitley for Healthcare
	Disaster Policy	Emergency Preparedness	& Security	District Board of Directors
27			Hawthorne, Lakeisha: Director	Ariel Whitley for Healthcare
	Internal Cooking Temperatures	Dietary	Food and Nutrition	District Board of Directors

	Title	Policy Area	Owner	Workflow Approval
28			Hunter, Joey: Director Emergency Preparedness, EOC	Ariel Whitley for Healthcare
	Laboratory Services - Disaster Policy	Emergency Preparedness	& Security	District Board of Directors
29	Leftovers-Usage and Storage	Dietary	Hawthorne, Lakeisha: Director Food and Nutrition	Ariel Whitley for Healthcare District Board of Directors
30	Materials Management - Disaster Policy	Emergency Preparedness	Hunter, Joey: Director Emergency Preparedness, EOC & Security	Ariel Whitley for Healthcare District Board of Directors
31	Maternal-Child Health/Obstetrics - Disaster Policy	Emergency Preparedness	Hunter, Joey: Director Emergency Preparedness, EOC & Security	Ariel Whitley for Healthcare District Board of Directors
32	Medical Surgical Unit - Disaster Policy	Emergency Preparedness	Hunter, Joey: Director Emergency Preparedness, EOC & Security	Ariel Whitley for Healthcare District Board of Directors
33	Patient Access Services - Disaster Response Policy	Emergency Preparedness	Hunter, Joey: Director Emergency Preparedness, EOC & Security	Ariel Whitley for Healthcare District Board of Directors
34	Patient Surge - Disaster Policy	Emergency Preparedness	Hunter, Joey: Director Emergency Preparedness, EOC & Security	Ariel Whitley for Healthcare District Board of Directors
35	Pharmacy - Disaster Policy	Emergency Preparedness	Hunter, Joey: Director Emergency Preparedness, EOC & Security	Ariel Whitley for Healthcare District Board of Directors
36	Preventative Maintenance of Ice and Water Dispensers	Facilities	Sanchez, Salvador: Director of Engineering	Ariel Whitley for Healthcare District Board of Directors
37	Refrigerated and Frozen Storage-Dietary	Dietary	Hawthorne, Lakeisha: Director Food and Nutrition	Ariel Whitley for Healthcare District Board of Directors
38	Regulatory Guidelines for Maintenance and Equipment	Facilities	Sanchez, Salvador: Director of Engineering	Ariel Whitley for Healthcare District Board of Directors
39	Respiratory Care Services- Disaster Policy	Emergency Preparedness	Hunter, Joey: Director Emergency Preparedness, EOC & Security	Ariel Whitley for Healthcare District Board of Directors

	Title	Policy Area	Owner	Workflow Approval
40			Hunter, Joey: Director	
			Emergency Preparedness, EOC	Ariel Whitley for Healthcare
	Security Department - Disaster Policy	Emergency Preparedness	& Security	District Board of Directors
41			Hunter, Joey: Director	
	Security Department Dress Code and		Emergency Preparedness, EOC	Ariel Whitley for Healthcare
	Equipment	Security	& Security	District Board of Directors
42			Hawthorne, Lakeisha: Director	Ariel Whitley for Healthcare
	Tray Line Procedure	Dietary	Food and Nutrition	District Board of Directors
43			Sanchez, Salvador: Director of	Ariel Whitley for Healthcare
	Utilities Management Plan 2024-2025	Facilities	Engineering	District Board of Directors
44			Hawthorne, Lakeisha: Director	Ariel Whitley for Healthcare
	Visitors in the Dietary Department	Dietary	Food and Nutrition	District Board of Directors
45			Hawthorne, Lakeisha: Director	Ariel Whitley for Healthcare
	Wiping Cloths/Red & Yellow Buckets	Dietary	Food and Nutrition	District Board of Directors

TAB J

