

AGENDA

REGULAR MEETING OF THE BOARD OF DIRECTORS Tuesday, October 1, 2024 – 4:00 PM

Modular C Classroom 600 N. Highland Springs Avenue, Banning, CA 92220

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the Administration Office at (951) 769-2160. Notification 48 hours prior to the meeting will enable the Hospital to make reasonable arrangement to ensure accessibility to this meeting. [28 CFR 35.02-35.104 ADA Title II].

TAB

I. Call to Order

S. DiBiasi, Chair

II. Public Comment

A five-minute limitation shall apply to each member of the public who wishes to address the Hospital Board of Directors on any matter under the subject jurisdiction of the Board. A thirty-minute time limit is placed on this section. No member of the public shall be permitted to "share" his/her five minutes with any other member of the public. (Usually, any items received under this heading are referred to staff for future study, research, completion and/or future Board Action.) (PLEASE STATE YOUR NAME AND ADDRESS FOR THE RECORD.)

On behalf of the Hospital Board of Directors, we want you to know that the Board acknowledges the comments or concerns that you direct to this Board. While the Board may wish to occasionally respond immediately to questions or comments if appropriate, they often will instruct the Hospital CEO, or other Hospital Executive personnel, to do further research and report back to the Board prior to responding to any issues raised. If you have specific questions, you will receive a response either at the meeting or shortly thereafter. The Board wants to ensure that it is fully informed before responding, and so if your questions are not addressed during the meeting, this does not indicate a lack of interest on the Board's part; a response will be forthcoming.

OLD BUSINESS

| III. | *Proposed Action - Approve Minutes September 3, 2024, Regular Meeting | S. DiBiasi | А |
|------|--|------------|--------|
| NEW | BUSINESS | | |
| IV. | Hospital Board Chair Monthly Report | S. DiBiasi | verbal |
| V. | CEO Monthly Report | S. Barron | В |

| VI. | October, November, & December Board/Committee Meeting Calendars | S. DiBiasi | С |
|-------|---|--|----------|
| VII. | Quarterly Construction Update | J. Peleuses | D |
| VIII. | Committee Reports: | | |
| | Finance Committee September 24, 2024, regular meeting minutes * Proposed Action – Approve August 2024 Financial Statemeter ROLL CALL | S. DiBiasi/ D. Heckathorne ent (Unaudited) | Ε |
| | Human Resources Committee September 18, 2024, regular meeting minutes Reports | S. Rutledge/ A. Karam | F |
| IX. | * Proposed Action – Approve the 2024/2025 Associates Health Plan Benefits • ROLL CALL | A. Karam | G |
| X. | * Proposed Action – Approve the Associate Holiday Gift Cards • ROLL CALL | A. Karam | Н |
| XI. | * Proposed Action – Recommend Approval to the Healthcare District Board of Policies and Procedures • ROLL CALL | Staff | Ι |
| XII. | Chief of Staff Report | R. Sahagian, MI Chief of Staff |) verbal |
| XIII. | Community Benefit events/Announcements/ and newspaper articles | S. DiBiasi | J |
| *** | ITEMS FOR DISCUSSION/APPROVAL IN CLOSED SESSION | S. DiBiasi | |
| > | Proposed Action - Recommend approval to Healthcare District Board - Medica (Health & Safety Code §32155; and Evidence Code §1157) | l Staff Credentialin | ng |

 Receive Quarterly EOC/Life Safety/Utility Management Report (Health & Safety Code §32155)

XIV. ADJOURN TO CLOSED SESSION

* The Board will convene to the Open Session portion of the meeting approximately 2 minutes after the conclusion of Closed Session.

RECONVENE TO OPEN SESSION

*** REPORT ON ACTIONS TAKEN DURING CLOSED SESSION

S. DiBiasi

XV. Future Agenda Items

XVI. ADJOURN

S. DiBiasi

*Action Required

In accordance with The Brown Act, *Section 54957.5*, all public records relating to an agenda item on this agenda are available for public inspection at the time the document is distributed to all, or a majority of all, members of the Board. Such records shall be available at the Hospital Administration office located at 600 N. Highland Springs Avenue, Banning, CA 92220 during regular business hours, Monday through Friday, 8:00 am - 4:30 pm.

I certify that on September 27, 2024, I posted a copy of the foregoing agenda near the regular meeting place of the Board of Directors of San Gorgonio Memorial Hospital, and on the San Gorgonio Memorial Hospital website, said time being at least 72 hours in advance of the regular meeting of the Board of Directors (Government Code Section 54954.2).

Executed at Banning, California, on September 27, 2024

ariel Whitley

Ariel Whitley, Executive Assistant

TAB A

REGULAR MEETING OF THE SAN GORGONIO MEMORIAL HOSPITAL BOARD OF DIRECTORS

September 3, 2024

The regular meeting of the San Gorgonio Memorial Hospital Board of Directors was held on Tuesday, September 3, 2024, in Modular C meeting room, 600 N. Highland Springs Avenue, Banning, California.

| Members Present: | Susan DiBiasi (Chair), Perry Goldstein, Shannon McDougall, Darrell Petersen, Ron Rader, Steve Rutledge, Randal Stevens, Lanny Swerdlow |
|------------------|---|
| Members Absent: | Dennis Tankersley |
| Required Staff: | Steve Barron (CEO), Raffi Sahagian, MD (Chief of Staff), Daniel Heckathorne (CFO), Angie Brady (CNE), John Peleuses (VP Ancillary and Support Services), Ariel Whitley (EA/Director of Comp. and Privacy), Annah Karam (CHRO) |

| AGENDA ITEM | | ACTION / FOLLOW-UP |
|---|--|---|
| Call To Order | Chair, Susan DiBiasi, called the meeting to order at 4:01 pm. | |
| Public Comment | No public comment. | |
| OLD BUSINESS | | |
| Proposed Action - Approve Minutes | Chair, Susan DiBiasi, asked for any changes or corrections to the minutes of the August 6, 2024, regular meeting. | The minutes of the August 6, 2024, regular meeting will |
| August 6, 2024, regular meeting. | There we none. | stand correct as presented. |
| NEW BUSINESS | | |
| Hospital Board Chair Monthly Report | No formal report. | |
| CEO Monthly Report | Steve Barron, CEO, reported that the Riverside County EMS Agency (REMSA), will soon be updating their system to include SGMH as a stroke receiving facility. Steve also reported that there has been an uptick in Covid. | |
| September, October, & November Board/Committee meeting calendars | Calendars for September, October, and November were included on the board tablets. | |
| Quarterly Patient Care Services Report | Angela Brady, CNE, gave the Quarterly Patient Care Services report as included on the board tablets. | |

| AGENDA ITEM | | | | | ACTION / |
|--|---|--|----------------------|-----|--|
| | | | | | FOLLOW-UP |
| COMMITTEE REPOR | X1S: | | | | |
| Finance Committee Proposed Action – Approve July 2024 Financial Statement (Unaudited). | Dan Heckathorne, 2024 Financial repo the Finance Comm included on the boar BOARD MEMBE | M.S.C., (Rader/Petersen), the SGMH Board of Directors approved the July 2024 Financial Statement as presented. | | | |
| | DiBiasi | Yes | Goldstein | Yes | as presenteu. |
| | McDougall | Yes | Petersen | Yes | |
| | Rader | Yes | Rutledge | Yes | |
| | Stevens | Yes | Swerdlow | Yes | |
| | Tankersley | Absent | Motion carried. | | |
| Proposed Action – Recommend Approval to the Healthcare District Board of Policies and | There were fourter recommended approblem. | oval to the Heal | thcare District Boar | | M.S.C., (Stevens/Rader), the SGMH Board of Directors voted to recommend approval |
| Procedures | DiBiasi | Yes | Goldstein | Yes | to the Healthcare |
| | McDougall | Yes | Petersen | Yes | District board of the |
| | Rader | Yes | Rutledge | Yes | policies and |
| | Stevens | Yes | Swerdlow | Yes | procedures as |
| | Tankersley | Absent | Motion carried. | | submitted. |
| Chief of Staff Report Recommendations of the Medical Executive Committee – Informational | A discussion was h Executive Committe | | | | |
| Community Benefit events/Announcement s/and newspaper articles | Miscellaneous infor | | | | |
| Adjourn to Closed Session | Chair, DiBiasi repo acted upon during C > Recommend a Staff Creden > Receive Quar > Report Involv new program November 2 > Participate in | | | | |

| AGENDA ITEM | | ACTION / FOLLOW-UP |
|------------------------------|---|-----------------------|
| | Pending Litigation | |
| | The meeting adjourned to Closed Session at 4:50 pm. | |
| Reconvene to Open Session | The meeting adjourned from closed session at 5:13 pm. | |
| | Chair DiBiasi reported on the actions taken/information received during the Closed Session as follows: | |
| | Recommended approval to the Healthcare District Board – Medical Staff Credentialing Received Quarterly Infection Prevention and Control Report Received Report Involving Trade Secret: Discussion will concern proposed new program and/or service. Estimated date of public disclosure: November 2024 Participated in Telephone Conference with Legal Counsel | |
| | regarding Pending Litigation | |
| Future Agenda Items | • None | |
| Adjourn | The meeting was adjourned at 5:15 pm. | |

In accordance with The Brown Act, *Section 54957.5*, all reports and handouts discussed during this Open Session meeting are public records and are available for public inspection. These reports and/or handouts are available for review at the Hospital Administration office located at 600 N. Highland Springs Avenue, Banning, CA 92220 during regular business hours. Monday through Friday, 8:00 am - 4:30 pm.

Respectfully submitted by Ariel Whitley, Executive Assistant

TAB B



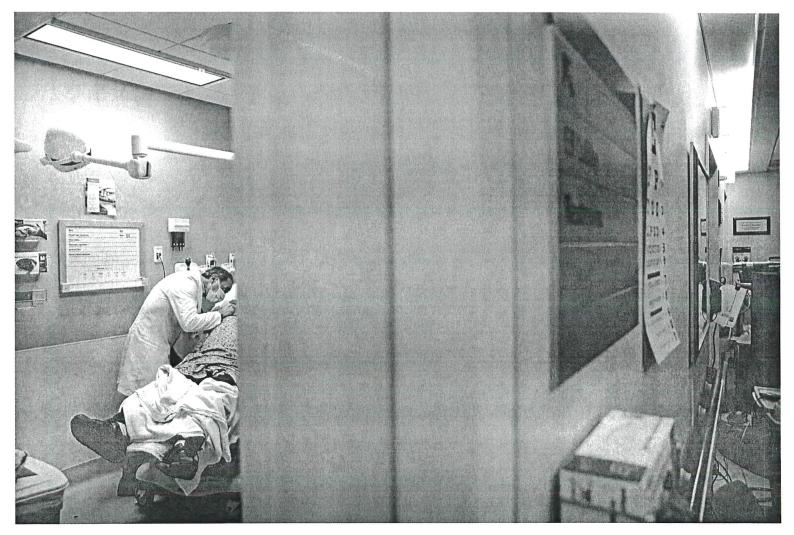
Politics Elections Education Housing Economy Environment Inequality California Voices NEW Ever

HEALTH



California voters will decide who wins on health care tax: Gavin Newsom or doctors

BY KRISTEN HWANG JULY 1, 2024



The health care industry is supporting a ballot initiative in the 2024 California election that would require money raised from a special tax on insurers to be used for Medi-Cal, the state's insurance program for low-income households. It would adjust the so-called MCO tax in Gov. Gavin Newsom's budget. Photo by Shannon Stapleton, Reuters

Listen to this article

IN SUMMARY

The health care industry put a measure on the November ballot that would raise more money for Medi-Cal and block lawmakers from spending it on general government services. Billions of dollars are on the line.

Lea esta historia en Español

A two-year cash influx or a long-term investment? Come November it will be up to California voters whether to lock billions of special tax dollars into <u>Medi-Cal</u> — the state's health insurance program for low-income residents — or leave the decision up to lawmakers who might be tempted to use the money elsewhere.

The budget deal Gov. Gavin Newsom signed on Saturday commits roughly \$2 billion through 2026 to increase payments to some doctors and health providers who see Medi-Cal patients, encouraging them to accept more low-income patients. The deal relies on a special tax that health insurance companies pay.

But there's a catch in the <u>upcoming election</u>, and it could undo some payment increases that are in the budget. Low-income families with young children are among the people who could lose out.

A <u>ballot initiative</u> supported by nearly the entire health care industry seeks to hold Newsom to a promise made last year to permanently secure that tax money for <u>health care</u> rather than letting future lawmakers use it to offset cuts to prisons, parks, roads and other services.

They say <u>Newsom backtracked on their agreement</u> when he put forward budget plans earlier this year to address the state's multibillion-dollar deficit. The tax is expected to generate more than \$35 billion over the next four years. The budget Newsom signed puts most of that money in the state's general spending account.

But if voters pass the ballot initiative in November, they would effectively undo that part of the deal. Under the initiative, Medi-Cal would get more money, and a different but bigger group of doctors and providers would get higher rate increases than what is currently in the budget. The initiative's main supporters, which include the California Medical Association and Planned Parenthood Affiliates of California, say voters should decide if they want to prevent future lawmakers from using money meant for Medi-Cal on other services.

"The best way to protect our Medi-Cal program and those vulnerable patients is to invest in it," said Jodi Hicks, co-chair of the initiative coalition and president of Planned Parenthood Affiliates of California. "Every day that a patient can see a doctor is a good day, and we need to invest and ensure that's happening for as long as we can."

The money in question comes from a special tax known as the Managed Care Organization, or <u>MCO tax</u>: Health insurers agree to be taxed to get a dollar-for-dollar match from the federal government.

The <u>tax is projected to generate</u> more than \$5 billion next year. California has relied on this tax for decades to offset state general fund spending on Medi-Cal, which some experts say is risky given signals from the federal government that it may stop providing matching funds to the state. Doctors have argued that the money — while it lasts — should be used to increase provider payments.

Expanded access to Medi-Cal

For the past decade, California lawmakers have steadily restored Medi-Cal services cut during the Great Recession, added new ones, and expanded eligibility to include all low-income <u>Californians regardless of citizenship</u>. Today, more than 15 million Californians — more than a third of its residents — are enrolled in Medi-Cal, but many doctors say eligibility and benefit expansions have come without commensurate rate increases. As a result, too few providers accept Medi-Cal patients.

Assemblymember <u>Akilah Weber</u>, an obstetrician from La Mesa, said California's failure to increase rates makes it impossible to tackle long-standing health disparities among marginalized communities.

"It's nice to give people insurance, but if they have no providers to go to, we haven't done much," Weber said.



Money-making L.A. hospitals quit delivering babies. Inside the fight to keep one labor ward open.

JUNE 6, 2024

Weber, a Democrat, has not endorsed the ballot initiative. But during recent Assembly budget hearings, she criticized Newsom representatives for walking back earlier promises to increase rates. The budget deal partially reinstates rate increases — which Weber said was a "step in the right direction."

"We need a real show from the state and a commitment that we're ready to support hospitals and doctors and providers," Weber said.

Who wins and who loses in MCO tax

Money from the health care industry tax is an enticing target for groups trying to preserve or expand programs while the state faces a projected <u>two-year deficit of \$56 billion</u>. Newsom has proposed increasing the tax twice this year to soften Medi-Cal's cost to the state's general fund.

"This agreement sets the state on a path for long-term fiscal stability – addressing the current shortfall and strengthening budget resilience down the road," Newsom said after the budget deal was announced.

Some of the groups who stand to get rate increases through the new budget include community health workers, private duty nurses, adult and pediatric day centers and children with <u>Medi-Cal at risk of automatic</u> <u>disenrollment</u>. If the ballot initiative passes, these groups won't get any money from the tax, which will instead be used to bump pay in other areas.

"We found a creative way to help since we had no money this year," said Sen. <u>Caroline Menjivar</u>, chair of the Senate health budget subcommittee.

Menjivar, a Democrat from Van Nuys, has been outspoken about not letting spending be dictated by wealthy special interest groups, such as the doctors and hospital lobbies, which support the initiative. Many of the smaller groups included in the budget have tried to get state help for years, but don't have "fancy lobbyists," Menjivar said.

Which California health providers get rate increases under the MCO tax?

The 2024-25 state budget and an upcoming ballot initiative seek to use money generated under the Managed Care Organization tax to increase Medi-Cal payments to providers. Different providers would get increases depending on whether the initiative passes. The tax on health insurance plans is estimated to generate between \$6 billion to \$9 billion annually. Higher payments went into effect in January 2024 for primary care, maternity care and some mental health services as a result of last year's budget action.

| Services | Under the 2024-25 budget deal | If the ballot initiative passes |
|--|-------------------------------|---------------------------------|
| Abortion care and family planning | Х | Х |
| Air ambulance transport | X | |
| Behavioral health throughput | | Х |
| Community-based adult services | X | |
| Community health workers | Х | |
| Community hospital outpatient | | X |
| Congregate living health facilities | Х | |
| Continuous coverage ages 0-5 | X | |
| Designated public hospitals | | Х |
| Emergency department services | X | Х |
| Federally qualified and rural health center services | Х | Х |
| Graduate medical education | | X |
| Ground emergency medical transportation | Х | X |
| Medi-Cal workforce pool - labor management committee | X | X |
| Non-emergency medical transportation | Х | |
| Pediatric day health centers | X | |
| Physician and non-physician health professional services | Х | Х |
| Private duty nursing | X | |

Note: The ballot initiative provides funding for community health workers, but it would not take effect in the 2024-25 budget should the initiativ pass.



One service that would lose out if the initiative passes is intended to protect young children from losing health insurance. It gives children under age 5 continuous Medi-Cal eligibility, meaning they wouldn't have to reenroll every year.

About 80% of children dropped from coverage annually lose insurance because of missing paperwork, wrong addresses or other procedural red tape, **not because they no longer qualify for Medi-Cal**, said Mayra Alvarez, president of The Children's Partnership, which advocated for the money in the state budget.

"We are very concerned that there is any proposal that would have the effect of rolling back health care coverage for children," Alvarez said of the ballot initiative. "We want to avoid even one more child losing coverage."

Proponents of the ballot initiative contend it's not a winners vs. losers situation. Past governors and Legislatures have routinely raided the tax to fill state budget gaps. Their logic: The money comes directly from the health care industry and should go back into the health system.

The initiative, Hicks says, prioritizes critical elements of the state's health care delivery system by funding clinics, emergency departments and primary care providers. It also deposits some tax money into the general fund to give legislators flexibility, Hicks said.

A calculated risk for Medi-Cal

Newsom was able to partially increase rates and subsidize Medi-Cal spending in the general fund, in part, because he wants to increase the tax levied on health plans. The more health plans are taxed, the more matching dollars the federal government funnels to California.

But some experts say that's a risky strategy.

Increasing the tax and then diverting the money to the general fund the way California is proposing to do is "really dangerous," said Diana Dooley, who served as California's secretary of Health and Human Services under former Gov. Jerry Brown.

The tax must be approved by the Centers for Medicare and Medicaid Services, which has already <u>warned</u> <u>California that the state is exploiting the system</u> and unlikely to get such a large tax benefit in future years. Federal regulators are eyeing changes to reduce how much money goes to California and the other 17 states that rely on the tax reimbursement policy. Dooley said the federal government has tried to get rid of this funding stream in the past, even under the Obama Administration.

"They're not very sympathetic to California. They want to say 'California you're so big, you can take care of yourself." Dooley said. "We have to dance pretty carefully in our relationship with the federal government."

Representatives for Newsom did not respond to questions about the likelihood that the federal government will approve the tax increase.

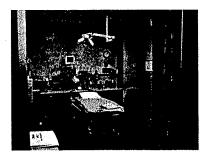
Typically lawmakers don't want to cede budgeting control to voters, fiscal and policy experts say.

Previous voter initiatives that tie spending to specific buckets cause problems when lawmakers try to balance the budget during deficit years. **Proposition 98**, which passed in the 1988 election and allocates roughly 40% of the state budget to education, routinely comes under fire during budget season for hamstringing lawmakers.

"If every program runs a ballot initiative, you virtually guarantee immense budget deficits for as far as the eye can see," said Dan Schnur, a former Republican strategist who teaches political communication at the University of Southern California and UC Berkeley. "Every voter spending mandate creates an additional challenge for the Legislature."

Supported by the California Health Care Foundation (CHCF), which works to ensure that people have access to the care they need, when they need it, at a price they can afford. Visit <u>www.chcf.org</u> to learn more.

MORE ON HEALTH CARE



Doctors vs. hospitals: A bid to regulate hedge funds is dividing California medical groups

APRIL 30, 2024

TAB C



October 2024

Board of Directors Calendar

| Sun | Mon | Tue | Wed | Thu | Fri | Sat |
|-----|-----|--|--|---|--|-----|
| | | 1 4:00 pm Hospital Board Meeting 6:00 pm Healthcare District Board Meeting | 2 | 3 | 4 | 5 |
| 6 | 7 | 8 | 9 Highland Springs Women's Club (SGMH Speakers) @10am | 10 | 11 Beaumont Chamber Breakfast @7:30 AM | 12 |
| 13 | 14 | 15 | 16 10:00 am Community Planning Meeting Soboba Health Fair (SGMH will be present) | 17 | 18 | 19 |
| 20 | 21 | 22 | 23 | 24 | 25 | 26 |
| 27 | 28 | 29 9:00 am Finance Committee | 30 | 31 * Halloween Costume and Pumpkin Carving Contest @SGMH | | |



November 2024

Board of Directors Calendar

| Sun | Mon | Tue | Wed | Thu | Fri | Sat |
|-------------------------------------|-----|--|---|---|---|-----|
| | | | | | 1 | 2 |
| 3 Daylight Savings Time ends. | 4 | 5 4:00 pm Hospital Board Meeting 6:00 pm Healthcare District Board Meeting | 6 | 7 | 8 Beaumont Chamber Breakfast @7:30 AM | 9 |
| 10 | 11 | 12 | 13 | 14 | 15 | 16 |
| 17 | 18 | 19 | 20 5:00 Measure H Mtg 5:15 Measure A Mtg Banning Chamber Breakfast @7AM | 21 | 22 | 23 |
| 24 | 25 | 26 9:00 am Finance Committee | 27 | 28 Thanksgiving Day! Administration Closed | 29 Administration Closed | 30 |

Items with * = Associate functions that Board members are invited to attend



December 2024

Board of Directors Calendar

| Sun | Mon | Tue | Wed | Thu | Fri | Sat |
|-----|-----|---|---|-----|--|-----|
| 1 | 2 | 3 4:00 pm Hospital Board Meeting | 4 | 5 | 6 | 7 |
| | | 6:00 pm Healthcare District Board Meeting | | | | |
| 8 | 9 | 10 | 11 | 12 | 13 Beaumont Chamber Breakfast @7:30 AM | 14 |
| 15 | 16 | 17 9:00 am Finance Committee 10:00 am Executive Committee | 18 Banning Chamber Breakfast @7AM | 19 | 20 | 21 |
| 22 | 23 | 24 Administration Closed Christmas Eve | 25 Administration Closed Christmas Day | 26 | 27 | 28 |
| 29 | 30 | 31 Administration Closed New Year's Eve | | | | |

TAB D

Quarterly Construction Update

Report As of 20 Sept. 2024

September 2024

| Project | Start Date | Anticipated Completion Date | Status | Progress |
|---|---------------|--------------------------------|--------|--|
| Siemens Lighting Project | 6/1/2022 | TBD | Open | Waiting for HCAI CO to Sign-off 4 of 7 components completed. |
| Siemens Energy Management System (EMS) | 7/13/2022 | TBD | Open | Waiting for Punchlist completion and HCAI Sign-off. |
| New Diagnostic Imaging CT | 1/5/2024 | 11/29/2024 | Open | CT unit to be delivered 30 September 2024. |
| Replacememt of R/F Room | 5/8/2024 | 11/29/2024 | Open | R/F Equipment scheduled for delivery mid October 2024 |
| Seismic Retrofit – Material Testing and Conditional Testing Program (MTCAP) | 5/29/2024 | 5/29/2025 | Open | In progress. Currently testing in Med/Surg. |
| Spect CT | 1/18/2024 | 6/30/2025 | Open | Plans in HCAI Review. |

TAB E

REGULAR MEETING OF THE SAN GORGONIO MEMORIAL HOSPITAL BOARD OF DIRECTORS

FINANCE COMMITTEE September 24, 2024

The regular meeting of the San Gorgonio Memorial Hospital Board of Directors Finance Committee was held on Tuesday, September 24, 2024, in the Administration Boardroom, 600 N. Highland Springs Avenue, Banning, California.

Members Present: Susan DiBiasi (Chair), Ron Rader, Steve Rutledge

Members Absent: Darrell Petersen

<u>Required Staff</u>: Steve Barron (CEO), Daniel Heckathorne (CFO), John Peleuses (VP, Ancillary & Support Services), Ariel Whitley (Executive Assistant), Angela Brady (CNE), Annah Karam (CHRO)

| AGENDA ITEM | | ACTION / FOLLOW- UP | | |
|--|---|---|--|--|
| Call To Order | Susan DiBiasi call | l. | | |
| Public Comment | No public present. | | | |
| OLD BUSINESS | I | | | |
| Proposed Action - Approve Minutes August 27, 2024, regular meeting | Susan DiBiasi ask the August 27, 202 | s to the minutes of one. | The minutes of the August 27, 2024, regular meeting will stand correct as presented. | |
| NEW BUSINESS | | | | |
| Proposed Action – Recommend Approval to Hospital Board of Directors - Monthly Financial Report (Unaudited) – August 2024 | Daniel Heckathor finance report as in The month of Au to budgeted nega negative \$2.88M \$1.70M. ROLL CALL: DiBiasi Rader Motion carried. | M.S.C. (Rader/Rutledge), the SGMH Finance Committee voted to recommend approval of the Unaudited August 2024 Financial report to the Hospital Board of Directors. | | |
| Future Agenda Items | • 340B Pric | | | |

| AGENDA ITEM | DISCUSSION | ACTION / FOLLOW- UP |
|--------------|--|------------------------|
| Next Meeting | The next regular Finance Committee meeting will be held on October 29, 2024 @ 9:00 am. | |
| Adjournment | The meeting was adjourned at 9:52 am. | |

In accordance with The Brown Act, *Section 54957.5*, all reports, and handouts discussed during this Open Session meeting are public records and are available for public inspection. These reports and/or handouts are available for review at the Hospital Administration office located at 600 N. Highland Springs Avenue, Banning, CA 92220 during regular business hours, Monday through Friday, 8:00 am - 4:30 pm.

Minutes respectfully submitted by Ariel Whitley, Executive Assistant



SAN GORGONIO MEMORIAL HOSPITAL BANNING, CALIFORNIA

Unaudited Financial Statements

for

TWO MONTHS ENDING AUGUST 31, 2024

FY 2025

Certification Statement:

To the best of my knowledge, I certify for the hospital that the attached financial statements, except for the impact of incomplete and unbooked June 30, 2024 year end audit entries, do not contain any untrue statement of a material fact or omit to state a material fact that would make the financial statements misleading. I further certify that the financial statements present in all material respects the financial condition and results of operation of the hospital and all related organizations reported herein.

Note: Because these reports are prepared for internal users only, they do not purport to conform to the principles contained in U.S. GAAP.

Certified by: Daniel R. Heckathorne Daniel R. Heckathorne

9/21/2024

CFO

Profit/Loss (EBIDA) Summary (MTD) Negative and (YTD) Positive (comparisons to Budget)

Month - The month of August resulted in negative \$2.22M Earnings before Interest, Depreciation and Amortization (EBIDA) compared to budgeted negative EBIDA of \$1.54M. Overall Surplus was negative \$2.88M compared to the budgeted negative Surplus of \$1.70M.

YTD – The two months ending August resulted in negative \$3.49M Earnings before Interest, Depreciation and Amortization (EBIDA) compared to budgeted Negative EBIDA of \$3.63M. Overall Surplus was negative \$4.73M compared to the budgeted negative Surplus of \$3.99M.

Note: If the unaccrued Supplemental funds, projected DSH and P4P funds, along with provision for lease principal payments were booked, the YTD EBIDA would be a negative \$587K compared to the actual negative booked \$4.73M.

Monthly Adjustments and Items of Note:

- Patient Days, Emergency Visits and Adjusted Patient Days exceeded budget.
- Net Revenues were below budget due to changes in Payor mix and I/P vs. O/P mix.
- Note: Balance Sheet balances items are subject to continuing final reconciliations being prepared for the annual financial audit.
- Other items of note are presented in the Extraordinary Items summary immediately following this Executive Summary.

Monthly Workloads – The August inpatient average daily census was 24.3 compared to the budgeted 22.1. Adjusted Patient Days were 22.8% over budget (2,400 vs. 1,955), while Patient Days were 9.9% over (754 vs. 686) budget. Emergency Visits were 0.5% over budget (3,636 vs. 3,617), and Surgeries were 14.8% under budget (98 vs. 115), and were 35% below% over the 151 cases the previous August.

YTD Workloads - The inpatient average daily census through August was 24.2 compared to the budgeted 21.6. Adjusted Patient Days were 13.7% over budget (4,360 vs. 3,836), while Patient Days were 11.8% over (1,501 vs. 1,342) budget. Emergency Visits were 0.7% over budget (7,166 vs. 7,111), and Surgeries were 10.3% under budget (201 vs. 224).

Patient Revenues (MTD) Negative Variance (YTD) Positive Variance

Month - Net Patient Revenues in August were \$4.84M, or \$299K below budget even though the Adjusted Patient Day's had a positive variance of 20.9%. Other items of note included the fact that gross Inpatient Revenues were \$1.9M below budget in contrast to July's being \$1.74M over budget. Gross Outpatient Revenues were \$779K over budget. As discussed in the past, Inpatient Revenues pay about 16% of charges, compared to Outpatient Revenues which pay under 9% of charges.

YTD – Net Patient Revenues through August were \$10.78M, or \$741K over budget reflecting Adjusted Patient Day's positive variance of 13.7% and strong collections. Other items of note included the fact that gross Inpatient Revenues were only \$193K over budget, and gross Outpatient Revenues were \$1.22M over budget. As discussed above, Inpatient Revenues pay about 16% of charges, compared to Outpatient Revenues which pay under 9% of charges.

Total Operating Revenues (MTD) Negative Variance & (YTD) Positive Variance

Month – Operating Revenue in August was \$304K under budget. This is impacted by the Net Patient Revenues being \$299K under budget and the Non-Patient Revenues being \$5K under budget.

YTD - Operating Revenue through August was \$676K over budget. This is impacted by the Net Patient Revenues being \$741K over budget and the Non-Patient Revenues being \$64K under budget

Operating Expenses (MTD) Negative & (YTD) Negative Variance

Month - Operating Expenses in August were \$8.20M which was over budget by \$385K. Key items that impacted Expenses were: 1) Salaries, Wages, Benefits, and Contract Labor were collectively \$20K over budget. The Wages were \$205K (5.3%) over budget while the Benefits and Contract Labor were under budget by \$158K and 27K respectively. This is respectable considering that the Adjusted Patient Days were 23% over budget; 2) Purchased Services were over budget due to a) accounting project fees \$(\$125K) and b) Allscripts/Navigant fees correction of \$106K for July & August; 3) Repairs were over budget by \$40K, which included Plant Operation ongoing maintenance project costs of \$66K. Other Items: Non-Operating Revenues 1) Measure A Tax income projected revenues are reduced to \$400K per month based on the newly approved tax rate that was established at the August Board meeting; 2) Interest expenses included accrual of \$64K for the recent litigation settlement, and an additional \$51K to correct the July estimate for the LOC interest costs.

Year-to Date – Operating Expenses through August were \$16.0M which was over budget by \$539K. Key items that impacted Expenses were: 1) Salaries, Wages, Benefits, and Contract Labor were collectively \$83K below budget. The Wages were \$312K (4.1%) over budget while the Benefits and Contract Labore were under budget by \$347K and \$47K respectively. This is respectable considering that the Adjusted Patient Days were 13.7% over budget; 2) Purchased Services were over budget due to a) accounting project fees (\$185K) and b) Legal fees variance of \$196K; 3) Repairs were over budget by \$104K, which included Plant Operation ongoing maintenance project costs of \$115K; 4) Insurance Expense was over budget which included the annual cyber insurance premium payment of \$61K, and 5) Other Expenses are over budget for phone services and dues and subscriptions, which usually come early in the year. Other Items: (See "Monthly" comments above.)

Balance Sheet/Cash Flow

Note: As previously mentioned the Balance Sheet items are still subject to further audit entries and will be modified as the audit adjustments are completed.

Patient cash collections in August were \$5.35M compared to \$6.23M in July and \$4.80M in June. Gross Accounts Receivable Days in August were 59.5, which was slight drop from 59.9 in July and 62.3 in June.

Operating Cash was \$14.9M in August compared to \$16.2M in July compared and \$19.4M in June. Accounts Payable in August were \$10.3M compared to \$9.9M in July and \$9.6M in June.

The semi-annual General Obligation bond principal and Interest payments (slightly under \$5M) were paid on August 1 and the changes reflected on the Balance Sheet. The \$12M Line of Credit balance remained at \$12M, the same as it was as of June 27, 2024.

<u>Summary</u>

Positive takeaways:

- 1) Key workload volumes, i.e., Patient Days, E/R visits and Adjusted Patient Days exceeded budget.
- 2) The YTD Net Revenues are slightly over budget after the first two months of the fiscal year.

Negative/Challenging takeaways:

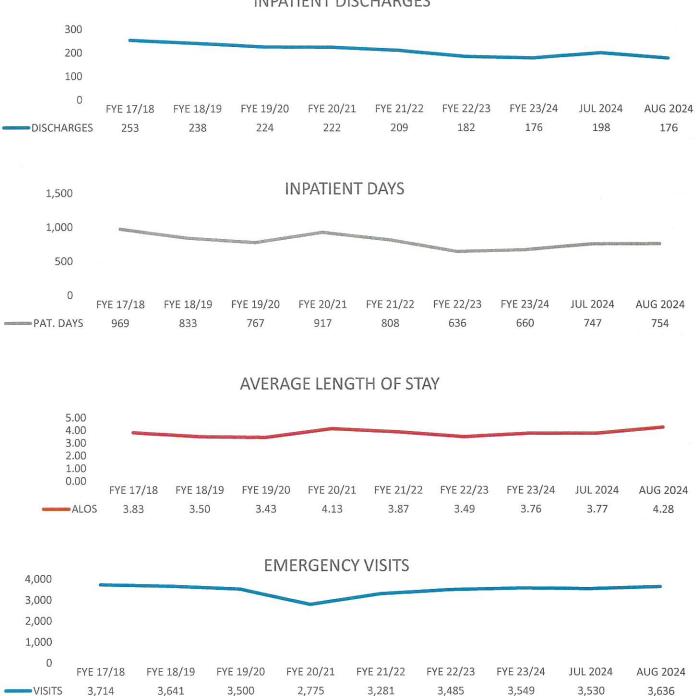
- 1) Although the upcoming Supplemental Fundings would have brought the negative EBIDA for the month, much attention must be paid to cash management between now and the actual receipt of the fundings.
- 2) August can generally be a difficult month for hospital operations, and except for the unusual expense items, most other matters were fairly close to expectations.

| SGMH AUGUST 2024 EXTRAORDI SALARIES / BENEFITS/ CONTRACT LABOR COMBINED LABOR AND BENEFITS OVER OTHER EXPENSE OTHER EXPENSE PLANT OPERATIONS REPAIRS (ONGOINC | SGMH AUGUST 2024 EXTRAORDINARY ITEMS IMPACTING OVE EXPENSE SALARIES / BENEFITS/ CONTRACT LABOR COMBINED LABOR AND BENEFITS OVER (UNDER) BUDGET OTHER EXPENSE | | RALL FINANCIAL OUTCOMES | | |
|--|--|-------------------|--|-----------|-------------|
| ARIES / BENEFITS/ C OMBINED LABOR ANI IER EXPENSE | EXPENSE CONTRACT LABOR D BENEFITS OVER (UNDER) BUDGET | | | | 707/177/6 |
| ARIES / BENEFITS/ C OMBINED LABOR ANI IER EXPENSE | EXPENSE CONTRACT LABOR ID BENEFITS OVER (UNDER) BUDGET | | | | |
| ARIES / BENEFITS/ C OMBINED LABOR ANI IER EXPENSE | CONTRACT LABOR | | [N | INCOME | GAIN/(LOSS) |
| ARIES / BENEFITS/ C OMBINED LABOR ANI IER EXPENSE | CONTRACT LABOR | | | | |
| OMBINED LABOR ANI IER EXPENSE LANT OPERATIONS R | D BENEFITS OVER (UNDER) BUDGET | | REVENUES | | |
| OMBINED LABOR ANI | ID BENEFITS OVER (UNDER) BUDGET | | | | |
| IER EXPENSE | | 46,510 | NET PATIENT REVENUES OVER BUDGET | (298,880) | |
| IER EXPENSE | | | | | |
| LANT OPERATIONS R | | | | | |
| LANT OPERATIONS R | | | OTHER REVENUES | | |
| | PLANT OPERATIONS REPAIRS (ONGOING, SEASONAL) | 40,248 | | | |
| | | | SUPPLEMENTAL REVENUES - HQAF DIRECT GRANT | 456,322 | |
| ACCOUNTING PROJECT | | 124,869 | | | |
| | | | | | |
| LLSCRIPTS/NAVIGANT | ALLSCRIPTS/NAVIGANT (CORRECT JULY POSTING) | 106,344 | | | |
| | | | OTHER REVENUE EMERGENCY SERVICES GRANT - RADIO SYSTEMS | 93,008 | |
| INE OF CREDIT INTERE | LINE OF CREDIT INTEREST (EXTRA FOR JULY UNDER ACCRUAL) | 51,000 | | - | |
| | | | NON-OPERATING REVENUE - FOUNDATION DONATION - CLINIC | 50,000 | |
| VTEREST ACCRUAL - LI | INTEREST ACCRUAL - LITIGATION MATTERS (JULY & AUGUST) | 64,000 | | | |
| | | | | | |
| | | | | | |
| 22 EXTRAORDINARY NEGATIVE EXPENSES | IIVE EXPENSES | 432,971 | EXTRAORDINARY POSITIVE (NEGATIVE) REVENUES | 300,450 | (132,521) |
| | | · · · · · · | | | |
| 24 Note: These varian | These variances are not intended to account for all varia | iriances, but are | inces, but are meant to highlight key or unusual variations. | | |
| | | | | - | |

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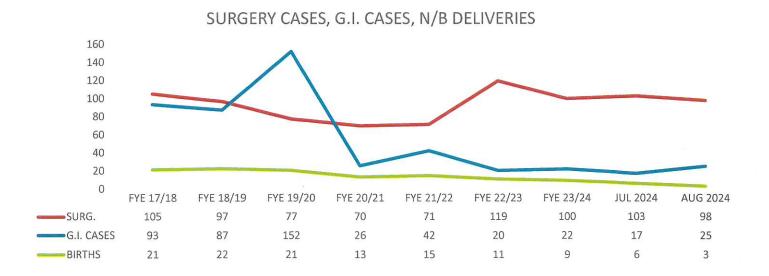
| STATISTICS | |
|---|--|
| Inpatient Admissions/Discharges (Monthly Average) | Represents number of patients admitted/discharged into and out of the hospital. |
| Patient Days (Monthly Average) | Each day a patient stays in the hospital is counted as a patient day. This count is normally done at midnight. |
| Average Daily Census (Inpatient) | Equals the average number of inpatients in the hospital on any given day or month. |
| Average Length of Stay (Inpatient) | Represents that average number of days that inpatients stay in the hospital. |
| Emergency Visits (Monthly Average) | Represents the number of patients who sought services at the emergency room. |
| Surgery Cases - Excluding G.I. (Monthly Average) | Equals the number of patients who had a surgical procedure(s) performed. |
| G.I. Cases (Monthly) | Number of patients who had a gastrointestinal exam performed. |
| Newborn Deliveries (Monthly) | Number of babies delivered. |
| PRODUCTIVITY | |
| Worked FTEs (includes Registry FTEs) | Represents an equivalancy of full-time staff worked. One FTE is equivalent of working 40 hours per week, 80 hours per pay period, 173.3 hours per 30 day month, or 2,080 hours in a 52 week year. This calculation divides the number of hours worked by the number of hours worked by the number of hour pay period = 4.25 FTE's |
| Worked FTES per APD | Divides the Total Worked FTE's by the daily average of the Adjusted Patient Days. |
| Paid FTEs (includes Registry FTEs) | Represents an equivalancy of full-time staff paid. One FTE is equivalent of working 40 hours per week, 80 hours per pay period, 173.3 hours per 30 day month, or 2,080 hours in a 52 week year. This calculation divides the number of hours paid (includes all hours paid consisting of worked hours, PTO hours, sick pay, etc.) by the number of hours in the respective work period (40, 80, etc.) Example: 500 hours paid in an 80 hour pay period = 6.25 FTE's. |
| Paid FTES per APD | Divides the Total Paid FTE's by the daily average of the Adjusted Patient Days. |
| ADJUSTED PATIENT DAYS | This is a blend of total patient days stayed in the hospital for a month, plus an equivalency factor (based on average inpatient revenue per patient day) applied to the outpatient revenues in order to account for outpatient workloads. |

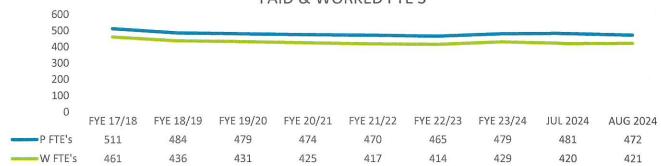
SAN GORGONIO MEMORIAL HOSPITAL

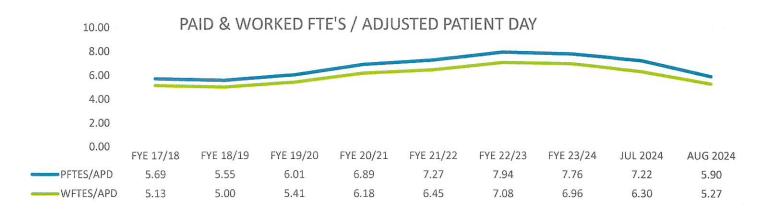


INPATIENT DISCHARGES

SAN GORGONIO MEMORIAL HOSPITAL







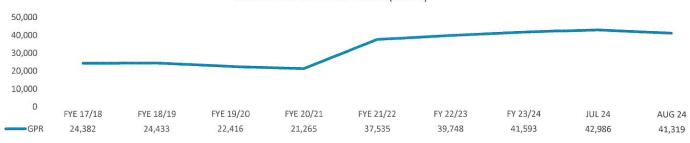
PAID & WORKED FTE'S

| Gross Patient Revenue (000's) (Monthly Ave.) | Represents total charges (before discounts and allowances) made for all patient services provided. |
|---|--|
| Net Patient Revenue (NPR) (000's) (Monthly Ave.) | Equals the sum of all (patient) charges for services provided that are due to the hospital, less estimated adjustments for discounts and other contractual disallowances for which the patients may be entitled. |
| NPR as % of Gross | Reflects the percentage of Gross Patient Revenues (charges) that are expected to be collected. Calculated by dividing Net Patient Revenue by the Gross Patient Revenue. |
| Total Operating Revenue (000's) (Monthly Ave.) | This reflects all Revenues available for payment of Operating Expenses. This includes Net Patient Revenue plus all other forms of miscellaneous Revenues. |
| Salaries, Wages, Benefits & Contract Labor (000's) (Monthly Ave.) | Represents the total staffing expenses of the Hospital |
| SWB + Contract Labor as % of Total Operating Revenue | SWB + Contract Labor as % of Total Operating Revenue Identifies what portion the Operating Revenues are spent on staffing costs. |
| Total Operating Expense (TOE) (000's)(Monthly Ave.) | Operating Expense reflects all costs needed to fund the Hospital's business operations. |
| TOE as % of Total Operating Revenue | Identifies the relationship that Operating Expenses have to the Total Operating Revenues. |
| EBIDA (000's)(Monthly Average) | Earnings Before Interest, Depreciation, and Amortization. This reflects the difference between Net Operating Revenues and Total Operating Expense. This is a quick measurment of the Hospital's ability to meet its financial obligations and have additional funds for equipment replacement and future growth of the organization. |
| EBIDA as % of NPR | This measurement is a guage of the surplus (or deficit) of funds available for operations and future growth. |
| Net Patient Revenue vs. Total Labor Expense | This measurement illustrates that Net Patient Revenues basically only cover Total Labor Expense, and that all of the Other Revenues and Supplemental Incomes are necessary to cover the remaining operational Expenses and EBIDA required to operate the Hospital. |
| Operating Revenues (Normalized), Expenses, Staffing Expenses, and EBIDA (Normalized) | This graph illustrates the "normalization" of Operating Revenues and EBIDA, by reallocating proportionate Supplemental Revenues and related Expenses into the current month and YTD results. |

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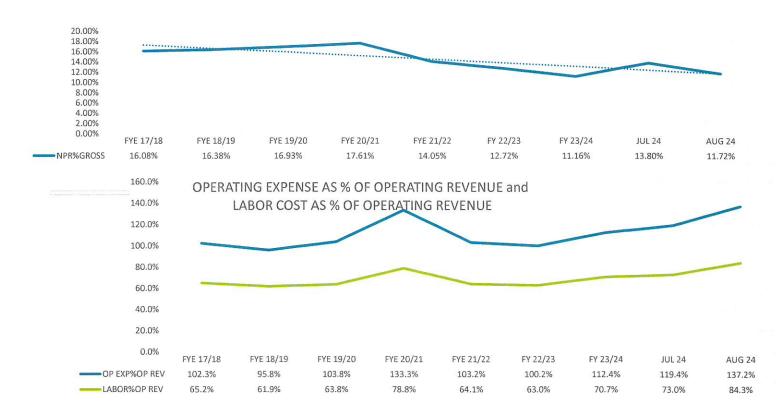
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INCOME STATEMENT

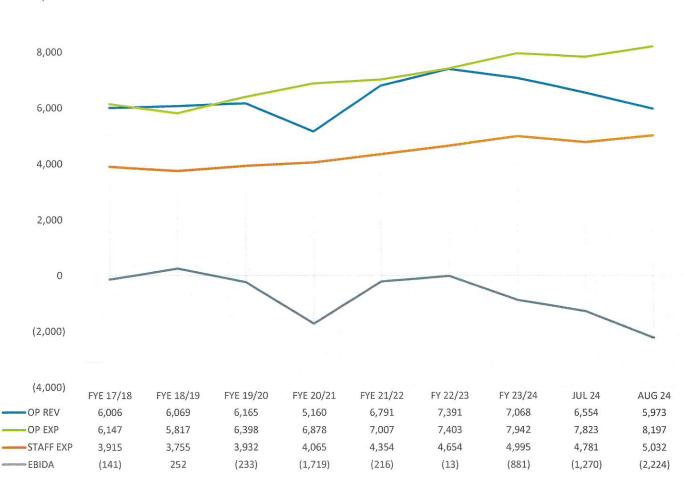


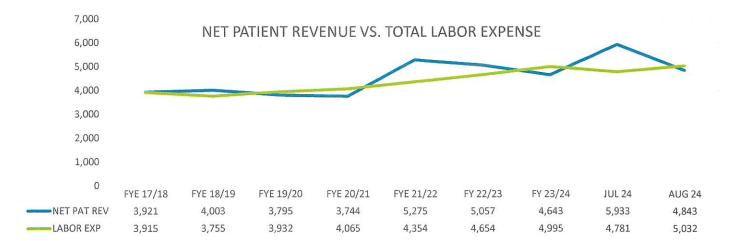
GROSS PATIENT REVENUE (000's)

NET PATIENT REVENUE AS % OF GROSS



SAN GORGONIO MEMORIAL HOSPITAL



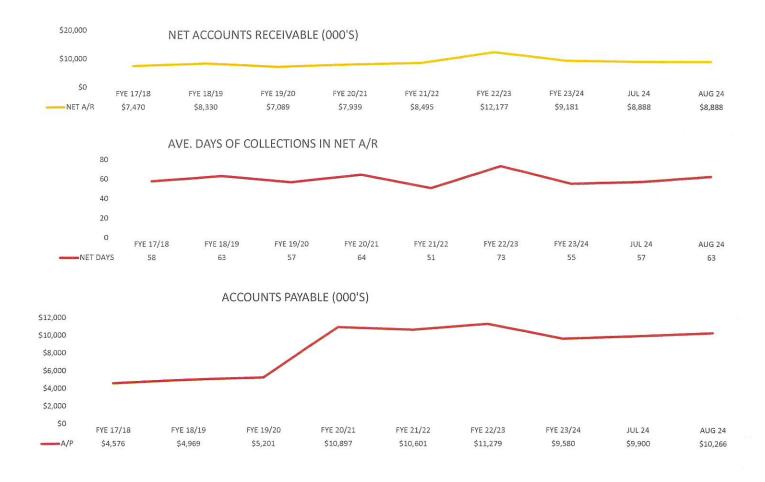


OPERATING REVENUE, OPERATING EXPENSE, STAFFING EXPENSE, AND EBIDA

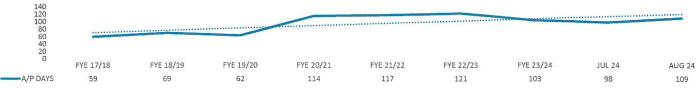
| $ \ $ | | | | SDITAL PANA | | N Month 4 | 0 Month EVE | AP 11100 30 2025 | AQ | AR |
|---|----------|--|-------------------|------------------|----------------|----------------|--------------------|-----------------------|--------------|---------------------|
| FFEEden FFEEden <t< th=""><th>12</th><th></th><th></th><th></th><th>40 00</th><th></th><th></th><th>100 mm</th><th></th><th>12112100</th></t<> | 12 | | | | 40 00 | | | 100 mm | | 12112100 |
| Constrained Mediate Resume (and formed mediate Resum | m | | FYE18/19 | FYE19/20 | FYE 20/21 | FYE 21/22 | FYE 22/23 | FYE 23/24 | FYE 24/25 | FYE 24/25 |
| Consist Billing Revenue 1 7 (47) (13 1 7 (47) (13 1 7 (47) (13) (13 1 7 (47) (13) (13) (13) (13) (13) (13) (13) (13 | 4 0 | a travel at the maximum travel | MONTHLY AVE. | MONTHLY AVE. | MONTHLY AVE. | MONTHLY AVE. | 12 MONTHLY AVE. | | JULY | AUGUST |
| Transmission 1 7 <t< td=""><td>9</td><td>Gross Patient Revenue</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>S. 017</td></t<> | 9 | Gross Patient Revenue | | | | | | | | S. 017 |
| Optimum Resume Control | ~ 0 | Inpatient Revenue | \$ 7,667,883 | | 9,331,37 | \$ 16,603,390 | \$ 14,171,780 | \$ 14,394,934 | | |
| Inder Head (1) Inder Head (1) <thinder (1)<="" head="" th=""> Inder He</thinder> | 0 0 | Outpatient Revenue | 16.765.365 | 15.067.104 | 11.933.682 | 20.932.075 | | 27,197,604 | 27.250.251 | 28,340,039 |
| Home Heating Home Heating All and a part of a par | 10 | Long Term Care Revenue | 0 | 0 | 0 | 0 | | | | |
| Total Constraints 2.44.3.34 2.3.46.3.01 2.4.4.3.40 2.4.4.4.30 2.4.4.3.40 2.4.4.4.30 2.4.4.3.40 2.4.4.3.40 2.4.4.3.40 2.4.4.4.30 2.4.4.4.30 | 11 | Home Health Revenue | 0 | 0 | 0 | 0 | 0 | 1 | | |
| Optimization (1,4,6,1,1) (1,4,5,1,4) | 12 | Total Gross Patient Revenue | 24,433,247 | 22,468,386 | 21,265,053 | 37,535,465 | 39,747,521 | 41,592,538 | 42,986,316 | 41,318,624 |
| Distributions (96,143) | 14 | Deductions From Revenue | | | | | | | | |
| Clinific Densities Clinific Densis Clinific Densities Clinific D | 15 | Discounts and Allowances | (19,588,148) | E | | | (33,545,205) | | (35,846,196) | |
| Control Control Control Control Contro Control Control< | 17 | GI HMO Discounts | 0 | | | | 0 | | 0 | |
| Total Deductions From Revolue (2002)330 (1.5.5.27) (1.7.5.6.7) (1.7.5.6.7) (1.7.5.6.7) (1.7.5.6.7.7.6.7) (1.7.5.6.7.7.6.7) (1.7.5.6.7.7.6.7) (1.7.5.6.7.7.6.7) (1.7.5.6.7.7.6.7) (1.7.5.6.7.7.6.7) (1.7.5.6.7.7.6.7) (1.7.5.6.7.7.6.7) (1.7.5.6.7.7.6.7) (1.7.5.6.7.7.6.7) (1.7.5.6.7.7.6.7) (1.7.5.6.7.7.6.7) (1.7.5.7.6.7.7.7.7) (1.7.5.7.6.7.7.7.7.7.7.7.7.7.7.7.7.7.7.7.7 | 18 | Charity Care | (56,168) | (86,517) | (41,362) | (136,947) | (97,443) | (54,157) | | (79,514) |
| Rt Falter Revenue 3.3.7.3 3.3.7.3 3.6.5.5 4.4.5.5 4.3.7.5 3.5.7.3 3.5.7.3 Corrent Revenues 0.6.0.0 1.7.0.0 0.6.0.0 2.0.0.0 0.6.0.0 1.7.0.0 2.3.3.5 3.7.7.3 Corrent Revenues 0.6.0.0 1.7.0.0 0.6.0.0 2.0.0.0 0.6.0.0 2.3.0.0 0.6.0.0 2.3.0.0 0.6.0.0 2.3.0.0 0.6.0.0 2.3.0.0 0.6.0.0 2.3.0.0 0.6.0.0 2.3.0.0 0.6.0.0 2.3.0.0 0.6.0.0 2.3.0.0 0.6.0.0 2.3.0.0 0.6.0.0 2.3.0.0 0.6.0.0 2.3.0.0 0.6.0.0 2.3.0.0 0.6.0.0 2.3.0.0 0.6.0.0 2.3.0.0 0.6.0.0 2.3.0.0 0.6.0.0 2.3.0.0 0.6.0.0 2.3.0.0 0.6.0.0 2.3.0.0 0.6.0.0 0.0.0.0 0.0.0.0 0.0.0.0 0.0.0.0 0.0.0.0 0.0.0.0 0.0.0.0 0.0.0.0 0.0.0.0 0.0.0.0 0.0.0.0 0.0.0.0 0.0.0.0 0.0.0.0 0.0.0.0 0.0.0.0 0.0.0.0 0.0.0.0 0.0.0.0 | 19 | Total Deductions From Revenue | (20,502,339) | (18,5 | (17,5 | (32,449,666) | (34,690,589) | (36,949,705) | (37,0 | (36,475,862) |
| and and <td>20</td> <td></td> <td>-83.9%</td> <td>6</td> <td>1.0</td> <td>-86.5%</td> <td>-87.3%</td> <td>-88.8%</td> <td>4</td> <td>-88.3%</td> | 20 | | -83.9% | 6 | 1.0 | -86.5% | -87.3% | -88.8% | 4 | -88.3% |
| One-Patient Kommens (147,32) (147,32) (147,32) (143,37) (147,32) (143,37) (143,32) (143,37) </td <td>17</td> <td></td> <td>0000'0000'0</td> <td>eco'zoo'e</td> <td>coc'co 1'c</td> <td>ce l'ron'r</td> <td>7rc'ara'r</td> <td>000'740'4</td> <td>001/20010</td> <td>101,1440,4</td> | 17 | | 0000'0000'0 | eco'zoo'e | coc'co 1'c | ce l'ron'r | 7rc'ara'r | 000'740'4 | 001/20010 | 101,1440,4 |
| Synthetical Revenues 1,463,371 1,17,32 66,70 76,04 76,347 1,17,333 1,333,35 1,533 | 23 | | | | | | | | | |
| Clearch & One of Definitions 205,500 770,44 05,100 72,066 56,101 17,130 16,37 Clearch & One of Definitions 116,553 203,41 203,41 203,41 203,41 203,40 | 24 | Supplemental Revenues | 1,485,337 | 1,157,326 | 869,707 | 501,407 | 941,881 | 1,838,563 | 1,863 | 456,322 |
| Transform Transform <thtransform< th=""> <thtransform< th=""> <tht< td=""><td>25</td><td>Grants & Other Op Revenues</td><td>205,590</td><td>750,434</td><td>505,190</td><td>725,066</td><td>986,421</td><td>171,380</td><td>155,927</td><td>210,965</td></tht<></thtransform<></thtransform<> | 25 | Grants & Other Op Revenues | 205,590 | 750,434 | 505,190 | 725,066 | 986,421 | 171,380 | 155,927 | 210,965 |
| Task Soluble Frequence < | 26 | | 22,382 | 15,/43 | 0 | 0 | 0 01 2 1 0 0 | - 100 310 | 0 | 0 776 636 |
| Transmission Signify | 17 | Tay Subsidies Ineasure D Tay Subsidies Pron 13 | 115,328 | 139,403 | 142 552 | 004'677 991 | 189 707 | 154 500 | 187.570 | 187.570 |
| Non-Patient Revenues 2.041.34 2.246.07 1.423.56 5.875.26 5.423.315 5.60.66 Total Operating Revenue 5.872.28 5.104.56 5.606.61 6,713.41 7.300.66 5.603.63 650.66 Solating Revenue 5.872.28 5,102.58 5,006.71 730.66 5,003.71 730.66 5,604.73 730.66 5,604.73 844.13 Solating Revenue 5,872.78 8,103.77 730.66 5,872.83 893.84 893.83 893.84 893.84 893.83 893.84 8 | 29 | Tax Subsidies County Sublmtl Funds | 16,159 | 9.064 | 16,163 | 25,561 | 2,308 | 13,938 | 0 | 0 |
| Total Operating Revenue 5.972.389 6.13.84 7.30.651 7.085.208 6.533.628 Operating Expenses S.447.27 3.31.210 3.43.771 3.30.617 3.64.710 Statifies and Vages S.447.28 3.14.3.27 3.12.31.88 3.64.771 3.30.61 3.64.170 Statifies and Malence S.447.27 3.31.31.88 3.60.733 3.83.47 3.93.071 3.64.30.01 Statifies and Malence S.447.27 3.31.31.88 3.60.733 3.83.73 3.93.071 1.04.40.01 Supply Statifies S.447.27 3.31.81 3.63.72 1.11.82 3.83.73 1.00.72 3.84.71 3.83.73 Supply Statifies S.447.27 3.13.81 3.63.72 1.43.007 3.84.71 1.00.72 Supply Statifies S.47.28 3.03.77 3.03.77 3.83.72 1.00.727 3.84.71 Supply Statifies S.57.80 3.03.77 3.04.91 3.84.71 1.00.727 3.84.71 Supply Statifies Supply Statifies Supply Statifies Supply Statifies | 30 | Non-Patient Revenues | 2,041,381 | 2,246,097 | 1,743,355 | 1,627,542 | 2,333,719 | 2,425,375 | 620,896 | 1,130,393 |
| Index Constant Solution Solution <t< td=""><td>31</td><td></td><td></td><td></td><td></td><td></td><td>10000</td><td></td><td>000 011 0</td><td>111 010 1</td></t<> | 31 | | | | | | 10000 | | 000 011 0 | 111 010 1 |
| Operating Expenses Start 20 3,125,159 3,40,074 3,64,771 3,90,010 3,64,701 Statifies and Meges 70,471 732,100 51,659 3,40,074 3,64,731 3,90,010 84,460 Finge Banding 70,471 732,100 56,473 30,43,73 3,93,77 3,93,07 1,04,430 Finge Banding 70,471 73,23 56,473 30,337 24,358 59,443 Supply Expenses 55,377 73,35 59,277 139,56 19,431 73,430 Supply Expenses 55,377 16,323 73,358 59,446 70,726 14,431 Replicis 7,324 14,352 71,246 71,358 73,369 55,379 55,367 55,367 55,367 55,367 55,367 55,367 55,367 55,367 55,367 55,367 55,367 55,393 50,013 50,013 50,013 50,013 50,013 50,013 50,013 50,013 50,013 50,013 50,013 50,013 50,013 50 | 32 | Iotal Operating Revenue | 5,972,289 | 6,128,956 | 5,506,919 | 6,713,341 | 1,390,651 | 1,058,208 | 629'500'9 | 0,9/3,100 |
| Statistical Sector 294,126 3,14,236 3,03,597 3,03,537 3,03,507 <td>34</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> | 34 | | | | | | | | | |
| Finge Benefits 72,273 75,210 65,658 93,055 93,257 93,650 63,573 93,050 93,775 96,666 64,000 Purchased Fensions 25,653 33,188 76,123 30,533 39,577 96,666 44,000 Purchased Fensions 25,653 33,188 76,123 30,633 39,573 29,973 39,307 96,666 44,030 Supply Expense 65,377 11,10,43 11,11,122 33,301 10,4230 94,13 Repairs and Maintentce 85,327 10,377 11,10,43 11,17,74 11,35,33 13,360 9 9,13 1,1,1,1 1,1,1 1,1,1 <td>35</td> <td>Salaries and Wages</td> <td>2,941,226</td> <td>3,104,224</td> <td>3,125,159</td> <td>3,420,974</td> <td>3,634,721</td> <td>3,903,016</td> <td>3,881,210</td> <td>4,088,361</td> | 35 | Salaries and Wages | 2,941,226 | 3,104,224 | 3,125,159 | 3,420,974 | 3,634,721 | 3,903,016 | 3,881,210 | 4,088,361 |
| Profession Total Statistical Statistical <ths< td=""><td>36</td><td>Fringe Benefits</td><td>702,477</td><td>752,708</td><td>856,889</td><td>830,599</td><td>938,301</td><td>970,571</td><td>804,480</td><td>846,161</td></ths<> | 36 | Fringe Benefits | 702,477 | 752,708 | 856,889 | 830,599 | 938,301 | 970,571 | 804,480 | 846,161 |
| Purplexies 53,517 73,338 53,517 73,338 53,517 73,038 73,038 73, | 37 | Contract Labor | 746.624 | 910,86 | 350 783 | 330 533 | 057 000 | 130,900 | 493 000 | 446,16 |
| Supply Spense Section | 200 | Princhased Services | 513 857 | 10001000 | 772 336 | 892.521 | 863,657 | 983.027 | 1.043.230 | 1.293.644 |
| Number 75 at 1 0.660 92.277 11132 713.245 11132 710.727 70.060 94.03 Insurance Expense 65.25 50.277 110.61 71.27.45 119.66 94.01 Insurance Expense 65.25 50.277 110.61 71.27.45 119.61 71.27.45 110.61 71.27.45 110.66 71.27.45 110.66 60.66 60.65 60.65 71.27.45 110.61 71.27.65 101.17.75 71.26.61 60.65 60.65 71.27.65 101.17.75 71.26.61 60.65 60.65 72.27.61 71.26.61 71.27.61 71.27.61 71.27.61 71.27.61 71.27.71 71.26.61 71.27.71 72.27.13 6.27.7.36.61 71.27.71 72.27.13 6.27.7.36.61 71.26.61 71.26.61 71.26.61 71.26.61 71.27.71 72.27.13 72.27.13 6.27.7.36.1 72.27.13 6.27.26.61 72.27.13 72.27.13 72.27.13 72.27.13 72.27.13 72.27.13 72.27.13 72.27.13 72.27.13 72.27.13 | 40 | | 685,518 | 751.025 | 903,883 | 995,446 | 953,253 | 819,631 | 903,033 | 922,372 |
| Registion of Multienence 68.335 63.532 133,712 77,524 76,806 101,127 138,017 138,010 Insumoe Expenses 65,731 10,442 151,928 134,311 126,601 Insumoe Expenses 55,731 10,443 77,348 77,348 77,348 77,348 77,348 77,348 77,348 73,349 73,341 71,346 71,371 136,603 1014 Operating Expenses 57,700 gs 5,77,306 5,713,065 7,40,326 740,326 743,311 126,600 740,326 743,311 126,600 740,326 740,326 740,326 740,326 740,326 740,326 740,326 740,326 740,360 740,360 740,360 740,360 740,366 740,466 740 | 41 | Utilities | 75,471 | 80,680 | 92,287 | 111,192 | 93,037 | | 94,413 | 93,552 |
| All Other Operating Expenses 65,267 100,277 112,143 119,143 119,143 119,143 119,143 123,057 205,652 Insurance Expenses 78,150 78,150 78,23 37,925 37,925 37,925 37,925 37,131 123,667 I Cherense 76,150 76,150 78,150 78,233 37,926 37,926 37,926 37,326 73,131 123,667 Total Operating Expenses 5,770,023 6,377,306 6,901,255 7,403,258 7,403,258 7,831 (1,266) 68,64,73 3,56,00 EBIDA 25,720,023 6,377,306 6,901,255 7,413,867 44,323 14,353 3,56,00 Depreciation, and Amortization 437,804 434,271 (237,341 425,317 (1,266) (681,631) (1,266) (7,262,09) Depreciation, and Amortization 437,804 434,271 237,173 417,341 417,341 417,341 Depreciation, and Amortization 437,321 65,172 414,372 741,322 517,323 | 42 | Repairs and Maintenance | 58,325 | 58,592 | 139,712 | 77,524 | 76,806 | | 138,080 | 115,791 |
| Mill Trepense Signal Tray and Tray a | 43 | Insurance Expense | 85,267 | 103,277 | 110,683 | 112,745 | 119,548 | 129,097 | 205,682 | 76 293 |
| Leases and Remais 75,150 73,231 73,431 31,952 91,327 36,210 96,210 30,060 70 30 30,105 7,303 7,303,138 7,323,138 7,103,13 | 4 | All Other Operating Experises | 58 743 | 109 484 | 172.366 | 241,101 | 91.499 | 120.769 | 0 | 0 |
| 1206 (b) CLINIC 98.810 94.628 6.901.255 7.010.605 7.403.258 7.950.039 7.82.313 Folal Operating Expenses 5,720,023 6,377.306 6,901.255 7.010.605 7.403.258 7.950.039 7.82.313 EBIDA 252,266 5,720,023 6,377.306 6,901.255 7.010.605 7.403.238 7.850.039 7.82.313 Depreciation Expense 477 472.044 473.917 (12.60.6) 966.905 7.43.317 10.10.644 10.00.644 Depreciation Expense 478.088 506.437 47.937 473.317 473.65 553.913 471.627 553.910 17.816 17.816 Depreciation Expense 478.088 506.437 47.923 853.923 973.4162 410.00.644 1000.644 Total Interest, Deprating Revenue: 7.745 27.759 7.121 25.068 132.567 41.137 17.816 Controbulors & Other 7.040 665.511 61.127 253.51 410.002.22 41.765 41.767 41.767 41.767 | 46 | Leases and Rentals | 76,150 | 79,233 | 79,424 | 37,952 | 99,514 | 51,237 | 36,210 | 25,058 |
| Total Operating Expenses 5/70,023 6,377,306 6,507,336 6,507,364 (1,269,509) (1,269,509) EBIDA 252,266 (2,48,351) (1,394,337) (297,264) (1,269,509) (1,269,509) Interest, Depreciation, and Amortization 437,808 566,437 434,771 477,317 495,039 566,432 447,764 (1,269,509) (1,269,509) Depreciation Expense 416,193 416,193 427,793 437,794 495,039 566,442 461,764 Total interest, Depreciation Expense 416,193 417,394 437,794 437,695 565,937 566,942 539,000 Contributions & Other 7,745 27,753 7,121 25,066 132,687 411,670 17,616 Contributions & Other 7,745 27,753 7,121 25,066 132,687 411,670 17,616 Tax Subsidies for GO Bonds - MA 52,437 665,517 611,752 106,553 411,670 17,815 Tax Subsidies for GO Bonds - MA 52,437 666,566 594,410 614,127 | 47 | 1206 (b) CLINIC | 98,810 | 94,628 | 34,096 | 0 | 0 | | 0 | 0 |
| EBDA 252,266 (248,351) (1,394,337) (297,264) (12,606) (81,431) (1,265,003) Interest, Depreciation, and Amortization 497,808 566,497 494,721 472,337 495,039 586,042 539,000 Depreciation Expense 418,193 422,014 447,394 391,665 494,463 417,394 391,665 414,870 417,870 417,870 417,870 417,870 417,870 417,870 417,870 417,870 417,870 417,870 417,870 417,870 417,870 417,810 17,816 417,810 17,816 417,870 417,870 417,810 17,816 417,810 17,816 417,810 17,816 417,810 17,816 417,810 17,816 417,810 17,816 417,810 17,816 417,810 17,816 417,810 17,816 417,810 17,816 417,810 17,816 417,810 17,816 417,810 17,816 17,816 417,810 17,816 417,810 17,816 417,810 17,816 17,816 <t< td=""><td>48</td><td>Total Operating Expenses</td><td>5,720,023</td><td>6,377,306</td><td>6,901,255</td><td>7,010,605</td><td>7,403,258</td><td>7,950,039</td><td>7,823,138</td><td>8,197,133</td></t<> | 48 | Total Operating Expenses | 5,720,023 | 6,377,306 | 6,901,255 | 7,010,605 | 7,403,258 | 7,950,039 | 7,823,138 | 8,197,133 |
| Interest, Depreciation, and Amortization 497,808 506,497 497,317 495,033 566,042 533,080 Depreciation Expense 418,193 427,908 506,497 497,603 566,042 533,080 Depreciation Expense 418,193 427,903 566,042 533,003 566,042 533,080 Interest Amortization Expense 418,193 427,933 447,933 341,452 341,423 461,472 Total Interest, Depr, & Amort. 7,743 27,753 7,121 25,068 583,410 660,979 627,333 410,000 Non-Operating Revenue: 7,743 27,753 64,172 733,566 1039,223 417,616 Combuloins & Guptar 686,966 598,410 616,059 660,979 627,333 417,616 Total Non Operating Revenue 7,00,202 694,720 693,472 (830,102) (1832,537) 5 Total Non Operating Revenue 7,013,1521 (1,731,521) (520,060) (198,742) (830,102) (1832,537) 5 Total Non Operating Revenue <td>50</td> <td></td> <td>252,266</td> <td>(248,351)</td> <td>(1,394,337)</td> <td>(297,264)</td> <td>(12,606)</td> <td>(881,831)</td> <td>(1,269,509)</td> <td>(2,223,978)</td> | 50 | | 252,266 | (248,351) | (1,394,337) | (297,264) | (12,606) | (881,831) | (1,269,509) | (2,223,978) |
| Interest & Amortization Expense 497,808 506,497 493,721 472,317 455,039 566,042 533,000 Interest & Amortization Expense 418,193 422,034 447,934 391,606 446,653 401,452 461,764 Interest & Amortization Expense 418,193 422,034 942,715 663,935 47,127 736,666 591,401 1000,844 Non-Operating Revenue: 7,745 27,753 7,121 25,068 132,567 41,1870 17,816 Contributions & Other 682,457 666,565 593,410 666,059 641,127 733,567 411,817 71,816 Total Non Operating Revenue/(Expense) 700,202 594,77 605,531 641,127 733,567 411,817 71,816 Total Non Operating Revenue/(Expense) 700,202 594,77 605,353 641,127 733,5472 61,953 61,953 61,953 61,953 61,953 61,953 61,953 61,953 61,953 61,853 61,853 61,853 61,853,742 61,853 61,853,742 | 51 | | | | | | | | | |
| Interest & Amortization Expense 413,193 422,034 447,194 391,606 434,663 401,452 411,816 <th< td=""><td>53</td><td></td><td>497,808</td><td>506,497</td><td>494,721</td><td>472,317</td><td>495,039</td><td></td><td>539,080</td><td>527,290</td></th<> | 53 | | 497,808 | 506,497 | 494,721 | 472,317 | 495,039 | | 539,080 | 527,290 |
| Non-Operating Revenue: 7,745 27,759 7,121 25,068 132,567 411,870 17,816 Non-Operating Revenue: 7,745 27,759 7,121 25,068 132,567 411,870 17,816 Contributions & Other Tax Subsidies for GD Bonds - M-A 682,457 66,056 593,410 153,068 132,568 1,139,23 417,816 Tax Subsidies for GD Bonds - M-A 682,457 66,535 64,1,127 733,566 1,039,23 417,816 Total Non Operating Revenue(Expense) 700,202 684,725 665,353 64,1,127 733,566 1,039,23 417,816 Total Non Operating Revenue(Expense) 700,202 684,727 (1,331,521) (520,000) (138,742) (331,122) (1,352,73) 2 Total None (Loss) 0 (650) 234,792 (1,482,742) (331,122) (1,852,74) (1,852,73) 5 Increase (Decrease in Unrestricted Net Assets 3,8,67 (1,171,791) (1,171,791) (1,120% 27% (1,121,792) (1,120% 27% (1,123,73) | 54 | Interest & Amortization Expense | 418,193 | 422,094 | 447,994 | 391,606 | 484,663 | | 461,764 | 588,418 |
| Non-Operating Revenue: 7,745 27,759 7,121 25,068 132,567 411,670 17,816 Contributions & Other Tex Nobledies for OB Onds - M-A 692,457 666,965 593,410 616,059 620,979 627,353 400,000 Tex Nobledies for OB Onds - M-A 692,457 665,551 641,127 733,566 1,039,223 417,816 Tex Nobledies for COB Onds - M-A 692,457 694,725 693,531 641,427 733,566 1,039,223 417,816 Total Non Operating Revenue/(Expense) 700,202 694,725 604,852 5 (1,85,424) (1,85,424) 1,85,423 5 (1,85,453) 5 Total Non Operating Revenue/(Expense) 0 (650) (284,792) (0 (235,714) 5 (1,85,523) 5 (1,85,523) 5 (1,85,523) 5 (1,85,523) 5 (1,85,523) 5 (1,85,523) 5 (1,85,523) 5 (1,85,523) 5 (1,85,523) 5 (1,85,523) 5 (1,85,523) 5 (1,85,523) < | 56 | I otal Interest, Depr, & Amort. | 000'016 | 100'070 | 011,246 | 676,000 | 101010 | | 100001 | |
| Tax Subsidies for GO Bonds - M-A E92,457 666,966 598,410 616,059 660,979 627,353 400,000 Total Non Operating Revenue/(Expense) 700,202 684,725 665,966 598,410 616,059 627,333 417,816 Total Non Operating Revenue/(Expense) 700,202 684,725 645,531 641,127 733,566 1,039,223 417,816 Total Non Operating Revenue/(Expense) 36,467 (482,217) (1,731,521) (520,060) (198,742) (830,102) (1,822,537) Change in Interest in Foundation 0 0 0 0 0 (235,172) 0 0 Extra-Ordinary Income (Loss) 0 (650) 2,157 5 (1,432,171) 5 (1,65,274) 5 (1,65,273) 5 (1,85,2537) 5 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 1,857,633 5 (1,857,533) 5 (1,857,634) 5 (1,857,634) | 57 | Non-Operating Revenue: | 7 745 | 77 759 | 7 121 | 25.068 | 132.587 | 411.870 | 17.816 | 64.649 |
| Total Non Operating Revenue/(Expense) 700,202 684,725 605,531 641,127 733,566 1,039,223 417,816 Total Net Surplus/(Loss) 35,467 (482,217) (1,731,521) (520,060) (198,742) (830,102) (1,832,537) Change in Interest in Foundation 0 0 0 0 0 - 0 0 Extra-Ordinary Income (Loss) 0 0 (6650) (284,792) (1,98,742) 5 (1,685,274) 0 0 Increase(Decrease in Unrestricted Net Assets 5 36,467 \$ (1,171,791) 5 (1,171,791) 5 (1,171,791) 5 (1,120,72) 5 (1,185,724) 5 (1,85,724) | 59 | Tax Subsidies for GO Bonds - M-A | 692,457 | 666,966 | 598,410 | 616,059 | 620,979 | 627,353 | 400,000 | 400,000 |
| Total Net Surplus/(Loss) 36,467 (482,217) (1/31,521) (520,060) (198,742) (830,102) (1,82,537) 0 0 0 - 0 0 0 - 0 0 0 - 0 0 0 0 - 0 0 0 0 - - 0 0 - 0 0 0 - 0 0 0 - 0 | 60 | Total Non Operating Revenue/(Expense) | 700,202 | 694,725 | 605,531 | 641,127 | 793,566 | 1,039,223 | 417,816 | 464,649 |
| Change in Interest in Foundation 0 0 0 0 - 0 0 - 0 0 - 0 0 - 0 0 - 0 0 - 0 0 - 0 0 - 0 0 - 0 0 - 0 0 - 0 0 - 0 0 - 0 0 - 0 Interaction of Loss) 0 0 0 0 0 0 (1/1/1/1/3/1) (1/1/1/3/2) (1/1/1/3/2) (1/1/1/3/2) (1/1/1/3/2) (1/1/1/3/2) (1/1/1/3/2) (1/1/1/3/2) (1/1/1/3/2) (1/1/1/3/2) (1/1/1/3/2) (1/1/1/3/2 | 61 62 | Total Net Surplus/(Loss) | 36,467 | (482,217) | (1,731,521) | (520,060) | (198,742) | (830,102) | (1,852,537) | (2,875,037) |
| Extra-Ordinary Income (Loss) 0 (669) (284,792) 0 (235,172) 0 (235,172) 0 (335,172) 0 (335,172) 0 (335,172) 0 (335,172) 0 (335,172) 0 (335,172) 0 (335,172) 0 (335,172) 0 (335,172) 0 (335,173) 5 (1,832,837) 5 (1,832,837) 5 (1,832,837) 5 (1,832,837) 5 (1,832,837) 5 (1,832,837) 5 (1,832,837) 5 (1,832,837) 5 (1,832,837) 5 (1,832,837) 5 (1,832,837) 5 (1,832,837) 5 (1,332,837) (1,333,94) (1,3 | 63 | Change in Interest in Foundation | 0 | 0 | 0 | 0 | 0 | • | | 0 |
| Increase(Loecrease in Uncestricted Net Assets <u>a 0,401 a (1,11,1,17) a (1,162,111) a (1,06,171) a (1,06,147) a (1,00,147) a (1,00,147) a (1,00,147) a (1,00,147) a (1,00,147) a (1,01,147) </u> | 64 | Extra-Ordinary Income (Loss) | | | 14 790 | (284,792) | 0 | 5 | e | 0 \$ 12 875 0371 |
| Total Profit Margin 0.6% -19.1% -31.5% -12.0% -2.7% -15.1% -28.3% EBIDA % 4.1% -5.3% 4.4% 0.2% -15.5% -19.4% EBIDA % 4.1% -55.3% 4.4% 0.2% -15.5% -19.4% Actual EBIDA for Month 0.2% -12.5% -13.5% -13.5% -13.5% -13.4% Actual EBIDA for Month 26.3% 4.4% 0.2% -12.5% -13.5% -13.5% Adjustments to EBIDA for Month (881,831) (1,269,509) (37,304) (37,304) Adjustments to EBIDA for month account for Cash Impact of GASB Lease Reclassification (37,304) (37,304) (37,304) Adjustments to EBIDA after Normalization of Supplemental Income Incl DSH & P4P (Net of Current Month Receipts) (18,602) (11,17) (137,304) Effective EBIDA after Normalization of Supplementals & Adjustments for Cash Outlays for Leases (131,001) (11,17) (11,17) (11,101) | 65 | Increase/(Decrease In Unrestricted Net Assets | | | | (700'tho) ¢ | 1741'001 ¢ | 9 | [| 1200000 |
| EBIDA % 4.1% -25.3% 4.4% -0.2% -12.5% -19.4% Actual EBIDA for Month (881,831) (1,269,509) Actual EBIDA for Month (881,831) (1,269,509) Actual EBIDA for Month (881,831) (1,269,509) Adjustments to EBIDA for Month (85,132) (37,304) Adjustment to RENDA for account for Cash Impact of GASB Lease Reclassification (881,831) (1,269,509) Adjustment to Receiption of Supplemental Income Incl DSH & P4P (Net of Current Month Receiption) (18,602) 41,175 Effective EBIDA after Normalization of Supplementals & Adjustments for Cash Outlays for Leases (131,003,434) 411,159 | 67 | Total Profit Margin | 0.6% | -19.1% | | | | | | |
| Actual EBIDA for Month Adjustments to EBIDA for month Adjustment for Normalization of Supplemental Income Incl DSH & P4P (Net of Current Month Receipte) Effective EBIDA after Normalization of Supplementals & Adjustments for Cash Outlays for Leases Effective EBIDA after Normalization of Supplementals & Adjustments for Cash Outlays for Leases (13,602) 411,159 (13,0344) 411,159 | 68 | EBIDA % | 4.2% | -4.1% | | | | | | -37.2% |
| Actual EBIDA for Month (1285,1331) (1285,509) Adjustments to EBIDA to account for Cash Impact of GASB Lease Reclassification Adjustment for Normalization of Supplemental Income Incl DSH & P4P (Net of Current Month Receipts) (15,132) (15,132) (15,132) (15,132) Adjustment for Normalization of Supplemental Income Incl DSH & P4P (Net of Current Month Receipts) (15,132) (17,132) (17,135) (148,602) (17,135) (11,018,434) (11,135) (11,018,434) (11,135) (11,018,434) (11,135) (11,018,434) (11,135) (11,018,434) (11,135) (11,018,434) (11,135) (11,018,434) (11,135) (11,018,434) (11,135) (11,018,434) (11,135) (11,018,434) (11,135) (11,018,434) (11,135) (11,018,434) (11,135) (11,018,434) (11,135) (11,018,434) (11,135) (11,018,434) (11,135) (11,018,136 | 70 | | | | | | | | | |
| Adjustment for Normalization of Supplemental Income Incl DSH & P4P (Net of Current Month Receipts) 18,756 1,717,972 411,159 (148,602) 411,159 (148,602) 411,159 (11,018,484) 411, | 72 | Actual EBIDA for Month Adjustments to EBIDA to account for Cash Impact of | GASB Lease Rec | classification | | | | (881,831) (55,132) | | |
| Effective EBILIA after Normalization of supplementais & Aglustments for Cash Outays for Leases (1140,002, 711,009) (11,018,484) 411,159 | 73 | Adjustment for Normalization of Supplemental Incom | ne Incl DSH & P4F | (Net of Current | Month Receipts | | | 18,756 | | |
| | 4 | | | IOI CASII CUIIAY | | | | (11 018 484) | | |

| | BALANCE SHEET (Period End) | |
|----|--|---|
| | Cash (000's) | Represents all unrestricted cash in the bank at each month-end. |
| | Days Cash on Hand | Calculated by dividing amount of Cash on Hand by the historical average daily amount of cash requirmements to cover operating expenses. |
| | Accounts Receivable - Net (000's) | Equals the sum of all (patient) accounts that are due to the hospital, less estimated adjustments for discounts and other contractual disallowances for which the patients may be entitled. |
| | A/R Days - Net | This measures the average number of days it takes to collect payment of the Net Accounts Receivable. Lower values are desired. |
| | Current Ratio (Current Assets/Current Liabilities) | A measure that illustrates the ability for the hospital to pay its obligations that come due over the course of the next year. The greater the Current Assets as compared to the Current Liabilities, the stronger position the organization is in to pay its upcoming obligations. Desired position is greater than 1:00 to 1:00, preferably at least 1:25 to 1:00 or greater. |
| 12 | Quick Ratio | This measures the Cash + Net Accounts Receivable compared to the Current Liabilities. Desired ratio is greater than 1.00 : 1.00. |
| | Accounts Payable (000's) | Reflects payment obligations of the Hospital as of a point in time. Excludes Loans, Payroll and other Debt obligations. Lower values are desired. |
| | Accounts Payable Days | Reflects the average number of days that it takes to pay routine bills. Lower numbers are desired. Calculated by dividing the Accounts Payable amount by the historical average daily cost of routine expenses. |
| | Line of Credit Balance (000's) | The amount that is currently borrowed from a lending institution as of a given point in time. |
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AVERAGE DAYS IN ACCOUNTS PAYABLE



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| | | FY24 | FY 25 | FY 25 | FY 24 | FY 25 | FY 25 | FY 24 |
|------|------------------------------------|----------|----------|----------|----------------------|----------------------|----------------------|--------------|
| | | 08/31/23 | 08/31/24 | 08/31/24 | 2023 | 2024 | 2024 | 2024 |
| | | ACTUAL | ACTUAL | BUDGET | 2 MOS. YTD ACTUAL | 2 MOS. YTD ACTUAL | 2 MOS. YTD BUDGET | YR END TOTAL |
| | | | | | | | | |
| Ξ | Total Acute Patient Days | 670 | 754 | 686 | 1,229 | 1,501 | 1,342 | 7,921 |
| [2] | Average Daily Census | 21.6 | 24.3 | 22.1 | 19.8 | 24.2 | 21.6 | 21.6 |
| [3] | Average Acute Length of Stay | 3.2 | 4.3 | 3.6 | 3.3 | 4.0 | 3.7 | 3.8 |
| [4] | Patient Discharges | 210 | 176 | 188 | 367 | 374 | 367 | 2,107 |
| [2] | Adjusted Patient Days | 1,974 | 2,400 | 1,955 | 3,663 | 4,360 | 3,836 | 22,887 |
| [9] | Observation Count | 316 | 248 | 349 | 595 | 536 | 686 | 4,109 |
| [2] | Total Emergency Room Visits | 3,584 | 3,636 | 3,617 | 6,855 | 7,166 | 7,111 | 42,587 |
| [8] | Average ED Visits Per Day | 116 | 117 | 117 | 111 | 116 | 115 | 116 |
| 6 | Total Surgeries (Excluding G.I.'s) | 151 | 98 | 115 | 249 | 201 | 224 | 1,197 |
| [10] | Deliveries/Births | 11 | 3 | 11 | 21 | 0 | 21 | 112 |
| | | | | | | | | |

| 15 AN GORGONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL \neg | | A | 8 | υ | D | ш | Ľ. | ს | т | - | j | K |
|--|----------|---------------------------------------|-----------------------------------|-----------------------|-----------------------|--|-------------------------|---|---------------------------|---------------------------|---|-------------------------|
| AIGUST 2024 AUGUST 2024 | - | SAN GORGONIO MEMORIAL HEALTHCARE DI | STRIC | CT & HOSPITAL | | | | | | | | |
| If (1,72,685) (6.9% (3,98,297) (4,727,574) RATING REVENUE (1,535,788) (2,273,978) (1,172,685) (3,988,297) (4,727,574) RATING REVENUE (1,535,788) (2,223,978) (688,190) -48.9% (1,565) (1,755,495) RATING REVENUE (1,535,788) (2,223,978) (5,973,155) (303,542) -44.8% (1,1860,556) 12,555,784 RATING REVENUE 5,441,642 4,842,762 (2,935,380) -5.8% 10,0034,908 10,775,495 10,775,495 RATING REVENUE 1,135,055 1,130,393 (4,662) -6.8% 1,610,012 1,775,495 RATING REVENUE & EXPENSE 7,812,485 8,197,133 (384,648) -4.9% 1,815,651 1,751,289 RATING REVENUE & EXPENSE 7,812,486 8,197,133 (384,648) -4.9% 1,615,072 1,512,092 RATING REVENUE & EXPENSE 7,812,486 3,136,616 1,515,023 1,515,023 1,515,023 1,515,023 1,515,023 RATING REVENUE & EXPENSE 7,814,616 7,846,648 <td>~</td> <td>INCOME STATEMENT</td> <td></td> <td>AUGUST 2024 BUDGET</td> <td>AUGUST 2024 ACTUAL</td> <td>VARIANCE AUGUST ACTUAL TO BUDGET</td> <td>VARIANCE PER CENTAGE</td> <td></td> <td>AUGUST 2024 YTD BUDGET</td> <td>AUGUST 2024 YTD ACTUAL</td> <td>VARIANCE AUGUST YTD ACTUAL TO BUDGET</td> <td>VARIANCE PER CENTAGE</td> | ~ | INCOME STATEMENT | | AUGUST 2024 BUDGET | AUGUST 2024 ACTUAL | VARIANCE AUGUST ACTUAL TO BUDGET | VARIANCE PER CENTAGE | | AUGUST 2024 YTD BUDGET | AUGUST 2024 YTD ACTUAL | VARIANCE AUGUST YTD ACTUAL TO BUDGET | VARIANCE PER CENTAGE |
| TREVENUE(1,535,788)(2,223,978)(688,190)44.8%(3,630,169)(3,493,467)RATING REVENUE6,276,6975,973,155(303,542)-4.8%1,1560,55912,526,784UT REVENUE5,141,6424,842,762(303,542)-5.8%1,0754,90610,775,495EAATING REVENUE1,135,0551,130,333(4,662)-6.8%1,034,90810,775,495RATING REVENUE21,135,0551,130,333(4,662)-6.4%1,815,6511,751,289RATING REVENUE7,812,4858,197,133(384,643)-4.9%1,815,6511,751,289RATING REVENUE & REVENUE7,812,4858,197,133(384,643)-4.9%1,815,6511,751,289RATING REVENUE & EXPENSE7,812,4858,197,133(384,643)-4.9%1,815,6511,751,289RATING REVENUE & EXPENSE7,812,4858,197,133(384,643)-4.9%1,815,6511,751,289RATING REVENUE & EXPENSE75,9128,197,133(384,643)-4.9%1,815,6511,751,289RATING REVENUE & EXPENSE76,923303,306-39.5%1,510,912882,465COPENATING REVENUE & EXPENSE934,5201,115,708(181,138)-19.4%1,869,0402,116,552REST & DEPRECIATION834,5201,115,708(181,138)-19.4%1,869,0402,116,552 | m | | ┫ <u></u> │ ┥ _{╴-} | (1,702,352) | (2,875,037) | (1,172,685) | -68.9% | | (3,988,297) | (4,727,574) | (739,277) | -18.5% |
| RATING REVENUE6,276,6975,973,155(303,542)-4.8%11,850,55912,526,784NT REVENUE5,144,6424,842,762(303,542)-4.8%11,850,55910,775,49510,775,495EATING REVENUE1,135,0551,130,393(4,662)-0.4%1,815,6511,751,289RATING REVENUE7,812,4858,197,133(384,648)-4.9%1,815,6511,751,289RATING REVENUE7,812,4858,197,133(384,648)-4.9%1,6,020,2711,751,289RATING REVENUE & EXPENSE7,812,4858,197,133(384,648)-4.9%1,510,912882,465ATING REVENUE & EXPENSE767,956464,650(303,306)-39.5%1,510,912882,465COPRATING REVENUE & EXPENSE757,9561,115,708(181,188)-19.4%1,669,0402,116,652REST & DEPRECIATION934,5201,115,708(181,189)-19.4%1,669,0402,116,652 | 4 | İ – | | (1,535,788) | (2,223,978) | (688,190) | -44.8% | 1 | (3,630,169) | (3,493,487) | 136,682 | 3.8% |
| RATING REVENUE 6,276,697 5,973,155 (303,542) -4.8% 11,850,559 12,526,784 UT REVENUE 5,141,642 4,842,762 (298,880) -5.8% 10,034,908 10,775,495 RATING REVENUE 1,135,055 1,130,393 (4,662) -0.4% 1,815,651 1,751,289 RATING REVENUE 7,812,485 8,197,133 (384,648) -4.9% 1,815,651 1,751,289 RATING REVENUE 7,812,485 8,197,133 (384,648) -4.9% 1,815,651 1,751,289 RATING REVENUE 7,812,485 8,197,133 (384,648) -4.9% 15,602,271 1,751,289 RATING REVENUE 7,812,485 8,197,133 (384,648) -4.9% 15,480,728 16,020,271 ACOPENATING REVENUE 7,812,485 8,197,133 (384,648) -4.9% 15,480,728 16,020,271 ATING REVENUE & EXPENSE 7,69 15,480,728 16,020,212 16,020,212 16,020,21 ACOPENATING REVENUE & EXPENSE 755,486 1484,550 303,306 1,514,90 1 | ъ | | | | | | | | | | | |
| NT REVENUE 5,141,642 4,842,762 (298,880) 5.8% 10,034,908 10,775,495 EATING REVENUE 1,135,055 1,135,055 1,130,393 (4,662) -0.4% 1,815,651 1,751,289 RATING REVENUE 7,812,485 1,130,393 (4,662) -0.4% 1,815,651 1,751,289 RATING REVENUE 7,812,485 8,197,133 (384,648) -4.9% 15,480,728 16,020,271 RATING EXPENSE 7,812,485 8,197,133 (384,648) -4.9% 15,480,728 16,020,271 ATING EXPENSE 7,812,485 8,197,133 (384,648) -4.9% 1,510,912 16,020,271 ATING REVENUE & EXPENSE 7,575,86 3.03,306 -3.9.5% 1,510,912 882,465 COPERATING REVENUE & EXPENSE 934,520 1,115,708 (181,188) -19.4% 1,669,040 2,116,552 | 9 | TOTAL OPERATING REVENUE | | 6,276,697 | 5,973,155 | (303,542) | -4.8% | | 11,850,559 | 12,526,784 | 676,225 | 5.7% |
| EATING REVENUE 1,135,055 1,135,055 1,135,055 1,751,289 RATING REVENUE 7,812,485 1,130,393 (4,662) 0.4% 1,815,651 1,751,289 RATING EXPENSE 7,812,485 8,197,133 (384,648) 4.9% 15,480,728 16,020,271 ATING EXPENSE 8 7,812,485 8,197,133 (384,648) 4.9% 15,480,728 16,020,271 ATING EXPENSE 8 7,510,912 882,465 303,306 -39.5% 1,510,912 882,465 A-OPERATING REVENUE & EXPENSE 934,520 1,115,708 (181,188) -19.4% 1,669,040 2,116,552 | ٢ | NET PATIENT REVENUE | | 5,141,642 | 4,842,762 | (298,880) | -5.8% | | 10,034,908 | 10,775,495 | 740,587 | 7.4% |
| RATING EXPENSE 7,812,485 8,197,133 (384,648) -4.9% 15,480,728 16,020,271 Anting Expense 7,812,485 8,197,133 (384,648) -4.9% 15,480,728 16,020,271 Anting Expense 7,812,485 8,197,133 (384,648) -4.9% 15,480,728 16,020,271 Anting Revenue & Expense 767,956 464,650 (303,306) -39.5% 1,510,912 882,465 Generating Revenue & Expense 767,956 1,115,708 (181,188) -19.4% 1,869,040 2,116,552 | <u>۳</u> | | | 1,135,055 | 1,130,393 | (4,662) | -0.4% | | 1,815,651 | 1,751,289 | (64,362) | -3.5% |
| RATING EXPENSE 7,812,485 8,197,133 (384,648) -4.9% 15,480,728 16,020,271 ATING REVENUE & EXPENSE 7,812,485 8,197,133 (384,648) -4.9% 15,480,728 16,020,271 ATING REVENUE & EXPENSE 7 767,956 464,650 (303,306) -39.5% 1,510,912 882,465 GEEST & DEPRECIATION 934,520 1,115,708 (181,188) -19.4% 1,869,040 2,116,552 | ន | | | | | | | | | | | |
| ATING REVENUE & EXPENSE 767,956 464,650 (303,306) 39.5% 1,510,912 882,465 V-OPERATING REVENUE & EXPENSE 767,956 464,650 (303,306) -39.5% 1,510,912 882,465 REST & DEPRECIATION 934,520 1,115,708 (181,188) -19.4% 1,869,040 2,116,552 | 21 | TOTAL OPERATING EXPENSE | | 7,812,485 | 8,197,133 | (384,648) | -4.9% | | 15,480,728 | 16,020,271 | (539,543) | -3.5% |
| ATING REVENUE & EXPENSE 767,956 464,650 (303,306) 39.5% 1,510,912 882,465 4-OPERATING REVENUE & EXPENSE 934,520 1,115,708 (181,188) -19.4% 1,669,040 2,116,552 | 34 | | | | | | | | | | | |
| 4-OPERATING REVENUE & EXPENSE 767,956 464,650 (303,306) 39.5% 1,510,912 B82,465 REST & DEPRECIATION 934,520 1,115,708 (181,188) -19.4% 1,869,040 2,116,552 | 35 | NON-OPERATING REVENUE & EXPENSE | | | | | | | | | | |
| EREST & DEPRECIATION 934,520 1,115,708 (181,188) -19.4% 1,869,040 2,116,552 | 36 | TOTAL NON-OPERATING REVENUE & EXPENSE | | 767,956 | 464,650 | (303,306) | -39.5% | | 1,510,912 | 882,465 | (628,447) | -41.6% |
| 45 46 9/2/2/2/24 | 42 | TOTAL INTEREST & DEPRECIATION | | 934,520 | 1,115,708 | (181,188) | -19.4% | | 1,869,040 | 2,116,552 | (247,512) | -13.2% |
| 46 9/21/2024 | 45 | | | | | | | , | | | | |
| | 46 | 9/21/2024 | | | | | , | | | | | |

| | A | æ | C | D | Ш | ц | G |
|----|---|----------------------------|--------------|--------------|--------------|---------------------------------|------------------------|
| - | 1 SAN GORGONIO MEM. HEALTH CARE DISTRICT & HOSPITAL - YTD | ISTRICT & HOSPI | TAL - YTD | | | | |
| ~ | BALANCE SHEET | JUNE 2023 | JUNE 2024 | JULY 2024 | AUGUST 2024 | VARIANCE JUNE 2024 TO AUGUST | VARIANCE PERCENTAGE |
| m | TOTAL ASSETS | 112,558,570 | 112,356,223 | 110,865,753 | 103,504,743 | (8,851,480) | -8.6% |
| 4 | 4 CURRENT ASSETS | 29,638,354 | 27,852,347 | 25,566,107 | 27,811,355 | (40,992) | -0.1% |
| 16 | 16 ASSETS WITH LIMITED USE | 9,102,770 | 18,463,589 | 18,692,536 | 13,361,460 | (5, 102, 129) | -38.2% |
| 17 | 17 NET PROPERTY, PLANT, AND EQUIPMENT | 73,452,527 | 74,399,070 | 74,956,705 | 74,670,019 | 270,949 | 0.4% |
| 24 | 24 OTHER ASSETS | 364,919 | (8,358,783) | (8,349,595) | (12,338,091) | (3,979,308) | 32.3% |
| 25 | | | | | | | |
| 26 | 26 TOTAL LIABILITIES & FUND BALANCE | 112,558,570 | 112,356,134 | 110,865,740 | 103,504,740 | (8,851,394) | -8.6% |
| 27 | 27 TOTAL LIABILITIES | 148,421,077 | 156,211,105 | 156,924,930 | 152,438,967 | (3,772,138) | -2.5% |
| 28 | CURRENT LIABILITES | 28,682,871 | 32,668,483 | 33,395,760 | 32,358,249 | (310,234) | -1.0% |
| 38 | LONG TERM LIABILITIES | 119,738,206 | 123,542,622 | 123,529,170 | 120,080,718 | (3,461,904) | -2.9% |
| 39 | | | | | | | |
| 40 | 40 NET ASSETS | (35,862,507) | (43,854,971) | (46,059,190) | (48,934,227) | (5,079,256) | 10.4% |
| 45 | 45 9/21/2024 | | | | | | |

| 1 1 Save Conconton reflections, functions, | | A | , | | | | | | | |
|---|------------|---------------------------------------|----------------------------|-----------------------|--|-------------------------|---------------------------|---------------------------|--|-------------------------|
| Cherrent Internet Autors/ Auto | - | SAN GORGONIO MEMORIAL HEALTHCARE DIST | RICT & HOSPITAL | | | | | | | |
| 6 1.202.001 0.202.001 0.17.0601 0.272.001 0.272. | ſ | INCOME STATEMENT | AUGUST 2024 BUDGET | AUGUST 2024 ACTUAL | VARIANCE AUGUST ACTUAL TO BUDGET | VARIANCE PER CENTAGE | AUGUST 2024 YTD BUDGET | AUGUST 2024 YTD ACTUAL | VARIANCE AUGUSTYTD ACTUALTO BLIDGET | VARIANCE PER CENTAGE |
| Number form (1.553.00%) (2.53.00%) (2.53.00%) (2.53.00%) (2.50.0%) | n v | NET INCOME | (1,702,352) | (2.875.037) | (1.172.685) | -68.9% | (3.988.297) | | (739.277) | -18.5% |
| ANNE NERVILE C.776 (6) C.776 (6) <thc.776 (7)<="" th=""> <thc.776 (7)<="" th=""> <</thc.776></thc.776> | | EBIDA | (1,535,788) | (2,223,978) | (688,190) | -44.8% | (3,630,169) | - | 136,682 | 3.8% |
| NILE State | 5 | | | | | | | | | |
| Meter Reveal State Action of the state | | TOTAL OPERATING REVENUE | 6,276,697 | 5,973,155 | (303,542) | -4.8% | 11,850,559 | 12,526,784 | 676,225 | 5.7% |
| Interform 2.97.000 0.128.961 1.128.961 1.128.961 1.228.961 <th< td=""><td>7</td><td>NET PATIENT REVENUE</td><td>5,141,642</td><td>4,842,762</td><td>(298,880)</td><td>-5.8%</td><td>10,034,908</td><td>10,775,495</td><td>740,587</td><td>7.4%</td></th<> | 7 | NET PATIENT REVENUE | 5,141,642 | 4,842,762 | (298,880) | -5.8% | 10,034,908 | 10,775,495 | 740,587 | 7.4% |
| Unterf methunic 2.9.0.9.0 2.9.2.9.3.660 C.4.3.0.0 C.4.3.0.050 C.4.3.0.050 <thc.4.3.0.050< th=""> <thc.4.3.0.050< th=""></thc.4.3.0.050<></thc.4.3.0.050<> | ω | GROSS REVENUE FROM PATIENT SERVICES | 42,470,906 | 41,318,624 | (1,152,282) | -2.7% | 83,275,959 | 84,304,940 | 1,028,981 | 1.2% |
| WINDERFORD 27.530,050 27.530,050 27.24.661 27.24.611 27.24.611 | ດ | TOTAL INPATIENT REVENUE | 14,910,197 | 12,978,585 | (1,931,612) | -13.0% | 28,907,550 | 28,714,650 | (192,900) | -0.7% |
| Biotimetrenue (7.23) | | | 27,560,709 | 28,340,039 | 779,330 | 2.8% | 54,368,409 | 55,590,290 | 1,221,881 | 2.2% |
| RUNGENERUE 1135 065 1136 065 1136 065 1136 065 1136 065 1136 065 1136 065 1136 065 1136 055 | | | (37,329,264) | (36,475,862) | 853,402 | -2.3% | (73,241,051) | | (288,394) | 0.4% |
| Contraction 1.156.06 1.156.05 | | | | | | | | | | |
| Online interference 0 0.00 0.00 0.000 | 13 | | 1,135,055 | 1,130,393 | (4,662) | -0.4% | 1,815,651 | 1,751,289 | (64,362) | -3.5% |
| Function 645.32 645.32 645.32 645.32 645.32 65.32 | 1 | | 0 | 0 | 0 | %0.0 | 0 | 0 | 0 | 0.0% |
| Heulic Defi 0 <th< td=""><td>15</td><td></td><td>456,322</td><td>456,322</td><td>0</td><td>0.0%</td><td>456,322</td><td>456,322</td><td>0</td><td>%0-0</td></th<> | 15 | | 456,322 | 456,322 | 0 | 0.0% | 456,322 | 456,322 | 0 | %0-0 |
| CHUL: FAIP O O O O D <thd< td=""><td>16</td><td></td><td>8,065</td><td>0</td><td>(8,065)</td><td>-100.0%</td><td>16,130</td><td>0</td><td>(16,130)</td><td>-100.0%</td></thd<> | 16 | | 8,065 | 0 | (8,065) | -100.0% | 16,130 | 0 | (16,130) | -100.0% |
| CUL: UTHER ZUT-SED ZUL-SED ZUL-SED <thzul-sed< th=""> <thzul-sed< th=""> <</thzul-sed<></thzul-sed<> | 1 | | 0 | 0 | 0 | 0.0% | 1,863 | | 0 | %0-0 |
| FUNCHERE de3.106 de3.107 de3.106 de3.107 de3.106 de3.107 de3.106 de3.107 de3.106 de3.107 < | 18 | | 207,562 | 210,965 | 3,403 | 1.6% | 415,124 | 366,892 | (48,232) | -11-6% |
| RITHING DEFENE 7,813,465 8,197,133 (364,646) 4.9% (5,460,72) (5,60,27) (5,312,46) (5,314,66) (5,314,66) (5,314,66) (5,314,66) (5,314,66) (5,314,66) (5,314,66) (5,314,66) (5,314,66) (5,314,66) (5,314,66) (5,314,66) (5,314,66) (5,314,66) (5,314,66) (5,314,66) <td>6</td> <td></td> <td>463,106</td> <td>463,106</td> <td>0</td> <td>%0"0</td> <td>926,212</td> <td></td> <td>0</td> <td>%0-0</td> | 6 | | 463,106 | 463,106 | 0 | %0"0 | 926,212 | | 0 | %0-0 |
| MINNE REFERSE JATA (2000) S.J. (2014) O.A.M. S.M.O.A.C. (2014) D.M.O.A.C. (2014) <thd.m.o.a.c. (2014)<="" th=""> <thd.m.o.a.c. (2014)<="" th=""></thd.m.o.a.c.></thd.m.o.a.c.> | | | 4 | | | | | 10 000 014 | (EOD E40) | 10 |
| ORTANDES. DIATING DIACTOR | | TOTAL OPERATING EXPENSE | 7,812,485 | 8,19/,133 | (10.724) | 10 Y 07 | 0.006.108 | 0 813 3/0 | 82 750 | % 6.0 |
| EIENETTS 1000,161 406,050 100,161 406,050 100,161 406,050 100,161 406,050 100,161 406,050 100,161 406,050 100,161 406,050 100,161 406,050 100,161 406,050 100,161 406,050 100,161 406,050 100,161 406,050 100,161 406,050 100,161 406,100 100,161 407,100 | 3[| IUIAL LABUK EXPENSE | 20/7710'C | 3,052,400 | (173,704) | -0.470 | 00T'000'0 | 7 060 571 | (311 771) | 201 P- |
| Electricity 1 14600 97.944 26.746 21.4% 240.227 155.137 47.100 IFES 5.6460 97.944 23.573 6.4% 1.053.268 966.346 67.492 ED SERVICES 5.56913 433.573 5.6.4% 1.955.68 966.346 67.492 67.492 PINSE 985.122 92.5.372 27.7190 36.2% 1.877.880 2.35.673 46.9504 PINSE 985.122 92.5.372 27.7190 36.2% 1.877.880 2.35.674 (55.944) PINSE 985.123 7.55.54 115.791 2.05.51 1.053.681 1.055.543 1.055.543 PINITENAUCE 7.55.54 115.792 235.971 1.055.681 1.157.565 1.157.545 1.055.765 PINITENAUCE 7.55.54 115.792 236.971 1.055.681 1.157.565 1.157.545 1.056.783 PINITENAUCE 7.55.560 1.155.61 7.24.720 21.45.691 1.157.565 1.145.765 1.145.765 1.145.765 | τ | | 1 004 161 | 191 976 161 | 158 000 | 15.7% | 1 998.071 | 1.650.641 | 347.430 | 17.4% |
| LURDUN Z.2.300 433.373 6.4% 1.053.883 966.346 67.492 DERVICES 940,765 1.233.644 (23.367) 2.366,74 (459.04) DERVICES 940,765 1.233.644 (34.387) 36.2% 1.477.830 2.336,71 (459.04) DERVICES 940,765 1.13.767 92.372 (27.130) 3.0% 1.755,508 1.875,405 (49.897) DERVICES 895,116 (45.4) (34.387) 3.0% 1.755,508 1.875,405 (49.897) DERVICES 113.77 135,401 (45.4) (44.61) (45.4) 2.30,508 1.43.63 DERVICE 114.611 (64.5) 30.6% 1.155,402 (43.93 DERVICE 143.611 (64.5) 30.6% 1.43.611 (44.61) DERVICE 143.611 76.233 30.6% 1.14.611 (64.5) 2.91.99 1.43.93 DERVICE 145.611 76.233 30.6% 1.14.611 7.23.242 2.04.95 1.14.52 <td>5</td> <td></td> <td>104 600</td> <td>97 944</td> <td>26 746</td> <td>21 4%</td> <td>240.237</td> <td>193.137</td> <td>47.100</td> <td>19.6%</td> | 5 | | 104 600 | 97 944 | 26 746 | 21 4% | 240.237 | 193.137 | 47.100 | 19.6% |
| Inters Constrained Constrained <t< td=""><td>٩Ē</td><td>-</td><td>000427</td><td></td><td></td><td></td><td>4 AE9 030</td><td>340 300</td><td>C07 700</td><td>E 406</td></t<> | ٩Ē | - | 000427 | | | | 4 AE9 030 | 340 300 | C07 700 | E 406 |
| ED SERVICES 943/76b 1,243,164 (443,43) -0.47% 1,255,163 1,255,063 1,250,063 1,250,063 1,250,063 1,250,063 1,250,063 1,250,063 1,250,063 1,230,063 230,063 230,063 230,06 | 9 | | ATR'07C | 433,340 | 0.0.00 | ×+0 | 000'000'T | 04000 | (460.044) | |
| PENSE 039.182 32.347 (1.15.791 (1.2.130) 2.305 137.095 (1.4051) ND MINITENANCE 113.791 113.791 (40.248) 53.3% 150.213 230.8% (43.4651) E 113.791 (40.248) 53.3% 150.213 230.8% (43.4651) E 143.611 (64.5) -0.4% 237.932 350.290 (62.361) ENSISS 56.411 76.293 (17.882) -30.6% 115.742 204.900 (62.361) ENSISS 56.41 7.6.293 (17.882) -30.6% 11.55 (43.453) (43.450) (43.450) (43.450) (43.450) (43.450) (43.450) (43.450) (43.450) (43.450) (43.450) (43.450) (43.450) (43.450) (43.450) (43.450) (43.450) (43.450) (43.450) (45.450) (45.450) (45.450) (45.450) (45.450) (45.450) (45.450) (45.450) (45.450) (45.450) (45.450) (45.450) (45.450) (45.450) </td <td>2</td> <td>-</td> <td>947°/00</td> <td>1,293,644</td> <td>(343,679)</td> <td>067-DC-</td> <td></td> <td>1 025 405</td> <td>(400 807)</td> <td>20 V</td> | 2 | - | 947°/00 | 1,293,644 | (343,679) | 067-DC- | | 1 025 405 | (400 807) | 20 V |
| ND MAINTENANCE 113,160 113,160 113,160 113,160 113,160 113,160 113,160 113,160 113,160 113,160 113,160 113,160 113,160 113,160 113,160 113,160 113,160 113,160 113,150 233,360 113,152 233,930 (103,560) (103,560) (103,560) (113,52) 236,470 236,470 (135,421) 234,900 (134,470) (135,421) 234,900 (134,470) (133,470) | <u>ක</u> [| - | 292,182 | 922,372 | 12/,13U | DL 010- | 121 AED | 187 065 | 1100,001 | 18.8% |
| NUMMINTERANCE NOAM NUMMINTERANCE NOAM NUMMINTERANCE NUMINTERANCE NUMINTERANCE < | ณโ | _ | 113,/0/ | 30,002 | 1010 011 | 70-0-1T | 150.212 | 753.871 | (103.658) | %0 69- |
| There There <th< td=""><td>3</td><td>_</td><td>CHC'C/</td><td>TC/0TT</td><td>10171</td><td>20 402</td><td>787 927</td><td>350.293</td><td>(62.361)</td><td></td></th<> | 3 | _ | CHC'C/ | TC/0TT | 10171 | 20 402 | 787 927 | 350.293 | (62.361) | |
| THNESS 36,210 25,058 11,152 30,8% 72,420 61,266 11,152 ATING REVENUE & EXPENSE 767,956 464,650 25,000 30,8% 7,5420 61,266 11,152 ATING REVENUE & EXPENSE 767,956 464,650 (303,306) 30,5% 1,510,912 882,465 (623,447) ADERATING REVENUE & EXPENSE 75,000 53,000 63,1% 54,298 82,465 (623,447) NO-OPERATING REVENUE 728,307 46,450 (303,306) 25,000 63,465 (623,447) NO-OPERATING REVENUE 728,307 46,549 25,000 50,000 25,000 25,000 50,000 25,000 25,000 26,614 26,614 26,614 26,614 26,66,614 26,756,61 | 2 | _ | T42,300 | 76.203 | (17 882) | -30.6% | 155.421 | | (49.479) | -31.8% |
| ATING REVENUE & EXPENSE 767,956 464,650 (303,306) -39.5% 1,510,912 682,465 (628,447) ADERATING REVENUE & EXPENSE 767,956 464,650 (303,306) -39.5% 1,510,912 682,465 (628,447) ADERATING REVENUE & EXPENSE 75,000 50,000 (53.1%) 54,298 82,465 (52,447) N-OPERATING REVENUE MOLL 25,000 50,000 (53.1%) 25,000 55,000 26,014 20,000 | 20 | _ | 36.210 | 25.058 | 11.152 | 30.8% | 72,420 | | 11,152 | 15.4% |
| ATING REVENUE & EXPENSEATING REVENUE & EXPENSETotalComponentComponen | 3 | | | | | | | | | |
| N-OFERATING REVENUE & EXPENSE 767,956 464,650 (303,306) -39.5% 1,510,912 882,465 (628,447) N-OFERATING REVENUE NCL. DONATIONS 39,649 64,650 55,000 55,000 55,000 53.1% 54,298 82,465 (628,447) N-OFERATING REVENUE INCL. DONATIONS 25,000 50,000 63.1% 54,298 82,465 28,167 ON OPERATING REVENUE 728,307 400,000 50,000 25,000 50,000 25,000 25,000 ATING TAX REVENUE 728,307 400,000 (328,307) -45,1% 1,456,614 800,000 65,600 25,000 ATING TAX REVENUE 728,307 400,000 (328,307) -45,1% 1,456,614 800,000 65,600 25,000 MARY REVENUE 728,307 0 25,000 | : % | | | | | | | | | |
| Nn-OPERATING REVENUE NOVATIONS 39,649 64,649 25,000 63.1% 54,298 82,465 23,167 23,167 ON-OPERATING DONATIONS 25,000 50,000 50,000 50,000 50,000 25,000 < | 98 | | 767,956 | 464,650 | (303,306) | -39.5% | 1,510,912 | 882,465 | (628,447) | -41.6% |
| ON-OPERATING DONATIONS 25,000 50,000 50,000 55,000 24,000 21,04,00 2,116,552 <td>3</td> <td></td> <td>39,649</td> <td>64,649</td> <td>25,000</td> <td>63.1%</td> <td>54,298</td> <td>82,465</td> <td>28,167</td> <td>51.9%</td> | 3 | | 39,649 | 64,649 | 25,000 | 63.1% | 54,298 | 82,465 | 28,167 | 51.9% |
| ATING TAX REVENUE 728,307 400,000 (328,307) 45.1% 1,456,614 800,000 (656,614) - ANARY REVENUE (EXPENSE) 0 10 10 10 10 <td>88</td> <td></td> <td>25,000</td> <td>50,000</td> <td>25,000</td> <td>0.0%</td> <td>25,000</td> <td></td> <td>25,000</td> <td>9.0.0</td> | 88 | | 25,000 | 50,000 | 25,000 | 0.0% | 25,000 | | 25,000 | 9.0.0 |
| INARY REVENUE (EXPENSE) 0 10 10 10 </td <td>65</td> <td>1-</td> <td>728,307</td> <td>400,000</td> <td>(328,307)</td> <td>-45.1%</td> <td>1,456,614</td> <td>800,000</td> <td>(656,614)</td> <td>-45.1%</td> | 65 | 1- | 728,307 | 400,000 | (328,307) | -45.1% | 1,456,614 | 800,000 | (656,614) | -45.1% |
| ENEST & DEPRECIATION 934,520 1,115,708 (181,188) -13.4% 1,869,040 2,116,552 (247,512) FION 521,390 527,290 (5,900) -1.1% 1,042,780 1,066,370 (23,590) RION 413,130 588,418 (175,288) -42.4% 826,260 1,050,182 (233,922) | | | 0 | 0 | 0 | %0-0 | 0 | | 0 | 0.0% |
| Rest & Deprectation 934,520 1,115,708 (181,188) -13,4% 1,889,040 2,116,552 (.47,514) IION 521,390 527,290 (5,900) -1.1% 1,042,780 1,066,370 (.23,590) XMONTIZATION 413,130 588,418 (175,288) -42.4% 826,260 1,050,182 (223,922) | | | | | | | | | | 6.64 |
| TION 11.042/780 527,290 527,290 (5,900) -1.11% 1.042/780 1.050,182 (23,390) 2.400 1.050,182 (233,922) 2.4000 1.050,182 (223,922) 2.4000 1.050,1800 1.050,1800 1.050,18000 1.050,1800 1.050,1800 1.050,18000 1.050,18000 1.050,1800 1.050,1800 1.050,18000 1.050,1800 1.050,18000 1.050,18000 1.050, | | | 934,520 | 1,115,708 | (181,188) | -19.4% | 1,869,040 | 2,116,552 | (212,747) | 7.61- |
| & AMORTIZATION 413,130 588,418 (175,288) -42.4% 826,260 1,050,182 (223,322) | | | 521,390 | 527,290 | (5,900) | -1.1% | 1,042,780 | 1,066,370 | (23,590) | 0%F.Z- |
| 45 | | | 413,130 | 588,418 | (175,288) | -42.4% | 826,260 | 1,050,182 | (223,922) | <u>[./2-</u> |
| | 45 | | | | | | | | | |

| Sun Conscionulo MEN, HEALTH CARE DISTRICT & HOSPITIA. YTD Andres Minimus RUMWETS HET JUNE 2023 JUNE 2023 JUNE 2023 Minimus Zaza Viroutious RUMWETS HET JUNE 2023 JUNE 2023 JUNE 2023 JUNE 2023 JUNE 2024 | A | 8 | υ | ۵ | ш | ц | U |
|--|---------------------------------|-----------------|--------------|--------------|---------------|----------------|------------|
| MAUNCE SITET JUNE 2023 JUNE 2023 JUNE 2024 JUNE 2024 JUNE 3024 JUNE 4004 DINIA ASSETS 10.5464,570 10.5464,570 10.5464,570 10.5464,570 0.6544,400 DINIA ASSETS 11.3456,523 11.3456,523 11.3456,523 10.3544,570 0.6544,400 DINIA ASSETS 23.454,400 11.3456,523 11.3456,523 14.342,926 (6.472,940) DINIA ASSETS 23.563,524 23.654,523 23.644,500 (6.472,940) (4.72,126) DINIA ASSETS 23.654,753 23.644,753 (6.64,723,940) (4.72,126) (4.72,126) DINIA PARTILIC 2.444,667 (6.64,723,940) (6.64,723,940) (4.72,126) (4.72,126) DINIA PARTILIC 2.444,667 (6.64,723,940) (7.72,126,12) (4.72,126) (4.72,126) DINIA PARTILIC 2.446,667 (6.64,720) (6.64,720) (7.42,720) (4.72,720) DINIA PARTILIC 2.446,767 (7.42,720) (7.42,720) (7.42,720) (7.42,720) DINIA PARTILIC DINIA PARTILIC 2.426,426 <th></th> <th>STRICT & HOSPIT</th> <th></th> <th></th> <th></th> <th></th> <th></th> | | STRICT & HOSPIT | | | | | |
| IONA ASSETS 112,586,570 112,586,570 112,586,578 106,578 005,60,743 224 000,001 COHA ASSETS 25,865,703 13,055,701 12,016,179 2,014,705 2,044,709 666,578 20,447,904 666,578 20,447,904 666,578 2,044,909 666,628 2,447,904 666,628 2,447,904 666,628 2,447,904 666,628 2,447,904 666,628 2,447,904 666,628 2,447,904 666,628 2,447,904 666,628 2,447,904 666,628 2,447,904 1,477,605 666,573 2,454,409 666,628 2,447,904 1,477,605 5,447,904 1,477,605 5,447,904 1,477,605 5,447,904 1,477,605 5,666,863 4,577,705 4,696,573 2,468,478 1,415,666 4,42,202 2,548,404 2,436,403 1,115,666 4,42,202 1,115,666 1,115,666 1,115,666 1,115,666 1,115,666 1,115,666 1,115,666 1,115,666 1,115,666 1,115,666 1,115,666 1,115,666 1,115,666 1,112,666 1,112,666 1,1 | | JUNE 2023 | JUNE 2024 | JUIY 2024 | AUGUST 2024 | VARIANCE JUNE | |
| OUNTRASTS JULGBOD | | | 110 010 | | 400 104 140 | 2024 TO AUGUST | PERCENTAGE |
| Commentanity Jackson Account Jackson Jacknon Jackson Jackson | Ť | 112,558,570 | 112,350,223 | 11U,665,/33 | 103,504,/45 | (004,108,00) | 040-0- |
| ACCONTRENCTIONE 14/32/108 13/32/38 15/32/38 | 1 | 29,638,354 | 31,052,347 | 28,766,107 | 27,811,355 | (3,240,992) | -11./% |
| MERTINITION SECTIONARE 12,177,739 9,141,4203 9,141,4203 9,344,430 HOSTINITION RECONNTS RECEIVABLE 64,077,503 69,444,230 (76,727,264) 64,077,90 HESS ALLOWANCE FOR BAD FRETS (74,014,407) 3335,359 (75,727,264) (75,727,264) THES RECONNTS RECEIVABLE 84,052 3335,359 (75,727,264) (75,727,264) MES RECEIVABLE 2,2958,500 2,511,340 3,585,506 4,567,109 MES RECEIVABLE 2,333,575 2,596,927) 1,247,201 (75,727,264) MES RECEIVABLE 64,052 1,463,349 (78,813,400 (75,727,264) MES RECEIVABLE 1,110 1,204,302 (75,725,66) 1,116,606 MES RECEIVABLE 64,052 1,463,349 (75,725,66) 1,116,606 MES RECEIVABLE 64,052 1,204,928 (75,726,69) 1,116,606 MES RECEIVABLE 2,345,120 1,453,312 1,974,3101 1,974,301 MES RECEIVABLE 2,345,120 1,453,312 1,964,3101 1,974,3101 MES RECEIVABLE 2,353,3123 | CASH & EQUIVALENTS | 14,521,085 | 19,357,580 | 16,209,619 | 14,919,776 | (4,437,804) | %/-67- |
| Observate 86,545,563 87,712,260 64,071,750 ICRSETMA 74,014,003 86,565 94,577,260 ICREALOWATES 2,563,860 353,556 4,577,260 ICREALOWATES 2,563,860 3,553,555 353,556 4,567,760 ITRE ORIENTASTE 2,563,860 3,553,555 3,553,556 4,567,706 ITRE ORIENTASTE 2,563,860 3,553,555 3,555,550 1,115,600 ITRE ORIENTASTE 2,563,550 3,553,551 1,115,600 4,567,100 INVENTORIES 1,111,500 3,553,551 2,248,500 1,115,600 INVENTORIES 1,111,500 3,535,150 1,115,600 4,567,100 INVENTORIES 1,111,500 3,535,150 1,145,350 1,156,000 INVENTORIES 1,111,500 3,535,150 1,145,330 1,115,600 INVENTORIES 1,111,500 3,536,150 1,115,600 3,536,150 INVENTORIES 1,111,500 3,536,150 1,115,600 3,536,150 INVENTORIES 1,111,500 3,536,150 <td>NET PATIENT ACCOUNTS RECEIVABL</td> <td>12,177,379</td> <td>9,181,423</td> <td>8,887,832</td> <td>8,344,499</td> <td>(836,924)</td> <td>-10-0%</td> | NET PATIENT ACCOUNTS RECEIVABL | 12,177,379 | 9,181,423 | 8,887,832 | 8,344,499 | (836,924) | -10-0% |
| Transmitter Taturation (60.364.200 (75.372.46) (75.372.46) OTHER URRENT SETS 2.368.620 2.513.343 3.666.66 4.547.100 TAKS RECEIVABLE 2.368.520 2.513.343 3.666.66 4.547.100 TAKS RECEIVABLE 2.368.520 2.358.520 2.546.520 2.546.520 2.546.500 MISC RECEIVABLE 2.64.022 2.335.540 3.355.500 2.546.520 2.546.500 MISC RECEIVABLE 2.64.025 1.31.722 2.96.521.20 1.31.566 1.31.66 REFAUD EVENES 3.355.500 7.485.100 1.246.526 1.31.566 1.31.566 REFAUD EVENES 3.31.722 2.346.700 7.485.700 7.485.701 1.37.561.400 REFAUD EVENES 3.324.512 1.745.54.701 1.246.7001 1.246.7001 REFAUD EVENES 3.33.51.82 2.346.700 7.485.7401 1.297.4361 REFAUD EVENER 3.32.455.100 1.245.7431 1.246.7001 1.245.7321 REFAUD EVENER 3.32.455.130 1.145.7451 1.355.1460 1.245.75 | 7 HOSPITAL ACCOUNTS RECEIVABLE | 86,192,181 | 89,675,653 | 87,701,226 | 84,071,760 | (5,603,893) | -6.7% |
| OTHER CURRENT SETS 2.938,060 2.151,347 3.666,665 4.56,706 4.56,706 MUSC RECENDABLE 3.63,575 3.336,575 3.366,573 3.536,556 4.50,776 MUSC RECENDABLE 5,505,565 1.311,772 2.456,567 1.314,572 1.96,577 1.96,577 1.596,505 DUE FROM 300 PARTIES 3.93,756 7.346,506 1.346,736 1.314,572 1.355,126 1.356,126 1.396,106 RESENTY PLATI, AND EQUIPMENT 73,455,227 7.436,060 1.346,7365 1 | | (74,014,802) | (80,494,230) | (78,813,394) | (75,727,261) | 4,766,969 | -6.3% |
| TWCS INCENTIOL 2265.620 333.557 365.536 4.60.77b INCE FROMELE 2.055.667 3.355.72 2.456.577 (2.516.529) INCE FROMELE (1.00).549 (1.00).549 (2.515.657) (2.516.597) (5.51.650) INCE FROME (1.01).549 2.075.668 1.366.256 1.375.126 1.475.451 REPAID EVENES 9.101.150 7.455.1200 7.455.1200 7.455.1200 1.475.3451 REPAID EVENES 9.101.16 1.204.525 1.3.561.460 1.115.666 1.115.666 REFAID EVENES 9.101.16 1.204.525 1.3.361.460 1.475.3451 REFAID EVENES 9.205.366 1.204.526 1.3.561.460 1.455.1260 REFAID EVENES 9.205.321 1.204.526 1.3.361.460 1.475.3451 REFAID EVENE 9.205.321.200 7.455.000 7.455.005 7.457.005 REFE EVENE 1.400.61.1401.61 1.204.525 1.245.3450 1.145.3450 REFE EVENE 1.400.61.141.61 1.205.61.44 1.245.3450 1.145.3450 | İ | 2,939,890 | 2,513,344 | 3,668,656 | 4,547,080 | 2,033,736 | 44.7% |
| MISC RECEIVABLE G4,022 (2,631,355) (2,566,922) (2,138,296) DUE FONDRES 397,766 (940,274) (940,277) (196,1,00) PREPAID EVENSES 397,766 (940,274) (196,1,00) (196,1,00) REFAID EVENSES 397,766 (1,96,571) (1,95,410) (1,96,571) (1,95,410) RESETS WITH UNITED USE 3,97,768 (1,96,571) (1,96,571) (1,97,410) (1,96,571) (1,97,410) RESETS WITH UNITED USE 3,97,768 (1,35,45,69) (1,36,45,69) (1,36,45,69) (1,36,45,69) (1,36,45,69) (1,36,45,69) (1,36,4,50) | | 2,263,620 | 3,335,975 | 3,953,596 | 4,503,778 | 1,167,803 | 25.9% |
| DUE FROM 3RD PARTIES (1.007.346) (940.346) (869.227) (869.227) (865.106) INVENTORIES 1,311.782 2,075.683 1,366.271 1,356.60 1,356.400 RFEND DEYRDES 3,307.68 1,311.782 2,075.683 1,356.400 1,356.400 REFIND DEYRDES 3,407.710 1,446.3450 1,356.400 1,356.400 1,356.400 REFIND DEYRDEN 2,445.31 1,240.302 1,356.400 1,356.400 1,356.400 REFIND DEYRPERS 3,202.123 2,465.310 1,245.363 1,356.400 1,356.400 ARDIDIVER 3,66.305 173.551.20 174.534.51 1,245.363 1,260.003 UND INPROVEMENTS 2,923.235.500 1,245.936 1,203.003.823 1,260.003 UND INPROVEMENTS 2,320.2285 6,977.966 1,000.003.823 1,203.003 UND INPROVEMENTS 3,320.2285 6,977.966 1,000.003.823 1,204.996 1,000.003.823 UND INPROVEMENTS 3,320.2285 6,977.966 1,203.096 1,204.966 1,204.966 U | - | 64,052 | (2,631,352) | (2,586,912) | (2,188,299) | 443,053 | -20.2% |
| MURNITORIES 1,311,782 2,075,663 1,966,271 1,974,105 REPADID EXFENSES 397,765 573,404 1,204,505 1,376,109 RESTS WITH LIMITED USE 9,107,770 18,463,569 13,361,460 1,115,605 RESTS WITH LIMITED USE 9,107,770 18,463,569 12,366,706 7,457,019 REF PROFERTY, FLANT, AND EQUIPMENT 23,325,203 17,3453,470 7,457,019 1,746,73,851 LAND INFROVENEINS 23,320,203 1,23,51,906 1,746,73,851 4,853,182 4,853,182 4,853,182 LAND INFROVENEINS 23,202,203 1,23,561,901 23,550,901 23,550,901 23,550,901 LAND INFROVENEINS 23,202,203 1,12,563,470 21,566,501 1,233,091 23,550,901 LAND INFROVENEINS 23,232,203 1,12,563,470 23,550,901 23,550,901 23,550,901 LESS ACCUNULTOR IN PROGRESS 10,1156,001 112,563,470 24,543,490 24,543,490 24,543,490 CONSTRUENT IN RIPORESKINON 33,245,626 112,563,474 21,565,543 21,543,490 23,544,900 | | (1,097,349) | (940,346) | (899,227) | (858,108) | 82,238 | %9·6- |
| PREPAID EXPENSES 337,765 673,404 1,204,5326 1,115,606 ASSETSWITH UNITED USE 9,102,770 18,463,569 18,660,236 1,3361,406 ASSETSWITH UNITED USE 9,102,770 18,463,569 13,361,406 13,457,3651 MET PROPERTY, PLANT, AND EQUIPMENT 76,850,035 123,551,220 174,657,861 13,467,3851 PROPERTY, PLANT, AND EQUIPMENT 16,662,035 123,551,220 174,673,861 13,673,861 PRODERTY, PLANT, AND EQUIPMENT 16,662,035 123,560,91 174,673,861 13,673,861 PRODERTY, PLANT, AND EQUIPMENT 26,692,035 123,561,961 74,593,925 124,573,861 BULLONG REPROVENENTS 22,466,470 22,466,491 23,550,091 23,550,091 DOTAL LIABULITES 23,550,091 11,565,773 11,565,773 124,306,713 DOTAL LABULITES 144,421,076 122,566,491 23,560,691 124,666,491 DOTAL LABULITES 144,421,06 112,565,471 124,669,491 124,669,491 DOTAL LABULITES 144,421,06 112,566,541 122,566,411 124,669,41 | | 1,311,782 | 2,075,663 | 1,996,271 | 1,974,103 | (101,560) | -5.1% |
| SSETS WITH LIMITE USE 9.102.770 1.8,485,505 13,361,460 NEI FROPERTY, PLANT, MDE EQUIPMENT 73,455,205 74,560,070 74,566,005 74,650,015 FID OFERTY, PLANT, MDE EQUIPMENT 156,666,035 1.73,551,200 74,566,705 74,650,015 FID OFERTY, PLANT, AND EQUIPMENT 166,666,035 1.73,551,200 1.74,534,171 1.74,673,851 LAND IMPROVEMENTS 4,828,122 24,828,122 24,828,122 4,828,132 LAND IMPROVEMENTS 2,65,9203 1.23,551,200 1.74,534,812 28,81,82 LAND IMPROVEMENTS 2,822,325,000 123,366,324 1,20,603,822 25,860,325 CONSTRUCTION IN PROGRESS 3,220,235 6,977,936 1,00,003,822 20,603,827 ONSTRUCTION IN PROGRESS 3,220,235 1,12,366,134 1,12,562,359 1,12,562,396 ONSTRUCTION IN PROGRESS 3,220,235 1,12,366,134 1,10,665,740 1,23,66,940 ONSTRUCTION IN PROGRESS 3,2468,570 112,366,434 1,10,665,740 1,23,66,940 ONSTRUCTION IN PROGRESS 3,220,550 112,366,744 1,23,66,740 | | 397,785 | 673,404 | 1,204,928 | 1,115,606 | 442,202 | 39.6% |
| ASSETS WITH UMITED USE 9,102,770 18,463,560 13,361,460 13,361,460 NIET PROPERTY, PLANT, AND EQUIPMENT 73,482,323 74,590,010 74,670,013 74,670,013 NIET PROPERTY, PLANT, AND EQUIPMENT 73,482,323 173,551,323 173,551,323 174,554,713 74,670,013 AND & LAND IMPROVEMENTS 4,829,132 173,551,123 174,554,713 14,873,822 BULLDINGS & BULLDING IMPROVEMENTS 23,282,1471 129,308,382 129,308,382 129,308,382 ENCED EQUIPMENT 23,281,125 23,285,179 12,930,983 23,560,414 23,560,414 CONDULATED DEPRECIATION 33,564,313 115,531,126 115,536,570 115,536,570 129,366,570 OTHER ASETS 23,566,443 33,566,443 33,560,743 103,504,740 OTAL ILBULITES 114,517 24,66,483 32,560,433 103,504,740 OTAL ILBULITES 114,811,115 24,84,107 23,566,443 32,569,493 103,504,740 OTAL ILBULITES 114,811,115 24,84,107 23,566,443 32,566,443 23,548,491 103,536,741 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> | | | | | | | |
| NET PROPERTY, PLANT, AND EQUIPMENT 73,452,227 74,365,705 74,67003 74,67003 PROPERTY, PLANT, AND EQUIPMENT 166,682,035 173,551,230 174,573,682 124,673,682 LUND NGS, BUILDING IMPROVEMENTS 129,281,491 129,306,382 129,366,3493 129,366,3493 129,366,4949 129,366,4949 129,466,494 129,466,494 </td <td></td> <td>9,102,770</td> <td>18,463,589</td> <td>18,692,536</td> <td>13,361,460</td> <td>(5,102,129)</td> <td>-38.2%</td> | | 9,102,770 | 18,463,589 | 18,692,536 | 13,361,460 | (5,102,129) | -38.2% |
| PROPERTY, PLANI, AND EQUIPMENT 166.682,038 173,551,230 174,534,701 174,573,651 LAND, INFROVENENTS 24,821,812 24,823,182 4,828,142 24,820,832 LAND, INFROVENENTS 29,251,217 22,936,832 22,936,832 22,936,832 ENEUTON IN PROFENST 23,245,708 32,456,946 7,907,196 7,907,196 CONSTRUCTION IN PROFESS 3,320,235 6,977,996 7,927,996 7,907,196 CONSTRUCTION IN PROFESS 3,320,235 6,977,996 7,907,196 7,907,196 CONSTRUCTION IN PROFESS 3,320,510 122,556,134 110,865,740 103,604,740 CONSTRUCTION IN PROFESS 34,917 125,565,733 110,865,740 103,504,740 CONSTRUCTION IN PROFESS 34,917 125,565,817 112,568,733 110,865,740 103,564,917 OTAL LABULTIES & LUND BALANCE 112,556,133 112,556,133 110,865,740 103,564,917 102,565,917 OTAL LABULTIES & LUND BALANCE 112,556,133 112,556,243 103,566,243 102,565,917 OTAL LABULTIES & LUND BALANCE 112,566,133 | NET PROPERTY, PLANT, AND EQUIPM | 73,452,527 | 74,399,070 | 74,956,705 | 74,670,019 | 270,949 | 0.4% |
| LAND READN PROVEMENTS 4,826,182 4,826,182 4,828,182 4,828,182 4,828,182 4,828,182 4,828,182 4,828,182 4,828,182 4,828,182 4,828,182 129,306,382 129,306,382 129,306,382 129,306,382 129,306,382 129,306,382 129,306,382 129,306,382 129,306,382 130,365,100 32,566,483 32,566,483 32,566,483 32,566,491 12,536,101 CONSTRUCTION IN PROGRESS 33,355,110 (11,557,736) (11,556,736) (11,556,736) (10,003,832) OTHER ASETS 34,410 35,4130 112,556,134 110,865,740 103,564,740 103,564,740 OTAL LIABILITES & FUND BALANCE 112,556,134 112,556,134 112,556,134 112,556,130 112,536,130 <td></td> <td>166,692,035</td> <td>173,551,230</td> <td>174,534,701</td> <td>174,673,851</td> <td>1,122,621</td> <td>0.6%</td> | | 166,692,035 | 173,551,230 | 174,534,701 | 174,673,851 | 1,122,621 | 0.6% |
| BUILDINGS & BUILDING MPROVEMENTS 129,306,382 129,306,382 129,306,382 129,306,382 129,306,382 129,306,382 129,306,382 129,306,382 129,306,382 129,306,382 129,306,382 129,306,382 129,306,382 129,306,382 129,306,382 120,303,323 120,303,323 120,303,323 120,303,323 120,303,323 120,338,301 120,328,301 120,338,301 1 | | 4,828,182 | 4,828,182 | 4,828,182 | 4,828,182 | 0 | 0.0% |
| FIXED EQUIPMENT 29,262,177 32,465,706 32,466,91 32,550,091 CONSFRUCTION IN PROGRESS 3,320,235 6,977,956 7,957,956 7,957,956 7,957,956 LESS: ACCUMULATED DEPRECIATION (93,132,160) (11,568,783) (11,568,783) (12,380,031) OTHER ASSETS 334,919 (11,568,783) (11,568,783) (11,568,783) (12,380,01) OTHER ASSETS 344,910 344,910 (11,568,783) (11,568,783) (12,380,01) OTHER ASSETS 112,568,570 112,568,570 112,568,570 125,643,500 (12,380,01) OTAL LIABILITIES 148,421,077 12,568,133 120,566,317 103,504,740 103,504,740 OTAL LIABILITIES 14,421,077 12,566,133 125,643,967 122,436,67 122,436,67 OTAL LIABILITIES 14,421,077 32,666,483 33,355,700 32,563,417 126,667,437 122,643,677 OTAL LIABILITIES 11,2158,6120 12,566,133 126,692,483 33,556,573 126,662,613 122,643,617 126,653,613 126,663,613 126,663,613 | BUILDINGS & BUILDING IMPROVEM | 129,281,491 | 129,308,382 | 129,308,382 | 129,308,382 | 0 | %0-0 |
| CONSTRUCTION IN PROGRESS 3,320,235 6,977,956 7,929,646 7,997,196 7,997,196 LESS: ACCUMILATED DEPRECIATION (93,259,500) (99,152,160) (99,577,966) (10,003,632) OTHER ASSETS 364,919 (14,558,739) (11,558,739) (12,336,047) OTHER ASSETS 112,558,570 112,558,570 112,558,570 103,504,740 OTAL LIABILITIES 112,558,570 112,558,570 112,558,570 125,558,790 103,504,740 OTAL LIABILITIES 148,421,077 156,211,016 156,524,990 120,566,471 22,556,471 OTAL LIABILITIES 2,44,713 2,566,483 33,355,560 32,358,570 32,358,570 ACCOUNTS PAYABLE 112,28,170 156,211,015 148,471,01 156,547 103,564,740 PAYOLI LANALLES 114,471,31 23,566,6483 33,355,560 32,358,570 32,358,570 ACCOUNTS PAYABLE 3,256,262 94,3133 2,301,990 1,566,531 1,566,531 ACCOULED PTO & SICK DAYS PAYABLE 3,256,662,361 12,665,351 1,663,531 1,566,5351 | | 29,262,127 | 32,436,708 | 32,468,491 | 32,550,091 | 113,383 | 0.3% |
| LESS: ACCUMULATED DEPRECIATION (93,239,508) (99,152,1160) (99,577,996) (100,003,832) OTHER ASSETS 364,919 (11,558,783) (11,563,783) (12,336,091) OTAL LABILITIES & FUND BALANCE 112,558,570 112,556,134 110,665,740 103,604,740 OTAL LABILITIES & FUND BALANCE 112,558,570 112,556,134 110,665,760 103,564,740 OTAL LABILITIES & FUND BALANCE 112,558,770 32,569,433 33,355,760 32,358,249 OTAL LABILITIES & FUND BALANCE 112,278,786 9,500,342 102,665,947 102,665,947 OTAL LABILITIES & FUND BALANCE 112,278,786 9,500,342 102,665,947 102,665,947 ACCOUNTS PAYABLE 112,278,786 9,500,342 10,265,947 102,665,947 PAYROLL PAYABLES 579,682 9,900,342 10,265,547 10,265,547 PAYROLL PAYABLE 3,235,802 9,900,342 10,265,547 10,265,547 PAYROLL PAYABLE 3,235,802 9,900,342 10,265,547 10,265,547 PAYROLL PAYABLE 3,245,622 2,405,381 2,365,729 < | | 3,320,235 | 6,977,958 | 7,929,646 | 7,987,196 | 1,009,238 | 12.6% |
| OTHER ASSETS 364,915 (11,558,733) (11,549,565) (12,338,091) TOTAL LIABILITIES & FUND BALANCE 112,558,573 112,558,573 103,504,740 103,504,740 TOTAL LIABILITIES & FUND BALANCE 112,558,573 156,2365,134 103,504,740 155,2438,967 103,504,740 TOTAL LIABILITIES 21,665,134 31,395,746 9,500,332 10,265,947 102,565,947 ACCOUNTIS PAYABLE 21,278,786 9,500,332 33,395,746 32,338,249 32,334,817 ACCOUNTIS PAYABLE 11,278,786 9,560,383 4,699,889 5,334,817 10,265,947 ACCOUNTIS PAYABLE 11,278,786 9,560,032 33,395,759 10,265,947 10,265,947 ACCOUNTIS PAYABLE 3,235,682 847,813 3,650,493 33,395,759 10,265,947 PAYROLL PAYABLE 3,235,822 847,813 656,143 3,235,917 1,566,941 PAYROLL PAYABLE 3,235,822 847,813 4,699,893 5,334,817 1,566,531 PAYROLL PAYABLE 1,66,054,812 3,235,921 1,2,055,31 1,2,055,31 </td <td></td> <td>(93,239,508)</td> <td>(99,152,160)</td> <td>(99,577,996)</td> <td>(100,003,832)</td> <td>(851,672)</td> <td>0.9%</td> | | (93,239,508) | (99,152,160) | (99,577,996) | (100,003,832) | (851,672) | 0.9% |
| TOTAL LIABILITIES & FUND BALANCE 112,558,570 112,356,134 110,865,740 103,504,740 TOTAL LIABILITIES & FUND BALANCE 112,558,570 125,356,134 110,865,740 103,504,740 TOTAL LIABILITIES 148,4710 166,211,105 156,924,930 152,438,967 CURRENT LIABILITIES 28,660,371 32,666,483 33,355,760 32,358,947 ACCOUNTS PAYABLE 11,276 9,580,038 9,900,342 51,348,017 ACCOUNTS PAYABLE 546,367 4,653,667 1,666,841 1,666,841 ACRUED PTOXES & WAGES PAYABLE 5,366,176 3,355,802 847,813 666,196 692,247 ACRUED PTOXES & WAGES PAYABLE 3,255,802 847,813 666,196 6,352,47 ACRUED PTOXES & WAGES PAYABLE 3,255,802 2,806,351 1,2666,351 1,2666,351 ACCRUED INTERES TPAYABLE 3,255,802 2,806,363 2,301,980 2,952,729 ACCRUED INTERES TPAYABLE 1,609,789 2,301,980 2,956,729 12,066,351 ACCRUED INTERES TPAYABLE 1,609,789 1,401,893 2,401,893 <t< td=""><td>:0</td><td>364,919</td><td>(11,558,783)</td><td>(11,549,595)</td><td>(12,338,091)</td><td>(779,308)</td><td>6.3%</td></t<> | :0 | 364,919 | (11,558,783) | (11,549,595) | (12,338,091) | (779,308) | 6.3% |
| TOTAL LIABILITIES & FUND BALANCE 112,558,570 112,356,134 110,865,740 103,604,740 TOTAL LIABILITIES 148,421,075 156,211,105 156,24330 152,438,957 TOTAL LIABILITIES 148,421,075 156,211,105 156,24330 152,438,957 CURRENT LIABILITIES 28,668,483 33,395,760 32,558,249 32,358,249 ACCOUNTS PAYABLE 11,278,786 9,590,035 1,065,351 10,265,947 PAYROLL PAYABLES 579,662 890,057 1,666,841 32,358,823 PAYROLL PAYABLE 5,796 3,235,802 8,653,831 1,666,841 PAYROLL TAXES & DEDVABLE 3,235,802 8,460,983 2,301,990 2,956,341 ACCRUED NTEREST PAYABLE 2,696,383 2,301,990 2,956,351 12,065,351 12,065,351 INE OF CREDIT 4,043,719 12,065,351 12,065,351 12,065,351 12,065,351 12,065,351 ACCRUED INTEREST PAYABLE 5,265,817 4,401,893 2,328,286 5,61,802 OTHER CURRENT LIABILITIES 5,265,817 1,903,322 12,066,53 | 25 | | | | | | |
| TOTAL LIABILITIES 148,421,077 156,211,105 156,224,330 152,438,967 CURRENT LIABILITES 28,682,871 32,668,483 33,385,760 32,385,749 32,385,749 32,385,749 32,385,749 32,385,749 32,385,749 32,385,749 32,385,749 32,385,749 32,385,749 32,385,749 32,385,749 32,385,749 32,385,749 32,385,749 32,385,749 32,385,749 32,385,749 32,385,749 32,336,517 10,265,941 10,265,941 10,265,941 10,265,941 10,265,941 10,265,941 10,265,941 10,265,941 10,265,941 10,265,951 1,666,841 2,334,817 10,265,951 1,666,841 10,265,951 1,666,841 10,265,951 1,666,841 10,265,951 1,206,5351 1,666,841 10,665,351 1,666,953 12,065,351 12,065,351 12,065,351 12,065,351 12,065,351 12,065,351 12,065,351 12,065,351 12,065,351 12,065,351 12,065,351 12,065,351 12,065,351 12,065,351 12,065,351 12,065,351 12,065,351 12,065,552,622 12,065,531 | - | 112,558,570 | 112,356,134 | 110,865,740 | 103,504,740 | (8,851,394) | -8.6% |
| CURRENT LIABILITES28,682,87132,668,48333,355,76032,358,24932,358,76032,358,249ACCOUNTS PAYABLE11,278,7869,580,0389,900,34210,265,94710,265,947PAYROLL PAYABLES6,484,7694,653,8534,699,8895,334,81710,265,947PAYROLL TAXES & DEDUCTIONS PAYABLE5,79,682909,0571,761,7131,686,8415PAYROLL TAXES & DEDUCTIONS PAYABLE3,235,802847,813636,1965,534,8171PAYROLL TAXES & DEDUCTIONS PAYABLE2,669,2852,865,35112,065,35112,065,3511ACCRUED PTO & SICK DAYS PAYABLE1,609,7801,965,35112,065,35112,065,3511ACCRUED INTEREST PAVABLE1,609,7801,967,7482,328,2855,130,3321ACCRUED INTEREST PAVABLE1,609,7801,967,3482,328,2854,401,8934,130,332ACCRUED INTEREST PAVABLE5,265,8174,401,8934,401,8934,130,3321ACCRUED INTEREST PAVABLE1,969,7801,35,42,62212,35,42,6225,265,3211ACCRUED INTEREST PAVABLE5,265,8174,401,8934,401,8934,130,3321ACCRUED INTEREST PAVABLE1,969,7801,35,42,6221,2,065,3511,2,065,3511ACCRUED INTERST PAVABLE5,265,8174,401,8934,401,8934,130,3321ACCRUED INTERST PAVABLE139,732,9421,44,01,8934,401,8934,30,3231ACRUED INTERST PAVABLET(35,862,507)(43,854,971)(46,059,190) | | 148,421,077 | 156,211,105 | 156,924,930 | 152,438,967 | (3,772,138) | -2.5% |
| ACCOUNTS PAYABLE 11.278,786 9.580,038 9.900.342 10.265,947 10.265,947 PAYROLL PAYABLES 6,484,769 4,653,853 4,699,889 5,334,817 10 PAYROLL PAYABLES 579,682 909,057 1,761,713 1,686,841 5,334,817 PAYROLL TAXES & DEDUCTIONS PAYABLE 3,235,802 847,813 636,196 5,334,817 1,686,841 PAYROLL TAXES & DEDUCTIONS PAYABLE 3,235,802 847,813 636,196 5,354,81 1,686,841 PAYROLL TAXES & DEDUCTIONS PAYABLE 2,669,285 2,896,983 2,301,980 2,355,729 ACCRUED INTEREST PAYABLE 1,609,780 1,967,348 2,301,980 2,355,321 ACCRUED INTEREST PAYABLE 1,609,780 1,967,348 2,328,285 5,165,351 OTHER UNRENT LIABILITIES 5,265,817 4,401,893 4,401,893 4,130,332 ACRUED INTEREST PAYABLE 13,738,290 123,543,671 12,065,351 12,065,332 OTHER UNRENT LIABILITIES 13,738,280 4,401,893 4,401,893 4,130,332 INGOT TERM LIABILITIES | | 28,682,871 | 32,668,483 | 33,395,760 | 32,358,249 | (310,234) | -1.0% |
| PARPOLL PAYABLES 6,484,769 4,653,653 4,699,889 5,334,817 1 SALARES & WAGES PAYBLE 579,682 909,057 1,761,713 1,666,841 1,666,841 PAYROLL TAXES & DEDUCTIONS PAYBLE 3,235,802 847,813 636,196 692,247 1,666,841 1,666,841 1,666,841 1,666,841 1,666,841 1,666,841 1,666,841 1,2,065,351 1,2,06 | | 11,278,786 | 9,580,038 | 9,900,342 | 10,265,947 | 685,909 | 6.7% |
| SALARIES & WAGES PAYBLE 579,682 909,057 1,61,713 1,686,841 1,686,841 PAYROLL TAXES & DEDUCTIONS PAYBLE 3,235,802 847,813 6.36,196 6.92,247 6.92,247 PAYROLL TAXES & DEDUCTIONS PAYBLE 3,235,802 847,813 6.36,196 6.92,575 6.92,575 ACCRUED FIT AKES & DEDUCTIONS PAYBLE 2,669,285 2,806,983 2,301,980 2,955,759 561,802 ACCRUED INTEREST PAYBLE 1,600,780 1,967,348 2,301,983 2,130,332 561,802 OTHER CURRENT LIABILITIES 5,265,817 4,401,893 4,401,893 4,130,332 561,802 OTHER CURRENT LIABILITIES 119,738,206 123,542,622 123,542,622 123,529,170 120,080,718 ONG TERM LIABILITIES 119,738,206 133,544,971 (4,059,190) (48,934,227) NET ASSETS - UNRESTRUCTED (35,862,507) (43,854,971) (46,059,190) (48,934,227) NET ASSETS - UNRESTRUCTED (35,862,507) (43,854,971) (46,059,190) (48,934,227) NET ASSETS - UNRESTRUCTED (35,862,507) (43,854,971) | | 6,484,769 | 4,653,853 | 4,699,889 | 5,334,817 | 680,964 | 12.8% |
| PAYROLL TAXES & DEDUCTIONS PAYBLE 3.235,802 847,813 636,196 692,247 632,247 ACCRUED PTO & SICK DAYS PAYBLE 2,669,285 2,806,983 2,301,980 2,955,729 2,955,729 LINE OF CREDIT 4,043,719 12,065,351 12,065,351 12,065,351 12,065,351 12,065,351 ACCRUED INTEREST PAYBLE 1,609,780 1,967,348 2,328,285 561,802 561,802 OTHER CURRENT LIBBILITIES 5,265,817 4,401,893 4,401,893 4,130,332 4,130,332 OTHER CURRENT LIBBILITIES 119,738,206 123,542,622 123,542,622 123,529,170 120,080,718 NET ASSETS (35,862,507) (43,884,971) (46,059,190) (48,934,227) NET ASSETS - UNRESTRICTED (35,862,507) (43,864,971) | - | 579,682 | 909,057 | 1,761,713 | 1,686,841 | 777,784 | 46.1% |
| ACCRUED PTO & SICK DAYS PAYABLE 2,669,285 2,896,983 2,301,980 2,955,729 LINE OF CREDIT 4,043,719 12,065,351 12,065,352 13,0,322 12,065,130 12,065,130 12,065,130 12,066,513 12,065,130 12,066,513 12,065,130 12,0,65,130 12,0,65,130 12,0,65,130 12,0,65,130 12,0,65,130 12,0,65,130 12,0,65,130 12,0,65,130 12,0,65,130 12,0,65,130 12,0,65,130 12,0,65,130 12,0,65,120 12,0,65,130 12,0,65,120< | - | 3,235,802 | 847,813 | 636,196 | 692,247 | (155,566) | -22.5% |
| LINE OF CREDIT 4,043,719 12,065,351 12,065,351 12,065,351 12,065,351 12,065,351 12,065,351 12,065,351 12,065,351 12,065,351 12,065,351 12,065,351 12,065,351 12,065,351 12,065,351 12,065,351 12,065,351 12,065,351 12,065,351 12,065,351 12,055,310 130,332 561,802 561,802 561,802 561,802 561,802 561,802 561,802 561,802 561,802 561,802 561,802 561,802 561,802 561,802 561,802 64,130,332 4,130,332 230,332 230,332 230,322 <th< td=""><td>ACCRUED PTO & SICK DAYS PAYABI</td><td>2,669,285</td><td>2,896,983</td><td>2,301,980</td><td>2,955,729</td><td>58,746</td><td>2.0%</td></th<> | ACCRUED PTO & SICK DAYS PAYABI | 2,669,285 | 2,896,983 | 2,301,980 | 2,955,729 | 58,746 | 2.0% |
| ACCRUED INTEREST PAYABLE 1,609,780 1,967,348 2,328,285 561,802 OTHER CURRENT LIABILITIES 5,265,817 4,401,893 4,101,893 4,130,332 OTHER CURRENT LIABILITIES 5,265,817 4,401,893 4,130,332 4,130,332 IONG TERM LIABILITIES 119,738,206 123,542,622 123,529,170 120,080,718 INET ASSETS (35,862,507) (43,854,971) (46,059,190) (48,934,227) INET ASSETS UNRESTRICTED (33,723,881) (35,868,911) (46,059,190) (48,934,227) INET ASSETS BCINNING OF PERIOD (2,138,626) (7,986,060) (1,42,206,653) (44,206,653) INET ASSETS VERENT YEAR NET GAINVILOSS) (2,138,626) (7,986,060) (1,42,206,653) (4,206,653) 9/21/2024 (2,138,626) (7,986,060) (| | 4,043,719 | 12,065,351 | 12,065,351 | 12,065,351 | 0 | %0-0 |
| OTHER CURRENT LIABILITIES 5,265,817 4,401,893 4,401,893 4,130,332 LONG TERM LIABILITIES 119,738,206 123,542,622 123,529,170 120,080,718 NET ASSETS (13,854,971) (46,059,190) (48,934,227) NET ASSETS - UNRESTRICTED (35,862,507) (43,854,971) (46,059,190) (48,934,227) NET ASSETS - UNRESTRICTED (35,862,507) (43,854,971) (46,059,190) (48,934,227) NET ASSETS - BEGINNING OF PERIOD (33,723,881) (35,862,101) (44,206,653) (44,206,653) OURRENT YEAR NET GAIN/(LOSS) (2,138,626) (7,386,060) (1,852,537) (4,206,653) 9/21/2024 (2,138,624) (7,386,060) (1,852,537) (4,727,574) (4,727,574) | | 1,609,780 | 1,967,348 | 2,328,285 | 561,802 | (1,405,546) | -250-2% |
| LONG TERM LIABILITIES 119,738,206 123,542,622 123,529,170 120,080,718 NET ASSETS 119,738,205 123,542,622 123,529,170 120,080,718 NET ASSETS (35,862,507) (43,854,971) (46,059,190) (48,934,227) NET ASSETS - UNRESTRICTED (35,862,507) (43,854,971) (46,059,190) (48,934,227) NET ASSETS - UNRESTRICTED (35,862,507) (43,854,971) (46,059,190) (48,934,227) NET ASSETS - BEGINNING OF PERIOD (33,723,881) (35,862,101) (44,206,653) (44,206,653) OURRENT YEAR NET GAIN/(LOSS) (2,138,626) (7,386,060) (1,852,537) (4,727,574) 9/21/2024 (2,138,626) (7,386,060) (1,852,537) (4,727,574) | | 5,265,817 | 4,401,893 | 4,401,893 | 4,130,332 | (271,561) | -6.6% |
| LONG TERM LIABILITIES 119,738,206 123,542,622 123,529,170 120,080,718 NET ASSETS (35,862,507) (43,854,971) (46,059,190) (48,934,227) NET ASSETS - UNRESTRICTED (35,862,507) (43,854,971) (46,059,190) (48,934,227) NET ASSETS - UNRESTRICTED (35,862,507) (43,854,971) (46,059,190) (48,934,227) NET ASSETS - BEGINNING OF PERIOD (33,723,881) (35,862,507) (43,854,971) (46,059,190) (48,934,227) OURRENT YEAR NET GAIN/ILOSS) (33,723,881) (35,862,600) (1,852,537) (44,206,653) (44,206,653) 9/21/2024 (2,138,626) (7,986,060) (1,852,537) (4,727,574) (4,727,574) | 37 | | | | | | |
| NET ASSETS (35,862,507) (43,854,971) (46,059,190) (48,934,227) NET ASSETS - UNRESTRICTED (35,862,507) (43,854,971) (46,059,190) (48,934,227) NET ASSETS - UNRESTRICTED (35,862,507) (43,854,971) (46,059,190) (48,934,227) NET ASSETS - BEGINNING OF PERIOD (33,723,881) (35,868,911) (44,206,653) (44,206,653) CURRENT YEAR NET GAIN/LOSS) (2,138,626) (7,986,060) (1,982,537) (4,727,574) 9/21/2024 (2,138,626) (7,986,060) (1,982,537) (4,727,574) | | 119,738,206 | 123,542,622 | 123,529,170 | 120,080,718 | (3,461,904) | -2.9% |
| NET ASSETS (35,862,507) (43,854,971) (46,059,190) (48,934,227) NET ASSETS - UNRESTRICTED (35,862,507) (43,854,971) (46,059,190) (48,934,227) NET ASSETS - UNRESTRICTED (35,862,507) (43,854,971) (46,059,190) (48,934,227) NET ASSETS - BEGINNING OF PERIOD (33,723,881) (35,868,911) (46,056,653) (44,206,653) CURRENT VEAR NET GAIN/(LOSS) (2,138,626) (7,986,060) (1,852,537) (4,727,574) 9/21/2024 (7,986,060) (1,852,537) (4,727,574) (4,727,574) | 68 | | | | | | |
| NET ASSETS - UNRESTRICTED (35, 862, 507) (43, 854, 971) (46, 059, 190) (48, 934, 227) NET ASSETS - BEGINNING OF PERIOD (33, 723, 881) (35, 868, 911) (44, 206, 653) (44, 206, 653) CURRENT YEAR NET GAIN/(LOSS) (2, 138, 626) (7, 986, 060) (1, 852, 537) (4, 727, 574) 9/21/2024 9/21/2024 (3, 3, 3, 3, 3, 3, 3, 3, 3, 3, 3, 3, 3, 3 | 40 NET ASSETS | (35,862,507) | (43,854,971) | (46,059,190) | (48,934,227) | (5,079,256) | 10.4% |
| NET ASSETS - BEGINNING OF PERIOD (33,723,881) (35,868,911) (44,206,653) (44,206,653) CURRENT YEAR NET GAIN/(LOSS) (2,138,626) (7,986,060) (1,852,537) (4,727,574) 9/21/2024 | | (35,862,507) | (43,854,971) | (46,059,190) | (48,934,227) | (5,079,256) | 10.4% |
| CURRENT YEAR NET GAIN/(LOSS) (2,138,626) (7,986,060) (1,852,537) (4,727,574) 9/21/2024 (4,727,574) | | (33,723,881) | (35,868,911) | (44,206,653) | (44,206,653) | (8,337,742) | 18.9% |
| 44 45 9/21/2024 1 <td< td=""><td>43 CURRENT YEAR NET GAIN/(LOSS)</td><td>(2,138,626)</td><td>(7,986,060)</td><td>(1,852,537)</td><td>(4,727,574)</td><td>3,258,486</td><td>-68.9%</td></td<> | 43 CURRENT YEAR NET GAIN/(LOSS) | (2,138,626) | (7,986,060) | (1,852,537) | (4,727,574) | 3,258,486 | -68.9% |
| 45 9/21/2024 | 44 | | | | | | |
| | 45 9/21/2024 | | | | | | |

| В | C | D | E | F | | G | | Н |
|---|--|-------------|------------|---------------------------------------|--|---|--------|---|
| 1 SAN G | ORGON | O MEMC | RIAL H | EALTHCARE DISTRICT & HO | OSPITAL | | | |
| 2 | | | | | (L | JNAUDITED) | (| UNAUDITED) |
| 3 | | | | | | Current Month | | Y-T-D |
| 4 | | | | | 4 | 8/31/2024 | | 8/31/2024 |
| 5 BEGIN | NING CASH | BALANC | ES | | | | | |
| 6 | | Beginning I | | | \$ | 15,102,580 | \$ | 17,986,894 |
| 7 | Cash: I | Beginning I | Balances | District | A Subscription | 1,107,039 | | 1,370,686 |
| 8 | Cash: I | Beginning I | Balances | Totals | \$ | 16,209,619 | \$ | 19,357,580 |
| 9 | | | 1 | | | | | |
| 10 Receip | ts | | | | | | | |
| 11 | | | Collection | | \$ | 5,350,676 | \$ | 11,580,637 |
| 12 | | Tax Sub | sidies/Me | asure D/Prop 13 | 196 - 196 - 196 - 196 - 196 - 196 | 463,106 | \$ | 926,212 |
| 13 | | Misc Tax | k Subsidi | es | | 1 | \$ | St. So St. Market |
| 14 | | | ns/Grants | | | 50,000 | \$ | 50,000 |
| 15 | | | | nding (Rate Range, Etc.) | | 456,322 | \$ | 458,185 |
| 16 | | | | of LOC Balances | | 2010 - 10 10 10 10 10 10 10 10 10 10 10 10 10 | \$ | an an an Albert - Ch |
| 17 | | Other Re | evenues/ | Receipts/Transfers | | 210,965 | \$ | 366,892 |
| 18 TOTAL | RECEIPTS | 5 | | | \$ | 6,531,069 | \$ | 13,381,926 |
| 19 | | | | | | | | |
| 20 Disbur | sements | | | | | | | |
| 21 | | Wages, | Benefits, | & Contract Labor | \$ | 5,032,466 | \$ | 9,813,349 |
| 22 | | Other O | perating (| Costs | the second | 3,164,667 | \$ | 6,206,922 |
| 23 | | | Spending | | | 139,150 | \$ | 1,122,621 |
| 24 | | | | ments (Excl.G/O Bonds) | | 80,825 | \$ | 161,650 |
| 25 | | Other - (| Changes | in Accounts Payable, IGT's, Etc. | and the second | (596,196) | \$ | 515,188 |
| 26 TOTAL | DISBURSI | EMENTS | | | \$ | 7,820,912 | \$ | 17,819,730 |
| 27 | | | | | | | | |
| A CONTRACT OF A CONTRACT. | CHANGE | in CASH | | | \$ | (1,289,843) | \$ | (4,437,804 |
| 29 | | | | | | | | |
| 30 ENDIN | G CASH BA | ALANCES | | | | | | |
| 31 | | Balances- | | | \$ | 14,470,234 | \$ | 14,470,234 |
| 32 | | Balances- | | | | 449,542 | | 449,542 |
| 33 | Ending | Balances- | Totals | | \$ | 14,919,776 | \$ | 14,919,776 |
| 34 | | | | | | | | |
| 35 | | | | | | | | |
| 36 | | | | | | | | |
| 37 LOC CI | urrent Balar | nces | | | \$ | 12,000,000 | \$ | 12,000,000 |
| 38 LOC In | terest Expe | nse Incurre | ed | | | 190,030 | \$ | 190,030 |
| 39 9/21/2 | 024 | | | | | | | |
| 40 | | | | | | | | and the state of the state of the state of the state of the state of the state of the state of the state of the |
| 41 | | | | | | | | |
| | Television and the second seco | | | ON DATA FROM THE UNAUDITED FINAN | and the second second second second second second second second second second second second second second second | S AS OF JUNE 30, 2024 | AND WI | LL BE |
| 43 S | UBJECT TO A | DJUSTMENTS | ASSOCIAT | ED WITH THE FINAL AUDITED FINANCIAL S | TATEMENTS. | | | |

TAB F

REGULAR MEETING OF THE SAN GORGONIO MEMORIAL HOSPITAL BOARD OF DIRECTORS

HUMAN RESOURCES COMMITTEE September 18, 2024

The regular meeting of the San Gorgonio Memorial Hospital Board of Directors Human Resources Committee was held on Wednesday, September 18, 2024, in Classroom C, 600 N. Highland Springs Avenue, Banning, California.

| Members Present: | Susan DiBiasi, Perry Goldstein, Ron Rader, Steve Rutledge (C) |
|------------------|--|
| Excused Absence: | None |
| Staff Present: | Steve Barron (CEO), Angela Brady (CNE), Annah Karam (CHRO), Ariel Whitley (Executive Assistant), John Peleuses (VP, Ancillary and Support Services), Dan Heckathorne (CFO) |

| AGENDA ITEM | DISCUSSION | ACTION / |
|------------------------|--|------------------------|
| | | FOLLOW-UP |
| Call To Order | Susan DiBiasi called the meeting to order at 9:01 am. | |
| | | |
| Public Comment | No public was present. | |
| | | |
| OLD BUSINESS | | |
| Proposed Action | Susan DiBiasi asked for any changes or corrections to the | The minutes of the |
| - Approve | minutes of the July 17, 2024, regular meeting. | July 17, 2024, |
| Minutes: | | Regular Meeting |
| | There were none. | were reviewed and |
| July 17, 2024, | | will stand as |
| Regular Meeting | | presented. |
| NEW BUSINESS | | |
| Reports | | |
| A. Employment | Activity/Turnover Reports | |
| 1. Employee | Annah Karam, Chief Human Resources Officer, reviewed | |
| Activity by | the report "Employee Activity by Job Class/Turnover | |
| Job Class/ | Report" for the period of 07/01/2024 through 08/31/2024 as | |
| Turnover | included in the Committee packet. | |
| Report | | |
| (07/01/2024 | | |

| A | GENDA ITEM | DISCUSSION | ACTION / FOLLOW-UP |
|-----------------|---|--|-----------------------|
| | through 08/31/2024) | | |
| 2. | Separation Reasons Analysis All Associates | Annah reviewed the "Separation Reason Analysis for All Associates" for the period of 07/01/2024 through 08/31/2024 as included in the Committee packet. | |
| | (07/01/2024 through 08/31/2024) | For this period, there were 21 Voluntary Separations and 5 Involuntary Separations for a total of 26. | |
| 3. | Separation Reason Analysis Full and Part Time | Annah reviewed the "Separation Reason Analysis for Full and Part Time Associates" for the period of 07/01/2024 through 08/31/2024 as included in the Committee packet. For this period, there were 10 Voluntary Separations and 3 | |
| | Associates (07/01/2024 through 08/31/2024) | Involuntary Separations for a total of 13. | |
| 4. | Separation Reason Analysis Per Diem | Annah reviewed the "Separation Reason Analysis for Per Diem Associates" for the period of 07/01/2024 through 08/31/2024 as included in the Committee packet. | |
| | Associates (07/01/2024 through 08/31/2024) | For this period, there were 11 Voluntary Separations and 2 Involuntary Separations for a total of 13. | |
| 5. | FTE Vacancy Summary (07/01/2024 | Annah reviewed the "FTE Vacancy Summary" for the period of 07/01/2024 through 08/31/2024 as included in the Committee packet. | |
| | through 08/31/2024) | Annah reported that the Facility Wide vacancy rate as of 08/31/2024 was 14.49%. | |
| 6. | RN Vacancy Summary (07/01/2024 through | Annah reviewed the "RN Vacancy Summary" for the period of 07/01/2024 through 08/31/2024 as included in the Committee packet. | |
| | 08/31/2024) | Annah reported that the Overall All RN Vacancy rate as of $08/31/2024$ was 19.43%. | |
| B. | Workers Cor | npensation Report | |
| Co Re (08 | orkers ompensation oport 8/01/2024 rough | Annah reviewed the Workers Compensation Reports covering the period of 08/01/2024 through 08/31/2024 as included in the Committee packet. | |

| AGENDA ITEM | | DISC | CUSSION | | ACTION / FOLLOW-UP |
|--|------------------------------------|------------------|--|---------------------------|--|
| 08/31/2024) | | | | | |
| Proposed Action – Recommend Approval to Hospital Board • 2024 | | | ewed the Associa the committee pa | ates Health Plan cket. | M.S.C., (DiBiasi/Rader), the SGMH Human Resources Committee voted |
| Associates Health Plan Benefits | DiBiasi Rader Motion carried | Yes Yes I. | Goldstein Rutledge | Yes Yes | to recommend approval to the Hospital Board of the 2024 Associates Health Plan Benefits. |
| Proposed Action – Recommend Approval to Hospital Board of Associate Holiday Gift Cards | with holiday gin as follows: | ft cards. The | very year we pr value of those g me - \$75.00 Pe 50,495.00. | ift cards will be | M.S.C., (Rader/Goldstein), the SGMH Human Resources Committee voted to recommend approval to the Hospital Board of the Associate Holiday Gift |
| | DiBiasi Rader Motion carried | Yes Yes | Goldstein Rutledge | Yes Yes | Cards. |
| Education | committee pack | | eation article as | included in the | |
| Future Agenda items | None. | | | | |
| Next regular meeting | The next regular scheduled for Ja | | | ittee meeting is | |
| Adjournment | The meeting wa | s adjourned | at 9:28 am. | | |

In accordance with The Brown Act, *Section 54957.5*, all reports and handouts discussed during this Open Session meeting are public records and are available for public inspection. These reports and/or handouts are available for review at the Hospital Administration office located at 600 N. Highland Springs Avenue, Banning, CA 92220 during regular business hours, Monday through Friday, 8:00 am - 4:30 pm.

Minutes respectfully submitted by Ariel Whitley, Executive Assistant

EMPLOYEE ACTIVITY BY JOB CLASS / TURN OVER REPORT 07/01/2024 THROUGH 08/31/2024

| тн | 2/01/2024 IROUGH 5/31/2024 | 9 | 01/01/2024 THROUGH 08/31/2024 | 07/01/2024 THROUGH 08/31/2024 | | 01/01/2024 THROUGH | | | | | |
|----------------|----------------------------------|-----|-------------------------------------|-------------------------------------|-----|-----------------------|---------------------|---------------------|---------------------|--------|----------|
| | - | 9 | _ | | | 08/31/2024 | AS OF 08/31/2024 | AS OF 08/31/2024 | AS OF 08/31/2024 | | 2 |
| | _ | 5 | 5 | 1 | 11 | 10 | 77 | 3 | 1.30% | 12.99% | Ę |
| | 3 | 24 | 16 | 3 | 17 | 19 | 79 | 1 | 3.80% | 24.05% | 6 |
| CLS | 0 | 5 | 0 | 0 | 4 | 1 | 4 | 0 | 0.00% | 25.00% | 7 |
| DIRECTORS/MGRS | 0 | 3 | 0 | 0 | 6 | 3 | 32 | 0 | 0.00% | 9.38% | 8 |
| LVN | 2 | 2 | 2 | 0 | 2 | 3 | 18 | 0 | 0.00% | 16.67% | ç |
| OTHER NURSING | 5 | 27 | 13 | 4 | 31 | 11 | 55 | 1 | 7.27% | 20.00% | 10 |
| РТ | 0 | 5 | 0 | 0 | 2 | 1 | 8 | 0 | 0.00% | 12.50% | 11 |
| RAD TECH | 2 | 5 | 3 | 0 | 6 | 3 | 29 | 2 | 0.00% | 10.34% | 12 |
| RN | 9 | 54 | 34 | 11 | 64 | 30 | 140 | 7 | 7.86% | 21.43% | 13 |
| रा | 0 | 3 | 2 | 0 | 3 | 1 | 21 | 2 | 0.00% | 4.76% | 14 |
| | 6 | 59 | 28 | 7 | 51 | 23 | 107 | 4 | 6.54% | 21.50% | 15 |
| FACILITY TOTAL | 27 | 196 | 103 | 26 | 197 | 105 | 570 | 20 | 4.56% | 18.42% | 17 |
| | | | | | | | | | | | 18 |
| Full Time | 18 | 115 | 59 | 9 | 104 | 52 | 398 | 15 | 2.26% | 13.07% | 19 |
| Part Time | 2 | 22 | 13 | 4 | 20 | 16 | 59 | 2 | 6.78% | 27.12% | 20 |
| Per Diem | 7 | 59 | 31 | 13 | 73 | 37 | 113 | 3 | 11.50% | 32.74% | 21 |
| TOTAL | 27 | 196 | 103 | 26 | 197 | 105 | 570 | 20 | 4.56% | | 22 23 |

Annualized Turnover: K22

| Southern California Hospital Association (HASC) Benchmark: | | | | | | | | |
|--|----------|--|--|--|--|--|--|--|
| Turnover for all Associates = | 2.90% 25 | | | | | | | |
| Turnover for all RNs = | 3.30% 26 | | | | | | | |
| | | | | | | | | |

TOTAL ASSOCIATES ON PAYROLL

| Southern California Hospital Association (HASC) Bench | mark: |
|---|-------|
| Turnover for all PER DIEM Associates = | 8.90% |
| Turnover for all PER DIEM RNs = | 7.10% |

=

SEPARATION ANALYSIS

ALL ASSOCIATES 07/01/2024 THROUGH 08/31/2024

| | Current Qtr | | | Length Of | Service | | | |
|-----------------------------------|-------------|-----------|-----------|-----------|---------|-------|-------|-------------|
| REASON | % | Less than | 90 days - | 1-2 | 3-5 | 6-10 | 10+ | Total |
| | by Category | 90 days | 1 year | years | years | years | years | Separations |
| Voluntary Separations | | | | | | | | |
| Full-Time | 30.8% | 2 | 1 | 5 | 0 | 0 | 0 | 8 |
| Part-Time | 7.7% | 0 | 1 | 0 | 1 | 0 | 0 | 2 |
| Per Diem | 42.3% | 5 | 1 | 3 | 2 | 0 | 0 | 11 |
| Subtotal, Voluntary Separations | 80.8% | 7 | 3 | 8 | 3 | 0 | 0 | 21 |
| Involuntary Separations | | | | | | • | | |
| Full-Time | 3.8% | 1 | 0 | 0 | 0 | 0 | 0 | 1 |
| Part-Time | 7.7% | 1 | 0 | 1 | 0 | 0 | 0 | 2 |
| Per Diem | 7.7% | 1 | 0 | 0 | 0 | 1 | 0 | 2 |
| Subtotal, Involuntary Separation. | 19.2% | 3 | 0 | 1 | 0 | 1 | 0 | 5 |

| Total Separations | 100.0% | 10 | 3 | 9 | 3 | 1 | 0 | 26 |
|-------------------|--------|----|---|---|---|---|---|----|

| | 1-LT 90 DAYS | 2-90 TO 1 YR | 3-1YR TO 2.9YRS | 4-3 TO 5 YRS | 5-6 TO 10 YRS | Grand Total |
|-----------------|-----------------|-----------------|--------------------|-----------------|------------------|-------------|
| Involuntary | 3 | | 1 | | 1 | 5 |
| BHC | | | 1 | | | 1 |
| ED | | | | | 1 | 1 |
| Security | 3 | | | | | 3 |
| Voluntary | 7 | 3 | 8 | 3 | | 21 |
| Case Management | | | | 1 | | 1 |
| Echo | | | 1 | | | 1 |
| ED | 1 | 1 | 1 | | | 3 |
| ICU | | | 1 | | | 1 |
| MS | 1 | | 1 | 1 | | 3 |
| OB | 1 | 1 | 1 | | | 3 |

| OR | | | 1 | | | 1 |
|--------------|----|---|---|---|---|----|
| PACU | 1 | | 1 | | | 2 |
| Pharmacy | 2 | | | | | 2 |
| PICC | | | | 1 | | 1 |
| Registration | | | 1 | | | 1 |
| Security | 1 | 1 | | | | 2 |
| Grand Total | 10 | 3 | 9 | 3 | 1 | 26 |

FULL AND PART TIME ASSOCIATES 07/01/2024 THROUGH 08/31/2024

| | Current Qtr | | L | ength Of Serv | /ice | | | |
|-----------------------------------|-------------|-----------|-----------|---------------|-------|-------|-------|-------------|
| REASON | % | Less than | 90 days - | 1-2 | 3-5 | 6-10 | 10+ | Total |
| | by Category | 90 days | 1 year | years | years | years | years | Separations |
| Voluntary Separations | | | | | | | | |
| Did not Return from LOA | 0.0% | | | | | | | 0 |
| Employee Death | 0.0% | | | | | | | 0 |
| Family/Personal Reasons | 7.7% | | | | 1 | | | 1 |
| Job Abandonment | 7.7% | | | 1 | | | | 1 |
| Job Dissatisfaction | 0.0% | | | | | | | 0 |
| Medical Reasons | 0.0% | | | | | | | 0 |
| New Job Opportunity | 61.5% | 2 | 2 | 4 | | | | 8 |
| Not Available to Work | 0.0% | | | | | | | 0 |
| Pay | 0.0% | | | | | | | 0 |
| Relocation | 0.0% | | | | | | | 0 |
| Retirement | 0.0% | | | | | | | 0 |
| Return to School | 0.0% | | | | | | | 0 |
| Unknown | 0.0% | | | | | | | 0 |
| Subtotal, Voluntary Separations | 76.9% | 2 | 2 | 5 | 1 | 0 | 0 | 10 |
| Involuntary Separations | | | | | | | | |
| Attendance/Tardiness | 0.0% | | | | | | | 0 |
| Conduct | 7.7% | | | 1 | | | | 1 |
| Death | 0.0% | | | | | | | 0 |
| Expired Credentials | 0.0% | | | | | | | 0 |
| Didn't meet scheduling needs | 0.0% | | | | | | | 0 |
| Poor Performance | 15.4% | 2 | | | | | | 2 |
| Position Eliminations | 0.0% | | | | | | | 0 |
| Temporary Position | 0.0% | | | | | | | 0 |
| Subtotal, Involuntary Separations | 23.1% | 2 | 0 | 1 | 0 | 0 | 0 | 3 |

| Total Separations 100.0% 4 2 6 1 0 0 13 |
|---|
|---|

Separation Reason Analysis

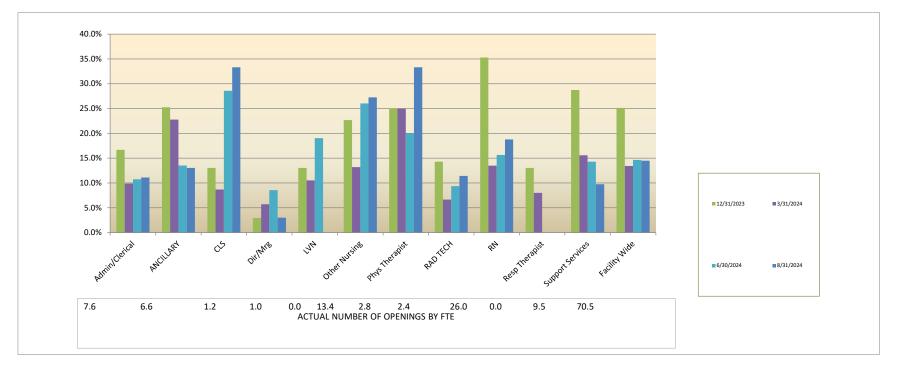
Per Diem Associates Only 07/01/2024 THROUGH 08/31/2024

| | Current Qtr | | Leng | th Of Serv | vice | | | | |
|------------------------------------|-------------|-----------|-----------|------------|-------|-------|-------|-------------|--|
| REASON | % | Less than | 90 days - | 1-2 | 3-5 | 6-10 | 10+ | Total | |
| | by Category | 90 days | 1 year | years | years | years | years | Separations | |
| Voluntary Separations | | | | | - | | - | | |
| Did not Return from LOA | 0.0% | | | | | | | 0 | |
| Employee Death | 0.0% | | | | | | | 0 | |
| Family/Personal Reasons | 7.7% | | | 1 | | | | 1 | |
| Job Abandonment | 7.7% | 1 | | | | | | 1 | |
| Job Dissatisfaction | 0.0% | | | | | | | 0 | |
| Medical Reasons | 0.0% | | | | | | | 0 | |
| New Job Opportunity | 61.5% | 3 | 1 | 2 | 2 | | | 8 | |
| Not Available to Work | 7.7% | 1 | | | | | | 1 | |
| Pay | 0.0% | | | | | | | 0 | |
| Relocation | 0.0% | | | | | | | 0 | |
| Retirement | 0.0% | | | | | | | 0 | |
| Return to School | 0.0% | | | | | | | 0 | |
| Unknown | 0.0% | | | | | | | 0 | |
| Subtotal, Voluntary Separations | 84.6% | 5 | 1 | 3 | 2 | 0 | 0 | 11 | |
| Involuntary Separations | | | | | | | | | |
| Attendance/Tardiness | 0.0% | | | | | | | 0 | |
| Conduct | 7.7% | | | | | 1 | | 1 | |
| Didn't meet certification deadline | 0.0% | | | | | | | 0 | |
| Didn't meet scheduling needs | 0.0% | | | | | | | 0 | |
| Poor Performance | 7.7% | 1 | | | | | | 1 | |
| Position Eliminations | 0.0% | | | | | | | 0 | |
| Temporary Position | 0.0% | | | | | | | 0 | |
| Subtotal, Involuntary Separations | 15.4% | 1 | 0 | 0 | 0 | 1 | 0 | 2 | |

| Total Separations | 100.0% | 6 | 1 | 3 | 2 | 1 | 0 | 13 |
|-------------------|--------|---|---|---|---|---|---|----|

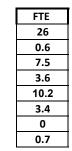
FTE Vacancy Summary: 07/01/2024 THROUGH 08/31/2024

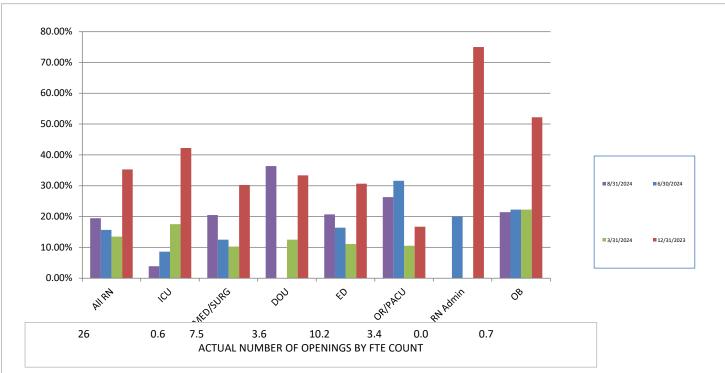
| | Admin/Clerical | ANCILLARY | <u>CLS</u> | Dir/Mrg | <u>LVN</u> | <u>Other</u> Nursing | Phys Therapist | <u>RAD</u> TECH | RN | <u>Resp</u> Therapist | <u>Support</u> Services | <u>Facility</u> <u>Wide</u> |
|------------|----------------|-----------|------------|---------|------------|-------------------------|----------------|--------------------|--------|--------------------------|----------------------------|--------------------------------|
| 12/31/2023 | 16.67% | 25.27% | 13.04% | 2.94% | 13.04% | 22.68% | 25.00% | 14.29% | 35.29% | 13.04% | 28.75% | 25.13% |
| 3/31/2024 | 9.89% | 22.78% | 8.70% | 5.71% | 10.53% | 13.19% | 25.00% | 6.67% | 13.48% | 8.00% | 15.60% | 13.44% |
| 6/30/2024 | 10.75% | 13.54% | 28.57% | 8.57% | 19.05% | 26.03% | 20.00% | 9.38% | 15.64% | 0.00% | 14.29% | 14.67% |
| 8/31/2024 | 11.11% | 13.04% | 33.33% | 3.03% | 0.00% | 27.27% | 33.33% | 11.43% | 18.78% | 0.00% | 9.76% | 14.49% |



RN FTE Vacancy Summary: 07/01/2024 THROUGH 08/31/2024

| | | | | | VACANCE IV | | ings/(total start i | openings/ |
|----------|-----------|-----------|-----------|------------|------------|----------------|---------------------|--------------|
| | 8/31/2024 | 6/30/2024 | 3/31/2024 | 12/31/2023 | | OPEN POSITIONS | TOTAL STAFF | VACANCY RATE |
| All RN | 19.43% | 15.64% | 13.48% | 35.29% | All RN | 34 | 141 | 19.43% |
| ICU | 3.85% | 8.57% | 17.50% | 42.22% | ICU | 1 | 25 | 3.85% |
| MED/SURG | 20.45% | 12.50% | 10.26% | 30.23% | Med Surg | 9 | 35 | 20.45% |
| DOU | 36.36% | 0.00% | 12.50% | 33.33% | DOU | 4 | 7 | 36.36% |
| ED | 20.69% | 16.36% | 11.11% | 30.65% | ED | 12 | 46 | 20.69% |
| OR/PACU | 26.32% | 31.58% | 10.53% | 16.67% | OR/PACU | 5 | 14 | 26.32% |
| RN Admin | 0.00% | 20.00% | 0.00% | 75.00% | RN Adm. | 0 | 3 | 0.00% |
| OB | 21.43% | 22.22% | 22.22% | 52.17% | OB | 3 | 11 | 21.43% |
| | | | | | | | | |





VACANCY RATE = Number of openings/(total staff + openings)

| | DASHBOARD | REPORT | San G | orgonio M | emorial H | ospital |
|------------------|-----------------------|------------|----------|--------------|------------------|-----------|
| DEIA | Fiscal Year Basis: Ju | ly | | | Data as of | 8/31/2024 |
| HEALTHCARE GROUP | | | | Reporting Pe | eriod 8/1/2024 - | 8/31/2024 |
| | | | | | | |
| SUMMARY DATA | | | | | | |
| | | Values | | | | |
| | | | Total | Total | | Open |
| FiscalYear | 🖃 ValuationDate | Total Paid | Reserves | Incurred | Count | Count |
| 2015-2016 | 2024-08-31 | 845,278 | 148,060 | 993,338 | 40 | 3 |
| 2016-2017 | 2024-08-31 | 205,546 | - | 205,546 | 27 | - |
| 2017-2018 | 2024-08-31 | 72,312 | - | 72,312 | 18 | - |
| 2018-2019 | 2024-08-31 | 87,976 | 48,320 | 136,297 | 15 | 1 |
| 2019-2020 | 2024-08-31 | 68,021 | - | 68,021 | 15 | - |
| 2020-2021 | 2024-08-31 | 407,865 | 226,751 | 634,615 | 22 | 3 |
| 2021-2022 | 2024-08-31 | 111,243 | 65,340 | 176,584 | 18 | 2 |
| 2022-2023 | 2024-08-31 | 173,017 | 124,852 | 297,869 | 13 | 3 |
| 2023-2024 | 2024-08-31 | 333,676 | 243,831 | 577,508 | 28 | 9 |
| 2024-2025 | 2024-08-31 | 7,082 | 22,902 | 29,984 | 5 | 4 |
| Grand Total | | 2,312,017 | 880,057 | 3,192,073 | 201 | 25 |

| DASHBOARD RE | PORT | | | | San | Gorgonio | Memorial | Hospital |
|-------------------------|----------|-------------------------------|--|------------|---------|-----------|----------------|----------------|
| Fiscal Year Basis: July | | | | | | | Data as | s of 8/31/2024 |
| | | | | | | Reporting | Period 8/1/202 | 24 - 8/31/2024 |
| TOP TEN CLAIMS | | | | | | | | |
| | | | | | | Total | Total | Total |
| Claim Number | Claimant | Department | Cause | DOI | Status | Paid | Reserves | Incurred |
| 20805905 | | Surgical Services | Fall, Slip or Trip Injury | 2020-08-04 | Open | 270,264 | 101,665 | 371,928 |
| 16000811 | | Environmental Services | Fall, Slip or Trip Injury | 2016-05-31 | Open | 173,385 | 47,840 | 221,225 |
| 16000026 | | Obstetrics | Fall, Slip or Trip Injury | 2016-01-05 | Open | 138,013 | 62,541 | 200,553 |
| 23001495 | | Laboratory | Fall, Slip or Trip Injury | 2023-07-11 | Open | 138,040 | 6,897 | 144,937 |
| 21000657 | | Environmental Services | Fall, Slip or Trip Injury | 2021-03-16 | Re-Open | 45,256 | 79,404 | 124,661 |
| 22002677 | | Medical Surgical | Strain or Injury By | 2022-11-20 | Open | 61,030 | 38,278 | 99,308 |
| 16001005 | | Medical Surgical | Burn or Scald - Heat or Cold Exposures - | 2016-07-21 | Closed | 98,814 | - | 98,814 |
| 23001964 | | Obstetrics | Fall, Slip or Trip Injury | 2023-09-03 | Open | 61,049 | 35,022 | 96,071 |
| 16000233 | | Environmental Services | Strain or Injury By | 2016-02-20 | Closed | 93,934 | - | 93,934 |
| 16000357 | | Medical Surgical | Struck or Injured By | 2016-03-16 | Closed | 82,643 | - | 82,643 |

| FREQUENCY BY DEPARTMENT | | | | | SEVERITY BY DEPARTMENT | | | | |
|--|-------|--------|-----------|------------|---------------------------------------|-------|--------|-----------|------------|
| | Claim | % of | Total | % of Total | | Claim | % of | Total | % of Total |
| Department | Count | Claims | Incurred | Incurred | Department | Count | Claims | Incurred | Incurred |
| Medical Surgical | 39 | 19.40% | 752,096 | 23.56% | Environmental Services | 36 | 17.91% | 754,901 | 23.65% |
| Environmental Services | 36 | 17.91% | 754,901 | 23.65% | Medical Surgical | 39 | 19.40% | 752,096 | 23.56% |
| Emergency Department | 27 | 13.43% | 137,060 | 4.29% | Surgical Services | 8 | 3.98% | 412,813 | 12.93% |
| Dietary | 20 | 9.95% | 21,506 | 0.67% | Obstetrics | 6 | 2.99% | 353,923 | 11.09% |
| Laboratory | 10 | 4.98% | 221,028 | 6.92% | Laboratory | 10 | 4.98% | 221,028 | 6.92% |
| Intensive Care Unit (ICU) | 8 | 3.98% | 59,995 | 1.88% | Emergency Department | 27 | 13.43% | 137,060 | 4.29% |
| Surgical Services | 8 | 3.98% | 412,813 | 12.93% | Nursing Administration | 5 | 2.49% | 135,145 | 4.23% |
| Medical Staff | 6 | 2.99% | 64,218 | 2.01% | CT/Echotechnology | 2 | 1.00% | 64,766 | 2.03% |
| Obstetrics | 6 | 2.99% | 353,923 | 11.09% | Medical Staff | 6 | 2.99% | 64,218 | 2.01% |
| Nursing Administration | 5 | 2.49% | 135,145 | 4.23% | Intensive Care Unit (ICU) | 8 | 3.98% | 59,995 | 1.88% |
| | | | | | | | | | |
| | | | | | | | | | |
| FREQUENCY BY CAUSE | | | | | SEVERITY BY CAUSE | | | | |
| | Claim | % of | Total | % of Total | | Claim | % of | Total | % of Total |
| Cause | Count | Claims | Incurred | Incurred | Cause | Count | Claims | Incurred | Incurred |
| Strain or Injury By | 66 | 32.84% | 798,933 | 25.03% | Fall, Slip or Trip Injury | 33 | 16.42% | 1,676,252 | 52.51% |
| Fall, Slip or Trip Injury | 33 | 16.42% | 1,676,252 | 52.51% | Strain or Injury By | 66 | 32.84% | 798,933 | 25.03% |
| Struck or Injured By | 24 | 11.94% | 194,600 | 6.10% | Struck or Injured By | 24 | 11.94% | 194,600 | 6.10% |
| Burn or Scald - Heat or Cold Exposures - Contact | 21 | 10.45% | 131,744 | 4.13% | Miscellaneous Causes | 9 | 4.48% | 163,233 | 5.11% |
| Cut, Puncture, Scrape Injured by | 18 | 8.96% | 76,887 | 2.41% | Burn or Scald - Heat or Cold Exposure | 21 | 10.45% | 131,744 | 4.13% |
| Exposure | 13 | 6.47% | 62,327 | 1.95% | Cut, Puncture, Scrape Injured by | 18 | 8.96% | 76,887 | 2.41% |
| Caught In, Under or Between | 12 | 5.97% | 9,997 | 0.31% | Exposure | 13 | 6.47% | 62,327 | 1.95% |
| Miscellaneous Causes | 9 | 4.48% | 163,233 | 5.11% | Striking Against or Stepping on | 3 | 1.49% | 46,967 | 1.47% |
| Striking Against or Stepping on | 3 | 1.49% | 46,967 | 1.47% | Motor Vehicle | 2 | 1.00% | 31,133 | 0.98% |
| Motor Vehicle | 2 | 1.00% | 31,133 | 0.98% | Caught In, Under or Between | 12 | 5.97% | 9,997 | 0.31% |

| Open Claim | ns | | | | | San Gor | gonio Memori | al Hospital | | | |
|--------------------|-----------|------------|---------------|------------------|-------------------------|---------------|------------------------|------------------|-------------|-----------|-----------|
| Fiscal Year Basis: | : July | | | | | | Data | as of 8/31/2024 | | | |
| | | | | • | | | Reporting Period 8/1/. | 2024 - 8/31/2024 | | | |
| | | | | | | | | | | | |
| | | | | | | | Values | | | | |
| Loss Date | 🕂 Claim # | 🝷 Status 🖵 | Claimant Name | ClaimantTypeDesc | InjuryCauseGrou | Litigated (1= | Count | Paid | Outstanding | Incurred | Lost Time |
| 2015-08-20 | 15001161 | Re-Open | | Future Medical | Strain or Injury By | | 0 1 | 27,087 | 37,679 | 64,766 | 0 |
| 2016-01-05 | 16000026 | Open | | Future Medical | Fall, Slip or Trip Inju | | 1 1 | 138,013 | 62,541 | 200,553 | 749 |
| 2016-05-31 | 16000811 | Open | | Future Medical | Fall, Slip or Trip Inju | | 1 1 | 173,385 | 47,840 | 221,225 | 730 |
| 2019-02-11 | 19000235 | Open | | Future Medical | Fall, Slip or Trip Inju | | 0 1 | 25,836 | 48,320 | 74,157 | 0 |
| 2020-08-04 | 20805905 | Open | | Indemnity | Fall, Slip or Trip Inju | | 1 1 | 270,264 | 101,665 | 371,928 | 728 |
| 2021-03-16 | 21000657 | Re-Open | | Indemnity | Fall, Slip or Trip Inju | | 1 1 | 45,256 | 79,404 | 124,661 | 201 |
| 2021-04-30 | 21001003 | Open | | Indemnity | Strain or Injury By | | 0 1 | 1,439 | 45,682 | 47,121 | 0 |
| 2021-08-13 | 21001795 | Open | | Future Medical | Strain or Injury By | | 0 1 | 33,280 | 40,127 | 73,407 | 70 |
| 2022-01-23 | 22000651 | Re-Open | | Future Medical | Fall, Slip or Trip Inju | | 0 1 | 31,827 | 25,213 | 57,040 | 106 |
| 2022-11-20 | 22002677 | Open | | Indemnity | Strain or Injury By | | 0 1 | 61,030 | 38,278 | 99,308 | 200 |
| 2022-12-02 | 22002737 | Open | | Indemnity | Strain or Injury By | (| 0 1 | 4,562 | 47,252 | 51,814 | 11 |
| 2023-03-07 | 23000477 | Open | | Future Medical | Fall, Slip or Trip Inju | | 0 1 | 36,780 | 39,321 | 76,101 | 125 |
| 2023-07-11 | 23001495 | Open | | Indemnity | Fall, Slip or Trip Inju | | 1 1 | 138,040 | 6,897 | 144,937 | 112 |
| 2023-09-03 | 23001964 | Open | | Future Medical | Fall, Slip or Trip Inju | | 0 1 | 61,049 | 35,022 | 96,071 | 154 |
| 2024-01-01 | 24001214 | Open | | Indemnity | Struck or Injured By | (| 0 1 | 12 | 12,988 | 13,000 | 0 |
| 2024-01-09 | 23003107 | Open | | Future Medical | Strain or Injury By | (| 0 1 | 7,025 | 33,368 | 40,393 | 22 |
| 2024-01-11 | 24000701 | Open | | Indemnity | Miscellaneous Cause | | 1 1 | 5,072 | 44,428 | 49,500 | 0 |
| 2024-02-23 | 24000340 | Open | | Indemnity | Fall, Slip or Trip Inju | | 0 1 | 31,449 | 27,847 | 59,297 | 100 |
| 2024-04-01 | 24000719 | Open | | Indemnity | Fall, Slip or Trip Inju | | 1 1 | 5,172 | 48,448 | 53,621 | 14 |
| 2024-04-08 | 24000851 | Open | | Indemnity | Striking Against or St | | 0 1 | 10,998 | 34,833 | 45,830 | 50 |
| 2024-06-24 | 24001902 | Open | | Indemnity | Strain or Injury By | (| 0 1 | - | - | - | 0 |
| 2024-07-22 | 24001567 | Open | | Indemnity | Strain or Injury By | (| 0 1 | 6,832 | 14,002 | 20,834 | 22 |
| 2024-07-28 | 24001604 | Open | | Indemnity | Burn or Scald - Heat | | 0 1 | - | 150 | 150 | 0 |
| 2024-08-05 | 24001690 | Open | | Medical | Cut, Puncture, Scrap | (| 0 1 | 250 | 3,250 | 3,500 | 0 |
| 2024-08-22 | 24001856 | Open | | Indemnity | Fall, Slip or Trip Inju | | 0 1 | - | 5,500 | 5,500 | 0 |
| Grand Total | | | | | | | 25 | 1,114,659 | 880,057 | 1,994,715 | 3,394 |

TAB G

► Allíant

San Gorgonio Memorial Hospital

2025 Executive Overview & Renewal Results

August 28, 2024

2025 Renewal Results

| Coverage | Renewal Outcome |
|-------------------------------|--|
| Medical - Anthem | Anthem's best and final renewal: +3.5% or +\$179K for all medical plans \$25,000 wellness fund included 2nd year adjustable-rate cap based on medical loss ratio Negotiated renewal resulted in \$545K in annual savings Initial proposed overall renewal was +14.5% or +\$718K The HMO plan received +14.4% (experience rated) and the PPO plans received +16.0% (non-experience rated) Anthem's initial proposal included high administrative expenses and trends (13.09% medical, 13.54% pharmacy) Anthem provided a negotiated revised renewal of +5.0% or +\$247K Alliant underwriters prepared markup of Anthem's renewal using historical claims data, projected trend (7.25% medical, 10.5% pharmacy), pooling charges and capitation to get to a modified rate action between: +4.0% to +6.0% |
| Dental – United | Conducted PRISM marketing and received competitive proposal from Anthem for overall increase of +0.9% or +\$46K Alliant leveraged PRISM proposal to improve Anthem's best and final pricing Dental – under rate guarantee, +0% or +\$0 |
| Concordia | 2 Year Rate Guarantee until 12/31/2025 Conducted marketing and received competitive proposals from Delta Dental (+4.6%) & Ameritas (-3.3%) |
| Vision - VSP | Vision – under rate guarantee, +0% or +\$0 3 Year Rate Guarantee until 12/31/2026 |
| Life & Disability - Anthem | Basic Life – under rate guarantee, +0% or +\$0 2 Year Rate Guarantee until 12/31/2025 Conducted PRISM marketing and received competitive proposal from Lincoln Financial Long-Term Disability – under rate guarantee , +0% or +\$0 2 Year Rate Guarantee until 12/31/2025 Conducted PRISM marketing and received competitive proposal from Lincoln Financial |
| EAP – Concern | EAP is in a rate guarantee through 6/2026 4 |

2025 Renewal Financial Overview

| I % A | Total |
|--------------------------------|--|
| I % A | |
| Ι %Δ | |
| | PEPY |
| | |
| | 1 |
| 2.2% | \$13,980 |
| | |
| -23.7% | \$13,869 |
| | |
| -23.8% | \$14,574 |
| | |
| | \$365 |
| 1 | |
| | \$978 |
| 0.0% | \$127 |
| ee | |
| 0.0% | \$120 |
| | \$24 |
| 0.0 % | φ 2 4 |
| 2 | |
| | |
| 0.9% | |
| ant ant ant ,27 99 | 2.2% -23.7% -23.8% antee 0.0% antee 0.0% antee 0.0% antee 0.0% antee 0.0% antee 9.0% |

2025 Renewal Decision

*Anthem: Renewal Wellness Budget- Annual credit in the amount of \$25,000.00 will be applied for the purchase of services provided from Anthem, or an outside vendor through December 31, 2025. All applicable invoices must be submitted prior to December 10, 2025. Funds will be forfeited if not used by December 31, 2025.

Note: The PRISM proposal does not include a wellness credit.

2025 Contributions Scenarios – Part I (Pending Decision)

| | | | | | | | Opti | on 1 | | | | Opti | on 2 | | |
|--------------------------------|-----------|-------------------|-------------------|-------------------|--------------|-------------------|-------------------|-------------------|--------------|---------------|-----------------------|-------------------|-------------------|--------------|----------|
| | | | 2024 Curre | nt | | 2025 | Negotiated Re | newal - EE \$ S | Same | | 202 | 5 Negotiated Re | enewal - ER \$ | Same | |
| Employee Contributions | | | Monthly Contrib | outions | | | Monthly Co | ntributions | | | Monthly Contributions | | | | |
| | | Total | ER Cost | EE Cost | EE % | Tota | ER Cost | EE Cost | EE % | \$∆ | Total | ER Cost | EE Cost | EE % | \$∆ |
| Anthem HMO Full Time | Lives | | | | | | | | | | | | | | |
| EE Only | 130 | \$574.48 | \$511.06 | \$63.42 | 11.0% | \$594.58 | \$531.16 | \$63.42 | 10.7% | \$0.00 | \$594.58 | \$511.06 | \$83.52 | 14.0% | \$20.10 |
| EE + 1 | 68 | \$1,204.03 | \$1,071.09 | \$132.94 | 11.0% | \$1,246.17 | \$1,113.23 | \$132.94 | 10.7% | \$0.00 | \$1,246.17 | \$1,071.09 | \$175.08 | 14.0% | \$42.14 |
| EE + Family | 111 | <u>\$1,719.10</u> | \$1,529.27 | \$189.83 | 11.0% | \$1,779.27 | \$1,589.44 | \$189.83 | 10.7% | \$0.00 | \$1,779.27 | \$1,529.27 | \$250.00 | 14.1% | \$60.17 |
| Annual Premium | 309 | \$4,168,518 | \$3,708,251 | \$460,268 | 11.0% | \$4,314,407 | \$3,854,139 | \$460,268 | 10.7% | | \$4,314,407 | \$3,708,251 | \$606,156 | 14.0% | |
| Anthem HMO Part Time | | | | | | | | | | | | | | | |
| EE Only | 12 | \$574.48 | \$489.18 | \$85.30 | 14.8% | \$594.58 | \$509.28 | \$85.30 | 14.3% | \$0.00 | \$594.58 | \$489.18 | \$105.40 | 17.7% | \$20.10 |
| EE + 1 | 5 | \$1,204.03 | \$1,025.24 | \$178.79 | 14.8% | \$1,246.17 | \$1,067.38 | \$178.79 | 14.3% | \$0.00 | \$1,246.17 | \$1,025.24 | \$220.93 | 17.7% | \$42.14 |
| EE + Family | <u>16</u> | \$1,719,10 | \$1,463,84 | \$255.26 | 14.8% | \$1,779,27 | \$1,524,01 | \$255.26 | 14.3% | \$0.00 | \$1,779.27 | \$1,463,84 | \$315.43 | 17.7% | \$60.17 |
| Annual Premium | 33 | \$485,034 | \$413,014 | \$72,021 | 14.8% | \$502,010 | \$429,989 | \$72,021 | 14.3% | | \$502,010 | \$413,014 | \$88,996 | 17.7% | |
| Anthem Classic PPO Full Time | | | | | | | | | | | | | | | |
| EE Only | 6 | \$1.050.82 | \$625.20 | \$425.62 | 40.5% | \$1,087.59 | \$661.97 | \$425.62 | 39.1% | \$0.00 | \$1,087.59 | \$625.20 | \$462.39 | 42.5% | \$36.77 |
| EE + 1 | 1 | \$2,204.00 | \$1,310.46 | \$893.54 | 40.5% | \$2,281.14 | \$1.387.60 | \$893.54 | | \$0.00 | \$2,281.14 | \$1,310.46 | \$970.68 | 42.6% | \$77.14 |
| EE + Family | <u>o</u> | \$3,147,53 | \$1,871.18 | \$1,276,35 | 40.6% | \$3,257.69 | \$1,981.34 | \$1,276.35 | | \$0.00 | \$3,257.69 | \$1,871.18 | \$1,386,51 | 42.6% | \$110.16 |
| Annual Premium | 7 | \$102,107 | \$60,740 | \$41,367 | 40.5% | \$105,680 | \$64,313 | \$41,367 | <u>39.1%</u> | \$0.00 | \$105,680 | \$60,740 | \$44,941 | 42.5% | \$110.10 |
| | | \$102,107 | 400,710 | \$11,001 | 40.0 % | \$100,000 | φο 1,010 | \$11,007 | 00.170 | | \$100,000 | \$00,140 | φτηστη | 42.070 | |
| Anthem Classic PPO Part Time | | | | | | | | | | | | | | | |
| EE Only | 1 | \$1,050.82 | \$601.34 | \$449.48 | 42.8% | \$1,087.59 | \$638.11 | \$449.48 | 41.3% | \$0.00 | \$1,087.59 | \$601.34 | \$486.25 | 44.7% | \$36.77 |
| EE + 1 | 0 | \$2,204.00 | \$1,260.45 | \$943.55 | 42.8% | \$2,281.14 | \$1,337.59 | \$943.55 | 41.4% | \$0.00 | \$2,281.14 | \$1,260.45 | \$1,020.69 | 44.7% | \$77.14 |
| EE + Family | 1 | <u>\$3,147.53</u> | <u>\$1,799.75</u> | <u>\$1,347.78</u> | <u>42.8%</u> | <u>\$3,257.69</u> | <u>\$1,909.91</u> | <u>\$1,347.78</u> | <u>41.4%</u> | \$0.00 | <u>\$3,257.69</u> | <u>\$1,799.75</u> | <u>\$1,457.94</u> | <u>44.8%</u> | \$110.16 |
| Annual Premium | 2 | \$50,380 | \$28,813 | \$21,567 | 42.8% | \$52,143 | \$30,576 | \$21,567 | 41.4% | | \$52,143 | \$28,813 | \$23,330 | 44.7% | |
| Anthem Solutions PPO Full Time | | | | | | | | | | | | | | | |
| EE Only | 2 | \$847.36 | \$606.25 | \$241.11 | 28.5% | \$877.02 | \$635,91 | \$241.11 | 27.5% | \$0.00 | \$877.02 | \$606.25 | \$270.77 | 30.9% | \$29.66 |
| EE + 1 | 2 | \$1,776,73 | \$1,270,68 | \$506.05 | 28.5% | \$1,838,91 | \$1,332,86 | \$506.05 | 27.5% | \$0.00 | \$1,838,91 | \$1,270.68 | \$568.23 | 30.9% | \$62.18 |
| EE + Family | 1 | \$2,537.14 | \$1,814.33 | \$722.81 | 28.5% | \$2,625.94 | \$1,903.13 | \$722.81 | | \$0.00 | \$2,625.94 | \$1,814.33 | \$811.61 | 30.9% | \$88.80 |
| Annual Premium | 5 | \$93,424 | \$66,818 | \$26,606 | 28.5% | \$96,694 | \$70,088 | \$26,606 | 27.5% | | \$96,694 | \$66,818 | \$29,875 | 30.9% | |
| Anthem Solutions PPO Part Time | | | | | | | | | | | | | | | |
| EE Only | 1 | \$847.36 | \$582.39 | \$264.97 | 31.3% | \$877.02 | \$612.05 | \$264.97 | 30.2% | \$0.00 | \$877.02 | \$582.39 | \$294.63 | 33.6% | \$29.66 |
| EE + 1 | 1 | \$1,776.73 | \$1,220.67 | \$556.06 | 31.3% | \$1,838.91 | \$1,282.85 | \$556.06 | | \$0.00 | \$1,838.91 | \$1,220.67 | \$618.24 | 33.6% | \$62.18 |
| EE + Family | 1 | \$2,537.14 | \$1,742.90 | \$794.24 | 31.3% | \$2,625,94 | \$1,831.70 | \$794.24 | | \$0.00 | \$2,625,94 | \$1,742.90 | \$883.04 | 33.6% | \$88.80 |
| Annual Premium | 3 | \$61,935 | \$42,552 | \$19,383 | 0.0% | \$64,102 | \$44,719 | \$19,383 | 30.2% | | \$64,102 | \$42,552 | \$21,551 | 33.6% | |
| MEDICAL TOTAL | 359 | \$4,961,398 | \$4,320,187 | \$641,212 | 12.9% | \$5,135,036 | \$4,493,825 | \$641,212 | 12.5% | | \$5,135,036 | \$4,320,187 | \$814,850 | 15.9% | • |
| Change from current - \$ | | | | | | \$173,638 | \$173,638 | \$0 | | | \$173,638 | \$0 | \$173,638 | | |
| Change from current - % | | | | | | 3.5% | 4.0% | 0.0% | | | 3.5% | 0.0% | 27.1% | | 6 |

6

2025 Communications Timeline

Alliant Insurance Services

Open Enrollment 11/4/24 – 11/25/24



Historical Medical Renewal History

| Plan Year | SGMH Initial Anthem Renewal | SGMH (Final Negotiated Anthem Renewal) | PRISM | Average SoCal Carrier Pooled Renewal* | PERS Choice/ Platinum PPO** |
|-----------|--------------------------------|--|-------|---|--------------------------------|
| 2021 | 0.0% | 0.0% | 5.2% | 12.1% | 12.3% |
| 2022 | 12.5% | 3.0% | -1.7% | 13.2% | 5.1% |
| 2023 | 13.0% | 2.0% | 9.1% | 12.7% | 14.5% |
| 2024 | 20.0% | 6.6% | 12.3% | 14.1% | 12.2% |
| 2025 | 14.4% | 3.5% | 4.7% | 14.1% | 9.8% |
| Average | 11.99% | 3.0% | 5.9% | 13.2% | 10.8% |

*2025 California SoCal Carrier Pooled renewal average is estimated based on carrier trends data

** PERS Choice/Platinum base on 2025 statewide preliminary renewals

2025 Medical Overview

| Line of Coverage | | A | nthem | | Ant | hem | | Anthem | | Anthem | |
|-------------------------------|--------------|-------------|--------------------|-------|--------|-------------------|------|--------------------------------|------|------------------|--------|
| | <u>Lives</u> | Current | Initial Renewal | %Δ | _ | tiated ewal | %Δ | Final Negotiated Renewal | %Δ | (PRISM) | %Δ |
| Medical HMO - Anthem | 344 | \$4,705,113 | \$5,384,038 | 14.4% | \$4,94 | 10,368 | 5.0% | \$4,869,782 | 3.5% | \$4,809,000 | 2.2% |
| Medical Classic PPO - Anthem | 7 | \$127,268 | \$147,630 | 16.0% | \$13 | 3,631 | 5.0% | \$131,721 | 3.5% | \$97,080 | -23.7% |
| Medical Solution PPO - Anthem | 6 | \$114,745 | \$133,104 | 16.0% | \$118 | 8,761 | 3.5% | \$118,761 | 3.5% | \$87,444 | -23.8% |
| TOTAL ANNUAL PREMIUM |] | \$4,947,125 | \$5,664,7 | 772 | \$5, | 192,70 | 60 | \$5,120,2 | 64 | \$4,993,5 | 524 |
| \$Δ ANNUAL %Δ ANNUAL | | | \$717,6 14.5% | | - | \$245,634 5.0% | | \$173,139 3.5% | | \$46,399 0.9% | |

This document is intended as a quick reference, not a comprehensive description. Limitations and exclusions can be found in the official plan documents. In case of any discrepancies, the official plan documents will govern.

2025 Dental Marketing Results

| | | | | | Option | 1 | Option | 2 | Optior | ı 3 |
|--------------------------|-------|-------------------|-----------|------|---------------------------|-------|--------------------------|---------|--------------------|----------|
| Line of Coverage | Lives | Current | Renewal | %Δ | Ameritas (Direct) | %Δ | Delta Dental (Direct) | %Δ | Anthem (Direct) | %Δ |
| | | In Rate Guarantee | | | LPD-200 | | Delta | | 3000A | |
| United Concordia - DHMO | 182 | \$66,472 | \$66,472 | 0.0% | \$65,846 | -0.9% | \$66,472 | 0.0% | \$66,958 | 0.7% |
| | | In Rate Guarantee | | | Ameritas DPPO | | Delta | | Anthem PPO | |
| United Concordia - DPPO | 196 | \$191,618 | \$191,618 | 0.0% | \$183,749 | -4.1% | \$203,597 | 6.3% | \$232,045 | 21.1% |
| TOTAL ANNUAL PREMIUM | | \$258,089 | \$258,08 | 39 | \$249,59 | 5 | \$270,06 | 9 | \$299,0 | 04 |
| ANNUAL DOLLAR CHANGE | | | \$0 | | -\$8,494 | 4 | \$11,980 |) | \$40,91 | 4 |
| ANNUAL PERCENTAGE CHANGE | | | 0.0% | | -3.3% | | 4.6% | | 15.9% | D |
| | | | | | 2-Year Rate Gu DPPO On | | 2-Year Rate Gua | arantee | 2-Year Rate Gu | iarantee |

Historical In-network Utilization for UCCI Dental Program:

- 2024 (year-to-date): 90% in network utilization
 - National network utilization average of 84%
- 2023: 84% in network utilization (moved to the Elite Plus Network, effective 1/1/23)
- 2022: 74% in network utilization



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TAB H

2024 HOLIDAY GIFT CARDS DISTRIBUTION Week of November 11TH, 2024

| | QUANTITY | LAST YEAR | VALUE |
|-----------|----------|-----------|----------------------|
| FULL TIME | 440 | \$100.00 | \$44,000.00 |
| PART TIME | 63 | \$75.00 | \$4,725.00 |
| Per Diem | 118 | \$15.00 | \$1,770.00 |
| TOTAL | 621 | | \$50 <i>,</i> 495.00 |

TAB I

| | Title | Policy Area | Owner | Workflow Approval |
|----|--|------------------------|-----------------------------------|------------------------------|
| | | | | Ariel Whitley for Healthcare |
| 1 | 1135 Waiver (EMTALA) - Disaster Policy | Emergency Preparedness | Hunter, Joey: Director Emergence | |
| | | | | Ariel Whitley for Healthcare |
| 2 | A Culture of Safety | Administration | Brady, Angela: Chief Nursing Exec | District Board of Directors |
| _ | | | | Ariel Whitley for Healthcare |
| 3 | Associate Breast Pumping in the Workplace | Administration | Brady, Angela: Chief Nursing Exec | District Board of Directors |
| | | | | Ariel Whitley for Healthcare |
| 4 | Associates and Providers - Disaster Policy | Emergency Preparedness | Hunter, Joey: Director Emergence | District Board of Directors |
| _ | | | | Ariel Whitley for Healthcare |
| 5 | Brain Dead Patient Accommodation | Administration | Brady, Angela: Chief Nursing Exec | District Board of Directors |
| c | | | | Ariel Whitley for Healthcare |
| 6 | Catering and Special Functions | Dietary | Hawthorne, Lakeisha: Director Fo | District Board of Directors |
| 7 | | | | Ariel Whitley for Healthcare |
| / | Civil Disturbance or Unrest - Security Policy | Security | Hunter, Joey: Director Emergency | District Board of Directors |
| 8 | | | | Ariel Whitley for Healthcare |
| 0 | Cleaning and Descaling of the Dish Machine | Dietary | Hawthorne, Lakeisha: Director Fo | District Board of Directors |
| 9 | | | | Ariel Whitley for Healthcare |
| 9 | Code Blue (Code Blue Resuscitation) | Administration | Brady, Angela: Chief Nursing Exec | |
| 10 | | | | Ariel Whitley for Healthcare |
| 10 | Code Carts – Adult and Pediatric | Administration | Brady, Angela: Chief Nursing Exec | District Board of Directors |
| 11 | | | | Ariel Whitley for Healthcare |
| | Code Gray - Combative Person Policy | Security | Hunter, Joey: Director Emergence | |
| 12 | | | | Ariel Whitley for Healthcare |
| 12 | Code Pink - Infant or Child Abduction - Security P | Security | Hunter, Joey: Director Emergence | |
| 13 | | | | Ariel Whitley for Healthcare |
| 15 | Codes (Emergency) | Administration | Brady, Angela: Chief Nursing Exec | District Board of Directors |
| 14 | Communication with the | | | |
| | Patient/Family/Representative After a Harm | | Valdez, Ana: Director of Risk and | |
| | Event | Risk | Quality Assurance | District Board of Directors |
| 15 | Death of a Patient While in Restraints or | | Valdez, Ana: Director of Risk and | |
| | Seclusion | Risk | Quality Assurance | District Board of Directors |

| | Title | Policy Area | Owner | Workflow Approval |
|----|---|------------------------|-----------------------------------|------------------------------|
| 16 | | | Hunter, Joey: Director | |
| | | | Emergency Preparedness, EOC | Ariel Whitley for Healthcare |
| | Decedent Release - Security Policy | Security | & Security | District Board of Directors |
| | | | Hunter, Joey: Director | |
| 17 | | | Emergency Preparedness, EOC | Ariel Whitley for Healthcare |
| | Diagnostic Imaging - Disaster Policy | Emergency Preparedness | & Security | District Board of Directors |
| 18 | | | Hawthorne, Lakeisha: Director | Ariel Whitley for Healthcare |
| 10 | Dietary Cash and Monthly Reporting | Dietary | Food and Nutrition | District Board of Directors |
| 19 | | | Hawthorne, Lakeisha: Director | Ariel Whitley for Healthcare |
| 19 | Dietary Department Purchasing and Receiving | Dietary | Food and Nutrition | District Board of Directors |
| | | | Hunter, Joey: Director | |
| 20 | Emergency Communication Devices - Disaster | | Emergency Preparedness, EOC | Ariel Whitley for Healthcare |
| | Policy | Emergency Preparedness | & Security | District Board of Directors |
| | | | Hunter, Joey: Director | |
| 21 | | | Emergency Preparedness, EOC | Ariel Whitley for Healthcare |
| | Emergency Department - Disaster Policy | Emergency Preparedness | & Security | District Board of Directors |
| | | | Hunter, Joey: Director | |
| 22 | | | Emergency Preparedness, EOC | Ariel Whitley for Healthcare |
| | Engineering Department - Disaster Policy | Emergency Preparedness | & Security | District Board of Directors |
| 23 | | | Valdez, Ana: Director of Risk and | |
| 20 | Equipment Safety Incidences | Risk | Quality Assurance | District Board of Directors |
| 24 | | | Sanchez, Salvador: Director of | Ariel Whitley for Healthcare |
| 24 | Extension Cords and Multi Plug Cords | Facilities | Engineering | District Board of Directors |
| 25 | | | Valdez, Ana: Director of Risk and | Ariel Whitley for Healthcare |
| 25 | Incident Reports | Risk | Quality Assurance | District Board of Directors |
| | | | Hunter, Joey: Director | |
| 26 | Intensive Care Unit/Definitive Observation Unit - | | Emergency Preparedness, EOC | Ariel Whitley for Healthcare |
| | Disaster Policy | Emergency Preparedness | & Security | District Board of Directors |
| 27 | | | Hawthorne, Lakeisha: Director | Ariel Whitley for Healthcare |
| | Internal Cooking Temperatures | Dietary | Food and Nutrition | District Board of Directors |

| | Title | Policy Area | Owner | Workflow Approval |
|----|---|------------------------|---|---|
| 28 | | | Hunter, Joey: Director Emergency Preparedness, EOC | Ariel Whitley for Healthcare |
| | Laboratory Services - Disaster Policy | Emergency Preparedness | & Security | District Board of Directors |
| 29 | Leftovers-Usage and Storage | Dietary | Hawthorne, Lakeisha: Director Food and Nutrition | Ariel Whitley for Healthcare District Board of Directors |
| 30 | Materials Management - Disaster Policy | Emergency Preparedness | Hunter, Joey: Director Emergency Preparedness, EOC & Security | Ariel Whitley for Healthcare District Board of Directors |
| 31 | Maternal-Child Health/Obstetrics - Disaster Policy | Emergency Preparedness | Hunter, Joey: Director Emergency Preparedness, EOC & Security | Ariel Whitley for Healthcare District Board of Directors |
| 32 | Medical Surgical Unit - Disaster Policy | Emergency Preparedness | Hunter, Joey: Director Emergency Preparedness, EOC & Security | Ariel Whitley for Healthcare District Board of Directors |
| 33 | Patient Access Services - Disaster Response Policy | Emergency Preparedness | Hunter, Joey: Director Emergency Preparedness, EOC & Security | Ariel Whitley for Healthcare District Board of Directors |
| 34 | Patient Surge - Disaster Policy | Emergency Preparedness | Hunter, Joey: Director Emergency Preparedness, EOC & Security | Ariel Whitley for Healthcare District Board of Directors |
| 35 | Pharmacy - Disaster Policy | Emergency Preparedness | Hunter, Joey: Director Emergency Preparedness, EOC & Security | Ariel Whitley for Healthcare District Board of Directors |
| 36 | Preventative Maintenance of Ice and Water Dispensers | Facilities | Sanchez, Salvador: Director of Engineering | Ariel Whitley for Healthcare District Board of Directors |
| 37 | Refrigerated and Frozen Storage-Dietary | Dietary | Hawthorne, Lakeisha: Director Food and Nutrition | Ariel Whitley for Healthcare District Board of Directors |
| 38 | Regulatory Guidelines for Maintenance and Equipment | Facilities | Sanchez, Salvador: Director of Engineering | Ariel Whitley for Healthcare District Board of Directors |
| 39 | Respiratory Care Services- Disaster Policy | Emergency Preparedness | Hunter, Joey: Director Emergency Preparedness, EOC & Security | Ariel Whitley for Healthcare District Board of Directors |

| | Title | Policy Area | Owner | Workflow Approval |
|----|---------------------------------------|------------------------|--------------------------------|------------------------------|
| 40 | | | Hunter, Joey: Director | |
| | | | Emergency Preparedness, EOC | Ariel Whitley for Healthcare |
| | Security Department - Disaster Policy | Emergency Preparedness | & Security | District Board of Directors |
| 41 | | | Hunter, Joey: Director | |
| | Security Department Dress Code and | | Emergency Preparedness, EOC | Ariel Whitley for Healthcare |
| | Equipment | Security | & Security | District Board of Directors |
| 42 | | | Hawthorne, Lakeisha: Director | Ariel Whitley for Healthcare |
| | Tray Line Procedure | Dietary | Food and Nutrition | District Board of Directors |
| 43 | | | Sanchez, Salvador: Director of | Ariel Whitley for Healthcare |
| | Utilities Management Plan 2024-2025 | Facilities | Engineering | District Board of Directors |
| 44 | | | Hawthorne, Lakeisha: Director | Ariel Whitley for Healthcare |
| | Visitors in the Dietary Department | Dietary | Food and Nutrition | District Board of Directors |
| 45 | | | Hawthorne, Lakeisha: Director | Ariel Whitley for Healthcare |
| | Wiping Cloths/Red & Yellow Buckets | Dietary | Food and Nutrition | District Board of Directors |

TAB J

