

AGENDA

REGULAR MEETING OF THE BOARD OF DIRECTORS Tuesday, November 5, 2024 – 4:00 PM

Modular C Classroom 600 N. Highland Springs Avenue, Banning, CA 92220

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the Administration Office at (951) 769-2160. Notification 48 hours prior to the meeting will enable the Hospital to make reasonable arrangement to ensure accessibility to this meeting. [28 CFR 35.02-35.104 ADA Title II].

TAB

I. Call to Order

S. DiBiasi, Chair

II. Public Comment

A five-minute limitation shall apply to each member of the public who wishes to address the Hospital Board of Directors on any matter under the subject jurisdiction of the Board. A thirty-minute time limit is placed on this section. No member of the public shall be permitted to "share" his/her five minutes with any other member of the public. (Usually, any items received under this heading are referred to staff for future study, research, completion and/or future Board Action.) (PLEASE STATE YOUR NAME AND ADDRESS FOR THE RECORD.)

On behalf of the Hospital Board of Directors, we want you to know that the Board acknowledges the comments or concerns that you direct to this Board. While the Board may wish to occasionally respond immediately to questions or comments if appropriate, they often will instruct the Hospital CEO, or other Hospital Executive personnel, to do further research and report back to the Board prior to responding to any issues raised. If you have specific questions, you will receive a response either at the meeting or shortly thereafter. The Board wants to ensure that it is fully informed before responding, and so if your questions are not addressed during the meeting, this does not indicate a lack of interest on the Board's part; a response will be forthcoming.

OLD BUSINESS

III.	 *Proposed Action - Approve Minutes October 1, 2024, Regular Meeting 	S. DiBiasi	Α
NEW	BUSINESS		
IV.	Hospital Board Chair Monthly Report	S. DiBiasi	verbal
V.	CEO Monthly Report	S. Barron	verbal

VI.	November, December, & January Board/Committee Meeting Calendars	S. DiBiasi	В
VII.	* Proposed Action – Approve 2025 Meeting Dates • ROLL CALL	S. DiBiasi	С
VIII.	Committee Reports:		
	 Finance Committee October 29, 2024, regular meeting minutes * Proposed Action – Approve September 2024 Financial State ROLL CALL 	S. DiBiasi/ D. Heckathorne atement (Unaudite	
IX.	P4P Q1 2024 Report – Informational	A. Brady	Е
X.	Patient Care Services Report	A. Brady	F
XI.	Chief of Staff Report – Recommendations of the Medical Executive Committee – Informational	S. Khalil, M.D. Chief of Staff	G
XII.	* Proposed Action – Recommend Approval to the Healthcare District Board of Policies and Procedures • ROLL CALL	Staff	Н
XIII.	Community Benefit events/Announcements/ and newspaper articles	S. DiBiasi	Ι
GENE	RAL TOPIC		
XIV.	The Role of the Board in Medical Staff Credentialing – Video Presentation		Video
***	ITEMS FOR DISCUSSION/APPROVAL IN CLOSED SESSION	S. DiBiasi	
	Proposed Action - Recommend approval to Healthcare District Board - Medica (Health & Safety Code §32155; and Evidence Code §1157)	al Staff Credentiali	ing
	Conference with legal counsel – Pending litigation (Government Code § 5495) San Gorgonio Memorial Hospital vs. San Gorgonio Memorial Hospital (Case 1		
۶	Conference with Legal Counsel - Potential Litigation (Gov. Code section 5495	6.9(d)(2)): 1 matte	er
>	Receive Performance Improvement Committee Report (Health & Safety Code §32155)		
>	Receive Quarterly Security/Safety/ and Emergency Preparedness Report (Health & Safety Code §32155)		
≻	Receive Quarterly Corporate Compliance Report		

 Receive Quarterly Corporate Compliance Report (Health & Safety Code §32155)

XV. ADJOURN TO THE JOINT CLOSED SESSION OF THE HOSPITAL BOARD AND HEALTHCARE DISTRICT BOARD

* The Board will convene to the Open Session portion of the meeting approximately 2 minutes after the conclusion of Closed Session.

RECONVENE TO OPEN SESSION

*** **REPORT ON ACTIONS TAKEN DURING CLOSED SESSION** S. DiBiasi

XVI. Future Agenda Items

XVII. ADJOURN

*Action Required

S. DiBiasi

In accordance with The Brown Act, *Section 54957.5*, all public records relating to an agenda item on this agenda are available for public inspection at the time the document is distributed to all, or a majority of all, members of the Board. Such records shall be available at the Hospital Administration office located at 600 N. Highland Springs Avenue, Banning, CA 92220 during regular business hours, Monday through Friday, 8:00 am - 4:30 pm.

I certify that on November 1, 2024, I posted a copy of the foregoing agenda near the regular meeting place of the Board of Directors of San Gorgonio Memorial Hospital, and on the San Gorgonio Memorial Hospital website, said time being at least 72 hours in advance of the regular meeting of the Board of Directors (Government Code Section 54954.2).

Executed at Banning, California, on November 1, 2024

ariel Whitley

Ariel Whitley, Executive Assistant

TAB A

REGULAR MEETING OF THE SAN GORGONIO MEMORIAL HOSPITAL BOARD OF DIRECTORS

October 1, 2024

The regular meeting of the San Gorgonio Memorial Hospital Board of Directors was held on Tuesday, October 1, 2024, in Modular C meeting room, 600 N. Highland Springs Avenue, Banning, California.

Members Present:	Susan DiBiasi (Chair), Perry Goldstein, Shannon McDougall, Ron Rader, Steve Rutledge, Randal Stevens, Lanny Swerdlow
Members Absent:	Darrell Petersen, Dennis Tankersley
Required Staff:	Steve Barron (CEO), Raffi Sahagian, MD (Chief of Staff), Angie Brady (CNE), John Peleuses (VP Ancillary and Support Services), Ariel Whitley (EA/Director of Comp. and Privacy), Annah Karam (CHRO), Sal Sanchez (Facilities Director)

AGENDA ITEM		ACTION / FOLLOW-UP
Call To Order	Chair, Susan DiBiasi, called the meeting to order at 4:02 pm.	
Public Comment	No public comment.	
OLD BUSINESS		
Proposed Action - Approve Minutes	Chair, Susan DiBiasi, asked for any changes or corrections to the minutes of the September 3, 2024, regular meeting.	The minutes of the September 3, 2024, regular meeting will
September 3, 2024, regular meeting.	There we none.	stand correct as presented.
NEW BUSINESS		
Hospital Board Chair Monthly Report	Chair DiBiasi reported that the health check with Altera went well. We will be getting a lengthy report regarding areas of improvement.	
CEO Monthly Report	Steve Barron, CEO, provided an informational article about Proposition 35. He also reported that the Healthcare Districts Family and Women's Clinic is well underway.	
October, November, & December Board/Committee meeting calendars	Calendars for October, November, and December were included on the board tablets.	
Quarterly Construction Update	John Peleuses, Vice President of Ancillary and Support Services, gave a detailed report about current construction projects and the status of each.	

AGENDA ITEM					ACTION /
~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~					FOLLOW-UP
COMMITTEE REPOR	RTS:				
Finance Committee Proposed Action – Approve August 2024 Financial Statement (Unaudited).	2024 Financial Rep	ort which was i ttee's Septembe rd tablet.	included on the boa er 24, 2024, meetin	hary of the August rd tablet. A copy of g minutes were also	M.S.C., (Rutledge/Rader), the SGMH Board of Directors approved the August 2024 Financial Statement
	DiBiasi	Yes	Goldstein	Yes	as presented.
	McDougall	Yes	Petersen	Absent	
	Rader	Yes	Rutledge	Yes	
	Stevens	Yes	Swerdlow	Yes	
	Tankersley	Absent	Motion carried.		
Human Resources Committee	Human Resources minutes were also in	Committee's S ncluded on the	September 18, 202 board tablets.	onal. A copy of the 4, regular meeting	
Proposed Action – Approve the 2024/2025 Associates Health Plan Benefits	Annah Karam, CH package as included <b>BOARD MEMBE</b>	l in the commit	tee packet.	ealth Plan Benefits	M.S.C., (McDougall/Rader), the SGMH Board of Directors approved the 2024/2025
	DiBiasi	Associates Health			
	McDougall	Absent	Plan Benefits as		
	Rader	Yes	Rutledge	Yes	presented.
	Stevens	Yes	Swerdlow	Yes	
	Tankersley	Absent	Motion carried.		
Proposed Action – Approve the Associate Holiday Gift Cards	Annah Karam rep holiday gift cards. S BOARD MEMBE	M.S.C., (Swerdlow/ McDougall), the SGMH Board of Directors approved the Associate Holiday			
	DiBiasi	Yes	Goldstein	Yes	Gift Cards as
	McDougall	Yes	Petersen	Absent	presented.
	Rader	Yes Yes	Rutledge Swerdlow	Yes Yes	
	Stevens				
	Tankersley	Absent	Motion carried.		
Proposed Action –	There were fifty (50 approval to the Hea	d for recommended	M.S.C., (Rader/Swerdlow), the SGMH Board of		
Recommend Approval to the Healthcare District Board of Policies and	BOARD MEMBE	R ROLL CAL	L:		Directors voted to
to the Healthcare District Board of	BOARD MEMBE	R ROLL CAL	L: Goldstein	Yes	
to the Healthcare District Board of Policies and		1		Yes Absent	Directors voted to recommend approval

AGENDA ITEM					ACTION /
		FOLLOW-UP			
	Stevens	Yes	Yes	procedures as	
	Tankersley	Absent	Motion carried.		submitted.
Chief of Staff Report	There was no for	mal report. Ho	wever, the Chief	of Staff provided	
	correspondence. The	e correspondenc	e was received and	is on file.	
Recommendations of					
the Medical Executive					
Committee –					
Informational					
Community Benefit	Miscellaneous infor	mation was incl	uded on the board ta	iblets.	
events/Announcement					
s/and newspaper					
articles					
Adjourn to Closed	Chair, DiBiasi repo			d discussed and/or	
Session	acted upon during C	losed Session w	fill be:		
	> Recommend	approval to the I	Healthcare District H	Roard – Medical	
	Staff Crede		Teatheare District I	Joard Medical	
		•	Safety/Utility Mana	gement Report	
		5	5		
	The meeting adjourn				
Reconvene to Open	The meeting adjourn	ned from closed	session at 5:42 pm.		
Session					
	Chair DiBiasi repor		ons taken/information	on received during	
	the Closed Session a	as follows:			
	> Recommende	a annroval to th	e Healthcare Distric	t Roard _ Medical	
		<b>.</b> .	exception to one ph		
	disclosed to				
	<ul> <li>Received Qua</li> </ul>				
		<b>.</b>			
Future Agenda Items	None				
Adjourn	The meeting was ad	journed at 5:44	pm.		

In accordance with The Brown Act, *Section 54957.5*, all reports and handouts discussed during this Open Session meeting are public records and are available for public inspection. These reports and/or handouts are available for review at the Hospital Administration office located at 600 N. Highland Springs Avenue, Banning, CA 92220 during regular business hours. Monday through Friday, 8:00 am - 4:30 pm.

Respectfully submitted by Ariel Whitley, Executive Assistant

TAB B



# November 2024

## Board of Directors Calendar

Sun	Mon	Tue	Wed	Thu	Fri	Sat
					1	2
3 Daylight Savings Time ends.	4	5 4:00 pm Hospital Board Meeting 6:00 pm Healthcare District Board Meeting	6	7	8 Beaumont Chamber Breakfast @7:30 AM	9
10	11	12	13	14	15	16
17	18	19	20 5:00 Measure H Mtg 5:15 Measure A Mtg Banning Chamber Breakfast @7AM	21	22	23
24	25	26 9:00 am Finance Committee	27	28 Thanksgiving Day! Administration Closed	29 Administration Closed	30

Items with * = Associate functions that Board members are invited to attend



# December 2024

## Board of Directors Calendar

Sun	Mon	Tue	Wed	Thu	Fri	Sat
1	2	3 4:00 pm Hospital Board Meeting	4	5	6	7
		6:00 pm Healthcare District Board Meeting				
8	9	10	11	12	13 Beaumont Chamber Breakfast @7:30 AM	14
15	16	17 9:00 am Finance Committee 10:00 am Executive Committee	18 Banning Chamber Breakfast @7AM	19	20	21
22	23	24 Administration Closed Christmas Eve	25 Administration Closed Christmas Day	26	27	28
29	30	31 Administration Closed New Year's Eve				



# January 2025

### Board of Directors Calendar

Sun	Mon	Tue	Wed	Thu	Fri	Sat
			1 Admin Closed—New Year's Day!	2	3	4
5	6	7 4:00 pm Hospital Board Meeting 6:00 pm Healthcare District Board Meeting	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28 9:00 am Finance Committee	29	30	31	

TAB C

#### HOSPITAL BOARD 2025 MEETING DATES FOR BOARD APPROVAL

#### Hospital Board – meeting begins at 4:00 pm

Tuesday, January 7 Tuesday, February 4 Tuesday, March 4 Tuesday, April 1 Tuesday, May 6 Tuesday, June 3 Tuesday, July 1 Tuesday, August 5 Tuesday, September 2 Tuesday, October 7 Tuesday, November 4 Tuesday, December 2

#### Executive Committee – 10:00 am

Tuesday, March 25 Tuesday, June 24 Tuesday, September 30 Tuesday, December 30

#### Finance Committee – meeting begins at 9:00 am

Tuesday, January 28 Tuesday, February 25 Tuesday, March 25 Tuesday, April 29 Tuesday, May 27 Tuesday, June 24 Tuesday, July 29 Tuesday, August 26 Tuesday, September 30 Tuesday, October 28 Tuesday, November 25 Tuesday, December 30

#### Human Resources Committee – meeting begins at 9:00 am

Wednesday, January 15, 2025 Wednesday, April 16, 2025 Wednesday, July 16, 2025 Wednesday, October 15, 2025

#### Community Planning Committee – meeting begins at 10:00 am

Wednesday, January 15, 2025 Wednesday, April 16, 2025 Wednesday, July 16, 2025 Wednesday, October 15, 2025 TAB D

#### REGULAR MEETING OF THE SAN GORGONIO MEMORIAL HOSPITAL BOARD OF DIRECTORS

#### FINANCE COMMITTEE October 29, 2024

The regular meeting of the San Gorgonio Memorial Hospital Board of Directors Finance Committee was held on Tuesday, October 29, 2024, in the Administration Boardroom, 600 N. Highland Springs Avenue, Banning, California.

Members Present: Susan DiBiasi (Chair), Darrell Petersen, Ron Rader, Steve Rutledge

Members Absent: None

<u>Required Staff</u>: Steve Barron (CEO), Daniel Heckathorne (CFO), John Peleuses (VP, Ancillary & Support Services), Ariel Whitley (Executive Assistant), Angela Brady (CNE), Annah Karam (CHRO)

AGENDA ITEM		DISC	USSION		ACTION / FOLLOW-								
					UP								
Call To Order	Susan DiBiasi cal	n.											
Public Comment	No public present												
OLD BUSINESS													
Proposed Action - Approve Minutes September 24, 2024, regular meeting	Approve Minutesthe September 24, 2024, regular meeting. There were none.September 24, 2024,												
NEW BUSINESS													
Proposed Action – Recommend Approval to Hospital Board of Directors - Monthly Financial Report (Unaudited) – September 2024	finance report as a The month of S compared to bud was a negative \$2 \$2.39M. <b>ROLL CALL:</b> DiBiasi Rader Motion carried.	informational. September resul geted negative 3.52M compared Yes Yes	ted in a negativ EBIDA of \$2.231 I to the budgeted Petersen Rutledge	ed September 2024 e \$2.65M EBIDA M. Overall Surplus negative Surplus of Yes Yes	M.S.C. (Rutledge/Rader), the SGMH Finance Committee voted to recommend approval of the Unaudited September 2024 Financial report to the Hospital Board of Directors.								
Healthcare District Quarterly Investment Report - Informational	requires quarterly s included in the												

AGENDA ITEM	DISCUSSION	ACTION / FOLLOW- UP
340B Program Overview - Informational	Steve Barron, CEO, briefly presented the 340B Program Overview as included in the committee packet.	
P4P Q1 2024 Report – Informational	Angie Brady, CNE, briefly presented the P4P Q1 2024 Report as included in the committee packet as informational.	
Future Agenda Items	Audit Presentation	
Next Meeting	The next regular Finance Committee meeting will be held on November 26, 2024 @ 9:00 am.	
Adjournment	The meeting was adjourned at 10:00 am.	

In accordance with The Brown Act, *Section 54957.5*, all reports, and handouts discussed during this Open Session meeting are public records and are available for public inspection. These reports and/or handouts are available for review at the Hospital Administration office located at 600 N. Highland Springs Avenue, Banning, CA 92220 during regular business hours, Monday through Friday, 8:00 am - 4:30 pm.

Minutes respectfully submitted by Ariel Whitley, Executive Assistant



#### SAN GORGONIO MEMORIAL HOSPITAL BANNING, CALIFORNIA

**Unaudited Financial Statements** 

for

#### THREE MONTHS ENDING SEPTEMBER 30, 2024

FY 2025

Certification Statement:

To the best of my knowledge, I certify for the hospital that the attached financial statements, except for the impact of incomplete and unbooked June 30, 2024 year end audit entries, do not contain any untrue statement of a material fact or omit to state a material fact that would make the financial statements misleading. I further certify that the financial statements present in all material respects the financial condition and results of operation of the hospital and all related organizations reported herein.

Note: Because these reports are prepared for internal users only, they do not purport to conform to the principles contained in U.S. GAAP.

Certified by: Daniel R. Heckathorne Daniel R. Heckathorne

10/22/2024

CFO

#### Profit/Loss (EBIDA) Summary (MTD) Negative and (YTD) Negative (comparisons to Budget)

**Month** - The month of September resulted in negative \$2.65M Earnings before Interest, Depreciation and Amortization (EBIDA) compared to budgeted negative EBIDA of \$2.23M. Overall Surplus was negative \$3.52M compared to the budgeted negative Surplus of \$2.39M.

**YTD** – The three months ending September resulted in negative \$6.15M Earnings before Interest, Depreciation and Amortization (EBIDA) compared to budgeted negative EBIDA of \$5.86M. Overall Surplus was negative \$8.25M compared to the budgeted negative Surplus of \$6.34M.

Note: If the unaccrued Supplemental funds, projected DSH and P4P funds, along with provision for lease principal payments were booked, the YTD EBIDA would be a negative \$1.53M compared to the actual negative booked \$6.15M.

#### Monthly Adjustments and Items of Note:

- Adjusted Patient Days exceeded budget, E/R visits were on budget, and Patient Days and Surgery cases were below budget.
- Net Revenues were below budget due to changes in Payor mix and I/P vs. O/P mix.
- Note: Balance Sheet balances items are subject to continuing final reconciliations being prepared for the annual financial audit.
- The September financials include certain adjustments for the first quarter which are based on various reconciliations that were developed in conjunction with the year end June audit.
- Other items of note are presented in the Extraordinary Items summary immediately following this Executive Summary.

**Monthly Workloads** – The September inpatient average daily census was 19.1 compared to the budgeted 23.0. Adjusted Patient Days were 3.6% over budget (2,026 vs. 1,955), while Patient Days were 17.1% under (572 vs. 690) budget. Emergency Visits were 0.3% under budget (3,585 vs. 3,597), and Surgeries were 7.3% under budget (102 vs. 110), and were 4.7% below the 107 cases the previous September.

**YTD Workloads** - The inpatient average daily census through September was 23.0 compared to the budgeted 22.0. Adjusted Patient Days were 12.5% over budget (6,516 vs. 5,791), while Patient Days were 4.1% over (2,112 vs. 2,028) budget. Emergency Visits were 0.4% over budget (10,751 vs. 10,708), and Surgeries were 9.3% under budget (303 vs. 334).

#### Patient Revenues (MTD) Negative Variance (YTD) Positive Variance

**Month** - Net Patient Revenues in September were \$4.89M, or \$37K below budget even though the Adjusted Patient Day's had a positive variance. Other items of note included the fact that gross Inpatient Revenues were \$3.5M below budget. On the other hand Gross Outpatient Revenues were \$1.44M over budget. As discussed in the past, Inpatient Revenues pay about 16% of charges, compared to Outpatient Revenues which pay under 9% of charges.

**YTD** – Net Patient Revenues through September were \$15.67M, or \$704K over budget, reflecting Adjusted Patient Day's positive variance of 12.5% and strong collections. Other items of note included the fact that gross Inpatient Revenues were \$3.7M below budget, and gross Outpatient Revenues were \$2.7M over budget.

#### Total Operating Revenues (MTD) Negative Variance & (YTD) Positive Variance

Month – Operating Revenue in September was \$16K under budget. This is impacted by the Net

Patient Revenues being \$37K under budget and the Non-Patient Revenues being \$21K over budget.

**YTD** - Operating Revenue through September was \$661K over budget. This is impacted by the Net Patient Revenues being \$704K over budget and the Non-Patient Revenues being \$43K under budget

#### Operating Expenses (MTD) Negative & (YTD) Negative Variance

**Month** - Operating Expenses in September were \$8.24M which was over budget by \$410K. Key items that impacted Expenses were: 1) Salaries, Wages, Benefits, and Contract Labor were collectively \$83K under budget. The Wages were \$68K (1.8%) under budget while the Benefits and Contract Labor were under budget by \$5K and 10K respectively. Note: The Employee Benefits incurred a "three payroll" month, which included \$214K additional expense, which occurs twice per year. 2) Purchased Services were over budget by \$300K due to a) accounting project fees (\$182K), b) \$25K of other staffing services, and c) the remainder of variances spread throughout various departments; 3) Supply costs were over budget by \$81K (9.2%) primarily to prostheses cost variance of \$86K; 4) Other Expenses and Leases were over budget by \$40K and \$48K respectively due to communication costs, dues, and educational costs, along with the "new norm" for monthly Lease costs. Other Items: Non-Operating Revenues 1) Measure A Tax income projected revenues are reduced to \$400K per month based on the newly approved tax rate that was established at the August Board meeting; 2) Interest expenses included accruals for a) \$32K for the recent litigation settlement, b) \$90K for LOC interest, and c) corrections for the new monthly "norm" for ongoing debt expense. These were partially offset by recording \$136K of quarterly interest income earnings on funds held by the Trustee (U.S. Bank).

**Year-to Date** – Operating Expenses through September were \$24.3M which was over budget by \$950K. Key items that impacted Expenses were: 1) Salaries, Wages, Benefits, and Contract Labor were collectively \$166K below budget. 2) Purchased Services were over budget by \$759K due to a) accounting and other project fees (\$420K) b) Service and Purchased Services variance of \$398K, and \$82K for Allscripts/Navigant Fees; 3) Supplies were over budget by \$151K including prostheses (\$77K) and other medical supplies (\$65K); 4) Repairs were over budget by \$140K, which included Plant Operation ongoing maintenance project costs of \$138K; 5) Insurance Expense was over budget which included the annual cyber insurance premium payment of \$61K, and 5) Other Expenses are over budget for phone services and dues and subscriptions. Other Items: (See "Monthly" comments above: Property Tax Revenues are under budget \$985K, and Interest costs are \$740K due to litigation (\$96K), LOC (\$270K), and booking to the new "normal" for all bonds costs for the quarter.

#### Balance Sheet/Cash Flow

Note: As previously mentioned the Balance Sheet items are still subject to further audit entries and will be modified as the audit adjustments are completed.

Patient cash collections in September were \$5.01M compared to \$5.35M in August and \$6.23M in July. Gross Accounts Receivable Days in September dropped to 57.4 compared to 59.5 in August and 59.9 in July.

Operating Cash was \$12.78M compared to \$19.44M on June 30. Accounts Payable in September were \$10.43M compared to \$8.18M on June 30. The Line of Credit balance remained at \$12M, the same as it was as of June 27, 2024. Other major changes from June include: Net A/R reduction of \$983K, Taxes Receivable increase of \$2.0M, Assets with Limited Use down \$4.7M due to semi-annual bonds payments, and PP&E increase \$1.8M for on-going building projects. A/P increased by \$2.1M, Payroll Liabilities Increased by \$1.1M (timing differences only), and Other Current Liabilities dropped by \$893K (bonds payments)

#### Summary 8 1

#### Positive takeaways:

- 1) Adjusted Patient Days exceeded budget.
- 2) The YTD Net Revenues are slightly over budget after the first three months of the fiscal year.

#### Negative/Challenging takeaways:

- 1) In contrast to the July and August Patient Days exceeding budget, September's Patient Days were significantly below budget.
- 2) Operating and Non-Operating Expenses exceeded budget.

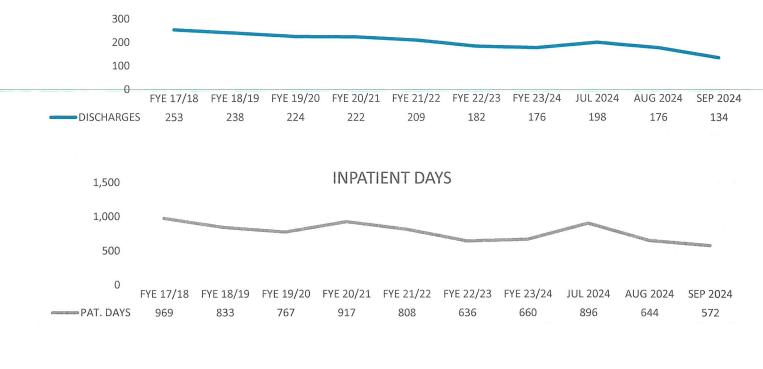
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Assimilation     A     C     D       Signification     Enclored     Enclored     Enclored       Enclored     Enclored     Enclored     Enclored       Enclored     Enclored     Enclored     Enclored       Substrate     Enclored     Enclored     Enclored       Substrate     Enclored     Enclored     Enclored       Substrate     Enclored     Enclored     Enclored       Substrate     Enclored     Enclored     Enclored       Mexico     20,4,65     Enclored     Enclored       Mox			ш			(36,783)						(36,783)			135,624	1202 902)	(100,0020)			1000 0000	(192,683)		
A       B       C       D         Scintl SEPTEMBER 2024 EXTRAORDINARY ITEMS IMPACTING OVERALL FINAL         Scintl SEPTEMBER 2024 EXTRAORDINARY ITEMS IMPACTING OVERALL FINAL         EBIDA ITEMS:       Expense         SLAMRIES / BENEFITS / CONTRACT LABON       Expense         SLAMRIES / BENEFITS / CONTRACT LABON       214,455         MPACT OF ADDITIONAL "3RD PAYROLI BENEFITS MONTH"       214,455         IMPACT OF ADDITIONAL "3RD PAYROLI ERNEFITS MONTH"       214,455         MPACT OF ADDITIONAL "3RD PAYROLI ERNEFITS MONTH"       214,455         INPACT OF ADDITIONAL "3RD PAYROLI ERNEFITS MONTH"       214,455         MPACT OF ADDUTIONAL "3RD PAYROLI ERNEFITS MONTH"       213,223         JETTRACT OF ADDUTIONAL "3RD PAYROLI ERNEFITS MONTH"       31,222         MONTHS OF CONTROLINE RENEFITS MONTH"       31,322         JETRACRUAL UNE RENEFITS       31,323         JINPLY COSTS EXCEREDED BUDGET       33,000         JINDATIFERS       33,000         JINDATIFERS       33,000         JINFREST ACCRUAL - UTIGATION EXPENSES INDATED       33,000         JINPLIS OF OTHE	Ē		INCOM																				-
A     A     B     C       SGMHI SEPTEMBER 2024 EXTRAORDINARY ITEMS IMPACTING OVERALL FIN     SEMALL SEPTEMBER 2024 EXTRAORDINARY ITEMS IMPACTING OVERALL FIN       SEMAL SEPTEMBER 2024 EXTRAORDINARY ITEMS IMPACTING OVERALL FIN     EXPENSE       EBIDA ITEMS:     EXPENSE       SALANIES / BENEFITS / CONTRACT LABOR     (83,234)       SALANIES / BENEFITS / CONTRACT LABOR     (83,234)       SALANIES / BENEFITS / CONTRACT LABOR     (83,234)       COMBINED LABOR AND BENEFITS OVER (UNDER) BUDGET     214,455       Domer Expense     214,455       ACCOUNTING PROFECT NET OF CONTROLLER & 3 STAFF MEMBERS)     213,208       DOMER EXPENSE     SUPPLY COSTS EXCEEDED BUDGET     81,208       ACCOUNTING PROFECT NET OF CONTROLLER & 3 STAFF MEMBERS)     1130,000       DOMER EXPENSE     SUPPLY COSTS EXCEEDED BUDGET     81,208       DOMER EXPENSE     SUPPLY COSTS EXCEEDED BUDGET     33,66,657       DOMER EXPENSE     SUPPLY COSTS EXCEEDED BUDGET     33,66,557       DOMER EXPENSE     SUPPLY COSTS EXCEEDED BUDGET     33,600       DOMER EXPENSE     SUPPLY COSTS EXCEEDED BUDGET     33,657       DOMER EXPENSE     SUPPLY COSTS EXCEEDED BUDGET     33,000       DOMER EXPENSE     SUPPLY COSTS EXCEEDED BUDGET     33,000       DOMER EXPENSE     SUPPLY COSTS EXCEEDED BUDGET     33,000       DOMER EXPENSES     SUPPLY COS					REVENUES	NET PATIENT REVENUES OVER (UNDER) BUDGET						EXTRAORDINARY POSITIVE (NEGATIVE) REVENUES: EBIDA RELATED			3 MONTHS OF U.S. BANK BOND INTEREST ACCOUNT EARNINGS		MEASURE A LAX INCOME OVER (UNDER) BUDGEL				EXTRAORDINARY POSITIVE (NEGATIVE) REVENUES: NON-EBIDA RELATED	e meant to highlight key or unusual variations.	
A       A       A       A       A         SGMH SEPTEMBER 2024 EXTRAORDINARY ITEMS IMPACTIN       Expense       A       A         BIDA ITEMS:       Expense       Expense       A       A         BIDA ITEMS:       Expense       Expense       A       A       A         BIDA ITEMS:       Expense       Expense       Expense       A       A       A         BIDA ITEMS:       Expense       Expense       Expense       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B       B <td< td=""><td>с С</td><td>G OVERALL FIN</td><td></td><td> </td><td></td><td>(83,234)</td><td>214,455</td><td></td><td></td><td>152,228</td><td>81,208</td><td>364,657</td><td></td><td></td><td>180,000</td><td></td><td>000,55</td><td>32,000</td><td>368,008</td><td></td><td>673,008</td><td>riances, but ar</td><td></td></td<>	с С	G OVERALL FIN		 		(83,234)	214,455			152,228	81,208	364,657			180,000		000,55	32,000	368,008		673,008	riances, but ar	
<u>                                      </u>	A		3 EXPENSE			-		OTHER EXPENSE	5			) EXTRAORDINARY NEGATIVE EXPENSES: EBIDA RELATED	21	22								Note: These variances are not intended to account for all var	

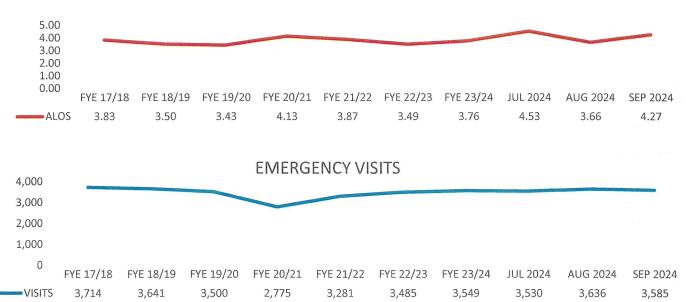
2     3     EXTRAORDINARY CASH REQUIREMENTS OVERVIEW (10 MONTH SPAN)     PAYMENT DATE       4     A     APRIL, 2024       5     PAGA LAWSUIT SETTLEMENT     APRIL, 2024       6     A     OCTOBER, 2024       7     D SH OVERPAYMENT     OCTOBER, 2024	AMOUNT	
PAGA LAWSUIT SETTLEMENT DSH OVERPAYMENT		NOTES:
DSH OVERPAYMENT	3,039,563	LAWSUIT COMMENCED IN 2020
	253,566	OVERPAYMENT DUE TO STATE REALLOCATION OF "POOL" FOR 2024
QIP LOAN # 2 REPAYMENT DECEMBER, 2024	2,647,471	WAS APPROVED BY SENATE AND ASSEMBLY TO BE REPAID OVER A 4-YEAR PERIOD, VETOED BY GOVERNOR, RESULTING IN A \$1.99M PAYMENT "ACCELLERATION" DEMAND DUE IN DECEMBER, 2024
10 11 2024 LEGAL SETTLEMENT & INTEREST 2025	3,424,000	LAWSUIT FOR MATTERS FROM SEVERAL YEARS AGO
13 2024 LEGAL SETTLEMENT ATTORNEY FEES OCT - DEC, 2024	150,000	LAWSUIT FOR MATTERS FROM SEVERAL YEARS AGO
14 15 2024 LEGAL SETTLEMENT ATTORNEY FEES JANUARY, 2025	671,924	LAWSUIT FOR MATTERS FROM SEVERAL YEARS AGO
16 17 TOTAL NON-OPERATIONAL CASH OUTLAYS OVER A 10 MONTH SPAN 10	10,186,524	
10 20 PAGA LAWSUIT LEGAL FEES 21	1,050,761	LAWSUIT COMMENCED IN 2020

Inpatient Admissions/Discharges (Monthly Average)	Represents number of patients admitted/discharged into and out of the hospital.	
Patient Days (Monthly Average)	Each day a patient stays in the hospital is counted as a patient day. This count is normally done at midnight.	one at midnight.
Average Daily Census (Inpatient)	Equals the average number of inpatients in the hospital on any given day or month.	
Average Length of Stay (Inpatient)	Represents that average number of days that inpatients stay in the hospital.	
Emergency Visits (Monthly Average)	Represents the number of patients who sought services at the emergency room.	
Surgery Cases - Excluding G.I. (Monthly Average)	Equals the number of patients who had a surgical procedure(s) performed.	
G.I. Cases (Monthly)	Number of patients who had a gastrointestinal exam performed.	
Newborn Deliveries (Monthly)	Number of babies delivered.	
PRODUCTIVITY		
Worked FTEs ( includes Registry FTEs)	Represents an equivalancy of full-time staff worked. One FTE is equivalent of working 40 hours per week, 80 hours per pay period, 173.3 hours per 30 day month, or 2,080 hours in a 52 week year. This calculation divides the number of hours worked by the number of hours in the respective work period (40, 80, etc.) Example: 340 hours worked in an 80 hour pay period = 4.25 FTE's	urs per week, 80 hours per n divides the number of 340 hours worked in an 80
Worked FTES per APD	Divides the Total Worked FTE's by the daily average of the Adjusted Patient Days.	
Paid FTEs ( includes Registry FTEs)	Represents an equivalancy of full-time staff paid. One FTE is equivalent of working 40 hours per week, 80 hours per pay period, 173.3 hours per 30 day month, or 2,080 hours in a 52 week year. This calculation divides the number of hours paid (includes all hours paid consisting of worked hours, PTO hours, sick pay, etc.) by the number of hours respective work period (40, 80, etc.) Example: 500 hours paid in an 80 hour pay period = 6.25 FTE's.	per week, 80 hours per pay vides the number of hours mber of hours in the S FTE's.
Paid FTES per APD	Divides the Total Paid FTE's by the daily average of the Adjusted Patient Days.	
ADJUSTED PATIENT DAYS	This is a blend of total patient days stayed in the hospital for a month, plus an equivalency factor (based on average inpatient revenues in order to account for outpatient workloads.	ctor (based on average outpatient workloads.

#### SAN GORGONIO MEMORIAL HOSPITAL

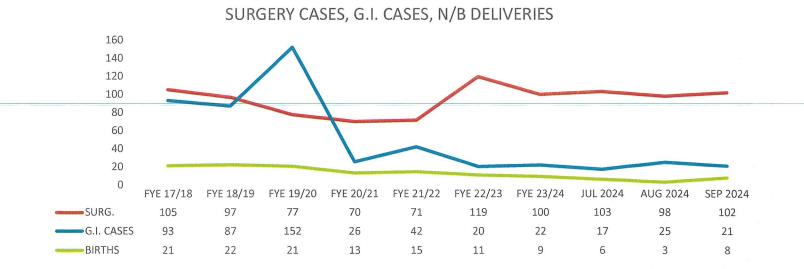




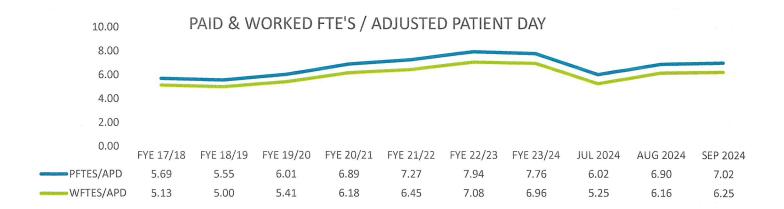


#### AVERAGE LENGTH OF STAY

#### SAN GORGONIO MEMORIAL HOSPITAL







#### PAID & WORKED FTE'S

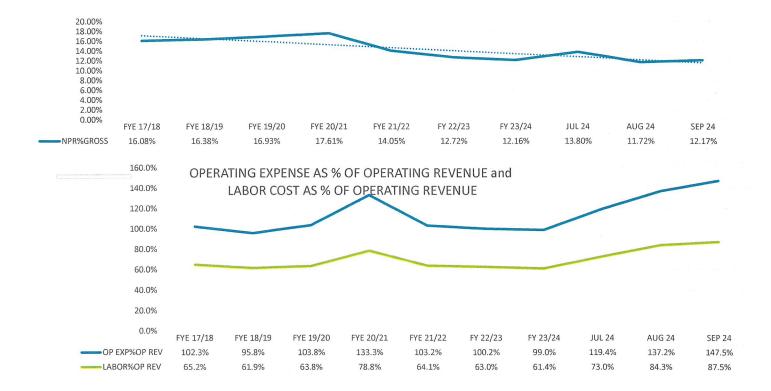
EBIDA as % of NPR       This measurement is a guage of the surplus (or deficit) of funds available for operations and future growth.         Net Patient Revenue vs. Total Labor Expense       This measurement illustrates that Net Patient Revenues basically only cover Total Labor Expense, and that all of the Other Revenues and Supplemental Incomes are necessary to cover the remaining operational Expenses and EBIDA required to operate the Hospital.         Operating Revenues (Normalized), Expenses, Staffing This graph illustrates the "normalization" of Operating Revenues and EBIDA, by reallocating proportionate Supplemental Revenues and EBIDA, by reallocating proportionate Supplemental Revenues and related Expenses into the current month and YTD results.		INCOME STATEMENT Gross Patient Revenue (000's) (Monthly Ave.) Net Patient Revenue (NPR) (000's) (Monthly Ave.) NPR as % of Gross Total Operating Revenue (000's) (Monthly Ave.) Salaries, Wages, Benefits & Contract Labor (000's) (Monthly Ave.) SWB + Contract Labor as % of Total Operating Revenue SWB + Contract Labor as % of Total Operating Revenue Total Operating Expense (TOE) (000's)(Monthly Ave.) TOE as % of Total Operating Revenue EBIDA (000's)(Monthly Average)		ervices provided. ospital, less estimated adjustments for tled. be collected. Calculated by dividing Ne des Net Patient Revenue plus all other tions. evenues and evenues to meet its financial obligations and
	Ш	EBIDA as % of NPR	have additional funds for equipment replacement and future growth of the organization. This measurement is a guage of the surplus (or deficit) of funds available for operations a	ization. ations and future growth.
	z		This measurement illustrates that Net Patient Revenues basically only cover Total Other Revenues and Supplemental Incomes are necessary to cover the remaining required to operate the Hospital.	Labor Expense, and that all of the operational Expenses and EBIDA
	ОШ	Operating Revenues (Normalized), Expenses, Staffing Expenses, and EBIDA (Normalized)	This graph illustrates the "normalization" of Operating Revenues and EBIDA, by rea Revenues and related Expenses into the current month and YTD results.	allocating proportionate Supplement

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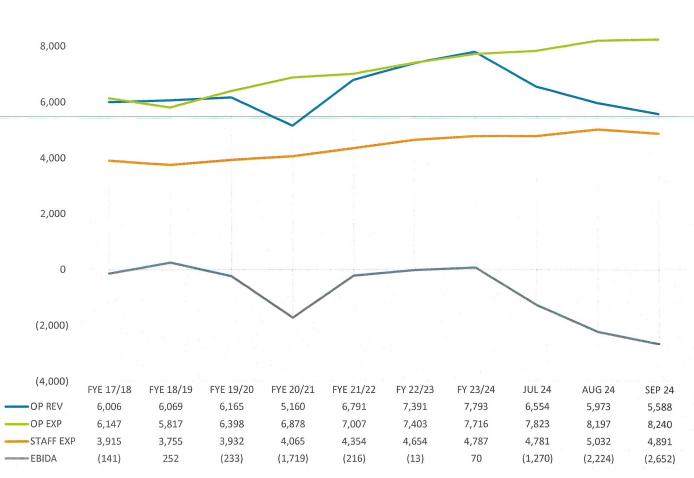


#### **GROSS PATIENT REVENUE (000's)**

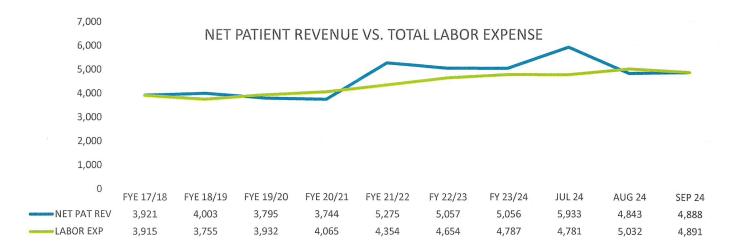




#### SAN GORGONIO MEMORIAL HOSPITAL



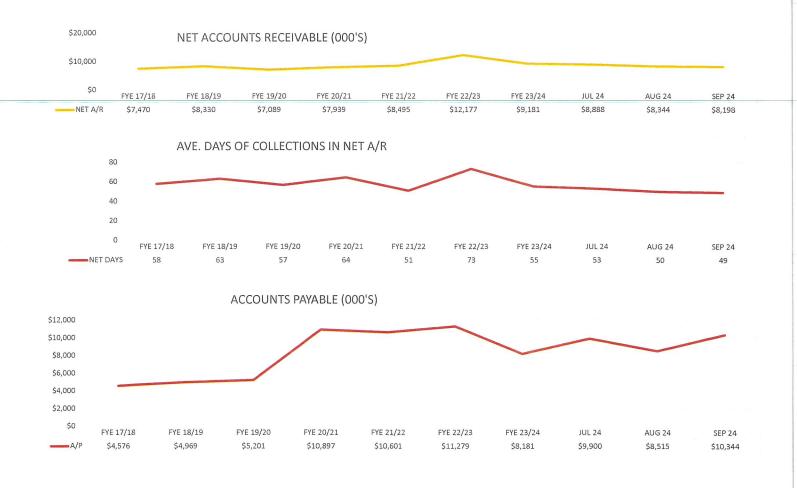
OPERATING REVENUE, OPERATING EXPENSE, STAFFING EXPENSE, AND EBIDA 10,000



		SFILAL - DAININING, CA								the second s	A DESCRIPTION OF A DESC	the second se
	FYE18/19	FYE19/20	FYE 20/21	FYE 21/22	FYE 22/23	FYE 22/23	FYE 22/23	FYE 22/23	FYE 23/24	FYE 24/25	FYE 24/25	FYE 24/25
	MONTHLY AVE.	MONTHLY AVE.	MONTHLY AVE.	MONTHLY AVE.	12 MONTHLY AVE.			<	12 MONTHLY AVE.	JULY	AUGUST	SEPTEMBER
Gross Patient Revenue				000 000 07 0				40 450 457		- 45 72C 0CE	6 40 070 E0E	6 44 343 7E3
Inpatient Revenue Inpatient Psych/Rehab Revenue	\$ 1,667,883	\$ 1,401,282 0	\$ 9,331,371 0	\$ 16,603,390	\$ 14,1/1,/80	\$ 15,/86,344	- 13,463,161		<ul> <li>14,394,934</li> </ul>	\$ 15,/35,U55		\$ 11,545,135 -
Outpatient Revenue	16,765,365	15,067,104	11,933,682	20,932,075	25,575,741	25,684,830	27,481,674	24,122,862	27,197,604	27,250,251	28,340,039	28,832,987
Long Term Care Revenue Home Health Revenue	0 0	0 0	0 0	0 0	0					•••		•
Total Gross Patient Revenue	24,433,247	22,468,386	21,265,053	37,535,465	39,747,521	41,471,174	40,944,835	37,279,018	41,592,538	42,986,316	41,318,624	40,176,740
Deductions From Revenue												
Discounts and Allowances	(19,588,148)	(17,845,730)	(16,635,734)	(31,267,149)	(33,545,205)	(34,966,058)	(34,797,135)	(30,986,845)	(35,597,876)	(35,846,196)	(35,481,321)	(34,341,690)
GI HMO Discounts	0	0 0	(CEC,420) 0	(0/c,c+0,1) 0	(1,047,341)	0	(195,010)	0	(004,323)	0	0	0
Charity Care	(56,168)	(86,517)	(41,362)	(136,947)	(97,443)	(28,117)	(66,596)	(427,789)	(54,157)	(304,487)	(79,514)	(59,402)
Total Deductions From Revenue	(20,502,339)	(18,585,527)	(17,501,490)	(32,449,666)	(34,690,589)	(35,877,331)	(35,677,679)	(32,528,120)	(36,536,961)	(37,053,583)	(36,475,862)	(35,288,391)
Net Patient Revenue	-83.9% 3,930,908	-82.7% 3,882,859	-82.3% 3,763,563	-86.5% 5,085,799	-87.3% 5,056,932	-86.5% 5,593,843	-87.1% 5,267,156	-87.3% 4,750,899	-81.8% 5,055,577	-86.2% 5,932,733	-88.3% 4,842,762	-81.8% 4,888,349
Non- Patient Revenues												
Supplemental Revenues	1,485,337	1,157,326	869,707	501,407	941,881	0	0	0	1,921,891	1,863	456,322	0
Grants & Other Op Revenues	205,590	750,434	505,190	725,066	986,421	136,873	468,018	93,358	341,356	155,927	210,965	236,825
Clinic Net Revenues	22,382	15,743	0	0	0	0	0	0		0 275 536	0 275 536	0 275 536
Tax Subsidies Prop 13	115,388	114,061	142,552	146,104	189,707	154,500	154,500	154,500	218,100	187,570	187,570	187,570
Tax Subsidies County Suplmtl Funds	16,159	9,064	16,163	25,561	2,308	0	0	0	13,938	0	0	0
Non-Patient Revenues	2,041,381	2,246,097	1,743,355	1,627,542	2,333,719	538,367	869,512	494,852	2,737,794	620,896	1,130,393	699,931
Total Operating Revenue	5,972,289	6,128,956	5,506,919	6,713,341	7,390,651	6,132,210	6,136,668	5,245,751	7,793,370	6,553,629	5,973,155	5,588,280
Operating Expenses												
Salaries and Wages	2,941,226	3,104,224	3,125,159 856 889	3,420,974	3,634,721 938 301	3,566,637	3,581,670	3,344,149 904 958	3,922,586	3,881,210 804.480	846.161	3,112,102 997.929
Contract Labor	106,628	59,516	114,886	99,977	81,255	138,575	64,443	72,561	135,922	95,193	97,944	120,476
Physicians Fees	246,631	331,858	350,783	330,533	299,739	273,621	277,977	293,059	425,458	493,000	493,346	499,543
Purchased Services	513,857	691,337	772,336	892,521	863,657	829,624	848,417	1,003,052	968,088 784 620	1,043,230	1,293,644	1,245,762 965 112
Suppiy Expense	75 471	80.680	92 287	333,440 111 192	93,037	104.925	97.819	113.507	104.674	94.413	93,552	140,902
Repairs and Maintenance	58,325	58,592	139,712	77,524	76,806	74,098	124,767	51,558	101,283	138,080	115,791	112,020
Insurance Expense	85,267	103,277	110,683	112,745	119,548	137,478	127,547	133,709	127,300	205,682	144,611	144,611
All Other Operating Expenses	70,922	160,745	148,752	101,142	151,928	97,102	53,610 0	47,279	119,088	128,607	76,293	157,065
IGI Expense I eases and Rentals	76.150	79.233	79.424	37.952	99.514	101.241	76,060	106,555	100,807	36,210	25,058	84,308
1206 (b) CLINIC	98,810	94,628	34,096	0	0	0	0	0	1	0		0
Total Operating Expenses	5,720,023	6,377,306	6,901,255	7,010,605	7,403,258	6,920,067	7,009,680	6,893,407	7,723,906	7,823,138	8,197,133	8,240,490
EBIDA	252,266	(248,351)	(1,394,337)	(297,264)	(12,606)	(787,858)	(873,012)	(1,647,656)	69,464	(1,269,509)	(2,223,978)	(2,652,210)
Interest, Depreciation, and Amortization									100 21	000 001	000 203	504 403
Depreciation Expense	497,808	506,497 422 094	494,721	472,317 391 606	495,039 484 663	550,044 427.682	406,450 571.834	409.794	487.081	461.764	588,418	903,138
Total Interest, Depr, & Amort.	916,000	928,591	942,715	863,923	979,702	977,726	978,283	816,243	1,034,475	1,000,844	1,115,708	1,427,601
Non-Operating Revenue:												
Contributions & Other	7,745	27,759	7,121	25,068	132,587	1,387,913	2,599	3,065	522,854	17,816	64,649	162,095
Tax Subsidies for GO Bonds - M-A Total Non Operating Revenue/(Expense)	692,457 700.202	666,966 694.725	598,410 605,531	641,127	793,566	2,015,266	629,952	630,418	1,597,010	417,816	464,649	562,095
(and a line of finning) into the											1200 220 01	072 272 01
Total Net Surplus/(Loss) Channe in Interest in Foundation	36,467	(482,217)	(1,731,521)	(520,060) 0	(198,742)	249,682 0	(1,221,343)	(1,833,481) 0	631,999	(1,852,537)	(2,875,037) 0	(3,51/,/16) 0
Extra-Ordinary Income (Loss)		(689,574)	(650)	(284,792)	0	0	0	0	(231,988)	0	- 1	
Increase/(Decrease in Unrestricted Net Assets	ts \$ 36,467	\$ (1,171,791)	\$ (1,732,171)	\$ (804,852)	\$ (198,742)	\$ 249,682	\$ (1,221,343)	\$ (1,833,481) \$	\$ 400,011	\$ (1,852,537)	\$ (2,875,037)	\$ (3,517,716)
Total Profit Margin	0.6%	-19.1%	-31.5%	-12.0%	-2.7%	4.1%	-19.9%	-35.0%	5.1%	-28.3%	-48.1%	-62.9%
EBIDA %	4.2%	-4.1%	-25.3%	4.4%	-0.2%	-12.8%	-14.2%	-31.4%	%6.0	-19.4%	-37.2%	47.5%
										11 760 6001	1979 0781	19 653 940
Actual EBIDA for Month Adjustments to EBIDA to account for Cash Impact of GASB Lease Re	ct of GASB Lease Recl	classification								(1,269,509) (37,304)	(2,223,376) (37,304)	(2,632,210) (37,304)
Adjustment for Normalization of Supplemental Income Incl DSH & P4P (Net of Current Month Receipts)	come Incl DSH & P4P	(Net of Current I	Month Receipts							1,726,078	1,271,619	1,727,941
CEANSING EDIDA offer Normalization of Sunnlempt	A PARTY PART											

	BALANCE SHEET (Period End)		
	Cash (000's)	Represents all unrestricted cash in the bank at each month-end.	
	Days Cash on Hand	Calculated by dividing amount of Cash on Hand by the historical average daily amount of cash requirmements to cover operating expenses.	cover
	Accounts Receivable - Net (000's)	Equals the sum of all (patient) accounts that are due to the hospital, less estimated adjustments for discounts and other contractual disallowances for which the patients may be entitled.	þ
	A/R Days - Net	This measures the average number of days it takes to collect payment of the Net Accounts Receivable. Lower values are desired.	lues
	Current Ratio (Current Assets/Current Liabilities)	A measure that illustrates the ability for the hospital to pay its obligations that come due over the course of the next year. The greater the Current Assets as compared to the Current Liabilities, the stronger position the organization is in to pay its upcoming obligations. Desired position is greater than 1:00 to 1:00, preferably at least 1:25 to 1:00 or greater.	next n is in
13	Quick Ratio	This measures the Cash + Net Accounts Receivable compared to the Current Liabilities. Desired ratio is greater than 1.00 : 1.00.	ner
	Accounts Payable (000's)	Reflects payment obligations of the Hospital as of a point in time. Excludes Loans, Payroll and other Debt obligations. Lower values are desired.	tions.
	Accounts Payable Days	Reflects the average number of days that it takes to pay routine bills. Lower numbers are desired. Calculated by dividing the Accounts Payable amount by the historical average daily cost of routine expenses.	
	Line of Credit Balance (000's)	The amount that is currently borrowed from a lending institution as of a given point in time.	







SAN GORGONIO MEMORIAL HOSPITAL

		FY24	FY 25	FY 25	FY 24	FY 25	FY 25	FY 24
		09/30/23	09/30/24	09/30/24	2023	2024	2024	2024
		ACTUAL	ACTUAL	BUDGET	3 MOS. YTD ACTUAL	3 MOS. YTD ACTUAL	3 MOS. YTD BUDGET	YR END TOTAL
	[1] Total Acute Patient Days	754	572	690	1,983	2,112	2,028	7,921
[2]	2] Average Daily Census	25.1	19.1	23.0	21.6	23.0	22.0	21.6
[3]	3] Average Acute Length of Stay	4.2	4.3	3.6	3.6	4.2	3.6	3.8
[4]	I Patient Discharges	180	134	190	547	508	557	2,107
[2]	J Adjusted Patient Days	2,040	2,026	1,955	5,703	6,516	5,791	22,887
[9]	[] Observation Count	268	316	347	863	852	1,033	4,109
	7] Total Emergency Room Visits	3,502	3,585	3,597	10,357	10,751	10,708	42,587
[8]	] Average ED Visits Per Day	117	120	120	113	117	116	116
[6]	] Total Surgeries (Excluding G.I.'s)	107	102	110	356	303	334	1,197
[10	[10] Deliveries/Births	14	6	12	35	18	33	112

16

A         F         C         D         C         D         F         C         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D         D			ų	AGE	-29.2%	-4.9%	3.8%	4.7%	-1.7%		-4.1%		-36.6%	-26.4%		
A         B         C         D         E         F         G         H         I           GONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITIAL	¥	-	VARIANC	PER CENTAGE									ľ	ľ		
A         B         C         D         E         F         G         H         A           CONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL         Imanue         Manue         Manue <t< td=""><td><b>_</b></td><td></td><td>VARIANCE SEPTEMBER YTD</td><td>ACTUAL TO</td><td>(1,863,961)</td><td>(289,060)</td><td>660,640</td><td>703,804</td><td>(43,164)</td><td></td><td>(949,700)</td><td></td><td>(834,308)</td><td>(740,593)</td><td></td><td></td></t<>	<b>_</b>		VARIANCE SEPTEMBER YTD	ACTUAL TO	(1,863,961)	(289,060)	660,640	703,804	(43,164)		(949,700)		(834,308)	(740,593)		
A         B         C         D         E         F         G         H           GONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL         E         F         F         F         G         H           GONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL         E         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         F         <	-		SEPTEMBER 2024	YTD ACTUAL	(8,245,290)	(6,145,697)	18,115,064	15,663,844	2,451,220		24,260,761		1,444,560	3,544,153		
A         B         C         D         E         F           GONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL         NARIANCE         VARIANCE         VARIANCE           ATEMENT         SEPTEMBER 2024         SEPTEMBER 2024         SEPTEMBER 2024         SEPTEMBER 2024           ATEMENT         SEPTEMBER 2024         SEPTEMBER 2024         SEPTEMBER 2024         SEPTEMBER 2024           ATEMENT         SEPTEMBER 2024         SEPTEMBER 2024         SEPTEMBER 2024         SEPTEMBER 2024           ATEMENT         SEPTEMBER 2024         SEPTEMBER 2024         SEPTEMBER 2024         SEPTEMBER 2024           ATEMENT         SEPTEMBER 2024         SEPTEMBER 2024         SEPTEMBER 2024         SEPTEMBER 2024           ATEMENT         SEPTEMBER 2024         SEPTEMBER 2024         SEPTEMBER 2024         SEPTEMBER 2024           ATIMG REVENUE         (2,226,488)         (2,652,210)         (455,742)         -19146           ATING REVENUE         SEPTEMBER 2023         S,588,280         (3,657,713)         -19146           ATING REVENUE         S,820,385         5,588,280         (3,657,713)         -1,9146           ATING REVENUE         S,820,383         S,240,480         (410,157)         -5,246           ATING REVENUE &         7,830,333         8,24	Ŧ				(6,381,329)	(5,856,637)	17,454,424	14,960,040	2,494,384		23,311,061		2,278,868	2,803,560		
A         B         C         D         E         F           GONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL         NARIANCE         VARIANCE         VARIANCE           ATEMENT         SEPTEMBER 2024         SEPTEMBER 2024         SEPTEMBER 2024         SEPTEMBER 2024           ATEMENT         BUDGET         ACTUAL         ACTUAL         PLUDGET         VARIANCE           E         (2,333,022)         (3,517/716)         (1,24,684)         -         -           ATING REVENUE         (2,236,488)         (2,266,488)         (2,565,210)         (425,742)         -           ATING REVENUE         (2,236,488)         (2,565,210)         (425,742)         -         -           ATING REVENUE         (3,561,712)         (1,24,684)         -         -         -         -           ATING REVENUE         (3,563,386         5,588,230         (3,563,742)         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         - <td>U</td> <td></td> <td>'</td> <td></td>	U														'	
A         B         C         D         Valuation           GONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL         Valuation         Valuation         Valuation           AFMENT         SEPTEMBER 2024         SEPTEMBER 2024         SEPTEMBER 2024         SEPTEMBER 2024           AFMENT         BUDGET         ACTUAL         ACTUAL         ACTUAL         ACTUAL           E         (2,393,032)         (3,517,716)         (1         ACTUAL         ACTUAL           ATING REVENUE         (2,295,488)         (2,652,210)         (1         ACTUAL         BUD           ATING REVENUE         (2,295,488)         (2,652,210)         (1         ACTUAL         BUD           ATING REVENUE         (3,567,132)         (3,58,280)         (3,58,280)         (1)           ATING REVENUE         (7,830,333)         8,240,490         (1)         (1)           ATING REVENUE         (7,830,333)         8,240,490         (1)         (1)         (2)           ATING REVENUE         (7,956)         1,427,601         (1)         (2)         (2)         (2)         (2)         (2)         (2)         (2)         (2)         (2)         (2)         (2)         (2)         (2)         (2)         (2)         (2	LL.		VARIANCE	PER CENTAGE	-47.0%	-19.1%	-0.3%	-0.7%	3.1%		-5.2%		-26.8%	-52.8%		
A     B     C       GONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL       GONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL       arement     september 2024       buddeet     a.       c     (2,393,032)       c     (2,393,032)       c     (2,393,032)       c     (2,393,032)       arting revenue     (2,226,468)       arting revenue     (2,226,468)       arting revenue     (2,226,463)       arting revenue     (2,393,032)       arting revenue     (2,393,033)       arting revenue & expense     (7,830,333)       arting revenue & expense     (67,836)       arting revenue & expense     (67,836)       arting revenue & expense     (67,836)       arting revenue & expense     (7,830,333)       arting revenue & expense     (67,836)	ш		VARIANCE SEPTEMBER	ACTUAL TO	(1,124,684)	(425,742)	(15,585)	(36,783)	21,198		(410,157)		(205,861)	(493,081)	 	
A     B     C       GONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL     GONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL       arement     SEPTEMBER 2024       budget     BUDget       c     (2,333,032)       aring revenue     5,603,865       arting revenue     3,825,132       arting revenue     5,603,865       arting revenue     7,830,333       arting revenue     7,830,333       arting revenue     7,830,333       arting revenue     7,830,333       arting revenue & expense     7,830,333       operating revenue & expense     7,830,333       arting revenue & expense     7,830,333	D		SEPTEMBER 2024	ACTUAL	(3,517,716)	(2,652,210)	5,588,280	4,888,349	699,931	-	8,240,490		562,095	1,427,601		
AN GORGONIO MEMORIAL HEALTHCARE DISTRIC GOME STATEMENT ICOME STATEMENT ET INCOME SIDA TAL OPERATING REVENUE THER OPERATING REVENUE THER OPERATING REVENUE THER OPERATING REVENUE TAL NON-OPERATING REVENUE & EXPENSE TAL INTEREST & DEPRECIATION TAL INTEREST & DEPRECIATION	с	T & HOSPITAL			(2,393,032)	(2,226,468)	5,603,865	4,925,132	678,733		7,830,333		767,956	934,520		
AN GORGONIO MEMORIAL HEALTHCARE DIS ICOME STATEMENT ICOME STATEMENT ET INCOME SIDA DIAL OPERATING REVENUE THA OPERATING REVENUE THAR OPERATING REVENUE & EXPENSE ON-OPERATING REVENUE & EXPENSE DIAL INTEREST & DEPRECIATION DI22/2024	8	TRIC														
	A	<b>AN GORGONIO MEMORIAL HEALTHCARE DIS</b>		ICOMESIATEMENI	NET INCOME	EBIDA	TOTAL OPERATING REVENUE	NET PATIENT REVENUE	13 OTHER OPERATING REVENUE		TOTAL OPERATING EXPENSE	NON-OPERATING REVENUE & EXPENSE	36 TOTAL NON-OPERATING REVENUE & EXPENSE	42 TOTAL INTEREST & DEPRECIATION	46 10/22/2024	

SAN GORGONIO MEM. HEALTH CARE DISTRICT & HOSPITAL - YTD         JUNE 2024         BALANCE SHEET       JUNE 2024         ITI4,416,922       24,568,124         ASSETS WITH LIMITED USE       17,839,022       13,119,370         ASSETS WITH LIMITED USE       75,250,288       75,757,731         OTHER ASSETS       985,094       971,688         OTHER ASSETS       123,950,042       114,416,922         OTHER ASSETS       123,950,042       114,416,922         OTHER ASSETS       123,950,042       114,416,922         OTAL LIABILITIES & FUND BALANCE       123,950,042       114,416,922         TOTAL LIABILITIES & FUND BALANCE       123,950,042       114,416,922         TOTAL LIABILITIES & FUND BALANCE       123,950,042       114,416,922         TOTAL LIABILITIES       137,020       37,020,902         MET ASSETS       140,021,018,011       116,120,963         MET ASSET		B	U			ш
BALANCE SHEET         JUNE 2024         JUNE 2024         SEPTEMBER 2024           TOTAL ASSETS         (UNAUDITED)         114,416,922         114,416,922         114,416,922         114,416,922         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,119,370         13,114,416,922         14,116,123,120	HEALTH CAR	<b>REDISTRICT &amp; HOSPITAL - Y</b>	D			10/22/2024
TOTAL ASSETS       123,950,042       1         TOTAL ASSETS       123,950,042       1         CURRENT ASSETS       29,875,725       1         CURRENT ASSETS       29,875,725       1         ASSETS WITH LIMITED USE       17,839,022       1         NET PROPERTY, PLANT, AND EQUIPMENT       75,250,288       985,094         NET PROPERTY, PLANT, AND EQUIPMENT       75,250,288       985,094         OTHER ASSETS       123,950,042       1         TOTAL LIABILITIES & FUND BALANCE       123,950,042       1         TOTAL LIABILITIES       155,018,818       1         CURRENT LIABILITIES       155,018,818       1         LONG TERM LIABILITIES       123,920,042       1         LONG TERM LIABILITIES       125,018,818       1         LONG TERM LIABILITIES       125,018,919       1		JUNE 2024 (UNAUDITED)	SEPTEMBER 2024	VARIANCE JUNE 2024 TO SEPTEMBER 2024	E 2024 1 2024	VARIANCE PERCENTAGE
TOTAL ASSETS       123,950,042       1         CURRENT ASSETS       29,875,725       1         ASSETS WITH LIMITED USE       17,839,022       1         ASSETS WITH LIMITED USE       17,839,022       1         NET PROPERTY, PLANT, AND EQUIPMENT       75,250,288       1         OTHER ASSETS       985,094       1       1         OTHER ASSETS       123,950,042       1       1         OTAL LIABILITIES & FUND BALANCE       123,950,042       1       1         TOTAL LIABILITIES       155,018,818       1       1       1         TOTAL LIABILITIES       155,018,818       1       1       1       1       1         TOTAL LIABILITIES       123,950,042       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1						
CURRENT ASSETS       29,875,725         ASSETS WITH LIMITED USE       17,839,022         ASSETS WITH LIMITED USE       75,250,288         NET PROPERTY, PLANT, AND EQUIPMENT       75,250,288         NET PROPERTY, PLANT, AND EQUIPMENT       75,250,288         OTHER ASSETS       985,094         TOTAL LIABILITIES & FUND BALANCE       123,950,042         TOTAL LIABILITIES       123,950,042         TOTAL LIABILITIES       155,018,818         LONG TERM LIABILITIES       120,089,699		123,950,042	114,416,922	(9,533	(9,533,120)	-8.3%
ASSETS WITH LIMITED USE       17,839,022         NET PROPERTY, PLANT, AND EQUIPMENT       75,250,288         OTHER ASSETS       985,094         OTHER ASSETS       985,094         TOTAL LIABILITIES & FUND BALANCE       123,950,042         TOTAL LIABILITIES       123,950,042         TOTAL LIABILITIES       155,018,818         CURRENT LIABILITIES       34,929,119         LONG TERM LIABILITIES       120,089,699		29,875,725	24,568,124	(5,307	(5,307,601)	-21.6%
NET PROPERTY, PLANT, AND EQUIPMENT       75,250,288         OTHER ASSETS       985,094         OTHER ASSETS       985,094         TOTAL LIABILITIES & FUND BALANCE       123,950,042       1         TOTAL LIABILITIES       123,950,042       1         CURRENT LIABILITIES       155,018,818       1         LONG TERM LIABILITIES       120,089,699       1		17,839,022	13,119,370	(4,719	(4,719,652)	-36.0%
OTHER ASSETS       985,094         TOTAL LIABILITIES & FUND BALANCE       123,950,042         TOTAL LIABILITIES       123,950,042         TOTAL LIABILITIES       155,018,818         CURRENT LIABILITIES       34,929,119         LONG TERM LIABILITIES       120,089,699	QUIPMENT	75,250,288	75,757,731	507	507,443	0.7%
TOTAL LIABILITIES & FUND BALANCE       123,950,042       1         TOTAL LIABILITIES       155,018,818       1         CURRENT LIABILITES       34,929,119       1         LONG TERM LIABILITES       120,089,699       1		985,094	971,688	(13	(13,406)	-1.4%
TOTAL LIABILITIES & FUND BALANCE123,950,0421TOTAL LIABILITIES155,018,8181CURRENT LIABILITES34,929,1191LONG TERM LIABILITIES120,089,6991						
TOTAL LIABILITIES 155,018,818 1 CURRENT LIABILITES 34,929,119 LONG TERM LIABILITIES 120,089,699 1	LANCE	123,950,042	114,416,922	(9,533	(9,533,120)	-8.3%
CURRENT LIABILITES 34,929,119 LONG TERM LIABILITIES 120,089,699 1 MET ASSETS 121 DE8 7761		155,018,818	153,730,902	(1,287	(1,287,916)	-0.8%
LONG TERM LIABILITIES 120,089,699 1		34,929,119	37,609,939	2,68(	2,680,820	7.1%
NET ACCETS		120,089,699	116,120,963	(3,968	(3,968,736)	-3.4%
NET ACCETC (31 068 776)						
		(31,068,776)	(39,313,980)		(8,245,204)	21.0%

Image: constraint of the	-	I SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL	RICT & HOSPITAL								10/22/2024
Nonset         Sertities         Sertities         Nonset         Sertities         Nonset         Sertities         Nonset           WINCHE         0.0001         WINCHE         0.0001         Nonset         YTA-NIA         KETHERIA NA         Nonset         Nonset         Nonset           WINCHE         0.0001         0.0001         Nonset         P.N.K.A         Nonset         Nonset         Nonset           WINCHE         0.0001         0.0001         0.0001         Nonset         Non					VARIANCE				-	VARIANCE	
WEITCOME         C2300.001         C4200.00         C420.001			SEPTEMBER 2024 BUDGET	SEPTEMBER 2024 ACTUAL	SEPTEMBER ACTUAL TO	VARIANCE PER CENTAGE	SEPTEN YTD I		EPTEMBER 2024 YTD ACTUAL	SEPTEMBER YTD ACTUAL TO	VARIANCE Per centage
BIO         C.7.56, 61         C.7.56, 61 <th><u> </u></th> <th></th> <th>(2.393.032)</th> <th>(3.517.716)</th> <th>80DGE1 (1.124,684)</th> <th>-47.0%</th> <th></th> <th>6.381.329)</th> <th>(8.245.290)</th> <th>61.863.961)</th> <th>-29.2%</th>	<u> </u>		(2.393.032)	(3.517.716)	80DGE1 (1.124,684)	-47.0%		6.381.329)	(8.245.290)	61.863.961)	-29.2%
CMA. CONTINUE NECTORE         COMMANDER         COMMANDER <thcommander< th=""> <thcommander< th=""></thcommander<></thcommander<>	14	Ť.	(2,226,468)	(2,652,210)	(425,742)	-19.1%		5,856,637)	(6,145,697)	(289,060)	-4.9%
METATION CONCENTION         CASA 00         CASA 00 <thcasa 00<="" th=""> <thcasa 00<="" th=""></thcasa></thcasa>	L ₀			•				•			
METATINETING         ASSA.132         ALMAS AND CRANCES         ALMAS A	9	_	5,603,865	5,588,280	(15,585)	-0.3%	1	7,454,424	18,115,064	660,640	3.8%
Control         Contro         Control         Control <th< td=""><td>~</td><td>7 NET PATIENT REVENUE</td><td>4,925,132</td><td>4,888,349</td><td>(36,783)</td><td>-0.7%</td><td></td><td>4,960,040</td><td>15,663,844</td><td>703,804</td><td>4.7%</td></th<>	~	7 NET PATIENT REVENUE	4,925,132	4,888,349	(36,783)	-0.7%		4,960,040	15,663,844	703,804	4.7%
TORM OFFENDING         TARGE 200         TARGE 200 <thtarge 200<="" th=""></thtarge>	~		42,249,959	40,176,740	(2,073,219)	-4.9%	12	5,525,918	124,481,680	(1,044,238)	-0.8%
CINCLOUNTEDIRFREPAIRE         ZTABLORD	ി		14,857,360	11,343,753	(3,513,607)	-23.6%	4	3,764,910	40,058,403	(3,706,507)	-8.5%
DEDICTIONS FROM REFORME         (77.24.6.27)         (77.24.6.27)         (71.24.6.6.27)         (71.24.6.6.27)         (74.34.60           DIFFERENTEL<	Ĕ		27,392,599	28,832,987	1,440,388	5.3%	8	1,761,008	84,423,277	2,662,269	3.3%
OHER OPECATIONE (FYOLIE)         EP3.333         G93.01         2.14.96         3.1.16         2.44.3.20         (43.16)           OHER REVENUE:         OHER REVENUE:         0         0.0%         0.0%         0.0%         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0	-		(37,324,827)	(35,288,391)	2,036,436	5.5%	11)	0,565,878)	(108,817,836)	1,748,042	-1.6%
OPERTREMENT         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0 <th< td=""><td>712</td><td>2 3 OTHER OPERATING REVENUE</td><td>678,733</td><td>699,931</td><td>21,198</td><td>3.1%</td><td></td><td>2,494,384</td><td>2,451,220</td><td>(43,164)</td><td>-1.7%</td></th<>	712	2 3 OTHER OPERATING REVENUE	678,733	699,931	21,198	3.1%		2,494,384	2,451,220	(43,164)	-1.7%
OTHER REVENCE         OTHER REVENCE         0         0         0         655.32         655.32         655.32         0         0           OTHER REVENCE         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0        <	12		0	0	0	0.0%		0	0	0	0.0%
OTHER REFORME         OR         0         (6.05)         100,00         1.415         1.415         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416         1.416	Ē		0	0	0	0.0%		456,322	456,322	0	0.0%
OTHER INFOLME         Image	٣		8,065	0	(8,065)	-100.0%		24,195	0	(24,195)	-100.0%
OTHER REFINEL         207,560         26,300         26,300         26,300         26,300         26,300         26,300         26,300         20,000         1,380,318         1,380,318         1,380,318         1,380,318         1,380,318         1,380,318         1,380,318         1,380,310         0           TONU LORD FERVICE         3,401,41         3,772,75         6,83,70         1,481,45         3,723,65         1,380,318         1,380,318         1,380,318         1,380,318         1,380,318         1,380,318         1,380,318         1,380,318         1,380,318         1,380,318         1,380,318         1,380,318         1,380,318         1,396,318         1,396,318         1,396,318         1,396,318         1,396,318         1,396,318         1,396,318         1,306,318         1,306,318         1,306,318         1,306,318         1,306,318         1,306,318         1,306,318         1,306,318         1,306,318         1,306,318         1,306,318         1,306,318         1,306,318         1,306,318         1,306,318         1,306,318         1,306,318         1,306,318         1,306,318         1,306,318         1,306,318         1,306,318         1,306,318         1,306,318         1,306,318         1,306,318         1,306,318         1,306,318         1,306,318         1,306,318         1,306,3	Ê		0	0	0	0.0%		1,863	1,863	0	0.0%
OFERANG INA RECTURES         O         C43.106         453.106         453.106         453.106         453.106         453.106         1.389.318         1.389.318         1.389.318         1.389.318         1.389.318         1.389.318         1.389.319         0           TONL OFERATING ENERTIS         3.441.41         3.772.787         8.2.244         3.473.787         8.5.248         1.1.78         2.3314.061         3.4.465.70         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300         1.686.300	4		207,562	236,825	29,263	14.1%		622,686	603,717	(18,969)	-3.0%
Unit UPERVINE         7,30,333         8,20,400         (410,157)         5,534         2,331,1061         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506         2,420,506 <th< td=""><td>7</td><td></td><td>463,106</td><td>463,106</td><td>0</td><td>0.0%</td><td></td><td>1,389,318</td><td>1,389,318</td><td>0</td><td>0.0%</td></th<>	7		463,106	463,106	0	0.0%		1,389,318	1,389,318	0	0.0%
OTAL LAGRACENEST         4974/abit Abit         4574/abit Abit         4574/abit Abit         4574/abit Abit         4574/abit Abit         4574/abit Abit         4574/abit Abit         45704/abit Abit         41704/abit Abit         455693         45704/abit Abit         455694         114.807.4333         25558         114.807.4333         25558         114.807.4333         255.863         114.807.4333         256.700         37           PHYSICANT         130.076         130.076         120.476         200.155         71.466         37.031         37.0313         37.336         56.700         32.865.700         32.865.703         32.865.703         32.848.703         56.700         32.865.703         56.700         32.865.703         32.867.703         32.848.703         56.700         37.865         56.700         32.867.703         32.867.703         32.867.703         32.867.703         32.867.703         32.867.703         32.867.703         32.867.703         32.867.703         32.867.703         32.867.703         32.867.703         32.867.703         32.867.703         32.867.703         32.867.703         32.867.703         32.867.703         32.867.703         32.867.703         32.867.703         32.867.703         32.867.703         32.867.703         32.867.703         32.867.867         32.867.703         32.867.703	⊼ ۲		7,830,333	8, 240, 490	(410.157)	-5.2%		3.311.061	24.260.761	(949.700)	-4.1%
WAGES         3.341.141         3.772.762         68.379         1.168         1.14.88.341         1.17.2.333         (24.3.82)           FINEOVEE BENETIS         1.000.3134         1.000.3134         3.07.2.55         2.001.555         2.001.555         2.64.577         3.56.589         3.66.307           FINEOVEE BENETIS         1.000.3134         1.000.3134         3.001.555         2.13.66.37         3.56.589         3.66.307           FINEOVEMENTERS         9.66.577         1.26.567         (300.165)         7.146         3.73.155         2.36.610         2.94.65           FUNEOVEMENTERS         9.66.577         1.26.567         (300.165)         2.14.67.75         3.58.26.589         3.66.700           FUNEOVEMENT         1.26.567         1.26.567         (300.651)         2.14.67.75         3.58.26.589         3.64.50         7.94.86           FUNEOVEMENT         1.26.567         1.44.50         (44.061)         1.11.46         3.68.67.12         2.94.47         2.94.47         2.94.47           FUNEOVEMENT         1.44.560         1.44.560         1.44.560         1.44.560         1.44.560         1.44.560         1.44.560         1.44.560         1.44.560         1.44.560         1.44.560         1.44.560         1.44.560         1.44.560	۲N ا		4,974,401	4,891,167	83,234	1.7%		4,870,509	14,704,516	165,993	1.1%
EMPLOYEE ENERTIS         1.003.148         997.303         5.736         0.05%         3.001.255         2.646.570         3.56.50           CONTANCT LEOR         2.661.30         2.661.30         2.661.30         2.661.30         5.6700           PHYSION TEES         2.661.30         2.65.30         1.365.776         2.32.651.30         5.6700         3.32.651         5.6700           PHYSION TEES         2.661.30         2.661.30         2.45.575         2.36.530         2.663.630         2.666         7.269         2.66.700         2.669.670         2.666.700         2.666.700         2.666.700         2.666.700         2.666.700         2.666.710         2.666.710         2.666.710         2.666.710         2.666.710         2.666.710         2.666.710         2.666.710         2.666.710         2.666.710         2.666.710         2.666.710         2.666.710         2.666.710         2.666.710         2.666.710         2.666.710         2.666.710         2.666.710         2.666.710         2.666.710         2.666.710         2.666.710         2.666.710         2.666.710         2.666.710         2.666.710         2.666.710         2.666.710         2.666.710         2.666.710         2.666.710         2.666.710         2.666.710         2.666.710         2.666.710         2.666.710	2		3,841,141	3,772,762	68,379	1.8%		1,498,941	11,742,333	(243,392)	-2.1%
CONTRACT LABOR         130.005         120.045         120.076         120.045         96.00         7.446         970.313         935.133         95.700           PHYSICANN FEES         5.25,031         1.245.757         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.575         1.245.565         1.245.575         1.245.525	5		1,003,184	997,929	5,255	0.5%		3,001,255	2,648,570	352,685	11.8%
PHYCICINN FEES         55:91         496:543         27.376         5.2%         1.560.77         1.466.788         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668         4668	ど		130,076	120,476	9,600	7.4%		370,313	313,613	56,700	15.3%
PURC-MASED SERVICES         945,557         1.245,722         (300.165)         -31.7%         2.833,427         3.562,665         (759,299)           BUPIC-MASED SERVICES         12,655,112         (81,208)         -9.2%         2.633,412         2.866,517         (151,105)           BUFINES         12,655,66         112,020         (64,514)         -48.4%         2.533,417         2.863,691         (140,172)           REPAIRS AND MAINTENANCE         12,855         144,611         (645)         -48.4%         2.55,713         365,891         (140,172)         -           INSURANCE         113,055         145,010         (44,091)         -48.4%         2.25,713         365,891         (140,172)         -           INSURANCE         114,611         (645)         -48.4%         2.35,713         365,891         (140,172)         -           INSURANCE         145,576         145,576         145,576         145,576         (140,172)         -           INSURANCE         144,560         (48,091)         -123.4%         212,246         144,550         (140,172)         -           INSURANCE         57,865         122,446         122,446         123,44750         (143,090         (144,500         (143,090         0	2		526,919	499,543	27,376	5.2%		1,580,757	1,485,889	94,868	6.0%
SUPPLY EXERSE         B83.304         965.112         (61,200)         -9.2%         2.589.412         2.790.517         (11.116)           REPIRENDANCE         126.866         140.902         (64.50)         -1.1.1%         258.314         232.866         24.401           REPIRENDANCE         75.806         11.2.002         (65.51)         -1.1.1%         255.719         358.801         (44.0172)           NENRANCE         135.916         144.611         (64.5)         -0.4%         255.719         358.901         (34.306)           NENRANCE         136.510         84.308         143.611         (64.5)         -0.4%         255.719         358.901         (34.306)           OTHER EXPENSES         116.574         135.706         -34.368         (43.096)         145.76         (59.966)	2	. 1	945,597	1,245,762	(300,165)	-31.7%	-	2,823,427	3,582,636	(759,209)	-26.9%
UTILITES         126.866         140,902         (14,04)         -11.1%         368,334         328,897         228,490         244,4173         244,445         238,334         358,590         144,0173         4           NUNURANCE         143,966         144,610         (645)         -0.484         272,395         365,590         (140,172)         4           NUNURANCE         143,566         144,510         (645)         -0.484         272,395         365,590         (36,06)            ILAGE AND REVENUE & EXPENSE         143,566         (43,093)         -132,896         434,904         (53,06)          -           ILAGE AND REVENUE & EXPENSE         56,205         0.43,093         -132,896         144,516         (53,06)          -                                              -	స		883,904	965,112	(81,208)	-9.2%		2,639,412	2,790,517	(151,105)	-5.7%
REARD MAINTENANCE         7,5,06         112,020         (65,514)         46,446         225,139         626,301         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (132,016)         (13	iلۃ		126,856	140,902	(14,046)	%I'IL-		358,314	328,867	144/	067-02
INTERPATION	بالي		142 066	112,020	(47C'96)	-46.4%		431 898	TEO'COC	(63 006)	-14.6%
OTTENT FUNCTION         36,210         84,308         (44,090)         -132.8%         108,550         145,576         (36,946)           IEASE AND RENTLUS         36,210         84,308         (48,090)         -132.8%         108,550         145,576         (36,946)           NON-OPERATING REVENUE & EXPENSE         757,356         582,095         (205,861)         -26.8%         2.278,868         1,445,500         (884,306)           OTHER NON-OPERATING REVENUE INCL. DONATIONS         39,649         182,095         122,446         308.8%         93,947         244,560         150,613           OTHER NON-OPERATING REVENUE         725,307         45,146         308.8%         93,947         244,560         150,613           OTHER NON-OPERATING TAX REVENUE         728,307         -45,146         30.8%         93,947         244,560         150,613           OTHER NON-OPERATING TAX REVENUE         728,307         -45,146         364,453         160,613         0           OTHER NON-OPERATING TAX REVENUE         738,307         -45,146         2,184,321         1,200,000         984,921           NON-OPERATING TAX REVENUE         740,533         74,133         740,533         740,533         740,533         740,533           NON-OPERATING TAX REVENUE         5	ή ĥ		116 974	157 065	(40.091)	-34.3%		272,395	361.965	(89.570)	-32.9%
NON-OPERATING REVENUE & EXPENSE         767,366         682,095         (205,861)         -26.8%         2,278,868         1,444,560         (834,308)           NON-OPERATING REVENUE & EXPENSE         767,366         562,095         (205,861)         -26.8%         2,278,868         1,444,560         (834,308)           OTHER NON-OPERATING REVENUE & EXPENSE         767,366         562,095         122,446         308.8%         93,947         2,44,560         (834,308)           OTHER NON-OPERATING REVENUE         25,000         0         (25,000)         0.0%         50,000         50,000         0         0           OTHER NON-OPERATING REVENUE         78,1%         400,000         (328,307)         45,1%         2,184,921         1,200,000         (844,921)           NON-OPERATING TAX REVENUE         78,0%         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0	3  <del>6</del>		36.210	84.308	(48,098)	-132.8%		108,630	145,576	(36,946)	-34.0%
NON-OPERATING REVENUE & EXPENSE         F         75,956         562,095         (205,861)         -26.8%         2,278,868         1,445,560         (834,308)           TOTAL NON-OPERATING REVENUE & EXPENSE         75,956         562,095         (205,861)         -26.8%         2,278,868         1,445,560         (834,308)           OTHER NON-OPERATING REVENUE & EXPENSE         39,649         162,095         152,046         152,046         93,947         2,445,560         (834,308)           OTHER NON-OPERATING REVENUE         25,000         0         0         0         152,005         150,010         59,000         150,013         150,013           OTHER NON-OPERATING FORVENUE         25,000         0         0         0         24,560         150,013         150,013           NON-OPERATING FORVENUE         728,307         400,000         (328,307)         -45,1%         2,184,921         1,200,000         984,921           NON-OPERATING TAR REVENUE         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0 </td <td>5</td> <td></td>	5										
TOTAL NON-OPERATING REVENUE & EXPENSE         787,956         562,095         (205,661)         -26.8%         2,278,868         1,444,560         (834,308)           OTHER NON-OPERATING REVENUE INCL. DONATIONS         39,649         162,095         122,446         30.8 %         93,947         2,44,560         (834,308)           OTHER NON-OPERATING REVENUE INCL. DONATIONS         25,000         0         0         0.0 %         93,947         2,44,560         150,613         0           OTHER NON-OPERATING DONATIONS         25,000         0         0         0.0 %         53,947         2,44,560         150,613         0         0           NON-OPERATING TAX REVENUE         7XEVENUE         728,307         400,000         (328,307)         -45.1%         2,144,921         1,200,000         (984,921)           NON-OPERATING TAX REVENUE         7XEVENUE         738,307         46.1%         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         1,206,303 <td>т М</td> <td></td>	т М										
OTHER NON-OPERATING REVENUE INCL. DONATIONS         39,649         152,646         308.8%         93,947         244,560         150,613           OTHER NON-OPERATING REVENUE INCL. DONATIONS         25,000         0         0         0.0%         50,000         50,000         984,921           NON-OPERATING TAX REVENUE         728,307         400,000         (325,000)         0.0%         50,000         50,000         984,921           NON-OPERATING TAX REVENUE         728,307         400,000         (328,307)         -45.1%         2,184,921         1,200,000         984,921           NON-OPERATING TAX REVENUE         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         13.003	ž		767,956	562,095	(205,861)	-26.8%		2,278,868	1,444,560	(834,308)	-36.6%
OTHER NON-OPERATING DONATIONS         25,000         0         (25,000)         0.0%         50,000         50,000         694,921           NON-OPERATING TAX REVENUE         728,307         400,000         (328,307)         -45.1%         2,184,921         1,200,000         (984,921)           NON-OPERATING TAX REVENUE         2,184,921         1,200,000         (984,921)         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         1500,633	'n		39,649	162,095	122,446	308.8%		93,947	244,560	150,613	160.3%
NON-OPERATING TAX REVENUE         728,307         400,000         (328,307)         -45.1%         2,184,921         1,200,000         (964,321)           EXTRAORDINARY REVENUE         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         10         10         1564,153<	Ř	_	25,000	0	(25,000)	0.0%		50,000	50,000	0	0.0%
EXTRAORDINARY REVENUE (EXPENSE)         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0 <t< td=""><td>щ</td><td></td><td>728,307</td><td>400,000</td><td>(328,307)</td><td>-45.1%</td><td></td><td>2,184,921</td><td>1,200,000</td><td>(174,984)</td><td>F.C.4-</td></t<>	щ		728,307	400,000	(328,307)	-45.1%		2,184,921	1,200,000	(174,984)	F.C.4-
TOTAL INTEREST & DEPRECIATION         934,520         1,427,601         (493,081)         -52.8%         2,803,560         3,544,153         (740,593)           DEPRECIATION         524,463         (3,073)         -0.6%         1,564,170         1,590,833         (26,663)           INTEREST & AMORTIZATION         524,463         (3,073)         -0.6%         1,564,170         1,590,833         (740,593)           INTEREST & AMORTIZATION         413,130         903,138         (490,008)         -118.6%         1,534,320         (713,930)           Note: If the unaccrued Supplemental funds, projected DSH and P4P funds, along with provision for lease principal payments were booked, the YTD Net Loss through September would be         (713,930)         -11.18.6%         1,239,300         (713,930)	<u>ج</u> اج		0	0	0	0.0%		0	C	D	%D-D
DEPRECIATION         521,390         524,463         (3,073)         -0.6%         1,564,170         1,590,833         (26,663)           INTEREST & AMORTIZATION         413,130         903,138         (490,008)         -118.6%         1,533,320         (713,930)         -           INTEREST & AMORTIZATION         0.05.13         (490,008)         -118.6%         1,239,390         1,953,320         (713,930)           Note:         If the unaccrued Supplemental funds, projected DSH and P4P funds, along with provision for lease principal payments were booked, the YTD Net Loss through September would be         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -	19		934.520	1.427.601	(493,081)	-52.8%		2,803,560	3,544,153	(740,593)	-26.4%
INTEREST & AMORTIZATION     413,130     903,138     (490,008)     -118.6%     1,239,390     1,953,320     (713,930)       Note:     If the unaccued Supplemental funds, projected DSH and P4P funds, along with provision for lease principal payments were booked, the YTD Net Loss through September would be     1,239,300     1,953,320     (713,930)	4		521,390	524,463	(3,073)	-0.6%		1,564,170	1,590,833	(26,663)	-1.7%
	4		413,130	903,138	(490,008)	-118.6%		1,239,390	1,953,320	(713,930)	-57.6%
	4			acioina dina ac	for loco aniacinal	aumonte moro hool	TV of the	hot I ace +	hrouch Cantamb	er would he	
	¥١;		the FDIDA less would be	The red from / 2/	101 15435 principal	24 074)					

I         SMN GORGONIO MEN, HEALTH CARE DISTRICT & HOGSPTIAL -YTD         IIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII	SAN GORGONIO MEM. HEALTH CARE DISTRICT & HOSPITAL -YTD         Annoce         Annoce           BUAMORE SHEET         UNMUNETOR         SEPTEMBER 2004         (943.43.07)           BUAMORE SHEET         UNMUNETOR         105.877.953         (95.83.70)           BUAMORE SHEET         UNMUNETOR         114.416.82         (95.83.70)           CHA ASSETS         23.94.94.10         12.78.96.02         (95.83.76)           CHA ASSETS         23.94.94.10         12.78.96.23         (95.83.76)           CHA ASSETS         23.94.94.10         12.78.96.23         (95.83.76)           CHA ASSETS         23.94.94.10         12.78.96.23         (95.93.25)           CHA ASSETS         23.96.075         12.86.9.23         (95.9.32.20)           CHA ASSETS         23.94.34.10         12.78.9.02         (95.9.32.20)           CHA ASSETS         23.94.3.23         12.86.3.23         (10.33.77)           CHE CONTRACTULUS & BAD DEETS         12.86.9.23         23.46.1         (11.73.46.2)           CHE CUNTRACTULUS & BAD DEETS         2.079.92         2.00.90         (11.73.46.2)           CHE CUNTRACTULUS & BAD DEETS         2.079.20         2.00.90         (11.74.76.2)           CHE CUNTRACTULUS & RAD DETERT         2.079.20         2.00.90         (11.74.76.2)	SAN GORGONIO MEM. HEALTH CARE DIST BALANCE SHEET	RICT & HOSPITAL - YT	D		10/22/202
MAMCE SHEFT         UNK 2004         SEPTEMBER 2004         WINNUCE JUNE 2004         WINNUCE JUNE 2004           CINIA MASETS         CUNIA MASETS         CUNIA MASETS         TOXIA MASETS	DAMORE SHEFT         UNM. MAST S         UNM. MAST S <thunm. mast="" s<="" th=""> <thunm. mast="" s<="" th=""></thunm.></thunm.>	BALANCE SHEET				
CYMLASSES         TAAAS         TAAAAS         TAAAAS         TAAAAS         TAAAAA         TAAAAA         TAAAAAA         TAAAAAA         TAAAAAA         TAAAAAAA         TAAAAAAA         TAAAAAAA         TAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAA			JUNE 2024 (UNAUDITED)	SEPTEMBER 2024	VARIANCE JUNE 2024 TO SEPTEMBER 2024	VARIANCE PERCENTAGE
Only matrix         Analysis						Ċ
Construction         Construction<		T	123,3300,042 20 075 775	114,410,322 24 660 124	(3,333,120) (E 207 601)	-0.37
Machine RectionMatcher         Janual January         January January         Janu		-	23,010,120	24,300,124	(TOO, OOC, O)	00 03
HOSPERIA ACONONS RECENTANCE         B057,553         75,823,77         (10,732,75)         10,732,750           HOSPERIA ACONONS RECENTANCE         B0,75,653         75,823,77         (10,732,75)         9,006,552         10,732,750           OTHE OLDERINS RECENTANCE         B0,75,653         75,823,70         (10,732,750         9,006,552         10,732,750           TARES RECENTALE         2,078,856         4,007,74         2,000,906         9,006,552         10,732,750           INERTORES         2,078,656         2,078,656         2,033,900         3,030         10,733,750           INERTORES         2,073,656         2,756,753         2,131,19,70         6,54,43         10,736,750           INERTORES         673,440         75,260,288         75,575,753         10,736,750         10,736,750           INERTORES         0,001,397         75,275,753         13,149,620         10,736,750         11,736,614           INERTORES         0,001,397         172,000         3,174,650         17,736,614         12,349,52           INERDERINT         1173,465         173,652,513         11,776,614         11,441,622         11,736,614           INERDERINT, INTERES         0,001,397         11,333,143         11,333,143         11,333,143         11,333,143			13,430,10/ 0 181 /03	8 197 739	(0,040,030) (083 684)	-32.0%
LESS. ALLOWANCE FOI CONTINCTUALS BAD DEETS         (00.464,200)         (70.664,563)         (360,552)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)         (3.265,346)		-	89.675.653	78 882 377	(10,793,276)	-13.79
OTHER CURRENT ASSETS         1.266.196         3.560.076         2.224.661         0           WISS RECENTRABLE         2.073.825         (4.10).734         2.000.906         2.234.661           WISS RECENTRABLE         2.073.825         (4.10).734         2.000.906         2.33           DUE FROM 30D PARTIES         0.000.900         1.23.357         1.133.37         1.133.37           DUE FROM 30D PARTIES         0.015.663         1.133.017         6.07.443         8.3.03           REFAULD CENTARL         7.33.016         7.5.75.073         9.6.506         1.7.3.651           REFAULT AND EQUIPHENT         7.5.20.288         1.7.3.665.017         6.07.443         8.3.0.3           REFAULT AND FOURMENT         7.5.20.288         1.37.3.665.017         6.07.443         8.3.0.43           REFORDERTY, PLANT, AND EQUIPHENT         7.5.20.388         1.7.3.665.017         1.7.3.65.01         1.7.3.65.01           REFAULD RETAURDS         1.23.65.017         1.23.65.017         1.23.65.017         1.7.3.65.013         1.7.3.65.01         1.7.3.65.01           REFAULD RETAURDS         1.23.65.017         1.23.65.017         1.23.65.017         1.23.65.017         1.23.65.017           REFAULT RETAURD         1.23.65.017         1.23.65.017         1.23.65.017         <		-		(70,684,638)	9,809,592	-13.99
TAKES RECEIVABLE         2,078,326         4,109,734         2,000,008         4,00           MISE RECEIVABLE         0,00,346         2,000,008         8,300         2,000,008         8,300         9,300         8,300         9,300         8,300         9,300         8,300         9,300         8,300         9,300         8,300         9,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500         8,500<		-		3,580,876	2,324,681	64.99
MISC RECEIVABLE         (2.631.362)         (2.631.362)         (2.632.049)         (3.038         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.038)         (3.0		_	2,078,826	4,109,734	2,030,908	49.49
DUE FROM SID PARTIES         (940,346)         (151,506)         (123,357)         (133,357)         (133,357)         (133,357)         (133,357)         (133,357)         (133,357)         (133,357)         (133,357)         (133,357)         (133,357)         (133,357)         (133,357)         (133,357)         (133,357)         (133,357)         (133,357)         (133,357)         (133,351)         (133,351)         (133,351)         (133,352)         (133,351)         (133,352)         (133,352)         (133,31,45)         (133,31,45)         (133,31,45)         (133,31,45)         (133,31,45)         (133,31,45)         (133,465)         (133,465)         (133,465)         (133,465)         (133,465)         (133,465)         (133,465)         (133,465)         (133,465)         (133,465)         (133,465)         (133,465)         (133,465)         (133,465)         (133,465)         (133,465)         (133,465)         (133,465)         (133,465)         (133,465)         (133,465)         (133,465)         (133,465)         (133,465)         (133,465)         (133,465)         (133,465)         (133,465)         (133,465)         (133,465)         (133,465)         (133,465)         (133,465)         (133,465)         (133,465)         (133,465)         (133,465)         (133,465)         (133,465)         (133,465)         (1		_	(2,631,352)	(2,623,049)	8,303	-0.39
Immediate         2,075,663         2,133,177         6,55,44         6,55,44           REFROEFENSES         673,443         772,003         96,556         96,556         96,556         96,556         96,556         96,556         96,556         96,556         96,556         96,556         96,543         96,556         96,543         96,556         96,543         96,556         96,543         96,556         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,543         96,563         96,543         96,563		_	(940,346)	(816,989)	123,357	-15.19
PREPAID EXPENSES         673.404         772.003         96,599         1           ASSETS WITH LIMITE UUSE         17,899,022         13,119,370         (4,719,662)            ASSETS WITH LIMITE UUSE         17,839,022         13,119,370         (4,719,662)            ASSETS WITH LIMITE UUSE         75,250,288         75,757,731         507,443            AND EXPENDENT         4,861,325         73,2483,288         71,714,065         507,443            AUND IMPROVEMENTS         4,828,312         13,714,065         17,327,171         507,443            BUILDINGS & BUILDING IMPROVEMENTS         4,329,648         31,741,695         12,32,653,944         17,327,171         506,944         17,327,171           OTHER ASSETS         30,001         95,614         971,468         11,44,692         (13,406)            OTHER ASSETS         33,043         155,018,431         155,018,431         13,370         14,252,171         1         12,22,171           OTHER ASSETS         30,011         10,014,110         10,014,110         10,014,110         10,320,11         1,272,171         1         1,272,171         1           OTHER ASSETS         20,018,111         11,014,110,922		_	2,075,663	2,139,177	63,514	3.09
ASSETS WITH LIMITED USE         17.839.022         13.119.370         (4,719.652)         5.7           REF PROPERTY, PLANT, AND EQUIPMENT         75,577.731         507.443         507.443         507.443           REO FROMERTY, PLANT, AND EQUIPMENT         17.3.489.256         17.5.557.731         507.443         507.443           REO FRUNCE FLANT, AND EQUIPMENT         17.3.489.256         17.5.550.288         507.443         507.443           REO FRUNCE FLANT, AND EQUIPMENT         17.3.489.256         17.1.4056         507.443         507.443           RED FQUIPMENT         17.3.489.26         31.7.44.056         31.7.44.056         (22.700)           RED FQUIPMENT         31.7.665.341         125.60.544         97.1.666         (22.700)           CONSTRUCTION IN PROCRESS         125.60.88.81         135.704.996         (13.406)         (1.2.27.71)           CONSTRUCTION IN PROCRESS         125.60.8.818         135.704.992         (12.507.11)         (1.2.27.17)           CONSTRUCTION IN PROCRESS         135.00.881         135.704.992         (1.2.87.960         (1.2.87.960           CONSTRUCTION IN PROCRESS         135.00.881         135.704.992         (1.2.87.960         (1.2.87.960           CONSTRUCTION IN PROCRESS         135.00.881         135.704.992         (1.2.87.960			673,404	772,003	98,599	12.89
MET RODERTY, PLAVI, AND EQUIPMENT         75, 260, 288         75, 75, 731         507, 443         71, 76, 443           PROPERTY, PLAVI, AND EQUIPMENT         17, 3489, 236         17, 75, 268, 580         1, 77, 96, 443         177, 96, 443           PROPERTY, PLAVI, AND EQUIPMENT         123, 438, 132, 433, 533         31, 714, 056         1, 779, 644         177, 96, 44           UNIDINGS & BULIDING INPROVEMENTS         122, 533, 535         122, 652, 733         91, 666         (22, 780)           FINED EQUIPMENT         31, 744, 052         1, 736, 633         1, 74, 056         (22, 780)           CONSTRUCTION IN PROORERS         935, 094         91, 166         (13, 406)         1, 34, 06)           CONSTRUCTION IN PROORERS         955, 043         955, 11, 19)         (13, 406)         1, 34, 06)           CONSTRUCTION IN PROORERS         955, 043         955, 11, 19)         (13, 406)         1, 34, 06)           CONSTRUCTION IN PROORERS         135, 018, 813         133, 700         (13, 406)         1, 34, 06)           CONSTRUCTION IN PROORERS         135, 018, 813         133, 700         (13, 406)         1, 34, 06)           CONSTRUCTION         95, 018, 813         133, 700         (13, 406)         1, 34, 06)         1, 34, 06)           CONSTRUCTION         136, 018, 133, 000			17 839 022	13 119 370	(4 719 652)	-36.09
Repetitive Landon Function         173,439.266         175,568.850         1,775,614         200           Repetitive Landon Repovements         33,433         33,433         33,433         33,433         33,433         33,433         33,433         33,433         33,433         33,433         33,433         33,433         33,433         33,433         33,433         33,433         33,433         33,433         33,433         33,433         33,433         33,433         33,433         33,433         33,433         33,433         33,433         33,433         33,433         33,433         33,433         33,433         33,433         33,433         33,433         33,433         34,533         33,443         33,433         34,533         34,533         34,533         34,533         34,533         34,533         34,533         34,533         34,533         34,533         34,533         34,533         34,533         34,533         34,533         34,533         34,533         34,533         34,533         34,533         34,533         34,533         34,533         34,533         34,533         34,533         34,533         34,533         34,533         34,533         34,533         34,533         34,533         34,533         34,533         34,533         34,533<		-	75 250 288	75 757 731	507 443	0.70 07 0
MOTENT Intervention         4,88,435         4,86,435         3,3,44,66         3,7,46,65         3,3,43         4,3,3,43           BUILDINGS & BUILDING IMPROVEMENTS         4,320,435         3,3,44,65         3,3,44,65         3,3,44,65         3,3,44,65         3,3,44,65         3,3,44,65         3,3,44,65         3,3,44,65         3,3,44,65         3,3,44,65         3,3,44,65         3,3,44,65         3,3,44,65         3,3,44,65         3,3,44,65         3,3,44,65         3,3,44,65         3,3,44,65         3,3,44,65         3,3,44,65         3,3,44,65         3,3,44,65         3,3,44,65         3,3,44,65         3,3,44,65         3,3,44,65         3,3,44         3,4,56         3,3,44         3,4,56         3,3,44         3,4,56         3,4,46         3,3,43         3,4,46         3,3,43         3,4,46         3,3,43         3,4,46         3,3,43         3,4,46         3,3,43         3,4,46         3,3,43         3,4,46         3,3,43         3,4,46         3,3,43         3,4,46         3,3,43         3,4,46         3,3,43         3,4,46         3,3,43         3,4,46         3,4,46         3,4,46         3,4,46         3,4,46         3,4,46         3,4,46         3,4,46         3,4,46         3,4,46         3,446         4,46         3,4,46         4,46         4,46         3,46 </td <td></td> <td>_</td> <td>173 180 736</td> <td>175 768 850</td> <td>1 779 611</td> <td>1 00</td>		_	173 180 736	175 768 850	1 779 611	1 00
BUILDINGS & BUILDING & Recent and an analysis and an analysis and and analysis and an analysis and and analysis and an analysis and and anananalysis and and an analysis and an anananalysis an		_	L/3,403,230	1/3,200,03U	23 1/2	1.07 0 70
FIXED EQUIPMENT         31,756,856         31,714,056         1,257,801         2,202,011           CONSTRUCTION IN PROGRESS         3,306,453         31,714,056         (2276)         1,456,634         2,714,056         (2276)         2,465,034         2,506,034         2,506,034         2,506,034         2,506,034         2,506,034         2,506,034         2,506,034         2,506,034         2,506,034         2,506,034         2,506,034         2,506,034         2,506,034         2,506,034         2,506,034         2,506,034         2,506,034         2,506,034         2,506,034         2,506,034         2,506,034         2,506,034         2,506,034         2,506,034         2,506,034         2,506,034         2,506,034         2,506,034         2,506,034         2,506,034         2,506,034         2,506,045         2,506,045         2,556,045         2,556,045         2,556,045         2,556,045         2,556,045         2,556,045         2,556,045         2,556,045         2,556,045         2,556,045         2,556,045         2,556,045         2,556,045         2,556,045         2,556,045         2,556,045         2,556,045         2,556,045         2,556,045         2,556,045         2,556,045         2,556,045         2,556,045         2,556,045         2,556,045         2,556,045         2,556,045         2,556,045		_	4,020,102 120 E20 7EE	4,001,323	110 217	01.0
Transcription         Construction			21 726 026	21 711 056	100 7801	0.10 0.10
OTTAIN         OPERATOR         OPERATOR <thoperator< th="">         OPERATOR         <t< td=""><td></td><td>1</td><td>0 390 763</td><td>6 041 397</td><td>1 650 934</td><td>0.17</td></t<></thoperator<>		1	0 390 763	6 041 397	1 650 934	0.17
Child RASSETS         997,668         (13,406)         (13,406)           OTHER ASSETS         971,668         (13,406)         (13,406)           TOTAL LIABILITIES         155,034         155,034         (13,406)         (13,406)           TOTAL LIABILITIES         155,038,818         155,033,200         (1,227,916)         (1,277,916)           TOTAL LABILITIES         155,038,818         155,038,926         (1,237,932)         (1,237,916)         (1,237,916)           CURRENT LIABILITIES         8,181,110         10,343,921         2,560,820         1,370,355         461,298         9           ACCOUNTS PAYABLE         847,813         1,446,158         5,768,926         1,115,733         9           ACCOUNT PAYBLES         909,057         1,370,355         461,298         9         9           ACCOUNT PAYBLE         847,813         1,446,158         5,768,926         1,115,733         9           ACCOUNT PAYBLE         909,057         1,270,355         9,83,345         9         9         9           ACCOUNT PAYBLE         146,128         588,301         1,146,128         588,301         9         9           ACCRUED INTEREST PAYABLE         1,072,313,900         1,072,303         9         9         9		+	198 238 9481	199 511 1191	(1 272 171)	1 30
OFTER MASSET 5         BOD, DOTAL LABILITIES         P. 1, DOCA         Lite Action         Lite Action <thlite action<="" th="">         Lite Action</thlite>		6	005 004	1611,111,000	(10 VUC)	1 40
TOTAL LIABILITIES & FUND BALANCE         123,950,042         114,416,922         (9,533,120)         (9,533,120)           TOTAL LIABILITIES         155,018,818         155,018,818         155,018,012         (1,287,916)         (1,287,916)           TOTAL LIABILITIES         34,929,113         37,609,939         2,660,820         2,660,820         2,660,820           ACCOUNTS PAYABLE         8,181,110         10,343,921         2,165,311         2,165,312         1,115,073           PAYROLI PAYABLE         8,181,110         10,343,921         1,146,173         2,165,311         2,165,312           PAYROLI PAYABLE         8,181,110         10,343,925         4,61,298         55,430         55,430           PAYROLI PAYABLE         8,147,113         1,446,155         6,61,298         55,430         55,430           PAYROLI PAYABLE         8,147,113         1,446,155         55,430         55,430         55,430           ACCRUED INTEREST PAYABLE         12,065,351         12,20,65         55,430         55,430         55,430           OTHER CURRENT LABILITIES         1,062,440         3,865,733         1,074,271         (830,771)         7           OTHER CURRENT LABILITIES         1,066,470         3,865,733         1,074,271         (830,771)         7		_	985,094	9/ T,000	(T3,400)	44·T-
TOTAL LIABILITIES         155,018,818         155,018,818         155,018,818         155,018,818         155,018,818         155,019,02         (1,287,916)         1           CURRENT LIABILITIES         3,4,929,119         37,609,339         2,680,820         2,680,820         2,680,820         2,560,820         2,560,820         2,560,820         2,560,820         2,560,820         2,560,820         2,560,820         2,560,820         2,560,820         2,560,820         2,560,820         2,560,820         2,560,820         2,560,820         2,560,820         2,560,820         2,560,820         2,560,820         2,560,820         2,560,820         2,560,820         2,560,820         2,560,820         2,560,820         2,560,820         2,560,820         2,560,820         2,560,820         2,560,820         2,560,820         2,560,820         2,560,820         2,560,820         2,560,820         2,560,820         2,560,820         2,560,820         2,560,820         2,564,320         2,564,320         2,564,320         2,564,320         2,564,320         2,564,320         2,33,771         2,323,777         2,323,777         2,323,777         2,323,777         2,323,777         2,324,771         2,324,771         2,324,771         2,326,563         2,326,563         2,326,563         2,326,563         2,326,563         2,326,56			123,950,042	114,416,922	(9,533,120)	-8.39
CURRENT LIABILITES         34,929,119         37,609,939         2,660,820         2           ACCOUNTS PAYABLE         8,181,110         10,343,921         2,162,811         2           ACCOUNTS PAYABLE         8,181,110         10,343,921         2,162,811         2           ACCOUNTS PAYABLE         8,181,110         10,343,921         2,162,811         2           ACCOUNTS PAYABLE         99,057         1,370,355         461,268         2           PAYROLL TAXES & DEDUCTIONS PAYABLE         987,813         1,370,355         461,268         2           PAYROLL TAXES & DEDUCTIONS PAYABLE         847,813         1,370,355         461,268         5           ACCRUED PTO & SICK DAYS PAYABLE         1,370,355         445,158         583,345         5           ACCRUED PTO & SICK DAYS PAYABLE         1,074,271         1,074,271         233,771         1           ACCRUED INTEREST PAYABLE         1,074,271         1,074,271         233,771         1           ACCRUED INTEREST PAYABLE         1,074,271         1,074,271         233,771         1           OTHER CURRENT LIABILITIES         1,067,373         1,074,271         233,771         1           DEBF - CURRENT LIABILITIES         1,074,271         3865,783         300,657			155,018,818	153,730,902	(1,287,916)	-0.89
ACCOUNTS PAYABLE         8,181,110         10,343,921         2,162,811         2           PAYROLL PAYABLES         4,653,853         5,768,926         1,115,073         2           PAYROLL PAYABLES         4,653,853         5,768,926         1,115,073         2           SALARIES & WAGES PAYABLE         909,057         1,370,355         461,268         461,268           PAYROLL TAXES & DEDUCTIONS PAYABLE         847,813         1,446,158         568,345         461,268           PAYROLL TAXES & DEDUCTIONS PAYABLE         2,896,093         1,2,905,058         1,2,995,058         461,268         588,345           ACCRUED PTO & SICK DAYS PAYABLE         12,066,351         12,066,351         12,299,058         9,198,034         883,077         9           ACCRUED INTEREST PAYABLE         1,067,31         10,74271         (833,077)         9         9           OTHER CURRENT LIABILITIES         1,366,470         3,865,783         (300,657)         963,773         9         9           OTHER CURRENT LABILITIES         1,816,440         3,865,783         166,2790         362,963         962,963         962,963         9         9           DEBT- CURRENT LABILITIES         1,806,776         3,865,783         166,7790         9         9		-	34,929,119	37,609,939	2,680,820	7.19
PAYROLL PAYBLES         4,653,853         5,768,926         1,115,073         1           SALARIES & WAGES PAYBLE         909,057         1,370,355         461,298         1,115,073         1           SALARIES & WAGES PAYBLE         909,057         1,370,355         461,298         461,298         1         1           PAYROLL TAXES & DEDUCTIONS PAYBLE         847,813         1,446,158         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,630,771         55,630,771         55,630,771         55,630,771         55,630,771         55,630,771         55,630,771         56,772         55,630,771         56,772         56,772         56,772         56,772         56,772         56,772         56,65,771         56,65,771         56,65,771         56,65,771         56,65,772         56,65,772         56,65,772         56,65,772         56,752,614         56,65			8,181,110	10,343,921	2,162,811	20.99
SALARIES & WAGES PAYABLE         909,057         1,370,355         461,298         461,298         461,298         461,298         461,298         461,298         461,298         461,298         461,298         461,298         461,298         461,298         598,345         461,298         598,345         598,345         598,345         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         56,430         56,430         56,430         56,430         56,430         56,430         56,430         56,430         56,430         56,430         56,430         56,430         56,430         56,430         56,430         56,430         56,430         56,430         56,430         56,430         56,56,503         56,506         56,306,503 <td></td> <td></td> <td>4,653,853</td> <td>5,768,926</td> <td>1,115,073</td> <td>19.39</td>			4,653,853	5,768,926	1,115,073	19.39
PAYROLL TAXES & DEDUCTIONS PAYABLE         847,813         1,446,158         598,345         598,345         598,345         558,343         558,343         558,343         558,343         558,343         558,337         558,337         558,337         558,337         558,337         558,337         558,337         558,337         558,337         558,337         558,337         558,337         558,337         558,337         558,337         558,337         558,337         558,337         558,337         558,337         558,337         558,337         558,337         558,337         558,573         552,363         552,363         552,363         552,363         552,363         552,363         552,363         552,363         552,363         552,363         552,363         552,363         552,363         552,363         552,363         552,363         552,363         552,363         552,363         552,363         552,363         552,363         552,363         552,363         552,363         552,363         552,363         552,363         552,363         552,363         552,363         552,363         552,363         552,363         552,363         552,363         552,363         552,363         552,363         552,363         552,363         552,363         552,364         552,364			909,057	1,370,355	461,298	33.79
ACCRUED PTO & SICK DAYS PAYABLE         2,886,983         2,952,413         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         55,430         233,771         55,430         233,771         56,535         10,028,805         9,198,034         (830,771)         56         6         6         6         6         6         6         6         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1         71,1 <td></td> <td></td> <td>847,813</td> <td>1,446,158</td> <td>598,345</td> <td>41.49</td>			847,813	1,446,158	598,345	41.49
LINE OF CREDIT       12,065,351       12,299,058       233,707       233,707         OTHER CURRENT LIABILITIES       1,967,348       9,198,034       (830,771)          ACCRUED INTEREST PAYABLE       1,967,348       1,074,271       (833,077)          DEBT - CURRENT LIABILITIES       4,166,440       3,865,783       (300,657)          DEBT - CURRENT LIABILITIES       120,089,699       116,120,963       (3,963,736)          LONG TERM LIABILITIES       120,089,699       116,120,963       (3,963,736)          Net ASSETS< UNRESTRICTED		_	2,896,983	2,952,413	55,430	1.9%
OTHER CURRENT LIABILITIES         10,028,805         9,198,034         (830,771)         830,771         9-1           ACCRUED INTEREST PAYABLE         1,967,348         1,074,271         (893,077)         9-1         9-1           ACCRUED INTEREST PAYABLE         1,967,348         1,074,271         (893,077)         9-1         9-1           ACCRUED INTEREST PAYABLE         3,895,017         3,895,017         3,865,783         (300,657)         9-1           DEBT - CURRENT LIABILITIES         1,074,271         8,895,017         3,895,017         4,257,980         362,963         9-1           DEBT - CURRENT LABILITIES         120,089,699         116,120,963         362,963         862,736)         9-1           LONG TERM LIABILITIES         120,089,699         116,120,963         (3,968,736)         8,245,204)         8           NET ASSETS - UNRESTRICTED         (31,068,776)         (39,313,980)         (8,245,204)         8         9           NET ASSETS - BEGINNING OF PERIOD         (35,868,911)         (31,068,726)         (39,213,980)         4,800,221         9           Net ASSETS - BEGINNING OF PERIOD         (35,868,911)         (31,068,7290)         (13,045,425)         9         9		_	12,065,351	12,299,058	233,707	1.99
ACCRUED INTEREST PAYABLE         1,074,271         (893,077)         (893,077)           ACCRUED INTEREST PAYABLE         1,967,348         1,074,271         (893,077)         (893,077)           OTHER CURRENT LIABILITIES         4,166,440         3,865,783         (300,657)         (300,657)         (300,657)           DEBT - CURRENT         3,895,017         4,257,980         3,66,783         (300,657)         (300,657)           DEBT - CURRENT         3,895,017         3,895,017         4,257,980         (300,657)         (300,657)           DEBT - CURRENT         120,089,699         116,120,963         (3,968,736)         (35,968,736)         (3,968,736)         (3,968,736)         (3,968,736)         (3,968,736)         (3,968,736)         (3,968,736)         (3,968,736)         (3,968,736)         (3,968,736)         (3,968,736)         (3,968,736)         (3,968,736)         (3,968,736)         (3,968,736)         (3,968,736)         (3,968,736)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (4,800,221)         (4,800,221)         (4,800,221)         (3,245,204)         (3,245,20		Б	10,028,805	9,198,034	(830,771)	-9.0
OTHER CURRENT LIABILITIES         4,166,440         3,865,783         (300,657)         3           DEBT - CURRENT         3,895,017         3,895,017         4,257,980         362,963         362,963         362,963         362,963         362,963         362,963         362,963         362,963         362,963         362,963         362,963         362,963         362,963         362,963         362,963         362,963         362,963         362,963         362,963         362,963         362,963         362,963         362,963         362,963         362,963         362,963         362,963         362,963         362,963         362,963         362,963         362,963         362,963         362,963         362,963         362,736         362,736         362,736         362,736         362,736         362,736         362,736         362,736         362,736         362,736         362,736         362,736         362,743         362,743         362,743         362,743         362,5204         362,45,204         362,45,204         362,45,204         362,45,204         362,45,204         362,45,204         362,45,204         362,45,204         362,45,204         362,45,204         362,45,204         362,45,204         362,45,204         362,45,204         362,45,204         362,45,204 <td< td=""><td></td><td></td><td>1,967,348</td><td>1,074,271</td><td>(893,077)</td><td>-83.19</td></td<>			1,967,348	1,074,271	(893,077)	-83.19
DEBT - CURRENT         3,895,017         4,257,980         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953         362,953			4,166,440	3,865,783	(300,657)	-7.89
LONG TERM LIABILITIES       120,089,699       116,120,963       (3,968,736)         NET ASSETS       (3,968,736)       (3,9,313,980)       (8,245,204)         NET ASSETS - UNRESTRICTED       (31,068,776)       (39,313,980)       (8,245,204)         NET ASSETS - UNRESTRICTED       (31,068,776)       (39,313,980)       (8,245,204)         NET ASSETS - UNRESTRICTED       (31,068,776)       (39,313,980)       (8,245,204)         NET ASSETS - BEGINNING OF PERIOD       (35,868,911)       (31,068,690)       4,800,221         URRENT VEAR NET GAIN/(LOSS)       4,800,135       (8,245,290)       (13,045,425)       1		_	3,895,017	4,257,980	362,963	8.59
LUNG TERM LIABILITIES         L20,003,039         L20,120,303         (3,0313,980)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)				000 000 311	1965 090 61	OV C
NET ASSETS         (31,068,776)         (39,313,980)         (8,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)         (3,245,204)		_	TZU,UGS,033	C02,U21,011	(DC1'00C'C)	^ <b>†</b> .o
NET ASSETS - UNRESTRICTED         (31,068,776)         (39,313,980)         (8,245,204)           NET ASSETS - BEGINNING OF PERIOD         (35,868,911)         (31,068,690)         4,800,221           NET ASSETS - BEGINNING OF PERIOD         (35,868,911)         (31,068,690)         4,800,221           CURRENT YEAR NET GAIN/(LOSS)         4,800,135         (8,245,290)         (13,045,425)         1			(31,068,776)	(39,313,980)	(8,245,204)	21.09
NET ASSETS - BEGINNING OF PERIOD     (35,868,911)     (31,068,690)     4,800,221       CURRENT YEAR NET GAIN/(LOSS)     4,800,135     (8,245,290)     (13,045,425)			(31,068,776)	(39,313,980)	(8,245,204)	21.09
CURRENT YEAR NET GAIN/(LOSS) 4,800,135 (8,245,290) (13,045,425) (8,245,290) (13,045,425)			(35,868,911)	(31,068,690)	4,800,221	-15.59
			4,800,135	(8,245,290)	(13,045,425)	158.2%
			ected DSH and P4P fund	s along with provisio	on for lease principal par	vments were

	В	C	D	E	F		G		Н
1	SAN GOR	GONIO	MEMOR	IAL HE	ALTHCARE DISTRICT & HO	SPITAL			
2						(	UNAUDITED)	(	UNAUDITED)
3							Current Month		Y-T-D
4							9/30/2024		9/30/2024
5	BEGINNING								
6			eginning E			\$	14,470,234	\$	17,986,894
7			eginning E				449,542		1,370,686
8		Cash: B	eginning B	Balances	Totals	\$	14,919,776	\$	19,357,580
9									
10	Receipts								
11				Collection		\$	5,005,593	\$	16,586,230
12					asure D/Prop 13		463,106	\$	1,389,318
13			Misc Tax	<ul> <li>Subsidie</li> </ul>	es			\$	
14				ns/Grants			25,000	\$	75,000
15					nding (Rate Range, Etc.)		· · · · · ·	\$	458,185
16					of LOC Balances	1992	and the first sector	\$	
17			Other Re	evenues/l	Receipts/Transfers		211,825	\$	578,717
18	TOTAL REG	CEIPTS				\$	5,705,524	\$	19,087,450
19									
20	Disbursem	ents							
21					& Contract Labor	\$	4,891,167	\$	14,704,516
22				perating (	Costs		3,349,323	\$	9,556,245
23				Spending		194	654,994	\$	1,777,615
24					ments (Excl.G/O Bonds)		80,825	\$	242,475
25				Changes	n Accounts Payable, IGT's, Etc.		(1,140,518)	\$	(625,330)
26	TOTAL DIS	BURSEM	IENTS			\$	7,835,791	\$	25,655,521
27									
28	TOTAL CH	ANGE in	CASH			\$	(2,130,267)	\$	(6,568,071)
29			-						
30	ENDING CA								
31			Balances-			\$	12,176,113	\$	12,339,967
32			Balances-				613,396		449,542
33		Ending	Balances-	Totals		\$	12,789,509	\$	12,789,509
34									
35									
36									
37	LOC Currer	nt Balance	s			\$	12,000,000	\$	12,000,000
38	LOC Interes		e Incurred				90,000	\$	378,000
39	10/22/2024	4							
40								and an address	
41									
42 43					N DATA FROM THE UNAUDITED FINANC WITH THE FINAL AUDITED FINANCIAL ST		AS OF JUNE 30, 2024 AN	D WILL E	BE

TAB E



# Hospital P4P Q1 2024 Report (01/2024 - 03/2024) San Gorgonio Memorial Hospital (TIN # 330420041)

Hashing hap	-				•			
Quality Measure	Baseline Rate	2024 Denom	2024 Numer	2024 Rate	Tier 1 Goal*	Tier 2 Goal	Total Payment	Forfeited Amount
Follow-Up Care for Mental Health or Substance Use Disorder ED - Seven Days	21.02%	39	10	25.64%	23.12%	27.59%	\$1,976.51	\$1,976.52
PCR Observed-to-Expected Ratio $\downarrow$	0.7442	11.73%	9.89%	0.8431	0.9314	0.8314	\$3,953.03	\$3,953.02
Quality Measure			202	4 Goal			Total Payment	Forfeited Amount
HQI Cares: Domain Validation - Milestone 2		Obtai	in Validation	in selected [	Domain		\$172,5	A DESCRIPTION OF THE PARTY OF T
		Obtain Val	idation in se	ected additi	onal Domain		\$86,2	50.00
National Association for Healthcare Quality (NAHQ®) Workforce Accelerator - Milestone 1		Sign an	d Submit Par	ticipation Ag	greement		\$10,000.00	\$0.00
National Association for Healthcare Quality (NAHQ®) Workforce Accelerator - Milestone 2		Comp	lete the Prof	essional Asse	essment		\$10,000.00	\$0.00
National Association for Healthcare Quality (NAHQ®) Workforce Accelerator - Milestone 3		Reviev	v Professiona	al Assessmer	it results		\$10,000.00	\$0.00
National Association for Healthcare Quality (NAHQ®) Workforce Accelerator - Milestone 4		De	evelop an act	ion/training	plan		\$10,000.00	\$0.00
Dexur Healthcare Quality Excellence Implementation - Milestone 1		Sign an	d Submit Pai	ticipation Ag	greement		\$5,000.00	\$0.00
Dexur Healthcare Quality Excellence Implementation - Milestone 2			Execu	ite BAA			\$5,000.00	\$0.00
Dexur Healthcare Quality Excellence mplementation - Milestone 3			HAI Da	ta Access			\$10,000.00	\$0.00
Dexur Healthcare Quality Excellence mplementation - Milestone 4			Onboard	ing Process			\$10,000.00	\$0.00
Dexur Healthcare Quality Excellence Implementation - Milestone 5			HCAHPS I	Data Access			\$10,000.00	- \$0.00
Quality Improvement Activity: Readmission Reduction - Milestone 1,2,3		p, Identify k	ey priority a	eas for impr	admission Re ovement, an improvemen	d Leverage	\$100,000.00	\$0.00
Quality Improvement Activity: Patient Experience - Milestone 1			Establish t	he program:			\$40,000.00	\$0.00
Quality Improvement Activity: Safety and Adverse Events - Milestone 1,2,3		p, Identify k	ey priority a	reas for impr	eadmission Ro ovement, an improvemen	d Leverage	\$100,000.00	\$0.00
Quality Improvement Activity: Clinical Variation Reduction - Milestone 1,2	Establish	or provide e		current Cert	ification Stee	ering Team,	\$80,000.00	\$0.00
Manifest MedEx Active Data Sharing	Hospita				ements for a rement perio	2008 10 10 10 10 10 10 10 10 10 10 10 10 10	\$7,758.56	\$0.00
Risk-Based Measures	Baseline Rate	2024 Denom	2024 Numer	2024 Rate		2024 Goa	al	5% Reductio Amount
Post-Discharge Follow-Up Within Seven Days of Discharge	45.45%	37	18	48.65%	Hospitals r	must maintaiı rate	n their baseline	\$0.00
CMQCC NTSV Reporting	42.9%	7	0	0.0%	Less	than or equa	l to 23.6%	\$0.00
Covered CA (CCA) Adequate Network**	Hospitals n		that they hav iagnostic Ra				Anesthesiology,	\$0.00

Total Admissions: 114 % of Total Admissions: 0.53%

Pool Amount: \$678,367.64 Total Payment Amount: \$672,438.10 Total Forfeited Amount: \$5,929.54



## Hospital P4P Q1 2024 Report (01/2024 - 03/2024) San Gorgonio Memorial Hospital (TIN # 330420041)

**Report Footnotes:** 

* If 10% improvement over baseline rate exceeds Tie⊭ 2 goal, Tier 1 goal = 1% lower than Tier 2 goal

** An exception was made for the Covered CA (CCA) Adequate Network measure due to a data delay

↓Lower rate indicates better performance

NA = Not Applicable. Minimum denominator requirement not met or data not available. Measures with a 2023 Rate of NA, 50th percentile of IEHP Network was set as Tier 1 Goal

NR= Not Reported. Hospitals are not eligible to receive incentive dollars for the measure or be subject to a 5% reduction of total P4P dollars for risk-based measures

NP = Not Participating. Hospital opted out of measure



# San Gorgonio Memorial Hospital (TIN # 330420041) Hospital P4P 2023 Reassessment Report

Seven Day Discharge Follow Up Seven Day ED Follow Un Care 187					
	37	61.67%	36.67%	54.12%	\$4,141.51
	44	23.53%	24.75%	32.60%	\$0.00
Timely Postpartum Care 56	20	35.71%	44.81%	79.88%	\$0.00
Quality Measure Observed Readmi Rate	Observed Readmission Expected Readmission Rate	O/E Ratio	Tier 1 Goal*	Tier 2 Goal	Payment Amount
PCR O/E Ratio ↓ 7.69%	10.10%	0.7614	1.0175	0.7977	\$11,784.00
Hospitalization for Potentially Preventable Complications $\checkmark$ 1.16%	6.00%	0.1289	0.3835	0.3735	\$0.00
Quality Measure Denominator	or Numerator	Yearly Rate	99	Goal	Payment Amount
NTSV C-Section 30	13	43.33%	Less than or e	Less than or equal to 23.6%	\$0.00
Quality Measure		Goal			Payment Amount
MX Active Data Sharing	Critical Access Hospitals who meet the Manifest MedEx Active Data Sharing measure within any quarter of the 2023 performance year (quarter 1-4).	et the Manifest MedEx Active Data Sharing the 2023 performance year (quarter 1- 4).	Sharing measure wit. r 1- 4).	hin any quarter of	NA

*Tier 1 Goal = baseline performance. If baseline performance exceeds Tier 2 goal, Tier 1 goal = 1% lower than Tier 2 goal

Total Payment Amount: \$15,925.51

Lower rate indicates better performance

→ NA = minimum denominator requirement not met or hospital is not eligible for measure dollar amount

→ NR = data not reported
 → Measurement Period: 01/2023 - 12/2023

→ Hospital only received payment if annual rate met Tier 1 or Tier 2 goal <u>AND</u> potential earnings were forfeited during Q1 - Q4 of the 2023 performance year

Published by: AValero - Quality Performance Informatics

Approved for External Distribution

TAB F

### CMS Audit Findings Report from CDHP

- The recent CMS audit conducted by the California Department of Health Care Services (CDHP) identified five specific areas requiring attention. These findings include the following:
  - 1. **Abuse Reporting**: One instance was found where the policy for reporting abuse was not followed. We are updating the policy and reinforcing training and accountability to ensure full compliance with our policy reporting protocols.
  - 2. **Medication**: Normal saline flushes must be stored securely within a medication room. Procedures are being updated to ensure proper storage practices are consistently followed.
  - 3. **Consent for Blood Transfusion**: The consent for blood transfusion must be signed in conjunction with the surgical consent. Staff training and revised consent procedures will ensure both portions are signed together.
  - 4. **Nursing Care Plans**: The evaluation portion was missing from some nursing care plans, which is essential for assessing patient progress. Altera will need to be involved to help implement a section in the EHR to ensure all care plans include thorough evaluations.
  - 5. **Patient Restraint Reassessment**: Physicians were not consistently reassessing patients in restraints per our policy. To address this, we are enhancing oversight and providing additional training to ensure regular and documented reassessment.

These areas are being actively addressed with corrective actions to meet compliance standards, improve patient safety, and uphold our commitment to high-quality care.

TAB G

### SAN GORGONIO MEMORIAL HOSPITAL <u>Medical Staff Services Department</u> <u>M E M O R A N D U M</u>

DATE:	October 23, 2024
TO:	Chair Governing Board
FROM:	Sherif Khalil, M.D., Chairman Medical Executive Committee

### SUBJECT: MEDICAL EXECUTIVE COMMITTEE REPORT

At the Medical Executive Committee held this date, the following items were approved, with recommendations for approval by the Governing Board:

### Approval Item(s):

### CT Contrast Policy - 2024 Annual Approval

All CT examinations with contrast will be completed per this policy and protocol (See attached).

### **Reference Laboratory**

Reference Laboratory for Fever of Unknown Origin (FUO) Testing, contingent upon the recommendation of Dr. Johnny Liquete, M.D. for further pathogen workups. Laboratory and imaging findings vary according to the source of a fever of unknown origin (FUO). Imaging should be directed by historical, physical, and basic laboratory clues.

TAB H

	Title	Policy Area	Owner	Workflow Approval
			Cox, Mayda: Director Financial	Ariel Whitley for Healthcare
1	Account Adjustments	Patient Financial Services	Services	District Board of Directors
-			Cox, Mayda: Director Financial	Ariel Whitley for Healthcare
2	Account Follow-up, Overpayments, Refunds	Patient Financial Services	Services	District Board of Directors
_			Cox, Mayda: Director Financial	Ariel Whitley for Healthcare
3	Account Follow-up, Worker's Compensation	Patient Financial Services	Services	District Board of Directors
4			Chamberlin, Krystal: Director	Ariel Whitley for Healthcare
4	Approval for Radioactive Material Use	Radiation Safety Program	Diagnostic Imaging	District Board of Directors
F	Authorized Healthcare Provider Access to SGMH			Ariel Whitley for Healthcare
5	Electronic Healthcare Record (EHR)	Medical Records	Cornwall, Connie: HIM Manager	District Board of Directors
6	Authorized Use Area Inspections by the		Chamberlin, Krystal: Director	Ariel Whitley for Healthcare
0	Radiation Safety Officer	Radiation Safety Program	Diagnostic Imaging	District Board of Directors
7			Chamberlin, Krystal: Director	Ariel Whitley for Healthcare
/	Authorized Uses of Radiation Sources	Radiation Safety Program	Diagnostic Imaging	District Board of Directors
8			Cox, Mayda: Director Financial	Ariel Whitley for Healthcare
0	Bad Debt, Medicare	Patient Financial Services	Services	District Board of Directors
9	Basic Radiation Safety Principles and Work		Chamberlin, Krystal: Director	Ariel Whitley for Healthcare
9	Rules	Radiation Safety Program	Diagnostic Imaging	District Board of Directors
10			Cox, Mayda: Director Financial	Ariel Whitley for Healthcare
10	Billing	Patient Financial Services	Services	District Board of Directors
11			Cox, Mayda: Director Financial	Ariel Whitley for Healthcare
11	Billing, Secondary	Patient Financial Services	Services	District Board of Directors
12				Ariel Whitley for Healthcare
12	Birth Certificates	Medical Records	Cornwall, Connie: HIM Manager	District Board of Directors
13	Civil Subpoena: Compliance with Processing a			Ariel Whitley for Healthcare
10	Civil Subpoena	Medical Records	Cornwall, Connie: HIM Manager	District Board of Directors
14			Angel, Katy: Clinical Nurse	Ariel Whitley for Healthcare
14	Clinical Student Orientation	Education	Educator	District Board of Directors
15	Coding and Documentation for Inpatient			Ariel Whitley for Healthcare
10	Services	Medical Records	Cornwall, Connie: HIM Manager	District Board of Directors

	Title	Policy Area	Owner	Workflow Approval
				Ariel Whitley for Healthcare
16	Coding Outpatient Accounts	Medical Records	Cornwall, Connie: HIM Manager	-
47	Confidentiality, Privacy, and Data Security		Whitley, Ariel: Executive	Ariel Whitley for Healthcare
17	Considerations (HIPAA)	HIPAA Privacy	Assistant	District Board of Directors
10			Brady, Angela: Chief Nursing	Ariel Whitley for Healthcare
18	Consent for Sterilization	Administration	Executive	District Board of Directors
19			Brady, Angela: Chief Nursing	Ariel Whitley for Healthcare
19	Consents for Photography and Videotaping	Administration	Executive	District Board of Directors
20	Diagnostic Imaging / Radiation Safety Officer		Chamberlin, Krystal: Director	Ariel Whitley for Healthcare
20	Information	Radiation Safety Program	Diagnostic Imaging	District Board of Directors
21			Sanchez, Salvador: Director of	Ariel Whitley for Healthcare
21	Electrical Receptacle Testing	Facilities	Engineering	District Board of Directors
22				Ariel Whitley for Healthcare
22	Electronic Signatures	Medical Records	Cornwall, Connie: HIM Manager	District Board of Directors
23			Sanchez, Salvador: Director of	Ariel Whitley for Healthcare
25	Emergency Plan - Loss of Vital Services	Facilities	Engineering	District Board of Directors
24			Brady, Angela: Chief Nursing	Ariel Whitley for Healthcare
24	Family Presence During Code Situations	Administration	Executive	District Board of Directors
			Freude, Gayle: Director	
25			Med/Surg/CM and SW and P&P	Ariel Whitley for Healthcare
	Forms Design	Medical Records	Chairperson	District Board of Directors
26	Legal Record - Contents of a Complete and			Ariel Whitley for Healthcare
20	Accurate Record	Medical Records	Cornwall, Connie: HIM Manager	District Board of Directors
27			Chamberlin, Krystal: Director	Ariel Whitley for Healthcare
27	Medical Physicist	Radiation Safety Program	Diagnostic Imaging	District Board of Directors
28			Sanchez, Salvador: Director of	Ariel Whitley for Healthcare
20	Mold and Moisture Prevention Plan	Facilities	Engineering	District Board of Directors
29			Chamberlin, Krystal: Director	Ariel Whitley for Healthcare
25	Nuclear Medicine Wipe Test	Radiation Safety Program	Diagnostic Imaging	District Board of Directors
30	Nursing Staff Development - Classes and In-		Angel, Katy: Clinical Nurse	Ariel Whitley for Healthcare
50	services	Education	Educator	District Board of Directors

	Title	Policy Area	Owner	Workflow Approval
	Offsite Storage of Medical Records and Hospital			Ariel Whitley for Healthcare
31	Documents	Medical Records	Cornwall, Connie: HIM Manager	-
22				Ariel Whitley for Healthcare
32	Ownership and Access - Medical Records	Medical Records	Cornwall, Connie: HIM Manager	District Board of Directors
22				Ariel Whitley for Healthcare
33	Paternity Opportunity Program (POP)	Medical Records	Cornwall, Connie: HIM Manager	District Board of Directors
34	Patient Access and Amendment to Electronic		Whitley, Ariel: Executive	Ariel Whitley for Healthcare
54	Health Record	HIPAA Privacy	Assistant	District Board of Directors
35	Preparation of Response to Request for			Ariel Whitley for Healthcare
55	Information ( Minimum Necessary)	Medical Records	Cornwall, Connie: HIM Manager	District Board of Directors
36				Ariel Whitley for Healthcare
50	Preservation of Medical Records	Medical Records	Cornwall, Connie: HIM Manager	District Board of Directors
37	Prohibited Use of Protected Health Information		Whitley, Ariel: Executive	Ariel Whitley for Healthcare
57	for Fundraising	HIPAA Privacy	Assistant	District Board of Directors
38				Ariel Whitley for Healthcare
50	Protection of Psychiatric Patient Information	Medical Records	Cornwall, Connie: HIM Manager	District Board of Directors
39	Radiation Safety Program Instruction of		Chamberlin, Krystal: Director	Ariel Whitley for Healthcare
39	Individuals	Radiation Safety Program	Diagnostic Imaging	District Board of Directors
40	Release of Information Regarding Alcohol or			Ariel Whitley for Healthcare
40	Drug Abuse	Medical Records	Cornwall, Connie: HIM Manager	District Board of Directors
41	Release of Information: Mental Health Records			Ariel Whitley for Healthcare
	Covered by the Lanterman-Petris-Short Act	Medical Records	Cornwall, Connie: HIM Manager	,
	Release of Information: No Authorization		, ,	Ariel Whitley for Healthcare
42	Required	Medical Records	Cornwall, Connie: HIM Manager	-
40			Cox, Mayda: Director Financial	Ariel Whitley for Healthcare
43	Self Pay and Charity Care	Patient Financial Services	Services	District Board of Directors
			Freude, Gayle: Director	
44	Social Service and/or Case Management		Med/Surg/CM and SW and P&P	Ariel Whitley for Healthcare
	Discharge Planning Referral	Nursing	Chairperson	District Board of Directors

	Title	Policy Area	Owner	Workflow Approval
			Freude, Gayle: Director	
45			Med/Surg/CM and SW and P&P	Ariel Whitley for Healthcare
	Spiritual Care of the Patient	Nursing	Chairperson	District Board of Directors
			Freude, Gayle: Director	
46			Med/Surg/CM and SW and P&P	Ariel Whitley for Healthcare
	Team Nursing	Nursing	Chairperson	District Board of Directors
47			Chamberlin, Krystal: Director	Ariel Whitley for Healthcare
47	The Authorized User	Radiation Safety Program	Diagnostic Imaging	District Board of Directors
			Freude, Gayle: Director	
48			Med/Surg/CM and SW and P&P	Ariel Whitley for Healthcare
	Tubing Misconnections	Nursing	Chairperson	District Board of Directors
49				Ariel Whitley for Healthcare
49	Unit Number AKA Medical Record Number (MR)	Medical Records	Cornwall, Connie: HIM Manager	District Board of Directors
50				Ariel Whitley for Healthcare
30	Use of Fax Transmittal Cover Sheet	Medical Records	Cornwall, Connie: HIM Manager	District Board of Directors

TAB I

# **Chamber celebrates new Banning mural**

### BY ANITA LAWRENCE Record Gazette Contributor

The Banning Chamber of Commerce unveiled a new mural at a ribbon-cutting ceremony in Downtown Banning on Sept. 27.

The mural at 584 W. Ramsey Street is the fourth-largest mural in Riverside County and was created as part of the chamber's city beautification initiative. The mural's moniker is "Welcome to Banning — Endless Opportunities."

Sun Lakes resident Fran Hanratty, a chamber of commerce beautification ambassador, proposed the mural to the chamber in December 2023 with a Stage-coach theme that connects the city's rich history from the early 1900s to now.

The chamber approved local artist Sara Sachse for the project. Hanratty also organized a successful fundraising event in May called "Harmony in the Neighborhood," which featured a classical meets Broadway concert in the Sun Lakes Country Club's ballroom.

The mural depicts many Banning landmarks reflecting the city's history, including Gilman Ranch, the 18th hole at Sun Lakes, the picturesque Pass Mountain ranges, and historic buildings in Downtown Banning, such as the Coplin House and the Fox Theater.

Sachse, who created the mural, is a traditional muralist artist who employs aspects of Impressionism's art style with visible brush strokes, angles and transitional blends of color.

Banning Chamber of Commerce president Robert Cibole made the opening remarks. Pastor Scott Mason of Beaumont Presbyterian Church gave the invocation, and Shane Arch of the Girls and Boys Club of the San Gorgonio Pass led the Pledge of Allegiance. Leroy Miller, the chairman of the chamber's ambassador program, introduced Hanratty, the lead ambassador for the beautification sector of the Banning Chamber of Commerce. Hanratty said the mural was a five-year dream come true.

Sachse cut the ribbon and said she was thrilled to give back to the community. The mural encompasses 3,600 square feet and is 240 feet long (on two walls) and 15 feet high. The project took 325 hours, 47 community volunteers, and 19 participants, including members of the Boys and Girls Club of the San Gorgonio Pass. The mural is 100% hand-painted, and 57 gallons of paint were used in its completion. One wall of the mural can be seen from the I-10 freeway.

Those attending the Ribbon Cutting



Artist Sara Sachse cuts the ribbon at the unveiling of the mural created for the Banning Chamber of Commerce's Beautification Program. (*Anita Lawrence/Contributor*)

Ceremony included Lillian Averette representing Raul Ruiz's 25th Congressional District; DeaJiane McNair representing California State Sen. Rosilicie Ochoa Bogh; Ricky Cerrillo-Mejia representing Office of Supervisor for District 5, Yxstian Gutierrez; Michael Curry representing Greg Wallis, assembly member, 47th District; Banning City Manager Doug Schulze; Deborah Dukes, San Gorgonio Memorial Hospital Foundation; Doug Tani, Waste Management; Marisol Lopez, Banning Economic Development manager; Antoinette Stanisci, Banning Chamber of Commerce events coordinator; City Councilmembers Rick Minjares, District 2, David Happe, District 4, Colleen Wallace, District 5 and Anthropol Women's Club; Pablo Mubarka, Cheers Liquor and Market owner; Robert Ybarra of Precision Material Handling Inc.; Chamber of Commerce board members and ambassadors.

The chamber of commerce and the city of Banning are grateful for the donations from the San Gorgonio Memorial Hospital Foundation, 5th District County Supervisor Yxstian Gutierrez, Banning Club of Anthropol Women's Club, Cheers Market and Waste Management for their sponsorship of this new mural. ■



It is my distinct privilege to congratulate

### San Gorgonio Memorial Hospital

for your commitment to constant improvement as, together, we strive to eliminate preventable harm to those in need of emergent care. I would like to recognize your team's commendable achievement for having met

> Tier 1 and Tier 2 requirements of BETA Healthcare Group's Quest for Zero: ED initiative in 2024

We honor you as you celebrate your eleventh year of participation. Your team has made a significant impact on the lives of those entrusted in their care.

Congratulations for making quality of care a priority!

R. COREY GROVE CHIEF EXECUTIVE OFFICER BETA HEALTHCARE GROUP



It is an honor and a privilege to congratulate

### San Gorgonio Memorial Hospital

for your commitment to deliver optimal perinatal care in our joint effort to reach zero preventable harm. I would like to recognize your perinatal team's outstanding achievement for having met

Tier 1 and Tier 2 requirements of BETA Healthcare Group's Quest for Zero: OB initiative in 2024

We honor you as you celebrate your third year of participation. Your team has made a significant impact on the lives of moms and babies entrusted in their care.

> Congratulations for making a difference in the lives of families!

R. COREY GROVE CHIEF EXECUTIVE OFFICER BETA HEALTHCARE GROUP



It is with sincere appreciation for your dedicated commitment to embracing a culture of transparency and safety that I am honored to recognize

San Gorgonio Memorial Hospital

for meeting all criteria within the **BETA HEART** domains of:

Culture of Safety Communication and Transparency

and

Care for the Caregiver in the 2023 policy year.

As we continue this journey of cultural transformation and make improvements in our communication and response to harm in healthcare, we applaud you and your team for focusing on what is most important — trust that is reinforced across all healthcare dimensions: patients, families, and our valued workforce.

Congratulations for making a positive impact in the lives of patients, families and your staff!

R. COREY GROVE CHIEF EXECUTIVE OFFICER BETA HEALTHCARE GROUP